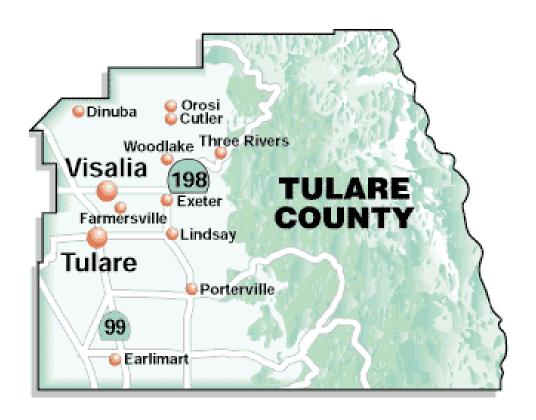
Moving to Work FY 2012-2013 Annual Plan Housing Authority of the County of Tulare



Submitted May 18, 2012 Submitted September, 2012

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Section I: Introduction

Mission Statement: To provide affordable, well-maintained rental housing to qualified low and very low-income families. Priority shall be given to working families, seniors and the disabled. Tenant self-sufficiency and responsibility shall be encouraged. Programs shall be self-supporting to the maximum extent feasible.

Background: The Housing Authority of the County of Tulare (HATC) was established in 1945. It initially sought to provide affordable housing for returning WWII veterans and their families. However, since its establishment, it has incorporated several different programs into its housing portfolio. These programs are funded by various types of agencies that include the U.S. Department of Housing and Urban Development (HUD), the U.S. Department of Agriculture (USDA), the State of California Tax Credit Allocation Committee (LIHTC), Rental Housing Construction Program (RHCP), HOME, City Redevelopment Agencies (RDA) and other local agencies. HATC is also a current participant of the Moving to Work (MTW) Demonstration Program. Our mission statement was instituted prior to HATC's participation in the MTW Demonstration Program. However, with the commencement of the MTW Demonstration Program, we feel more capable of providing our families the necessary tools to establish responsibility and achieve self-sufficiency. At the present, HATC provides affordable and well-maintained rental housing to nearly 5,000 households. We have established a solid reputation for providing safe and affordable housing to low and very-low income families throughout Tulare County.

HATC entered into its first MTW Demonstration Program contract with HUD on May 1, 1999. Our MTW contract was reevaluated and extended for an additional 10 years in 2008. When our contract was extended, HUD encouraged more budget flexibility and HATC was able to institute changes that will be discussed later in this plan. This plan spans the 2013 fiscal year (July 1, 2012 to June 30, 2013). In this plan we will discuss our current goals, operating information, non-MTW HATC programs and activities, long-term MTW objectives and plans, proposed MTW activities, ongoing MTW activities, agency performance and evaluation and the sources and uses of our funding.

Goals and Objectives: HATC has established specific goals and objectives for its employees and its company which include:

- 1. Reducing cost by achieving greater cost effectiveness in federal expenditures.
- 2. Increase incentives for families or to participate in job-training programs to achieve economic self-sufficiency. Decrease incentives for families to fail to report or underreport income by establishing fixed subsidies.
- 3. Increase housing choices for program participants
- 4. Increase productivity and work quality by reducing calculation errors and unnecessary work volume.

Of these, numbers one and three are direct statutory goals of the MTW Program. Number two includes the last statutory goal of "Give incentives to families with children where the head of household is working, is seeking work, or is preparing for work by participating in job training, educational programs or programs that assist people to obtain employment and become economically self-sufficient".

We believe that the MTW Demonstration Program permits local agencies to provide assistance that best benefits their jurisdiction and constituents. It provides the flexibility for our agency to determine the needs of its community and to mold a program that would permit it to grow in such a way that would demonstrate the value and success of the MTW Demonstration Program.

HATC currently administers almost 5,000 units of assistance. This number includes Section 8 Housing Choice Vouchers (HCV), Public Housing, Veterans Administrative Supportive Housing (VASH) and units funded by different sources.

A. Housing Stock Information

Public Housing: HATC currently owns and maintains 710 MTW public-housing units. We do not anticipate adding any new public-housing units, nor do we anticipate removing any public-housing units from our inventory during the plan year. HATC does not anticipate making any significant capital expenditures by development (>30%) and does project to make any significant capital expenditures by development greater than 30% in the next fiscal year. Below, refer to table 1:

Table 1

| HUD FUNDING | | | | |
|-------------|------------------------|--------------|---------|--------|
| | MTW PUBLIC HOUSI | NG AS OF 5, | /3/2012 | |
| Complex | Location | No. of Units | Leased | Vacant |
| 30-1A | Cutler | 24 | 23 | 1 |
| 30-1B | Cutler | 6 | 6 | 0 |
| 30-2 | London | 20 | 20 | 0 |
| 30-3 | Cutler | 25 | 22 | 3 |
| 30-4 | Goshen | 20 | 19 | 1 |
| 30-5 | Dinuba | 80 | 80 | 0 |
| 30-7 | Woodlake | 25 | 24 | 1 |
| 30-8 | Traver | 10 | 10 | 0 |
| 30-10 | Tulare | 75 | 75 | 0 |
| 30-11 | Woodlake | 5 | 5 | 0 |
| 30-12 | Tulare | 50 | 49 | 1 |
| 30-15 | Visalia | 36 | 36 | 0 |
| 30-16 | Visalia | 74 | 72 | 2 |
| 30-17 | Porterville | 65 | 63 | 2 |
| 30-19 | Visalia | 69 | 68 | 1 |
| 30-20 | Tulare | 50 | 50 | 0 |
| 30-21 | Tulare | 30 | 29 | 1 |
| 30-24 | Porterville | 46 | 41 | 5 |
| Total MTV | V Public Housing Units | 710 | 692 | 18 |

Section 8 Housing Choice Voucher Program (HCV): As of April 11, 2012, HATC had a total of 2,841 (with authorization to lease an extra 150 vouchers authorized in the FY 2010-2011 plan) MTW HCVs allocated of which 2,991 are leased at this time. This made our lease-up percentage 105 %. HATC project-based 30 of its HCV-voucher allocations during the 2011/2012 fiscal year, and has no plans to convert any additional vouchers to project-based during the next plan year. HATC anticipates the number of HCV vouchers under lease to remain the same during the 2012-2013 plan year. We will, however, be monitoring Section 8 reserves to be sure that such a number is sustainable. If not, we will drop the number of vouchers under lease through attrition.

The only non-MTW vouchers that HATC administers are the 35 VASH-voucher allocations for its veteran population in order for them to locate affordable housing. As of April 2012, 32 have been leased. HATC continues working with the Department of Veteran Affairs and is optimistic about receiving more referrals to lease up the last allocations before the start of the plan year on July 1, 2012.

Multifamily Housing (HUD): HATC manages and maintains two HUD multifamily complexes. One complex, La Serena, provides affordable housing for low-income families, while our other complex, Santa Fe Plaza, provides affordable housing for the elderly.

Table 2

| MULTIFAMILY HUD FUNDING | | | | | |
|--|-------------|---------------------|--------------|--|--|
| Complex | Location | Year Built/Acquired | No. of Units | | |
| Santa Fe Plaza (Section 8/202) | Porterville | 1983 | 105 | | |
| La Serena (Section 8 New Construction) | Porterville | 1983 | 65 | | |
| | Total M | ultifamily Units | 170 | | |

Other Housing Stock (Non-HUD): HATC owns/manages several other properties throughout the county funded by various sources. In partnership with Kaweah Management Company, an affiliated non-profit development company, HATC also has several new complexes in development. These new units are being developed using a combination of funds that include LIHTC, HOME, City Redevelopment tax-increment funding, bonds and HATC administrative funds. Additional projects are still in the works and will be completed in future years. Tables 3-5 provide information on our other housing stock and their various funding sources:

Table 3

| FARM LABOR HOUSING STOCK USDA FUNDING | | | | |
|--|-------------|---------------------|--------------|--|
| Complex | Location | Year Built/Acquired | No. of Units | |
| Terra Bella FLC | Terra Bella | 1977 | 14 | |
| Sonora | Tulare | 1985 | 52 | |
| Linnell FLC | Visalia | 1938/1967/1972/1977 | 191 | |
| La Puente | Visalia | 1980 | 15 | |
| Woodville FLC | Woodville | 1938/1967/1977 | 178 | |
| Total Farm Labor Housing Units 450 | | | | |

| LIHTC STOCK | | | | |
|--------------------|------------------|---------------------|--------------|--|
| CALIFORNIA | TAX CREDIT A | LLOCATION FUND | ING | |
| Complex | Location | Year Built/Acquired | No. of Units | |
| Gateway Village II | Farmersville | 2009 | 16 | |
| Cypress Cove | Tulare | 1993 | 52 | |
| Westport Village | Visalia | 1989 | 25 | |
| Fairview Village | Visalia | 1994 | 8 | |
| Willowbrook | Visalia | 1996 | 10 | |
| Kimball Court | Visalia | 2000 | 95 | |
| Court & Paradise | Visalia | 1980-2008, 2011 | 20 | |
| Parkside Court | Woodlake | 2007 | 24 | |
| Total Ta | x Credit Housing | Units | 250 | |

| RENTAL HOUSING CONSTRUCTION PROGRAM UNITS | | | | |
|---|----------|------------|--------------|--|
| STATE OF CALIFORNIA RHCP FUNDING | | | | |
| Complex | Location | Year Built | No. of Units | |
| Clark Court | Visalia | 1983 | 24 | |
| Visalia Garden Villas | Visalia | 1987 | 60 | |
| Total RHCP Housing Units 84 | | | | |

Table 4

| | | MIXED FUNDING U | JNITS | |
|-----------------------------|--------------------|---------------------|-------|---|
| Complex | Location | Year Built/Acquired | 1 | Funding Sources |
| Blain Units | Tulare/Porterville | 1984/2001 | 14 | HATC Non-Profit |
| County Center | Visalia | 1974/2010 | 1 | HATC Non-Profit |
| East Tulare Avenue Cottages | Visalia | 1979/2009 | 22 | RHCP/CHFA/Tulare RDA |
| Encina Triplex | Visalia | 1945/2008 | 3 | Visalia RDA |
| Lindsay Senior Apartments | Lindsay | 2011 | 72 | USDA/CTCAC |
| Tulare NSP | Tulare | 2011 | 5 | Tulare RDA/NSP/MTW ¹ |
| Tule Vista | Tulare | 2011 | 57 | USDA/CTCAC/BOND/Tulare RDA/MTW ² |
| West Trail Apartments | Tulare | 2012 | 49 | USDA/CTCAC |
| Gateway Village Apartments | Farmersville | 2008 | 48 | USDA/CTCAC |
| Linmar Apartments | Dinuba | 1982/1992 | 48 | USDA |
| Millcreek Parkway | Visalia | 2008 | 70 | Visalia RDA/MTW ³ |
| Myrtle Court | Visalia | 1998/2008 | 32 | HATC Non-Profit |
| North E Street | Tulare | 1963/1980 | 1 | HATC Non-Profit |
| North Jacob | Visalia | 1958/1993 | 1 | HATC Non-Profit |
| Oakwood | Tulare | 2009 | 20 | MTW/Tulare RDA ⁴ |
| Poplar Grove | Poplar | 2003 | 50 | USDA/CTCAC |
| Robinwood Court | Visalia | 2007 | 10 | HOME/Visalia RDA |
| South Crenshaw | Visalia | 1983/1995 | 1 | HATC Non-Profit |
| Sultana Acres | Sultana | 1992 | 36 | RHCP/CTCAC |
| Tracy Court | Visalia | 2010 | 3 | HATC Non-Profit |
| Transitional Living Center | Visalia | 1966/2005 | 32 | Visalia RDA |
| Village Grove | Farmersville | 1984/2009 | 48 | USDA/CTCAC/BOND |
| West Oriole | Visalia | 2010 | 8 | MTW/Visalia RDA ⁵ |
| | Total | Mixed Funding Units | 631 | |

Table 5

| | | IGDIO | | |
|---------------------------|----------|---------------------|--------------|-----------------------------------|
| FUTURE HOUSING STOCK | | | | |
| | | Estimated | | |
| Complex | Location | Completion | No. of Units | Funding Sources |
| East Kaweah | Visalia | 2013 | 8 | Visalia RDA |
| Exeter Family | Exeter | 2012 | 49 | TBD |
| Goshen & Lovers Lane | Visalia | 2013 | TBD | CTCAC |
| Morrison & Bardsley | Tulare | 2013 | 57 | Tulare RDA/CTACT/MTW ⁶ |
| The Aspens | Tulare | 2013 | 47 | Tulare RDA/CTACT |
| Visalia Garden Apartments | Visalia | 2014 | 48 | MTW ⁷ |
| | Total F | uture Housing Units | 209 | |

See following page for footnotes

¹The City of Tulare received money from the NSP program and asked HATC to participate by assuming ownership when they were ready for occupancy. There was funding for five units, and the City and HATC identified three units in the designated area which had suitable purchase prices and affordable rehabilitation requirements. In addition, there were two vacant lots in the same area that were available for purchase at a reasonable price. HATC used MTW-reserve money of approximately \$250,000 to purchase the three units and the two lots before the NSP funding was available, at which time the City reimbursed HATC. Contributions of MTW funds to this project is authorized through HATC'S approved Activity #5 – Development of Additional Affordable Housing, which makes use of the "Broader Uses of Funds" authority in HATC's Attachment D of the Standard MTW Agreement.

²The Tule Vista project was financed by multiple sources. One source was the utilization of MTW-reserve funds in the amount of \$3,900,000, used as a bridge loan during the 15-year, tax-credit-compliance period. The project is one of the first in the State of California to have approval to convert to homeownership at the end of 15 years. Once the units are sold, the sale proceeds will be repaid to HATC. Contributions of MTW funds to this project is authorized through HATC'S approved Activity #5 – Development of Additional Affordable Housing, which makes use of the "Broader Uses of Funds" authority in HATC's Attachment D of the Standard MTW Agreement.

³HATC used MTW-reserve money to refinance the \$2,200,000 loan on this project to a more affordable interest rate for the project, at a higher rate than could have been achieved had the reserves been invested in traditional investments. Contributions of MTW funds to this project is authorized through HATC'S approved Activity #5 – Development of Additional Affordable Housing, which makes use of the "Broader Uses of Funds" authority in HATC's Attachment D of the Standard MTW Agreement.

⁴ HATC approved the use of MTW-reserve funds in the amount of \$950,000 to purchase the 20-unit project in our development area in cooperation with the City of Tulare Redevelopment Agency who authorized the use of tax-increment funds to be granted to Kaweah Management Company the non-profit managed by the Housing Authority. MTW flexibility allowed for the quick closing on this project to help fight blight in the City of Tulare. Contributions of MTW funds to this project is authorized through HATC'S approved Activity #5 – Development of Additional Affordable Housing, which makes use of the "Broader Uses of Funds" authority in HATC's Attachment D of the Standard MTW Agreement.

⁵ This project was the purchase of two foreclosed fourplexes in the City of Visalia Redevelopment target area. The HATC board approved funding from the MTW-program reserves in the amount of \$365,000 per fourplex. After acquisition, the fourplexes were financed by our local banking partner, Valley Business Bank, in the amount of \$250,000 per fourplex at 5% for 25 years. The balance of the acquisition was MTW funds. Contributions of MTW funds to this project is authorized through HATC'S approved Activity #5 – Development of Additional Affordable Housing, which makes use of the "Broader Uses of Funds" authority in HATC's Attachment D of the Standard MTW Agreement.

⁶ A property near the new high school in Tulare became available. This is an under-served area of Tulare in which HUD recommended the City develop new affordable housing. HATC has purchased the property using MTW reserves of \$539,445 for a development planned to be available in 2014. Contributions of MTW funds to this project is authorized through HATC'S approved Activity #5 –

Development of Additional Affordable Housing, which makes use of the "Broader Uses of Funds" authority in HATC's Attachment D of the Standard MTW Agreement.

⁷ Visalia Gardens is a HUD-mortgaged project which has only two years left on the HUD loan. The owner put the project on the market to sell. HATC saw a chance to keep a low-income project affordable and used MTW reserves of \$600,000 to option the property. The first payment will be made in 2012, and a second in 2013, with the project deeded to HATC at the end of the HUD loan. Contributions of MTW funds to this project is authorized through HATC'S approved Activity #5 – Development of Additional Affordable Housing, which makes use of the "Broader Uses of Funds" authority in HATC's Attachment D of the Standard MTW Agreement.

B. Leasing Information

Public Housing: HATC has 710 public-housing units, all of which are part of the MTW Demonstration Program. We do not have any other public-housing units that are non-MTW. We anticipate normal turnover rates because of participants of the Moving-to-Work Program timing out. However, we do not anticipate any problems with maintaining a high lease-up percentage throughout the plan year. At the present, our current lease-up rate is 98.32%, or 698, as of 12/31/2011. With a turnover percentage of 9.30%, we anticipate executing 66 new leases during the plan year and having 700 units leased

During FY 2011, 67 families vacated because they reached their five-year time limit.

Housing Choice Vouchers: HATC has a total of 2,841 MTW-voucher allocations. In the 2010-2011 MTW Plan, HATC requested permission to help an additional 150 families as part of the Moving-to-Work Demonstration Program. Permission was granted by HUD to over-lease our voucher allocation by 150. As of May 2012, HATC's lease-up rate was 105%, or 2,991, current contracts. At the present time, our agency is planning to maintain that percentage throughout the 2012-2013 plan year and have all 2,991 vouchers under lease. While foreclosures are still an issue for our program participants, we are seeing a decline in their number. Rents in our area are beginning to increase slightly, but we do not anticipate this will have an impact on our leasing rate.

HATC converted 30 of its 2,841 MTW-voucher allocations to project-based vouchers in the current fiscal year. It is our first attempt in providing project-based Section 8 assistance. In the future, HATC might consider converting additional allocations to project-based; however, we have no plans to do so in the upcoming year. All 30 converted slots have been leased as of this time.

HATC has 35 voucher allocations for the VASH program of which 32 slots are filled. We anticipate that we will have an additional four contracts under lease by the end of the current plan year and be able to maintain 35 contracts under lease in the 2012/2013 plan year.

Table 6

| HATC LEASING INFORMATION April 2011 | | | | |
|--|--------|-------------------------------|---------|--|
| Public Housing Housing Choice Vouchers | | | | |
| Total Units | 710 | Total MTW Vouchers Allocated | 2,841 | |
| Total Units Leased | 698 | Total MTW Vouchers Leased | 2,991 | |
| % of Units Leased | 98.31% | % of MTW Vouchers Leased | 105.00% | |
| | | Total VASH Vouchers Allocated | 35 | |
| | | Total VASH Vouchers Leased | 32 | |
| | | % of VASH Vouchers Leased | 91.43% | |

C. Waiting List Information

General: HATC maintains open waiting lists for Section 8 and public housing. Before the MTW Demonstration Program, it took an applicant, on average, five years to reach the top of the Section 8 waiting list. At the present, the average time on the Section 8 waiting list is four years. HATC believes one of the main factors allowing the waiting lists to remain open is the MTW Demonstration Program. While the program creates additional turnover in the public housing area, we view the program as a tool that provides our low-income community members an equal opportunity to receive rental assistance. Without the turnover or cancellations that the MTW Demonstration Program generates, the wait lists would eventually become so long that HATC would consider closing them as other housing authority agencies have. These waiting lists have not been closed in the last 20 years, and we do not anticipate having to close them in the future. Mass purges have not been necessary.

Public Housing: Tulare County has four geographical areas that have their own public-housing waiting lists. An applicant can apply for any or all areas of their choosing. HATC first and foremost gives a preference on all waiting lists to applicants who live, work or go to school in Tulare County. In addition to this criterion, our agency has established three other preferences for our public housing which enables an applicant to move up on the waiting list more quickly: an elderly preference, a disabled/handicap preference, and a families-with-working-income preference. As a result of these preferences, waiting-list time for the public-housing applicants varies. Applicants who do not fall within any of the preferences will remain at the bottom of the waiting list until all applicants who receive a preference are updated.

There are presently 9,397 families on the public-housing waiting list.

We will not be changing or adding any types of waiting list for public housing during the coming year. With the present downturn in the economy, and having open waiting lists, there is a strong possibility that the public-housing waiting lists will continue to increase during the plan year, even though families will be timing out and we will be housing families off that waiting list.

Housing Choice Vouchers: HATC maintains one Section 8 HCV waiting list for the county. For this waiting list, we have a local preference for applicants who live, work or go to school in Tulare County. Other than the residency preference, status on the waiting list is determined strictly by time and date of the application. Once applicants reach the top of the waiting list, they are contacted and if they respond, they are scheduled for an eligibility interview in one of our four area offices. The average wait for the Section 8 waiting is about four years.

There are presently 13,529 families on the Section 8 waiting list. With the continued downturn in the economy, we anticipate that the Section 8 waiting list will grow in the coming year. We will not be changing or adding any type of Section 8 waiting lists in the coming year.

Table 7 shows Waiting List Characteristics for both Public Housing and Section HCV:

Table 7

| Public Housing Waiting List Characteristics | | | | |
|---|------------------|--------------|-------|--|
| Race/Ethnicity | Hispanic | Non-Hispanic | Total | |
| Asian | 6 | 46 | 52 | |
| Black | 21 | 336 | 357 | |
| White | 6,299 | 2,661 | 8,960 | |
| American Indian | 1 | 8 | 9 | |
| Hawaiian/Other Pacific Islander | 1 | 18 | 19 | |
| Grand Total | 6,328 | 3,069 | 9,397 | |
| | | | | |
| Household Type | Elderly/Disabled | Family | Total | |
| Households | 1,775 | 7,622 | 9,397 | |
| | | | | |
| Sex of Head of Household | Female | Male | Total | |
| Households | 7,480 | 1,917 | 9,397 | |

| Section 8 HCV Waiting List Characteristics | | | | | |
|--|------------------|--------------|--------|--|--|
| Race/Ethnicity | Hispanic | Non-Hispanic | Total | | |
| American Indian | 1 | 12 | 13 | | |
| Asian | 10 | 110 | 120 | | |
| Black | 33 | 435 | 468 | | |
| Hawaiian/Other Pacific Islander | 2 | 24 | 26 | | |
| White | 9,470 | 3,432 | 12,902 | | |
| Grand Total | 9,516 | 4,013 | 13,529 | | |
| | | | | | |
| Household Type | Elderly/Disabled | Family | Total | | |
| Households | 2,656 | 10,873 | 13,529 | | |
| | | | | | |
| Sex of Head of Household | Female | Male | Total | | |
| Households | 10,629 | 2,900 | 13,529 | | |

Section III: Non-MTW Information

| HATC chooses not to provide information for Section III: Non-MTW-Related Housing Authority Information, since the section is optional. |
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Section IV: Long Term MTW Plan

HATC focus is to continue its pursuit of the statutory goals of the MTW program and also to establish a permanent MTW contract with HUD. It is our strong belief that the MTW Demonstration Program has been successful and will continue to benefit participants in the long term. Reverting back to non-MTW standards and regulations would be a major detriment to HATC. We also believe reverting back to previous standards and regulations would be unfair to former MTW Demonstration Program participants who have timed out.

HATC is constantly seeking ways to improve the MTW Demonstration Program and streamline our operations with the goals of program simplification leading to cost savings. We are continually brainstorming and discussing methods that could benefit program participants, reduce administrative burden and help additional needy families. HATC gathers input from all staff members and incorporates their ideas to formulate and propose new ideas and methods for future MTW Demonstration Plans.

Section V: Proposed MTW Activities

There are no planned MTW changes for the coming fiscal year. Any planned, proposed changes will be pursued through a regulatory-waiver process.

During the planning process, a change was proposed and discussed with both the public participants and the Resident Council that would only require self-certification of assets totaling less than \$5,000 after the first year of assistance for all Section 8 and public-housing tenants. However, this change was not pursued and included in this MTW plan as a proposed activity because the agency did not feel that there would be sufficient time savings implementing that activity, and those savings would be extremely hard to document while possibly creating some unintended consequences of incomebased families not reporting accurately and, therefore creating retroactive rents.

Discussions regarding alternative ways to verify Social Security documentation for foster children will be pursued administratively through regular HUD channels.

Table 8

| Ongoing MTW Actities Approved by HUD | | | |
|--------------------------------------|-------------------------|------------------------------------|---------------------|
| Activity Number | Activity Name | Year Identified/ Implemented | Authorizations |
| | | - | Attachment C: |
| | Administrative Cost | 1999/1999 and | Section C.11 and |
| One | Savings | 2008/2009 | Section D.2 |
| | Increase Housing | | Attachment C: |
| Two | Choices | 2008/2009 | Section D.2 (a) |
| | Encourage Self- | | Attachment C: |
| | Sufficiency in Pre-1999 | | Section C.11 and |
| Three | Families | 2009/2009 | Section D.2 |
| | | | Attachment C: |
| | | | Section D.1 (e) and |
| Four | Project Based Section 8 | 2008/2011 | Section D.7 |
| | | | Attachment C: |
| | | | Section B.1 (b) and |
| | | | Section B.2 and |
| | Development of | | Attachment D of the |
| | Additional Affordable | | Standard MTW |
| Five | Housing | 2009/2009 | Agreement |

Activity One – Administrative Cost Savings and Self Sufficiency: From the beginning of the MTW Demonstration Program, HATC has participated in activities which help reduce administrative errors, increase efficiency and potentially reduce staffing in an effort to achieve greater cost effectiveness in federal expenditures. Those activities are:

- Fixed-proration amounts for mixed-family households with ineligible-alien-status family members (for five-year-program participants). This was implemented at the onset of MTW in 1999; for all remaining families, this was planned in 2008 and implemented in 2009.
- 2. Requiring Section 8 landlords to use the HUD-model lease. This was planned and implemented in 1999.
- 3. Changing the definition of income to include 'all income into the home of all MTW families'. This was planned in 2008 and implemented in 2009.
- 4. Elimination of UAP payments by the establishment of a \$0 minimum rent. This was planned in 2008 and implemented in 2009.
- 5. Allowing qualified participants to select a flat- or fixed-medical deduction instead of going through the extensive medical-expense-verification process. This was planned in 2008 and implemented in 2009.
- 6. Converting all able-bodied families who entered our program before May 1999 to MTW programs with fixed rents/subsidies and time limits. This was planned in 2008 and implemented in 2009.

Staff caseload is not limited to MTW programs. Non-MTW housing inventory has increased and as a result, work volume has increased and additional staff has been hired. Also, extra procedures that

have been implemented by HUD's EIV system have added additional time burden on staff. This additional time just for EIV processing includes approximately two hours per week for the IT staff getting reports and requesting corrections then resubmitting them; one staff person spends four hours per month getting monthly income reports, another staffer spends one hour per day sending in requests for data from EIV, and another staffer spends approximately one week per month checking debts and terminations and doing existing-tenant searches.

Therefore, we changed our benchmarks in the 2010/2011 plan so these changes would not impact the metrics used for this activity. Now, in order to accurately measure our cost savings, we have established baselines and benchmarks which we believe will provide more appropriate evaluation without workload changes impacting them. We are now comparing our multifamily project, La Serena, which follows the traditional Section 8 program regulations, as well as comparing workload necessary currently by staff, computing medical expenses according to traditional regulations as opposed to the permitted flat-medial allowance. See Table 10.

La Serena is a 65-unit complex. One eligibility clerk has this complex as part of her caseload and we have asked her to track the amount of time she spends on interims and calculating retroactive rents. This data will allow HATC to calculate an appropriate ratio that will reflect an estimated amount of time savings for its participants on MTW.

We are also tracking the time necessary to calculate medical expenses by all of our eligibility workers versus the time used for flat-medical-allowance processing and are using that in our calculations.

Table 9

| Activity One: Administrative Cost Savings | | |
|--|------------------------------|--|
| Measurement | Baseline | Benchmark |
| Comparison of traditional HUD regulations versus streamlined operations under the HATC MTW program | Zero (0): No cost savings | Cost of one eligibility clerk II position saved with streamlined regulations |

From the onset of the Tulare County MTW program in 1999, families were being encouraged to become self-sufficient. This objective was to be accomplished through:

- 1. Fixed rents on the public-housing program for non-elderly or disabled families.
- 2 Fixed subsidies on the Section 8 program for non-elderly or disabled families.
- 3. A five-year time limit on assistance for non-elderly or disabled families.

These activities were all planned and implemented in 1999.

HATC has collected and stored information for all MTW participants since the onset of the program. We store information, such as income, from their annual or interim reexaminations. This data has been used to assess and determine important aspects of our agency like rental amounts and rental subsidies. HATC's baseline will be a 2012 gross-income comparison with Fresno Housing Authority

participants using average income of program participants for the different agencies. Its benchmark will be the comparison of gross-income increases/decreases between Tulare and Fresno County average incomes for the future plan years.

Table 10

| Activity One: Encourage Self-Sufficiency in MTW Families | | | |
|--|-----------------------|--------------------------------|--|
| Measurement | Baseline | Benchmark | |
| Income comparison | | | |
| between HATC MTW | Average beginning | | |
| families and Section 8 | income amounts for | 14% increase for Tulare county | |
| participants in Fresno | Tulare County and | participants \$21,182 | |
| County where | Fresno County Tenants | 7% increase for Fresno county | |
| traditional HUD | TC - \$18,581 | participants \$17,543 | |
| regulations are in | FC - \$16,396 | | |
| place. | | | |

Activity Update: This activity is ongoing.

Changes to Authorizations: There have been no changes to Attachment C Authorizations.

Outside Evaluators: We do not anticipate using outside evaluators.

Activity Two – Increasing Housing Choices: In the 2008/2009 Plan, HATC discussed the necessity of increasing the housing choices for program participants. We believed one of the methods to increase housing choices was to eliminate the 40% rule for families on the income-based program since the rule had already been waived for all program participants on the five-year program. This new change has allowed families to choose units where the rent would exceed 40% of their income. This activity commenced as of January 1, 2009.

Because additional families are choosing this option, we anticipate that this number will grow during the plan year. Please see table 12.

Table 11

| Activity Two: Increasing Housing Choices | | | |
|--|--|---|--|
| Measurement | Baseline | Benchmark | |
| Number of families paying over 40% of their income prior to waiver versus number of families paying over 40% of their income after waiver. | O Non-MTW families moving to a new unit paying over 40% of their income toward rent. | 40 Non-MTW families moving to a new unit paying over 40% of their income toward rent. | |

HATC has developed, as part of the Hardship Policy, a method to address potential negative impacts from the MTW Program on a case-by-case basis. See Appendix D for Hardship Policy.

Activity Update: This activity is ongoing.

Changes to Authorizations: There are no changes to Attachment C Authorizations.

Outside Evaluators: We do not anticipate using outside evaluators for this activity.

Activity Three – Encourage Self-Sufficiency and Transition of Pre-1999 Families to MTW: From inception of the MTW program in May, 1999, HATC has worked to encourage all of its MTW program participants to become self-sufficient. Initially, the MTW Demonstration Program was designed to motivate able-bodied families to work, seek work, participate in job training and go back to school.

Please see table 13 for baseline and benchmark information.

Table 12

| Activity Three: Encourage Self-Sufficiency in Pre-1999 Families | | |
|---|-----------------------|--------------------------------|
| Measurement | Baseline | Benchmark |
| Income comparison | | |
| between HATC MTW | Average beginning | |
| families and Section 8 | income amounts for | 14% increase for Tulare county |
| participants in Fresno | Tulare County and | participants \$16,480 |
| County where | Fresno County Tenants | 6% increase for Fresno county |
| traditional HUD | TC - \$14,982 | participants \$17,648 |
| regulations are in | FC - \$16649 | |
| place. | | |

HATC has collected and stored information for all MTW participants since the onset of the program. We store information, such as income, from their annual or interim reexaminations. This data has been used to assess and determine important aspects of our agency like rental amounts and rental subsidies. For its program participants, HATC's baseline will be a 2012 gross-income comparison with Fresno Housing Authority participants. Its benchmark will be the comparison of gross-income increases/decreases between Tulare and Fresno County average incomes for the future plan years.

HATC began receiving the baseline data from the Fresno Housing Authorities in October of 2009. Our agency receives this information on a quarterly basis.

Activity Update: This activity is ongoing.

Changes to Authorizations: There have been no changes to Attachment C Authorizations.

Outside Evaluators: Our agency does not plan to use any outside evaluators.

Activity Four – Project Based Section 8: In our 2009-2010 MTW Plan, HATC discussed building of 30 single-family units in the city of Tulare that would allow HATC to participate in the project-based

HCV program for the first time. This complex, Tule Vista, was built in conjunction with the City of Tulare Redevelopment Agency. HATC is authorized to undertake such as an initiative by its Moving-to-Work Agreement, Attachment C, Section D(1)(e) and D(7). These regulations authorize waiving the requirements for a Request for Proposal by an agency planning to project base and Section 8 vouchers and review of proposals for various owners. They also authorize waiving the limitation on only allowing 25% of units in a complex to be project-based. In this instance, only this project by Kaweah Management Company was considered for this subsidy, consisting of more than 25% of the units, in order to make the project pencil. Kaweah Management Company is the non-profit development partner of HATC.

Table 13

| Activity Four: Project Based Section 8 (Cost Effectiveness) | | | |
|---|---|--|--|
| Measurement Baseline | | Benchmark | |
| Normal Project Based Section 8 Proposal Preparation and review versus a streamlined process without a RFP or competition. | Time and cost of normal Project Based Section 8 proposal preparation and review: Fifty (50) hours at a cost of \$4,238. | Time and cost expected to be used of streamlined process without RFP or competition: Fifteen (15) hours at a cost of \$1270. | |

Table 14

| Activity Four: Project Based Section 8 (Housing Choices) | | |
|--|--------------------------|---|
| Measurement | Baseline | Benchmark |
| Allowable number of | Allowable number of | |
| Projectct Based Section 8 | units for Project Based | Thirty (20) units with |
| vouchers versus number | Section 8: 25% of a 57 | Thirty (30) units with Project Based Section 8 |
| allowed in the previous | unit project- fourteen - | Project Based Section 8 |
| MTW plan | 14 | |

Activity Update: This activity is on hold. Tule Vista was constructed and all 30 project-based vouchers are under lease. HATC is not planning to project base any additional vouchers at this time.

Changes to Authorizations: There have been no changes to Attachment C Authorizations.

Outside Evaluators: The Agency does not plan to use outside evaluators.

Activity Five – Development of Additional Affordable Housing: In its 2009/2010 MTW Plan, HATC proposed to partner with non-profit agencies in order to develop additional affordable housing choices using Section 8 and public-housing funds. This activity is authorized by Attachment C, Sections B 1 b and 2, allowing for combining of funding and partnerships with non-profit agencies, and contributions of MTW funds to these projects are authorized to make use of the "Broader Uses of Funds" in HATC's Attachment D of the Standard MTW Agreement. These waivers and authorizations are necessary to use Section 8 and public-housing funding for non-Section 8 and 9 of the 1937 Housing Act activities.

Table 15

| Activity Five: Development of Additional Affordable | | |
|--|----------|----|
| Measurement Baseline Benchmark | | |
| Additional number of housing units built as a result of funding flexibility. | Zero (0) | 10 |

Projects planned for 2012-2013 and the future are shown in the Future Housing-Stock table in Section II.

Activity Update: This activity is ongoing.

Changes to Authorizations: Contributions of MTW funds to these projects are authorized through the "Broader Uses of Funds" authority in HATC's Attachment D of the Standard MTW Agreement. This is an additional authorization cited for this activity.

Outside Evaluators: The Agency does not plan to use outside evaluators.

The budgets for our Section 8 and our public-housing programs, and our Capital Fund showing our proposed activities by development can be found in Attachment C.

Also enclosed is a detailing of the combined sources and uses of funds projected for budget-year 2011/2012 for the public-housing and Section 8 programs which are all included under the MTW program. The charts attached show sources and uses for the public-housing program by Asset Management Project (AMP). None of these funds are used to operate a central-office cost center.

HATC anticipates the continued need to work with local non-profit and private developers, as had been outlined in the Agency 2009-2010 Plan, in order to advance the goals of providing additional affordable units throughout the county. With the loss of funds being felt by the local cities and the county, as well as shrinking redevelopment set-a-side funds from the downturn in the local economy, HATC will be continuing to use program-reserve funds to provide GAP financing to facilitate new developments or rehabilitate existing units for continued low-income-housing use. These funds will come from the public-housing reserves, Capital Fund reserves, as well as the Section 8 Housing Choice Voucher Program reserves. The funds may be made as secured loans to HATC, or can be equity contributions to attain project-positive cash flows. The loan payments may be repaid through project operations usually as residual-receipts payments.

We are able to use these funds in this manner through the signing of an Attachment D to our MTW contract which allows the agency to block grant its funding and allow greater flexibility with that funding.

The agency does not plan any disposition of units at this time.

HATC has implemented HUD's Asset Management model as required using the HATC local enterprise fund as the COCC. None of the MTW funds are being used to subsidize the local fund as it has generated positive reserves from other non-HUD projects and anticipates doing so for this and future years.

HATC plans to utilize the MTW single-fund flexibility to help fund the predevelopment expenses that may arise when acquiring land and doing project-feasibility work.

Non-HUD funding: The agency owns 450 units of farm-labor housing financed through the U. S. Department of Agriculture through their 514/516 loan and grant programs. Funding for these projects amounts to revenues of \$2,891,813 and expenses of \$2,766,131. As shown in the 2010 agency audit, the agency has revenues of \$1,751,056 which are charges for management of properties for other entities, such as, Kaweah Management Company, La Serena Development Corporation and Plano Development Corporation. The funding for these projects remains in project-specific accounts and management fees only pay for project overhead, which consists of prorated agency administrative staff salaries and benefits.

Reserve balances are not included.

Table 16

| 1400 | |
|---|------------------|
| CONSOLIDATED SOURCES AND USES OF MTW FUNDS | |
| FISCAL YEAR 2013 | |
| 1136/12 12/11 2013 | |
| REVENUE (SOURCES) | <u>BUDGET</u> |
| HCV Program HAP | \$ 15,411,552.00 |
| HCV Program Admin Fee | 1,998,000.00 |
| Dwelling Rent Income | 2,989,022.00 |
| Public Housing Capital Fund | 1,125,167.00 |
| Public Housing Operating Fund | 1,496,556.00 |
| Miscellaneous Income | 31,344.00 |
| Investment Income | 480,557.00 |
| | |
| TOTAL REVENUE | \$ 23,532,198.00 |
| | |
| EXPENSES (USES) | |
| Administration & General Expense | 2,582,069 |
| Utilities | 532,464 |
| Operation & Maintenance | 1,673,033 |
| Housing Assistance Payment | 14,847,881 |
| TOTAL EXPENSE | \$ 19,635,447.00 |
| | |
| OPERATING INCOME/LOSS | 3,896,751 |
| Reserve Draw down (unrestricted) | - |
| | |
| NET INCOME/LOSS | \$ 3,896,751.00 |
| | |
| VASH program is reported under the Non-MTW tab. | |
| | |

Table 17

CONSOLIDATED SOURCES AND USES OF USDA FUNDS FISCAL YEAR 2012/2013

| REVENUE (SOURCES) | <u>BUDGET</u> |
|-----------------------------------|-----------------|
| RENTALINCOME | \$ 1,869,723.00 |
| INTEREST INCOME | 2,074.00 |
| MISCELLANEOUS | 18,767.00 |
| TOTAL REVENUE | \$ 1,890,564.00 |
| EXPENSES (USES) | |
| ADMINISTRATIVE & GENERAL EXPENSES | 683,625.00 |
| UTILITIES | 254,062.00 |
| OPERATIONS & MAINTENANCE | 791,734.00 |
| TOTAL EXPENSE | \$ 1,729,421.00 |
| OPERATING INCOME/LOSS | 161,143.00 |
| TRANSFER TO RESERVES | 155,844.00 |
| NET INCOME/LOSS | \$ 5,299.00 |
| | |

Table 18

| CONSOLIDATED SOURCES AND USES OF STATE & LOCAL FUNDS FISCAL YEAR 2012/2013 | |
|--|-----------|
| REVENUE (SOURCES) | BUDGET |
| GRANTS | 12,483.00 |
| RENTAL INCOME | 55,465.00 |
| INTEREST INCOME | 430.00 |
| MISCELLANEOUS | 75.00 |
| TOTAL REVENUE | 68,453.00 |
| EXPENSES (USES) | |
| ADMINISTRATIVE & GENERAL EXPENSES | 19,880.00 |
| UTILITIES | 8,867.00 |
| OPERATIONS & MAINTENANCE | 35,463.00 |
| TOTAL EXPENSE | 64,210.00 |
| OPERATING INCOME/LOSS | 4,243.00 |
| TRANSFER TO RESERVES | 2,316.00 |
| NET INCOME/LOSS | 1,927.00 |

Table 19

| CONSOLIDATED SOURCES AND USES OF CENTRAL OFFICE COST | | |
|--|---------------|--|
| FISCAL YEAR 2 | 012/2013 | |
| REVENUE (SOURCES) | <u>BUDGET</u> | |
| RENTAL INCOME | 231,843.42 | |
| INTEREST INCOME | 106.38 | |
| INVESTMENT INCOME | 100,000.00 | |
| MISCELLANEOUS | 1,167,470.73 | |
| TOTAL REVENUE | 1,499,420.53 | |
| EXPENSES (USES) | | |
| ADMINISTRATIVE & GENERAL EXPENSES | 450,000.00 | |
| UTILITIES | 14,000.00 | |
| OPERATIONS & MAINTENANCE | 620,000.00 | |
| TOTAL EXPENSE | 1,084,000.00 | |
| OPERATING INCOME/LOSS | 415,420.53 | |
| TRANSFER TO RESERVES | 17,676.00 | |
| DEPRECIATION | 105,000.00 | |
| NET INCOME/LOSS | 292,744.53 | |

Table 20

| Iai | ole 20 | |
|-----------------------------------|-------------------|---------------|
| CONSOLIDATED SOURCES ANI | O USES OF NON-MTV | V FUNDS |
| FISCAL YE | AR 2012 | |
| REVENUE (SOURCES) | | <u>BUDGET</u> |
| RENTAL INCOME | | 5,524,318.00 |
| VASH VOUCHER PROGRAM HAP | | 131,460.00 |
| VASH VOUCHER PROGRAM ADMIN FEE | | 19,740.00 |
| MISCELLANEOUS INCOME | | 39,053.00 |
| INVESTMENT/INTEREST INCOME (1) | | 20,213.00 |
| | TOTAL REVENUE | 5,734,784.00 |
| EXPENSES (USES) | | |
| ADMINISTRATIVE & GENERAL EXPENSES | | 510,731.00 |
| UTILITIES | | 764,127.00 |
| OPERATIONS & MAINTENANCE | | 3,675,788.00 |
| VASH HOUSING ASSISTANCE PAYMENT | | 120,460.00 |
| | TOTAL EXPENSE | 5,071,106.00 |
| OPERATING INCOME/LOSS | | 663,678.00 |
| TRANSFER TO RESERVES | | 363,591.00 |
| DEPRECIATION | | 970,321.00 |
| | NET INCOME/LOSS | 663,678.00 |
| | | |

1) Investments Income are investment and interest gains.

Section VIII: Administrative

Included in the appendices are the administrative documents required for submittal of the HATC MTW plan. Those documents include, but are not limited to, the board resolution approving submission of the plan as developed, verification that the necessary public hearings were held, Certification of a Drug-Free Workplace, Certification of Payments to Influence Federal Transactions, and Disclosure of Lobbying Activities.

As part of the administrative procedures for the MTW plan, HATC does not plan to do any specific evaluations or any other type of assessment with regard to the MTW program.

Appendix A: Board Resolution Adopting Plan

BEFORE THE BOARD OF COMMISSIONERS OF THE HOUSING AUTHORITY OF THE COUNTY OF TULARE STATE OF CALIFORNIA

APPROVING THE ANNUAL)
MOVING-TO-WORK)
2012/2013 AGENCY PLAN) RESOLUTION NO. 2012-03
CERTIFICATIONS OF)
COMPLIANCE)

Acting on behalf of the Board of Commissioners of the Public Housing Agency (PHA) listed below, as its Chairman, I approve the submission of the Annual Moving-to-Work Agency Plan for the PHA fiscal year beginning 7/1/2012, hereinafter referred to as "the Plan", of which this document is a part and make the following certifications and agreements with the Department of Housing and Urban Development (HUD) in connection with the submission of the Plan and implementation thereof:

- 1. The PHA published a notice that a hearing would be held, that the Plan and all information relevant to the public hearing was available for public inspection for at least 30 days, that there were no less than 15 days between the public hearing and the approval of the Plan by the Board of Commissioners, and that the PHA conducted a public hearing to discuss the Plan and invited public comment.
- The Agency took into consideration public and resident comment before approval of the Plan by the Board of Commissioners in order to incorporate any public comments into the Annual MTW Plan;
- 3. The PHA will carry out the Plan in conformity with Title VI of the Civil Rights Act of 1964, the Fair Housing Act, section 504 of the Rehabilitation Act of 1973, and title II of the Americans with Disabilities Act of 1990.
- 4. The PHA will affirmatively further fair housing by examining their programs or proposed programs, identify any impediments to fair-housing choice within those programs, address those impediments in a reasonable fashion in view of the resources available and work with local jurisdictions to implement any of the jurisdiction's initiatives to affirmatively further fair housing that require the PHA's involvement and maintain records reflecting these analyses and actions.
- The PHA will comply with the prohibitions against discrimination on the basis of age pursuant to the Age Discrimination Act of 1975.
- 6. The PHA will comply with the Architectural Barriers Act of 1968 and 24 CFR Part 41, Policies and Procedures for the Enforcement of Standards and Requirements for Accessibility by the Physically Handicapped.
- 7. The PHA will comply with the requirements of section 3 of the Housing and Urban Development Act of 1968, Employment Opportunities for Low-or Very-Low Income Persons, and with its implementing regulation at 24 CFR Part.
- The PHA will comply with requirements with regard to a drug free workplace required by 24 CFR Part 24, Subpart F.
- 9. The PHA will comply with requirements with regard to compliance with restrictions on lobbying required by 24 CFR Part 87, together with disclosure forms if required by this Part, and with restrictions on payments to influence Federal Transactions, in accordance with Byrd Amendment and implementing regulations at 49 CFR Part 24.
- 10. The PHA will comply with acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970 and implementing regulations at 49 CFR Part 24 as applicable.
- The PHA will take appropriate affirmative action to award contracts to minority and women's business enterprises under 24 CFR 5.105(a).
- 12. The PHA will provide HUD or the responsible entity any documentation that the Department needs to carry out its review under the National Environmental Policy Act and other related authorities in accordance with 24 CFR Part 58.

Appendix A: Board Resolution Adopting Plan

- 13. With respect to public housing the PHA will comply with Davis-Bacon or HUD determined wage rate requirements under section 12 of the United States Housing Act of 1937 and the Contract Work Hours and Safety Standards Act.
- 14. The PHA will keep records in accordance with 24 CFR 85.20 and facilitate an effective audit to determine compliance with program requirements.
- The PHA will comply with the Lead-Based Paint Poisoning Prevention Act and 24 CFR Part 35.
- 16. The PHA will comply with the policies, guidelines, and requirements of OMB Circular No. A-87 (Cost Principles for State, Local and Indian Tribal Governments) and 24 CFR Part 85 (Administrative Requirements for Grants and Cooperative Agreements to State, Local and Federally Recognized Indian Tribal Governments.).
- 17. The PHA will undertake only activities and programs covered by the Plan in a manner consistent with its Plan and will utilize covered grant funds only for activities that are approvable under the Moving-to-Work Agreement and Statement of Authorizations and included in its Plan.
- 18. All attachments to the Plan have been and will continue to be available at all times and all locations that the Plan is available for public inspection. All required supporting documents have been made available for public inspection along with the Plan and additional requirements at the primary business office of the PHA and at all other times and locations identified by the PHA in its Plan and will continue to be made available at least at the primary business office of the PHA.

Housing Authority of the County of Tulare
PHA Name

CA030
PHA Number/HA Code

I hereby certify that all the information stated herein, as well as any information provided in the accompaniment herewith, is true and accurate. Warning: HUD will prosecute false claims and statements. Conviction may result in criminal and/or civil penalties. (18 U.S.C. 1001, 1010, 1012; 31 U.S.C. 3729, 3802)

| Steven B. Saltzman | Chairperson |
|-----------------------------------|--------------|
| Name of Authorized Official Title | Title |
| Seven 5 30 kma | May 16, 2012 |
| Signature | Date |

The foregoing resolution was adopted upon a motion presented by Commissioner Romero, and seconded by Commissioner Ybarra, at a regular meeting of the Board of Commissioners held on the 16th day of May 2012. Motion carried by the following vote:

AYES: Saltzman, Romero, Snyder, Ybarra, Hess, Shaw, Rodrigues

ABSTAIN: None

ABSENT: None

HOUSING AUTHORITY OF THE GOUNTY OF TOLARS

STEVEN B. SALTZMAN, CHAIRPERSON

MW/Resolutions/No.2012-03.doc



County of Tulare

December 28, 2011

MORENO, MELISSA 698 PEACHTREE AVE DINUBA, CA 93618

NOTICE OF PUBLIC COMMENT PERIOD NOTICE OF PUBLIC HEARING HOUSING AUTHORITY OF THE COUNTY OF TULARE

The Housing Authority of the County of Tulare will be holding a public hearing regarding the Moving-to-Work (MTW) Demonstration Program and the Capital Funding Program on Wednesday. January 11, 2011 at 3:00 P.M. at 5140 West Cypress Avenue, Visalia, CA. The Housing Authority will discuss components of its MTW Plan and the Capital Funding Program spending priorities.

The discussion items will include capital investments for the low-income housing projects and possible changes to the MTW Demonstration Program. The documents for discussion are on file at the Housing Authority of the County of Tulare office 5140 West Cypress Avenue, Visalia, CA and may be examined or copied weekdays 8:00 A.M. to 5:00 P.M.

Any individual, group or agency may submit written comments on the proposed amendment, changes, or Capital Funding priorities. All comments received by the Housing Authority by February 3, 2012 by 5:00 P.M. will be considered by the Housing Authority Board of Commissioners prior to authorizing submittal of the MTW Plan and Capital Funding priorities to HUD. Comments may be made at the hearing, or you may submit them in writing to:

Housing Authority of the County of Tulare Post Office Box 791 Visatia, CA 93279

HOUSING AUTHORITY OF THE COUNTY OF TULARE

By: KEN KUGLER, Executive Director



5140 W Cypress Ave • PO Box 791 • Visalia CA 93279
Voice: (559) 627-3700 • TTY: (800) 735-2929 • Fax: (559) 733-0169
This institution is an equal opportunity provider, and employer.



MINUTES OF THE CAPITAL FUND AND MOVING TO WORK PUBLIC HEARING

JANUARY 11, 2012

The Executive Director of the Housing Authority of the County of Tulare, Ken Kugler, opened the meeting at 3:05 P. M. with an introduction about the Capital Fund Program and the Moving To Work Program, and he explained the purpose of the annual Plan and how the process works. He asked the attendees to identify whether they were on the Section 8 Voucher Program or the Public Housing Program, and it was fairly evenly divided. Mr. Kugler explained that HIID provides money through Capital Funding to modernize and upgrade Public Housing Units, only.

Mr. Kugler then went on to present the Capital Funding Plan for the 2012-13 fiscal year. It is anticipated that the Agency will receive somewhere around \$1,200,000. The plan is to use this money for new roofing landscaping, flooring, painting, appliances, etc. The plan shows \$100,000 will be spent on driveways, asphalt and landscaping, \$712,000 on roofing throughout the County and about \$22,000 on non-dwelling items. The attendees living in public housing units were then asked for input on items they would like included. Three tenants brought up individual items from their units and these items were referred to the area offices for work orders. No over-all changes were suggested. Mr. Kugler then turned over the meeting to Margaret Lowe to explain the anticipated program changes.

Ms. Lowe explained that one of the proposed changes would be to ask HUD to all letters from CPS workers verifying birthdates and Social Security Numbers for Foster Children. Case Workers for CPS are reluctant to provide the documentation to the Housing Anthority due to many cases of identity theft. As long as CPS verifies the information, it should not be necessary to provide the actual Social Security card or Birth Certificates.

The next change discussed was the proposal to all tenants to "self-certify" assets under \$5,000 after the first year. It is becoming increasingly difficult to have banks give a 6 month average and a lot of time is used pursuing that documentation. As rents are not based on incomes, this would not increase program costs and would streamline operations.

The meeting was then opened up to questions to Section 8 questions.

All further questions were personal in nature and there were no suggestions for additions or changes to the Plan, so the meeting was adjourned at 3:33 P. M. and attendees were helped individually with their personal cases.

| Housing Authority of the County of Tulare |
|---|

MINUTES OF THE RESIDENT COUNCIL HOUSING AUTHORITY OF THE COUNTY OF TULARE WEDNESDAY, JANUARY 25, 2012

Members Present:

Irene Rodrigues Pam Shaw

Members Absent:

Georgie Baugh

Staff Present:

Dawn Sandoval, Human Resources Manager Margaret Lowe, Deputy Executive Director Ken Kugler, Executive Director

The minutes of the previous meeting were approved, as written.

Ms. Sandoval reviewed the scholarship program with the council where scholarships are offered to graduating seniors. Letters will be sent out the end of January, and are due back by March 2rd. Ms. Sandoval gave the council members an update about how the scholarship program is doing. An Interview date was set for Wednesday, April 4th in the afternoon.

Ken Kugler reviewed the Capital Fund plan for the agency for the coming fiscal year (2012-2013). This money is a "Fair Share" non-competitive allocation from HUD for modernization and rehabilitation of our 710 public-housing units. This is for work which will begin on July 1, 2012. This coming year the agency is expecting about \$1,259,538, but that is only an estimate. For next year we are planning to use some of the money for dwelling improvements, site improvements, fees and administration. The various items planned for dwelling improvements include: finishing reroofing our complexes, appliances, more windows, driveways, fencing, cabinets and countertops, landscaping, tree trimming and sprinklers. We should receive the notice of the actual allocated amount of funds in July. The Council was asked about other items which should be included. Ms. Rodriguez asked the agency to look into different outdoor light fixtures; as the ones by her unit are continually being vandalized so the area is dark. As soon as they are fixed they are darkened again.

Ms. Lowe then brought up the Moving-to-Work (MTW) Agency Plan. There are two new changes being proposed this year. We will be asking HUD for permission to only verify assets for families at the time of their re-exam for those whose verified assets at move-in were under \$5,000, as this is a very time-consuming process. Since the banks don't want to give us the information in many cases, the families have to try to provide six months worth of statements.

The second change would be to ask permission from HUD not to require actually seeing the birth certificates and Social Security Cards of foster kids. Child Welfare workers are reluctant to give those documents to foster parents since many have used that information for identity theft in the past. We would require verification from the caseworkers of the dates and numbers, but not have to see the actual documents. Ms. Lowe asked if there were any suggestions from the Council and there were none.

There was no old or new business discussed:

The meeting was adjourned at 3:40 P.M.

Respectfully submitted,

HOUSING AUTHORITY OF THE COUNTY OF TULARE

MARGARET LOWE

Deputy Executive Director

MMMinutes/ResidentCouncilJanuary2012.doc

Appendix C: Capital Fund Five Year Plan and Budget

Housing Authority of the County of Tulare Site Budgets July 1, 2011 to June 30, 2012

| Prepared by: R Child/Dana Watson | | CA030 000805 P | CA030 000810 P | CA030 000815 P | CA030 000817 P |
|---|------------------|----------------|-------------------|--|--|
| 1/19/2011 | Totals, Low-Rent | DINUBA | TULARE | VISALIA | P'VILLE |
| Family / Elderly | | Family | Family | Family | Family |
| Scattered Site? | | raillily | Faililly | Faililly | Faililly |
| Age | | | | | |
| Recently Renovated? | | | | | |
| Units | 710 | 195 | 205 | 199 | 111 |
| Unit months available | 8,520 | 2,340 | 2,460 | 2,388 | 1,332 |
| Average Bedroom Size | | | | | · |
| % Occupancy | 67% | 66% | 69% | 65% | 65% |
| Unit Months Occupancy | 5,686 | 1,551 | 1,705 | 1,561 | 869 |
| Unit Months Mod Vacancies | | | | | |
| REVENUE | | | | | |
| Dwelling Rentals | \$2,983,277 | \$860,174 | \$859,523 | \$794,536 | \$469,044 |
| Non-dwelling Rentals | 8,093 | - | - | 8,093 | - |
| Interest Income | 360,000 | 98,873 | 103,944 | 100,901 | 56,282 |
| Operating Subsidy | 1,415,811 | 406,066 | 396,632 | 423,723 | 189,390 |
| Other Income | 32,749 | 8,842 | 9,497 | 9,170 | 5,240 |
| Total Revenue | \$4,799,930 | \$1,373,955 | \$1,369,596 | \$1,336,423 | \$719,956 |
| EXPENSES | | | | | |
| Administrative Salaries | \$416,367 | \$111,705 | \$120,170 | \$115,798 | \$68,694 |
| Benefits | 174,743 | 44,334 | 34,361 | 69,520 | 26,528 |
| Legal | 14,190 | 3,100 | 4,320 | 4,210 | 2,560 |
| Staff Training | 7,200 | 2,025 | 2,175 | 2,100 | 900 |
| Travel | 7,500 | 2,025 | 2,175 | 2,100 | 1,200 |
| Audit | 6,220 | 1,680 | 1,802 | 1,743 | 995 |
| Office Rent | 36,678 | 8,040 | 6,264 | 13,398 | 8,976 |
| Administrative Other | 52,101 | 14,040 | 15,081 | 14,660 | 8,320 |
| Total Administrative | \$714,999 | \$186,950 | \$186,347 | \$223,530 | \$118,173 |
| Gas | \$4,519 | \$1,220 | \$1,310 | \$1,265 | \$724 |
| Electric | 51,752 | 13,973 | 15,008 | 14,491 | 8,280 |
| Water | 206,266 | 55,792 | 59,553 | 57,859 | 33,062 |
| Sewer | 240,236 | 64,864 | 69,668 | 67,266 | 38,438 |
| Total Utilities | \$502,773 | \$135,849 | \$145,539 | \$140,881 | \$80,504 |
| Maintenance Salaries | \$461,605 | \$93,990 | \$169,433 | \$151,407 | \$46,775 |
| Benefits | 214,393 | 45,489 | 70,143 | 73,980 | 24,781 |
| Maintenance Materials | 278,397 | 75,167 | 80,735 | 77,951 | 44,544 |
| Maintenance Contracts | 413,762 | 116,812 | 118,054 | 106,067 | 72,829 |
| Maint Fees HVAC/Plumbing | 15,722 | 4,245 | 4,559 | 4,402 | 2,516 |
| Trash Removal | 177,329 | 59,616 | 47,446 | 50,158 | 20,109 |
| Total Maintenance | \$1,561,208 | \$395,319 | \$490,370 | \$463,965 | \$211,555 |
| | ΦΕΩ ΩΕ : • | M45.000 | * 40.405 | * * * * * * * * * * * * * * * * * * * | * *********************************** |
| Insurance PILOT | \$56,954 | \$15,632 | \$16,465 | \$15,959 | \$8,898 |
| | 82,228 15,860 | 23,341 | 22,412 | 22,859 | 13,616 |
| Bad Debt Expense Total General Expenses | 15,860 | 4,282 | 4,599 \$42,476 | 4,441 \$43,259 | 2,538 |
| Total General Expenses | \$155,042 | \$43,255 | \$43,476 | \$43,259 | \$25,052 |
| Total Expenses | \$2,934,022 | \$761,373 | \$865,732 | \$871,635 | \$435,283 |
| Cash Flow from Operations | \$1,865,907 | \$612,582 | \$503,864 | \$464,789 | \$284,673 |

Appendix C: Capital Fund Five Year Plan and Budget

Operating Budget

U.S. Department of Housing and Urban Development

OMB Approval No. 2577-0026 (exp. 10/31/2009)

| | Office of F | Public and In | idian Housing | | | | |
|---|-----------------------------|---------------|-------------------------------|--------------------------------------|----------------------------|--------|------------------|
| See page four for Instructions and the Public | | | | | | | |
| | b. Fiscal Year Ending c. No | | | | of HUD assisted proj | | |
| | | 12 mo. | Other (specify) | | PHA/IHA-Owned R | | - |
| e. Name of Public Housing Agency / Indian Housing A | | | | 1 | HA Owned Mutual | • | |
| HOUSING AUTHORITY OF TULARE | COUNTY | | = 100 | : 03 : PHA/IHA Leased Rental Housing | | | |
| f Address (city, State, zip code) | | | | and the second of | PHA/IHA Owned T | | |
| 5140 WEST CYPRESS, PO BOX 701 | , VISALIA, CA | | | 05 I | PHA/IHA Leased H | omeown | ership |
| 400 Harbara | , | | | i. HUD Field Office | | | |
| g. ACC Number | h. PAS / LOCCS Project No | | SAN FRANCISCO | | | | |
| | SF-190 CA39-P030-70495 | | | SANT | RAINCISCO | | |
| 1710 of Dwelling Units k. No. of Unit Months Available | No. of Projects | | | | | | |
| | | Actuals | Z Estimates | | Requested Budget Estimates | | |
| i | Last Fiscal or Actual | | PHA | PHA/IHA Estimates HUD Modifications | | | |
| Line Acct. | | Yr. 19 | Current Budget Yr. 19 2011 | l | Amount | | Amount |
| No. No. Description | n | PUM | PUM | PUM | (to nearest \$10) | PUM | (to nearest \$10 |
| (1) | | (2) | (3) | (4) | (5) | (6) | (7) |
| Homebuyers Monthly Payments for | | | | | | | |
| 010 7710 Operating Expense | | | | ļ | | | |
| 020 7712 Earned Home Payments | | + | | <u> </u> | | | |
| 030 7714 Nonroutine Maintenance Reserve | | | | ļ | | | |
| 040 Total Break-Even Amount (sum of lines 0 | 110, 020, and 030) | | | <u></u> | | | |
| 050 7716 Excess (or deficit) in Break-Even | | | | ļ | | | |
| 060 7790 Homebuyers Monthly Payments - C | Contra | | | | | | |
| Operating Receipts | | | 0.40.05 | 05045 | 0.000.077 | | |
| 070 3110 Dwelling Rental | | | 349.25 | 350.15 | 2,983,277 | | |
| 080 3120 Excess Utilities | | | ļ | | | | |
| 090 3190 Nondwelling Rental | | | .35 | 0.95 | | | |
| 100 Total Rental Income (sum of lines 070, 08 | 0, and 090) | | 349.60 | | 2,991,370 | | |
| 110 3610 Interest on General Fund Investmen | nts | | 19.72 | | 246,540 | | |
| 120 3690 Other Income | | | 33.90 | 3.84 | 32,749 | | |
| 130 Total Operating Income (sum of lines 100 | , 110, and 120) | | 403.23 | 383.88 | 3,270,659 | | |
| Operating Expenditures - Administration | | | | ļ | | | |
| 140 4110 Administrative Salaries | | | 46.30 | 70.54 | 600,984 | | |
| 150 4130 LegalExpense | | | 1.63 | 1.67 | 14,190 | | |
| 160 4140 StaffTraining | | | 1.17 | .85 | 7,200 | | L |
| 170 4150 Travel | | | 1.20 | .88 | 7,500 | | |
| 180 4170 Accounting Fees | | | | | | | |
| 190 4171 Auditing Fees | | | .73 | .73 | 6,220 | | |
| 200 4190 Other Administrative Expenses | | | 16.80 | 10.42 | 88,779 | | |
| 210 Total; Administrative Expense (sum of line | e 140 thru line 200) | | 62.36 | 85.09 | 724,873 | | |
| Tenant Services | | | İ | | | | |
| 220 4210 Salaries | | | | | | | |
| 230 4220 Recreation, Publications and Other | Services | | | | | | |
| 240 4230 Contract Costs, Training and Other | | | | | | | |
| 250 Total Tenant Services Expense (sum of l | ines 220, 230, and 240) | | | | | - | |
| Utilities | | | 1 | | 000 000 | | |
| 260 4310 Water | | | 26.66 | 24.21 | 206,266 | | |
| 270 4320 Electricity | | | 6.43 | 6.07 | 51,752 | | |
| 280 4330 Gas | | . | .53 | .53 | 4,519 | | |
| 290 4340 Fuel | | | | | - | | 1 |
| 300 4350 Labor | | | | | | | |
| 040 4000 00 1797 | | 1 | 25.00 | 28.20 | 240 236 | | 1 |

form **HUD-52564** (3/95) ref. Handbook 7475.1

Previous editions are obsolete

320 Total Utilities Expense (sum of line 260 thru line 310)

59.61 59.01

502,773

| lame | of PHA | / IHA | | Fiscal Year End | ing | | | |
|------------|--------------|---|--------------|-------------------------------|----------------|---|------------|---------------------------------------|
| нοι | USING | AUTHORITY OF TULARE COUNTY | | 2011/2012 | | | | |
| | | | Actuals | Estimates | | Requested B | udget Esti | mates |
| : | | | Last Fiscal | or Actual | PHA/I | HA Estimates | HUD | Modifications |
| ine | Acct. | | Yr. 19 | Current Budget Yr. 19 2011 | | Amount | | Amount |
| No. | No. | Description | PUM | PUM | PUM | (to nearest \$10) | PUM | (to nearest \$10 |
| | | (1) | (2) | (3) | (4) | (5) | (6) | (7) |
| | - | sintenance and Operation | | 40.44 | E 4 74 | 466 120 | | |
| | 4410 | | | 48.14 46.00 | 54.71 | 466,120 | | |
| | + | Materials | | 68.84 | 32.68 | 278,397 | | ! |
| | | Contract Costs | | | 71.12 | | | |
| | | Ordinary Maintenance & Operation Expense (lines 330 to 350) | | 162.98 | 130.01 | 1,351,330 | | - |
| | | Services | | | | | | |
| | 4460 | | : | | | | | |
| 380 | | Materials | | | ļ | | | |
| | | Contract costs | | | | | | |
| | | Protective Services Expense (sum of lines 370 to 390) | | | | | | i · |
| | eral Exp | | | 6.68 | 6.69 | 56,954 | | |
| | | Insurance Designation Liquid Taxos | | 9.65 | 9.65 | 82,228 | | |
| 120 | i | Payments in Lieu of Taxes | | 3.00 | 3.03 | OE,220 | | |
| | 4530 | Terminal Leave Payments | | 44.00 | 55.75 | 474,996 | | |
| 440 | · | Employee Benefit Contributions | ļ | 2.99 | 1.86 | 15,860 | | |
| | 4 11 1 | Collection Losses | | | | : '71777 | | |
| 460 | 4 | Other General Expense | | 63.33 | 73.95 | 630.038 | | |
| | | General Expense (sum of lines 410 to 460) | | 358.41 | 376.62 | 3,209.014 | | |
| 480 | | Routine Expense (sum of lines 210, 250, 320, 360, 400, and 470 | , | 330.41 | 370.02 | 3,209,014 | | |
| | | ased Dwellings | | | | | | 1 |
| | ****** | Rents to Owners of Leased Dwellings | | 358.41 | 376 62 | 3,209,014 | | |
| | | Operating Expense (sum of lines 480 and 490) | | 330.41 | 070.02 | 3,203,014 | | |
| | | Expenditures | ļ | | | | | |
| 510 | | Extraordinary Maintenance | | | - | ; | | |
| 520 | 7520 | Replacement of Nonexpendable Equipment | | | | | | |
| 530 | | Property Betterments and Additions | | | . | | | |
| 540 | | Nonroutine Expenditures (sum of lines 510, 520, and 530) | | 358.41 | 376.62 | 3,209,014 | | |
| 550 | 1 | Operating Expenditures (sum of lines 500 and 540) | | 000.11 | 10,000 | 7,=3,5,5 | | |
| | 1 1 | Adjustments | 1 | | İ | | | |
| | | Prior Year Adjustments Affecting Residual Receipts | | | | | | |
| | erExpe | nditures: | | | | | | |
| 570 | · | Deficiency in Residual Receipts at End of Preceding Fiscal Yr. | | | | | | <u> </u> |
| 580 | iotai | Operating Expenditures, including prior year adjustments and other expenditures (line 550 plus or minus line 560 plus line 570) | | 358.41 | 376 62 | 3,209,014 | | |
| | | Residual Receipts (or Deficit) before HUD Contributions and | | - 000. 11 | 01.0.02 | | | |
| 590 | | provision for operating reserve (line 130 minus line 580) | | | | | | |
| Liun | : VCantai | Line | | | | | | |
| | 1 | butions Basic Annual Contribution Earned - Leased Projects-Current Yea | ır | 44.82 | 7.24 | 61,645 | | |
| 600 | | Prior Year Adjustments - (Debit) Credit | | 1 | | . : :1= := | ļ | ļ · · · · · · · · · · · · · · · · · · |
| 610 620 | | Basic Annual Contribution (line 600 plus or minus line 610) | | | _ | | | h |
| 620 | 8020 | Contributions Earned - Op. Sub - Cur. Yr. (before year-end ad) | 1 | 130.44 | 166.17 | 1,415,811 | | |
| 630 640 | 10020 | Mandatory PFS Adjustments (net) | 1 | | 1 | , | | i |
| 650 | | Other (specify) | | | 1 | <u>+</u> | | <u> </u> |
| 660 | | Other (specify) | , | 1 | 1 | | | |
| | | Total Year-end Adjustments/Other (plus or minus lines 640 thru 660) | | | 1 | | İ | |
| 670 680 | gnan | Total Operating Subsidy-current year (line 630 plus or minus line 670 | | 130.44 | 166.17 | 1,415,811 | | |
| 680 | 8020 | HUD Contributions (sum of lines 620 and 680) | ′ | 130.44 | | 1,415,811 | | - |
| 690 | Total | Residual Receipts (or Deficit) (sum of line 590 plus line 690) | | 1 | + | | ļ | |
| 700 | 1 | Enter here and on line 810 | | 155.47 | 173 41 | 1,477.456 | į | İ |

form **HUD-52564** (3/95) ref. Handbook 7475.1

| | of PH | A / IHA | | | Fiscal Year End | ing | |
|-----|---------|-----------------------------|------------------------------|---|-----------------|-------------------|-------------------|
| | | | | Operating Reserve | | PHA/IHA Estimates | HUD Modifications |
| 740 | 2821 | PHA/IHA-L | eased Hous | iting Reserve - End of Current Budget Year sing - Section 23 or 10(c) 5, form HUD-52564 | | | |
| | | | | | | | |
| | r · · · | Part II - Pro | vision for ar | d Estimated or Actual Operating Reserve at Fis | cal Year End | | |
| 780 | | Operating R | eserve at En | d of Previous Fiscal Year - Actual for FYE (date) | | | |
| 790 | | | ed for FYE | Reserve - Current Budget Year (check one) | | | |
| 300 | | Operating R | eserve at En ed for FYE | d of Current Budget Year (check one) | | | |
| 310 | | F 1 | Operating F | Reserve - Requested Budget Year Estimated for FY | Œ | | |
| 320 | | Operating R (Sum of line | eserve at En s 800 and 81 | d of Requested Budget Year Estimated for FYE 0) | | | |
| | ments | J | ve Requirem | ent % of line 480 | | | |
| | ments | J | ve Requirem | ent % of line 480 | | | |
| | | J | ve Requirem | ent % of line 480 | | | |
| Com | | | | | | | |
| Com | | | Name | KEN KUGLER | | Date | |
| PHA | / IHA | | Name Title | KEN KUGLER | | Date | |
| PHA | / IHA | Approval | Name Title Signature | KEN KUGLER EXECUTIVE DIRECTOR | | Date 11/25/10 | |

Capital Fund Program—Five-Year Action Plan

U.S. Department of Housing and Urban Development Office of Public and Indian Housing Expires 4/30/20011

| Par | Part I: Summary | **** | | | | |
|----------|---|--|--|--|---|--|
| PHA | PHA Name/Number Housing Authority of the | ithority of the | Locality (City/C | Locality (City/County & State) | Original 5-Year Plan | Revision No: |
| Cour | County of Tulare, CA030 | | Visali | Visalia, CA | | |
| - Y | Development Number and Name | Work Statement for Year 1 FFY 2011 | Work Statement for Year 2 FFY <u>2012</u> | Work Statement for Year 3 FFY <u>2013</u> | Work Statement for Year 4 FFY <u>2014</u> | Work Statement for Year 5 FFY <u>2015</u> |
| B. | Physical Improvements Subtotal | School Schooled | 652,594 | 582,981 | 691,226 | 550,000 |
| ن | Management Improvements | | 2,400 | 232,086 | 144,214 | 205,531 |
| <u>0</u> | PHA-Wide Non-dwelling Structures and Equipment | | 330,946 | 170,873 | 150,500 | 230,409 |
| ы | Administration | | 145,467 | 145,467 | 145,467 | 145,467 |
| ī. | Other- fees & costs | | 32,326 | 32,326 | 32,326 | 32,326 |
| Ġ. | Operations | | 290,933 | 290,933 | 290,933 | 290,933 |
| H. | Demolition | | | | | |
| I. | Development | | | | i | |
| J. | Capital Fund Financing – Debt Service | | | | | |
| K. | Total CFP Funds | | | | | |
| L. | Total Non-CFP Funds | | | | | |
| M. | Grand Total | | 1,454,666 | 1,454,666 | 1,454,666 | 1,454,666 |
| ĺ | | | | | | |

form HUD-50075.2 (4/2008)

Annual Statement/Performance and Evaluation Report
Capital Fund Program, Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program

U.S. Department of Housing and Urban Development Office of Public and Indian Housing OMB No. 2577-0226

| DHAN | | | | | |
|--------|--|---|--|--------------|------------------------|
| Š | PHA Name: Housing Authority of the County of Tulare | Grant Typeand Number Capital FundProgram Grant No: | Replacement Housing Factor Grant No: | r Grant No: | FFY of Grant: 2012 |
| | | Date of CFFP. | | | FFY of Grant Approval: |
| Type C | Type of Grant Original Annual Statement Performance and Evaluation Report for Period Ending: | Reserve for Disasters/Emergencies Revi | Revised Annual Statement (revision no: Final Porformone and Evoluction Description |)) | |
| Line | Summary by Development Account | Tot | Total Estimated Cost | | Total Actual Cost |
| | - | Original | Revised 2 | Obligated | Expended |
| - | Total non-CFP Funds | | | | |
| 2 | 1406 Operations (may not exceed 20% of line 21) ³ | 290,933 | | | |
| 3 | 1408 Management Improvements | 2.400 | | | |
| 4 | 1410 Administration (may not exceed 10% of line 21) | | | | |
| S | 1411 Audit | 2,326 | | | |
| 9 | 1415 Liquidated Damages | | | | |
| 7 | 1430 Fees and Costs | 30,000 | | | |
| œ | 1440 Site Acquisition | | | | |
| 6 | 1450 Site Improvement | 277,250 | | | |
| 10 | 1460 Dwelling Structures | 375,344 | | | |
| 11 | 1465.1 Dwelling Equipment—Nonexpendable | | | | |
| 12 | 1470 Non-dwelling Structures | 280,946 | | | |
| 13 | 1475 Non-dwelling Equipment | 50,000 | | | |
| 14 | 1485 Demolition | | | | |
| 15 | 1492 Moving to Work Demonstration | | | | |
| 16 | 1495.1 Relocation Costs | | | | |
| 17 | 1499 Development Activities | | | | |
| 18a | 1501 Collateralization or Debt Service paid by the PHA | TA T | | | |
| 18ba | ateralization or Debt Service pai | of Direct | | | |
| | Payment | | | | |
| 19 | 1502 Contingency (may not exceed 8% of line 20) | | | | |
| 20 | Amount of Annual Grant: (sum of lines 2 – 19) | | | | |
| 21 | Amount of line 20 Related to LBP Activities | | | | |
| 22 | Amount of line 20 Related to Section 504 Activities | | | - | |
| 23 | Amount of line 20 Related to Security - Soft Costs | | | . | |
| 24 | Amount of line 20 Related to Security - Hard Costs | • | | | |
| | | | | | |

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form HUD-50075.1 (4/2008)

To be completed for the Performance and Evaluation Report.
To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
PHAs with under 250 units in management may use 100% of CFP Grants for operations.
4 RHF funds shall be included here.

U.S. Department of Housing and Urban Development Office of Public and Indian Housing Expires 4/30/2011

Annual Statement/Performance and Evaluation Report
Capital Fund Program, Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program

| Part I: Summary | | | | |
|--|--|---|-----------|------------------------|
| PHA Name: | Grant Typeand Number | Replacement Housing Factor Grant No: | Grant No: | FFY of Grant: |
| | Capital Function of the Control of t | | | FFY of Grant Approval: |
| Type of Grant | | | , | |
| Original Annual Statement Reserve for Di | isters/Emergencks | Revised Annual Statement (revision no: Tingl Dorformance and Evaluation Revort | Renort | |
| Performance and Evaluation Report for the Entire Entire E. | | FINAL LCLIUI PROMICE AND LEVALUAGE | | |
| Line Summary by Development Account | | Total Estimated Cost | Ic | Total Actual Cost |
| | Original | Revised ² | Obligated | Expended |
| Signature of Executive Director | Date | Signature of Public Housing Director | Director | Date |
| | | | | |

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Annual Statement/Performance and Evaluation Report
Capital Fund Program, Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program

U.S. Department of Housing and Urban Development Office of Public and Indian Housing Expires 4/30/2011

| Account No. CFFP (Yes/No): Federal FrY of Grant: Capital End Program Grant No. CFFP (Yes/No): CFFP (Yes/No): CFFP (Yes/No): Capital End Program Grant No. Categories Account No. Categories Account No. Categories Account No. Categories Account No. Categories Account No. Categories Categori | Part II: Supporting Pages | Pages | | | | | | | | |
|--|-------------------------------------|----------------|---|---|----------|-------------|-----------|---------------------------------|--------------------------------|----------------|
| Categories Account No. | PHA Name: Hous: County of Tulare | uthority of th | Grant Type and N Capital Furd Progra Replacement Hous | Number un Grant No: sing Factor Grant N | ło: | CFFP (Ye | %/ No): | Federal FFY of | Grant: | |
| OPERATIONS 1406 290.933 OPERATIONS 1406 290.933 OPERATIONS 1406 2.400 OPERATIONS 1410 145.467 OPERATION 1411 2.326 OPERATION 1411 2.326 OPERATION 1410 30.000 OPERATION 1450 OPERATION 1450 OPERATION 1450 OPERATION OPERATION 1450 OPERATION OPER | Development Number Name/PHA-Wide | | n of Major Work ries | Development Account No. | Quantity | Total Estim | ated Cost | Total Act | ual Cost | Status of Work |
| OPERATIONS 1406 2 MANAGEMENT IMPROVEMT 1408 2 AUDIT 1410 1 AUDIT 1411 2 FEES & COSTS 1430 3 SITE IMPROVEMENTS 1450 2 DWELLING STRUCTURES 1460 3 NON- DWELL STRUCTURES 1470 2 NON-DWELL EQUIPMENTS 1475 5 TOTAL 1 1 5 | Activities | | | | | Original | Revised 1 | Funds Obligated ² | Funds Expended ² | |
| MANAGEMENT IMPROVEMT 1408 2 ADMINISTRATION 1410 1 AUDIT 1411 2 FEES & COSTS 1430 3 SITE IMPROVEMENTS 1450 2 DWELLING STRUCTURES 1460 3 DWELLING STRUCTURES 1470 2 NON- DWELL EQUIPMENTS 1475 5 TOTAL 10 1 | HA WIDE | OPERATIONS | | 1406 | | 290.933 | | | | |
| AUDIT AUDIT FEES & COSTS SITE IMPROVEMENTS DWELLING STRUCTURES NON- DWELL STRUCTURES NON-DWELL EQUIPMENTS TOTAL | HA WIDE | MANAGEMENT | IMPROVEMT | 1408 | | 2,400 | | | | |
| AUDIT 1411 2 2 2 2 2 2 2 2 2 | HA WIDE | ADMINISTRATIC | | 1410 | | 145,467 | | | | |
| SITE IMPROVEMENTS 1450 DWELLING STRUCTURES 1460 NON- DWELL STRUCTURES 1470 NON-DWELL EQUIPMENTS 1475 TOTAL | HA WIDE | AUDIT | | 1411 | | 2,326 | | | | |
| SITE IMPROVEMENTS 1450 DWELLING STRUCTURES 1460 NON- DWELL STRUCTURES 1470 NON-DWELL EQUIPMENTS 1475 TOTAL | HA WIDE | FEES & COSTS | | 1430 | | 30,000 | | | | |
| NON-DWELL EQUIPMENTS 1470 NON-DWELL EQUIPMENTS 1475 TOTAL | HA WIDE | SITE IMPROVEN | AENTS | 1450 | | 277.250 | | | | |
| NON- DWELL STRUCTURES 1470 NON-DWELL EQUIPMENTS 1475 TOTAL | HA WIDE | DWELLING STR | UCTURES | 1460 | | 375,344 | | | | |
| NON-DWELL EQUIPMENTS 1475 5 | HA WIDE | NON- DWELL ST | TRUCTURES | 1470 | | 280,946 | | | | |
| | HA WIDE | | UIPMENTS | 1475 | | 50,000 | | | | |
| | | TOTAL | | | | 1,454,666 | | | | |

¹To be completed for the Performance and Evaluation Report or a Revised Annual Statement. ²To be completed for the Performance and Evaluation Report.

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Status of Work U.S. Department of Housing and Urban Development Office of Public and Indian Housing Expires 4/30/2011 Funds Expended² Total Actual Cost Federal FFY of Grant: Funds Obligated Revised Total Estimated Cost CFFP (Yes/No): Original Quantity Annual Statement/Performance and Evaluation Report Capital Fund Program, Capital Fund Program Replacement Housing Factor and Capital Fund Financing Program Grant Type and Number Capital Fund Program Grant No: Replacement Housing Factor Grant No: Development Account No. General Description of Major Work Part II: Supporting Pages Number Name/PHA-Wide Development Activities PHA Name:

¹ To be completed for the Performance and Evaluation Report or a Revised Annual Statement. To be completed for the Performance and Evaluation Report.

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Annual Statement/Performance and Evaluation Report Capital Fund Program, Capital Fund Program Replacement Housing Factor and Capital Fund Financing Program

U.S. Department of Housing and Urban Development Office of Public and Indian Housing Expires 4/30/2011

Part III: Implementation Schedule for Capital Fund Financing Program

| PHA Name: | | | | | Federal FFY of Grant: |
|---|---|-------------------------------|---|---|--|
| Development Number Name/PHA-Wide Activities | All Fund Obligated (Quarter Ending Date) | bligated ing Date) | All Funds Expended (Quarter Ending Date) | Il Funds Expended tuarter Ending Date) | Reasons for Revised Target Dates ¹ |
| | Original Obligation End Date | Actual Obligation End Date | Obligation Actual Obligation Original Expenditure Actual Expenditure End Date End Date End Date | Actual Expenditure End Date | |
| ' Obligation and exp | enditure end dated can on | ly be revised with HU | D approval pursuant to \$ | Section 9j of the U.S. Hot | Obligation and expenditure end dated can only be revised with HUD approval pursuant to Section 9j of the U.S. Housing Act of 1937, as amended. |

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form **HUD-50075.1** (4/2008)

Annual Statement/Performance and Evaluation Report
Capital Fund Program, Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program

U.S. Department of Housing and Urban Development Office of Public and Indian Housing Expires 4/30/2011

Part III: Implementation Schedule for Capital Fund Financing Program

| PHA Name: | | | | | Federal FFY of Grant: |
|---|---|-------------------------------|---|---|---|
| Development Number Name/PHA-Wide Activities | All Fund Obligated (Quarter Ending Date) | bligated ing Date) | All Funds (Quarter En | All Funds Expended (Quarter Ending Date) | Reasons for Revised Target Dates ¹ |
| | Original Obligation End Date | Actual Obligation End Date | Obligation Actual Obligation Original Expenditure Actual Expenditure End Date End Date End Date | Actual Expenditure End Date | |
| | | | | | |

Obligation and expenditure end dated can only be revised with HUD approval pursuant to Section 9j of the U.S. Housing Act of 1937, as amended.

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form HUD-50075.1 (4/2008)

Appendix D: Hardship Policy

MTW HARDSHIP POLICY

The Housing Authority recognizes that substantial, unforeseen hardships may arise, such that families cannot pay their full rent. In such cases, the families may apply to the Housing Authority for relief. Relief may consist of deferral of a portion of the rent, extension of the assistance period or a conversion to the income-based program. The Housing Authority shall consider such a request, taking into consideration other local resources available to the family. Such requests must be in writing, stating the reason for the hardship and the expected duration. Consideration will be given for hardship when a family has suffered a catastrophic change, which caused the death, illness or longterm disability of an adult family member, which resulted in the loss of income to the family. These families will be referred to CSET for an assessment of options and links to other community resources for recovery. A contract will be signed with the family stipulating the change to their Moving-to-Work assistance and the steps the family will take to work toward self-sufficiency. The contract will specify the amount by which the family's public-housing-program rent will be decreased, and for what duration. The amount by which the rent will be changed will be determined by Housing Authority staff on a case-by-case basis. If all possible wage earner(s) for a family become(s) permanently disabled, the family will be changed to a traditional income-based program with no time limit.

In cases where a CSET evaluation is not possible or productive, and where there are still possible wage earners, the hardship request will be presented to a Hardship Committee made up of community citizens who have sufficient knowledge of the MTW program to make informed decisions as to the disposition of rental assistance for such families. Decisions of the Hardship Committee will be final.

This policy is not intended to apply to seasonal income fluctuations, nor minor or temporary reductions of income.

Appendix E: VAWA and DOJ Reauthorization Act Compliance

VIOLENCE AGAINST WOMEN AND DEPARTMENT OF JUSTICE REAUTHORIZATION ACT OF 2005 COMPLIANCE

The Housing Authority of Tulare County has implemented the policies of the *Violence Against Women* and *Department of Justice Reauthorization Act of 2005* (VAWA). Under those policies, Section 8 program tenants and landlords are informed of the requirements of the law, both in letters and in the revised-section contracts and tenancy addendums. Any questions by landlords are referred to our attorney.

Our public-housing staff is trained to watch for the effects of domestic violence and to intervene where appropriate. When eviction notices are served for causes other than non-payment of rent, letters and certification forms informing tenants of their VAWA rights are given to the family members involved so they can inform the agency of any domestic violence and the eviction can be bifurcated.

The agency cooperates with the various shelters in the jurisdiction. When informed of domestic-violence situations, either by shelter staff or the tenants themselves, the families are informed where they can stay temporarily and get any legal help they may need.

Agency policies include provisions to assist remaining family members while taking measures to evict or restrict the abuser from access to the unit or the complex.

Appendix F: Certification for a Drug-Free Workplace

Certification for a Drug-Free Workplace

U.S. Department of Housing and Urban Development

Applicant Name

Illuming Authority of the County of Tulane

Program/Author Booking Focks of County of Tulane

Public Housing and Section 8 Housing Chaice Vanchars

Acting on behalf of the shove named Applicant as its Authorized Official, I make the following certifications and agreements to the Department of Housing and Urban Development (HUD) regarding the sites listed below:

I certify that the above named Applicant will or will continue to provide a drug-free workplace by:

- a. Publishing a statement notifying employees that the untawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the Applicant's workplace and specifying the actions that will be taken against employees for violation of such prohibition.
- Establishing an on-going drug-free awareness program to inform employees ---
 - (1) The dangers of drug abuse in the workplace;
- The Applicant's policy of maintaining a drug-free workplace;
- (3) Any available drug counseling, rehabilitation, and employee assistance programs; and
- (4) The penalties that may be imposed upon employees for drug abuse violations occurring in the workplace.
- c. Making it a requirement that each employer to be engaged in the performance of the grant be given a copy of the statement required by paragraph a.;
- d. Notifying the employee in the statement required by paragraph a, that, as a condition of employment under the grant, the employee will ---

- (1) Abide by the terms of the statement; and
- (2) Notify the employer in writing of his or her conviction for a violation of a criminal drog statute occurring in the workplace no later than five calendar days after such conviction;
- e. Notifying the agency in writing, within ten calendar days after receiving notice under subparagraph d.(2) from an employee or otherwise receiving actual notice of such conviction. Employers of convicted employees must provide notice, including position title, to every grant officer or other designee on whose grant activity the convicted employee was working, unless the Federalagency has designated a central point for the receipt of such notices. Notice shall include the identification number(s) of each affected grant;
- f. Taking one of the following setions, within 30 calendar days of receiving notice under subparagraph d.(2), with respect to any employee who is so convicted —-
- Taking appropriate personnel action against such an employee, up to and including termination, consistent with the requirements of the Réhabilitation Act of 1973, as amended; or
- (2) Requiring such employee to participate satisfactorily in a drug abuse assistance or rehabilitation program approved for such purposes by a Federal, State, or local health, law enforcement, or other appropriate agency;
- g. Making a good faith effort to continue to maintain a drugfree workplace through implementation of paragraphs a, thru f.
- 2. Sites for Work Performance. The Applicant shall list (on separate pages) the site(s) for the performance of work done in connection with the HUD funding of the program/activity shown above: Place of Performance shall include the street address, city, essenty. Store, and zip code, identify each sheet with the Applicant mane and address and the program/activity receiving grant funding.)

| Check here if there are workplaces on the that are not ide I becoby certify that all the information stated because | utilised on the attached shoots. Well as any information provided in the accompanionent herewith, is true and accurate |
|--|---|
| Warning: HUD will prosecute false claims and statements (18 U.S.C. 1001, 1010, 1012, \$1 U.S.C. 3729, | Conviction may result in priminal and/or civil penalties. |
| Name of Authorized Official Kern Kyto Legr | Lxecutive Director |
| x Kan Kugler | A/9/12 |
| , , | form Hub-50070 (3/9)4 ref. Handbooks 7417 1, 7415 13, 7465 13, 3 |

Appendix G: Cert. of Payments to Influence Federal Trans.

Certification of Payments to Influence Federal Transactions

OMB Approvel No. 2577-0157 (Exp. 01/31/2014)

U.S. Department of Housing and Urban Development Office of Public and Indian Housing

| d belief, that: |
|--|
| or nerror, enar. |
| (5) The undersigned shall require that the language of this certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all sub-recipients shall certify and disclose accordingly. |
| This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by Section 1352, Title 31, U.S. Code. Any person who fails to file the required |
| certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure. |
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| dimmation provided in the accomposiment herewith, is true and accomate in may result in criminal and/or civil panalties. (18 D.S.C. 1031, 1010, |
| |
| Trib |
| Executive Director |
| Date (mm/dd/yyy) |
| 4/9/12 |
| |

raf. Handbocks 7417.1, 7475.13. 7485.1, & 7485.5

Appendix H: Disclosure of Lobbying Activities

| DISCLOSURE | OF LOBBYING ACTIV | THES | Approved by OMB |
|--|-------------------------------|--------------------------------|-------------------------------------|
| Complete this form to disclos | e lobbying activities pursuan | t to 31 U.S.C. 1352 | 0248 0048 |
| (See rever | se for public burden disclosu | ire.) | |
| Type of Federal Action: Z. Status | of Federal Action: | 3. Report Type: | |
| a a contract c | a. bid/offer/application | na a. initial filing | |
| b. grant | b. initial award | b. material change | |
| c. cooperative agreement | c. post-award | For Material Change Or | nly: |
| d. loan | | yearqua | rter |
| e. Ioan guarantee | | date of last report | |
| f. loan insurance | | | |
| 4. Name and Address of Reporting Entity: | 5. If Reporting Er | ntity in No. 4 is a Subawarder | , Enter Name |
| X Primo Subawardee | and Address of | Prime: | |
| Tier, if known | : 1 | | |
| Housing Authority of the County of Thilare | : | | |
| 5140 W. Cypresa Ave. | | | |
| P,0, Fox 791 | | | |
| Visalia, CA 93279 | į. | | |
| Congressional District, if known: 4c | | District, if known: | |
| 6. Federal Department/Agency: | 7. Federal Progra | am Name/Description: | |
| Department of Housing and Urban Develops | rent. | | |
| | | | |
| * | CFDA Number, | If applicable: | |
| | | | |
| 8. Federal Action Number, if known: | 9. Award Amoun | t, if knawn: | |
| | \$ | | |
| 10. a. Name and Address of Lobbying Rogis | trant b. Individuals Po | rforming Services (Including a | address if |
| (if individual, last name, tirst name, MI): | different from I | | |
| , | (last name, firs | | |
| | 1 | area. | |
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| 44 Information requested through this form is authorized by the 31 U.S. | | - Lughan | |
| 1352. This disclosure of liabitying adulties is a material representation of the influence was placed by the decaptory when this immediate. | 100 11 200 | Santa F | |
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| th creation. Will be available for public importion. Any person who for equal of Confession shall describe a form and sensity of the laws. If we have | | Mirector V | |
| not more than \$100,000 for each such failure. | Telephone No.: 3 | 59-027-3700 x 11/4 p. | ate: 4/9/12 |
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| Federal Use Only: | | | r Local Reproduction |
| | | Standard Fo | rm LLL (Rev. 7-97) |