APPENDIX A

PARTICIPANT HANDOUTS
Appendix A: Table of Contents

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September 20, 2011

Dear Conference Participant,

Welcome to the 2011 Moving to Work (MTW) Conference! We are very excited to host MTW agency representatives, HUD Field Office staff and housing industry group members at the Robert C. Weaver Federal Building (HUD Headquarters) for the fourth annual MTW Conference.

In light of today’s difficult economic and fiscal climate, and recognizing the challenges ahead, the theme of this year’s conference is “Doing More with Less.” We are pleased to provide a forum for participants to discuss the innovative activities made possible through MTW, especially as they relate to making the most of more limited resources. We hope that the exchange of ideas that takes place at the conference will provide a stepping stone for MTW agencies to further develop their MTW programs as they embark on another year of developing and implementing creative MTW activities – and also making difficult decisions.

On behalf of the MTW Office and my colleagues at the Department of Housing and Urban Development, welcome to Washington, DC. I look forward to our two days together.

Sincerely,

Ivan Pour
Moving to Work Program Director
Office of Public Housing Investments
Thank you for your participation in the 2011 Moving to Work Conference. Your feedback is important to us as we plan for next year’s Conference. Please take a few moments to complete the anonymous survey below. Completed surveys can be placed in the box marked ‘SURVEYS’ on the registration table.

Please rate the following on a scale of 1 to 4. If you have no response, please mark “No Response”

<table>
<thead>
<tr>
<th></th>
<th>1 Poor</th>
<th>2 Average</th>
<th>3 Above Average</th>
<th>4 Excellent</th>
<th>No Response</th>
</tr>
</thead>
<tbody>
<tr>
<td>Presentation of Conference Materials</td>
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<tr>
<td>Conference Registration Process</td>
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<tr>
<td>Organization of Day 1 Conference Content</td>
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<td>Scope and Depth of Day 1 Conference Content</td>
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<tr>
<td>Applicability of Day 1 Conference Content</td>
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<tr>
<td>Length of Day 1 Conference Sessions</td>
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<tr>
<td>Ease of Locating Sessions and Meeting Rooms</td>
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<tr>
<td>Quality of Meeting Space and Accommodations</td>
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<tr>
<td>Helpfulness of Conference Staff</td>
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</tbody>
</table>

Please indicate your level of agreement with the following statements. If you have no response, please mark “No Response”

<table>
<thead>
<tr>
<th></th>
<th>1 Strongly Disagree</th>
<th>2 Disagree</th>
<th>3 Agree</th>
<th>4 Strongly Agree</th>
<th>No Response</th>
</tr>
</thead>
<tbody>
<tr>
<td>The morning group discussions were valuable and the topics were relevant</td>
<td></td>
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<tr>
<td>The afternoon panel(s) presented useful information and included diverse points of view</td>
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</tr>
<tr>
<td>I was able to participate in sessions that align with my interests</td>
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</tbody>
</table>
Please provide the name of the session(s) that provided the most useful information:

________________________________________________________________________

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________________________________________________________________________

Please provide the name of the session(s) that provided the least useful information:

________________________________________________________________________

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Is there anything that would have made your experience today more valuable?

________________________________________________________________________

________________________________________________________________________

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________________________________________________________________________

Was there a theme/topic not covered that you would like to see covered in a future conference?

________________________________________________________________________

________________________________________________________________________

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________________________________________________________________________

Other feedback, suggestions, comments:

________________________________________________________________________

________________________________________________________________________

________________________________________________________________________

________________________________________________________________________

I represent:

☐ MTW Agency

☐ HUD

☐ Other (please specify) ____________
**2011 MTW Conference Evaluation Form**

**Day Two- September 21, 2011**

*Thank you for your participation in the 2011 Moving to Work Conference. Your feedback is important to us as we plan for next year’s Conference. Please take a few moments to complete the anonymous survey below. Completed surveys can be placed in the box marked ‘SURVEYS’ on the registration table.*

Please rate the following on a scale of 1 to 4. If you have no response, please mark “No Response”.

<table>
<thead>
<tr>
<th></th>
<th>1 Poor</th>
<th>2 Average</th>
<th>3 Above Average</th>
<th>4 Excellent</th>
<th>No Response</th>
</tr>
</thead>
<tbody>
<tr>
<td>Overall quality of the conference</td>
<td></td>
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</tr>
<tr>
<td>Organization of Day 2 Content</td>
<td></td>
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<td></td>
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<tr>
<td>Scope and Depth of Day 2 Content</td>
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<tr>
<td>Applicability of Day 2 Content</td>
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<td></td>
<td></td>
</tr>
<tr>
<td>Length of Day 2 Sessions</td>
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<td></td>
<td></td>
</tr>
<tr>
<td>Helpfulness of Conference Staff</td>
<td></td>
<td></td>
<td></td>
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<td></td>
</tr>
</tbody>
</table>

Please indicate your level of agreement with the following statements. If no have no response, please mark “No Response”.

<table>
<thead>
<tr>
<th></th>
<th>1 Strongly Disagree</th>
<th>2 Disagree</th>
<th>3 Agree</th>
<th>4 Strongly Agree</th>
<th>5 No Response</th>
</tr>
</thead>
<tbody>
<tr>
<td>I was able to participate in sessions that align with my interests</td>
<td></td>
<td></td>
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<tr>
<td>The working sessions were constructive</td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>The small group discussions were constructive</td>
<td></td>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>HUD senior staff were responsive and helpful</td>
<td></td>
<td></td>
<td></td>
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<td></td>
</tr>
<tr>
<td>Using the conference as a vehicle to gather information to produce an output is an effective use of time</td>
<td></td>
<td></td>
<td></td>
<td></td>
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</tr>
<tr>
<td>The information I learned throughout the conference will assist my MTW program’s development and/or implementation</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Please provide the name of the session(s) that provided the most useful information:

________________________________________________________________________
________________________________________________________________________
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Please provide the name of the session(s) that provided the least useful information:

________________________________________________________________________
________________________________________________________________________
________________________________________________________________________
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What topics would you like to see covered at the next conference?

________________________________________________________________________
________________________________________________________________________
________________________________________________________________________
________________________________________________________________________

What would make the next conference better?

________________________________________________________________________
________________________________________________________________________
________________________________________________________________________
________________________________________________________________________

Other feedback, suggestions, comments:

________________________________________________________________________
________________________________________________________________________
________________________________________________________________________
________________________________________________________________________

I represent:
☐ MTW Agency
☐ HUD
☐ Other (please specify) ____________
Elements for the Annual MTW Plan and Annual MTW Report

All MTW Agencies will provide the following required elements in their Annual MTW Plans and Reports, consistent with the requirements of Section VII of the Restated Agreement, and will follow the following order and format.

<table>
<thead>
<tr>
<th>II. General Housing Authority Operating Information</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Annual MTW Plan</strong></td>
</tr>
<tr>
<td><strong>I. Introduction</strong></td>
</tr>
<tr>
<td>A. Table of Contents, which includes all the required elements of the Annual MTW Plan; and</td>
</tr>
<tr>
<td>B. Overview of the Agency’s MTW goals and objectives for the year, including new and ongoing MTW activities.</td>
</tr>
</tbody>
</table>
Please provide the following:

A. Housing Stock Information
   • Number of public housing units planned;
   • General description of any planned significant capital expenditures by development;
   • Description of any new public housing units to be added during the year by development (specifying bedroom size);
   • Number of units to be removed from the inventory during the year by development specifying the justification for the removal;
   • Number of Housing Choice Vouchers (HCV) units authorized;
   • Number of HCV units to be project-based, including description of each separate project;
   • General description of other housing planned to be managed by the Agency, specifying location, number of units, and type of non-public housing/non-HCV assistance (to include tax credit, state funded, project based Section 8, and market rate); and
   • Description of other properties owned or managed by the Agency.

B. Lease Up Information
   • Anticipated number of public housing units planned to be leased;
   • Anticipated number of HCV planned to be leased; and
   • Description of issues relating to any difficulties in leasing units (HCV or public housing).

C. Waiting List Information
   • Description of anticipated changes in waiting lists (site-based, community-wide, HCV, merged) and any changes that were made in the past fiscal year;
   • Number of families on the waiting list(s), both at the beginning of the fiscal year and at the end of the fiscal year, and if the list(s) are open or closed; and
   • Date the waiting list was last purged.

Please provide the following:

A. Housing Stock Information
   • Number of public housing units;
   • Number of Housing Choice Vouchers utilized;
   • General description of number and type of other housing managed by the Agency, specifying location, number of units and type of non-public housing/non-HCV assistance (to include tax credit, state funded, project based Section 8, and market rate); and
   • Description of other properties owned or managed by the Agency.

B. Lease Up Information
   • Number of public housing units leased;
   • Number of HCV under lease; and
   • Description of issues relating to any difficulties in leasing units (HCV or public housing).

C. Waiting List Information
   • Description of anticipated changes in waiting lists (site-based, community-wide, HCV, merged); and
   • Description of anticipated changes in the number of families on the waiting list(s) and/or opening and closing of the waiting list(s); and
   • Date the waiting list was last purged.
### III. Long-term MTW Plan

Describe the Agency’s long-term vision for the direction of its MTW program, extending through the duration of the MTW Agreement.

### IV. Proposed MTW Activities: HUD approval requested

(provide the listed items below grouped by each MTW activity)

<table>
<thead>
<tr>
<th>A.</th>
<th>Describe each proposed MTW activity;</th>
</tr>
</thead>
<tbody>
<tr>
<td>B.</td>
<td>Describe how each proposed activity relates to at least one of the three statutory objectives;</td>
</tr>
<tr>
<td>C.</td>
<td>Identify and discuss the anticipated impact of each proposed MTW activity on the stated objective;</td>
</tr>
<tr>
<td>D.</td>
<td>Describe the baselines and proposed benchmarks and metrics that the Agency will use to measure the performance and progress of the MTW activities;</td>
</tr>
<tr>
<td>E.</td>
<td>Describe the data collection process and the proposed metrics the Agency will use to measure how this activity will achieve one or more of the MTW statutory objectives;</td>
</tr>
<tr>
<td>F.</td>
<td>Cite the authorization(s) detailed in Attachment C or D of this Restated Agreement that give the Agency the flexibility to conduct the activity, and include the specific citation(s) of the Act or regulation as identified in Attachment C or D of this Restated Agreement that authorize the Agency to make the change; and</td>
</tr>
<tr>
<td>G.</td>
<td>Describe the hardship policy (for rent reform initiatives only).</td>
</tr>
</tbody>
</table>

(All proposed activities that are granted approval by HUD will be reported on in Section V as “ongoing activities.”)
<table>
<thead>
<tr>
<th>Annual MTW Plan</th>
<th>Annual MTW Report</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>V. Ongoing MTW Activities: HUD approval previously granted</strong></td>
<td></td>
</tr>
<tr>
<td>(provide the listed items below grouped by each MTW activity)</td>
<td></td>
</tr>
<tr>
<td>A. Describe each ongoing MTW activity applicable for the coming year;</td>
<td>A. Describe any activities that were proposed in the Plan, approved by HUD, but not</td>
</tr>
<tr>
<td>B. Describe how each ongoing activity relates to at least one of the three statutory objectives;</td>
<td>implemented, and discuss why these were not pursued;</td>
</tr>
<tr>
<td>C. Identify and discuss the anticipated impact of each ongoing MTW activity on the stated objective, if in the first year of completing this revised Plan; or any anticipated changes in the impact (as applicable), if in subsequent years;</td>
<td>B. Describe each ongoing and completed (within the FY) MTW activity;</td>
</tr>
<tr>
<td>D. Describe the baselines and benchmarks that the Agency will use to measure the performance and progress of the MTW activities, if in the first year of completing this revised Plan; or any changes in benchmarks (as applicable), if in subsequent years;</td>
<td>C. Describe how each ongoing activity relates to at least one of the three statutory objectives;</td>
</tr>
<tr>
<td>E. Describe the data collection process and metrics the Agency will use to measure how this activity will achieve one or more of the MTW statutory objectives, if in the first year of completing this revised Plan; or any changes in data collection (as applicable), if in subsequent years;</td>
<td>D. Analyze the actual impact of each ongoing MTW activity on the stated objective;</td>
</tr>
<tr>
<td>F. Cite the authorization(s) detailed in Attachment C or D of this Restated Agreement that give the Agency the flexibility to conduct the activity, and include the specific citation(s) of the Act or regulation as identified in Attachment C or D of this Restated Agreement that authorize the Agency to make the change; and</td>
<td>E. Evaluate the actual performance versus the target benchmark goals, the originally established baseline, and the previous year’s performance;</td>
</tr>
<tr>
<td>G. Describe the hardship policy (for rent reform initiatives only).</td>
<td>F. If benchmarks were not achieved or if the activity was determined ineffective provide a narrative explanation of the challenges, and, if possible, identify potential new strategies that might be more effective;</td>
</tr>
<tr>
<td></td>
<td>G. Using the metrics proposed in the Plan, evaluate the effectiveness of the activity in achieving the statutory objectives it relates to; and</td>
</tr>
<tr>
<td></td>
<td>H. Cite the specific provision(s) of the Act or regulation that is waived under MTW (as detailed in Attachment C or D of this Restated Agreement) that authorized the Agency to make the change, and briefly describe if and how the waived section of the Act or regulation was necessary to achieve the benchmark.</td>
</tr>
</tbody>
</table>
### VI. Sources and Uses of Funding

<table>
<thead>
<tr>
<th>Annual MTW Plan</th>
<th>Annual MTW Report</th>
</tr>
</thead>
<tbody>
<tr>
<td>A. Provide Consolidated Budget Statement in the same format and level of detail as the unaudited financial statement;</td>
<td>A. Unaudited Financial Statement;</td>
</tr>
<tr>
<td>B. Planned sources and expenditures by development;</td>
<td>B. Planned vs. actual financial information by development with a narrative discussion and explanation of the differences;</td>
</tr>
<tr>
<td>C. Description of changes in sources and uses of MTW funding from previously-approved plan; and</td>
<td>C. Planned vs. actual for all capital activities presented in the Annual MTW Plan with a narrative discussion and explanation of differences;</td>
</tr>
<tr>
<td>D. Description of how funding fungibility is planned to be used, if applicable.</td>
<td>D. Explanation of how funding fungibility was used and narrative explanation of the difference, if applicable.</td>
</tr>
</tbody>
</table>

### VII. Administrative

<table>
<thead>
<tr>
<th>Annual MTW Plan</th>
<th>Annual MTW Report</th>
</tr>
</thead>
<tbody>
<tr>
<td>The Agency will provide the following:</td>
<td>The Agency will provide the following:</td>
</tr>
<tr>
<td>A. Board Resolution adopting 50077-MTW, or equivalent form;</td>
<td>A. Results of latest Agency-directed evaluations of the demonstration, as applicable;</td>
</tr>
<tr>
<td>B. Documentation that at least one public hearing was held, that the Plan was available for public comment for at least thirty (30) days, and documentation that the Agency took into consideration public and resident comment before approval of the Plan by the Board of Commissioners or Board of Directors in order to incorporate any public comments into the Annual MTW Plan;</td>
<td>B. Performance and Evaluation Report for Capital Fund activities not included in the MTW Block Grant, as an attachment to the Report; and</td>
</tr>
<tr>
<td>C. Description of any planned or ongoing Agency-directed evaluations of the demonstration, if applicable;</td>
<td>C. Description of progress on the correction or elimination of observed deficiencies cited in monitoring visits, physical inspections, submissions to REAC, or other oversight and monitoring mechanisms, if applicable.</td>
</tr>
</tbody>
</table>
VIII. Reporting Compliance with Statutory MTW Requirements

**Annual MTW Plan**
If the Agency has been out of compliance with any of the required statutory MTW requirements listed in Section II(C) of the Restated Agreement, as determined by HUD in its review of the previous fiscal year’s Annual MTW Report, the Agency will provide a narrative discussion and a plan as to how it will return to compliance. If the Agency is currently in compliance, no discussion or reporting is necessary in this section.

**Annual MTW Report**
The Agency will provide the following:

A. In order to demonstrate that the statutory objective of “assuring that at least 75 percent of the families assisted by the Agency are very low-income families” is being achieved, the Agency will provide information in the following format:

<table>
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</thead>
<tbody>
<tr>
<td><strong>Total number of newly admitted families assisted</strong></td>
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<tr>
<td><strong>Number of families with incomes below 50% of area median</strong></td>
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<td></td>
</tr>
<tr>
<td><strong>Percentage of families with incomes below 50% of area median</strong></td>
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<td></td>
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</tr>
</tbody>
</table>

1 “Total number of newly admitted families assisted” is defined as all families that have been admitted to federal housing assistance during the fiscal year in question. Therefore, this does not mean that all families assisted by the housing authority will be captured in this figure. Instead, the figure only captures the initial admittees’ income, just as they begin to receive housing assistance.
VIII. Reporting Compliance with Statutory MTW Requirements, Continued

B. In order to demonstrate that the statutory objective of “continuing to assist substantially the same total number of eligible low-income families as would have been served had the amounts not been combined” is being achieved, the Agency will provide information in the following formats:

Baseline for the Number of Eligible Low-Income Families to Be Served

<table>
<thead>
<tr>
<th>Number of families served when Agency entered MTW</th>
<th>Non-MTW adjustments to the number of families served</th>
<th>Baseline number of families to be served</th>
<th>Explanations for adjustments to the number of families served</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of public housing families served</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of tenant-based Section 8 families served</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total number of families served</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Number of Low-Income Families Served

<table>
<thead>
<tr>
<th>Baseline number of families to be served (total number of families)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total number of families Served this Fiscal Year</td>
</tr>
<tr>
<td>Numerical Difference</td>
</tr>
<tr>
<td>Percentage Difference</td>
</tr>
</tbody>
</table>

Justification for variations in excess of 10% below the baseline number of families to be served (total number of families):

2 “Non-MTW adjustments to the number of families served” are defined as factors that are outside the control of the Agency. Acceptable “non-MTW adjustments” include, but are not limited to, influences of the economy and of the housing market. If the Agency includes non-MTW adjustments, HUD expects the explanations of the factors to be thorough and to include information substantiating the numbers used.

3 This number will be the same number in the chart above, at the cross-section of “total number of families served” and “baseline number of families served.”

4 The methodology used to obtain this figure will be the same methodology used to determine the “Number of families served when Agency entered MTW” in the table immediately above.

5 The Numerical Difference is considered “MTW adjustments to the number of families served.” This number will reflect adjustments to the number of families served that are directly due to decisions the Agency has made. HUD expects that in the course of the demonstration, Agencies will make decisions that may alter the number of families served.
VIII. Reporting Compliance with Statutory MTW Requirements, Continued

C. In order to demonstrate that the statutory objective of “maintaining a comparable mix of families (by family size) are served, as would have been provided had the amounts not been used under the demonstration” is being achieved, the Agency will provide information in the following formats:

Baseline for the Mix of Family Sizes to Be Served

<table>
<thead>
<tr>
<th>Family Size</th>
<th>Occupied number of Public Housing units by family size when Agency entered MTW</th>
<th>Utilized number of Section 8 vouchers by family size when Agency entered MTW</th>
<th>Non-MTW adjustments to the distribution of family sizes(^6)</th>
<th>Baseline number of family sizes to be maintained</th>
<th>Baseline percentages of family sizes to be maintained</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 person</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>100%</td>
</tr>
<tr>
<td>2 people</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>3 people</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>4 people</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>5 people</td>
<td></td>
<td></td>
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<td></td>
<td></td>
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<tr>
<td>6+ people</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Totals</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>100%</td>
</tr>
</tbody>
</table>

Explanations for Baseline adjustments to the distribution of family sizes utilized

Mix of Family Sizes Served

<table>
<thead>
<tr>
<th>Baseline percentages of family sizes to be maintained(^7)</th>
<th>100%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of families served by family size this Fiscal Year(^8)</td>
<td></td>
</tr>
<tr>
<td>Percentages of families served by family size this Fiscal Year(^9)</td>
<td>100%</td>
</tr>
</tbody>
</table>

Percentage Difference

Justification and explanation for family size variations of over 5% from the Baseline percentages:

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\(^6\) “Non-MTW adjustments to the distribution of family sizes” are defined as factors that are outside the control of the Agency. Acceptable “non-MTW adjustments” include, but are not limited to, demographic changes in the community’s population. If the Agency includes non-MTW adjustments, HUD expects the explanations of the factors to be thorough and to include information substantiating the numbers used.

\(^7\) These numbers in this row will be the same numbers in the chart above listed under the column “Baseline percentages of family sizes to be maintained.”

\(^8\) The methodology used to obtain these figures will be the same methodology used to determine the “Occupied number of Public Housing units by family size when Agency entered MTW” and “Utilized number of Section 8 Vouchers by family size when Agency entered MTW” in the table immediately above.

\(^9\) The “Percentages of families served by family size this fiscal year” will reflect adjustments to the mix of families served that are directly due to decisions the Agency has made. HUD expects that in the course of the demonstration, Agencies will make decisions that may alter the number of families served.
ATTACHMENT C

STATEMENT OF AUTHORIZATIONS

TO
AMENDED AND RESTATED MOVING TO WORK AGREEMENT
BETWEEN
U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT
AND
AGENCY

A. General Conditions

1. This Statement of Authorizations describes the activities that the Public Housing Authority (Agency) may carry out under the Moving to Work (MTW) Demonstration program, subject to the terms and conditions of the Amended and Restated Moving to Work Demonstration Agreement (Restated Agreement) between the Agency and the U.S. Department of Housing and Urban Development (HUD).

2. Unless otherwise provided in Attachment D of the Restated Agreement, the Agency’s MTW Demonstration Program applies to all of the Agency’s public housing assisted units (including Agency-owned properties and units comprising a part of mixed-income, mixed finance communities) tenant-based Section 8 voucher assistance (hereinafter referred to as the “Housing Choice Voucher Program”), Section 8 project-based voucher assistance under Section 8(o) and Homeownership units developed using Section 8(y) voucher assistance.

3. The purpose of the Statement of Authorizations is to delegate to the Agency the authority to pursue locally driven policies, procedures and programs with the aim of developing better, more efficient ways to provide housing assistance and incentives to self-sufficiency to low, very-low, and extremely low-income families. The authorizations listed in this Attachment C are granted fully without requiring any additional HUD authorizations, as necessary to implement the activities described in the Annual MTW Plan. The Agency may proceed with activities based upon these authorizations once the activity has been included in the Annual MTW Plan, in accordance with Attachment B, and HUD has approved the Plan and activities. HUD will review and approve these documents to ensure that the Annual MTW Plan has provided meaningful citizen participation, taking into account comments from a public hearing and any other comments on the proposed program, as well as providing for, receiving, and meaningfully considering comments from current and prospective residents who would be affected. HUD will also review in order to ascertain that these activities are within the MTW authorizations provided by HUD.

4. The Agency reaffirms that it will comply with all applicable nondiscrimination and equal opportunity requirements set forth in 24 CFR 5.105(a), and will administer its programs and activities in a manner affirmatively to further fair housing. In particular, the Agency
must make reasonable modifications and accommodations needed by applicants and residents and must make units accessible in accordance with the Needs Assessment and Transition Plan as required under Section 504 of the Rehabilitation Act of 1973 and its implementing regulations.

B. Authorizations Related to Both Public Housing and Section 8 Housing Choice Vouchers

1. Single Fund Budget with Full Flexibility

This authorization waives certain provisions of Sections 8 and 9 of the 1937 Act and 24 C.F.R. 982, and 990 as necessary to implement the Agency’s Annual MTW Plan.

a. The Agency may combine funding awarded to it annually pursuant to Section 8(o), 9(d) and 9(e) of the 1937 Act into a single, authority-wide funding source ("MTW Funds"). However, section 9(d) funds are still subject to the obligation and expenditure deadlines and requirements provided in section 9(j) despite the fact that they are combined in a single fund. The funding amount for the MTW Funds may be increased by additional allocations of housing choice vouchers to which the Agency is entitled over the term of the Agreement. Special purpose vouchers will not be included in the MTW Funds during their initial term, though some may be included in the MTW Funds upon renewal.

b. The Agency may use MTW Funds for any eligible activity under Sections 9(d)(1), 9(e)(1) and Section 8(o) of the 1937 Act. Within the scope of the permissible eligible activities, the Agency can carry out the purposes of the MTW Demonstration Program to provide flexibility in the design and administration of housing assistance to eligible families, to reduce cost and achieve greater cost effectiveness in Federal expenditures, to give incentives to families with children where the head of household is working, seeking work, or is preparing for work by participating in job training, educational programs, or programs that assist people to obtain employment and become economically self-sufficient, and to increase housing choices for low-income families, through activities that would otherwise be eligible under sections 8 and 9 of the 1937 Act, including, but not limited to, the following activities:

i. Provision of Capital funds or operating assistance to housing previously developed or operated pursuant to a contract between HUD and the Agency or newly acquired or developed pursuant to section ii below.

ii. The acquisition, new construction, reconstruction or moderate or substantial rehabilitation of housing (including, but not limited to, assisted living, or other housing as deemed appropriate by the Agency, in accordance with its mission), or commercial facilities consistent with the objectives of the demonstration. Such activities may include but are not limited to real property acquisition, site improvement, development of utilities and utility services and energy efficiency systems, conversion, demolition, financing, administration and planning costs, relocation and other related activities; provided, however, that prior HUD
approval is required for the development of any incremental public housing units, pursuant to Section 9(g)(3) of the 1937 Act.

iii. The provision of housing or employment-related services or other case management activities, such as housing counseling in connection with rental or homeownership assistance, energy auditing, activities related to the provision of self-sufficiency and other services, employment counseling, education, training and other services related to assisting tenants, owners, contractors, and other persons or entities participating or seeking to participate in other housing or training and educational activities assisted pursuant to this section.

iv. The provision of management services, including preparation of work specifications, loan processing, inspections, tenant selection, management of tenant and project-based rental assistance and management of housing projects or other facilities or operations developed under this program.

v. The provision of safety, security, and law enforcement measures and activities appropriate to protect residents of housing from crime.

vi. The provision of Housing Choice Voucher assistance or project-based rental assistance (under Section 8(o)), alone or in conjunction with other private or public sources of assistance.

vii. The preservation of public housing and/or Housing Choice Voucher units currently serving people of low income or the acquisition and/or development of new units for people of low income, provided that all rehabilitation and construction is done in accordance with the requirements of Section 504 of the Rehabilitation Act and where applicable, the design and construction requirements of the Fair Housing Act.

viii. If the Agency chooses to establish single fund flexibility, the Agency is authorized to use housing assistance payments for purposes other than payments to owners, so long as these purposes are consistent with other eligible uses of section 8 and section 9 funds.

c. These activities may be carried out by the Agency, by an entity, agent, or instrumentality of the Agency, a partnership, a grantee, contractor, or other appropriate party or legal entity.

d. The Agency's expenditures must comply with OMB Circular A-87, which provides basic guidelines for the use of federal funds, and with this MTW Agreement.

e. The Agency may use capital funds (including development and replacement housing factor funds) in accordance with this Agreement.
2. **Partnerships with For-Profit and Non-Profit Entities**

The Agency may partner with for-profit and non-profit entities, subject to 24 C.F.R. Part 85 and 941.602(d), including, mixed-income, mixed-finance development partners and third party management companies, as well as affiliates and instrumentalities of the Agency (“Agency Partners”), to implement and develop all or some of the initiatives that may comprise the Agency’s MTW Demonstration Program. The Agency may, with respect to MTW eligible activity and when working with or partnering with such partners, make available to Agency Partners the least restrictive regulatory requirements allowable based on Agency’s participation in the MTW Demonstration Program and that agreements with Agency Partners may reflect the implementation of less restrictive regulatory requirements. *This authorization waives certain provisions of Sections 13 and 35 of the 1937 Act and 24 C.F.R. 941 Subpart F as necessary to implement the Agency’s Annual MTW Plan.*

3. **Definition of Elderly Family**

The Agency is authorized to amend the definition of elderly to include families with a head of household or family member who is at least 55 years old, and must be in compliance with the all Fair Housing Requirements, in particular the Housing for Older Persons Act of 1995. *This authorization waives certain provisions of Section 3 (b)(3) and (G) of the 1937 Act and 24 C.F.R. 5.403 as necessary to implement the Agency’s Annual MTW Plan.*

4. **Transitional/Conditional Housing Program**

The Agency may develop and adopt new short-term transitional housing programs, consistent with an eligible use of section 8 and 9 funds, with supportive services in one or more buildings in collaboration with local community-based organizations and government agencies. Successful participants in these programs will be eligible for transfer to the Agency’s public housing or housing choice voucher programs. The Agency will ensure that these programs do not have a disparate impact on protected classes, and will be operated in a manner that is consistent with the requirements of Section 504 of the Rehabilitation Act. More specifically, under no circumstances will residents of such programs be required to participate in supportive services that are targeted at persons with disabilities in general, or persons with any specific disability. In addition, admission to any of the programs developed under this section will not be conditioned on the presence of a disability or a particular disability. This section is not intended to govern the designation of housing that is subject to Section 7 of the 1937 Act. *This authorization waives certain provisions of Sections 3, 4, 5, 8, and 9 of the 1937 Act and 24 C.F.R. 941, and 960 Subpart B as necessary to implement the Agency’s Annual MTW Plan.*

5. **Investment Policies**

Subject to HUD approval, the Agency is authorized to adopt investment policies consistent with state law to the extent such policies are in compliance with applicable OMB circulars and other federal laws. The Agency shall invest only in securities authorized under state law that will allow the flexibility to invest productively and efficiently. *This authorization waives certain provisions of Section 6(c)(4) of the 1937 Act and 24 C.F.R. 982.156 as necessary to implement the Agency’s Annual MTW Plan.*
C. Authorizations Related to Public Housing Only

1. Site Based or Geographic Area Waiting List System
   The Agency is authorized to implement a locally designed waiting list system in lieu of
   the specific procedural requirements of 24 C.F.R. Part 903 provided that it provides
   applicants with a reasonable choice of location in accordance with title VI of the Civil
   Rights Act, the Fair Housing Act, and other applicable civil rights requirements. The
   Agency may implement additional site-based waiting lists under this MTW Agreement.
   Such additional site-based waiting lists will be developed, at the Agency's option, to
   address various situations, including, but not limited to the following: (1) any existing or
   new or mixed-income, mixed finance communities; (2) any on-site and/or off-site public
   housing replacement units developed in support of the Agency’s redevelopment or HOPE
   VI efforts, if any; (3) any specially designated public housing or project-based
   communities; and (4) combining or separating waiting lists for Section 8 tenant-based or
   project-based assistance, public housing rental communities, homeownership
   opportunities, and mixed-income, mixed-finance communities. This authorization
   waives certain provisions of Section 6(r) of the 1937 Act and 24 C.F.R. 903.7 as
   necessary to implement the Agency’s Annual MTW Plan.

2. Local Preferences and Admission and Continued Occupancy Policies and Procedures
   The Agency is authorized to develop and adopt local preferences and admission policies
   and procedures for admission into the public housing program in lieu of HUD statutes,
   regulations or other requirements based in the 1937 Act so long as the families assisted
   qualify as low income, and that the total mix of families assisted meets the requirements
   of part I.C of the Amended and Restated MTW Agreement. The Agency is required to
   revise the Admissions and Continued Occupancy Policy (ACOP), to implement changes
   in public housing occupancy policy as a result of the MTW program. Regardless of
   changes to the Agency’s adopted ACOP policies and procedures, the Agency must
   comply with Sections I(B)(1) and II(D) of this Agreement. The Agency is subject to state
   and local preferences law. This authorization waives certain provisions of Section 3 of
   the 1937 Act and 24 C.F.R. 960.206 as necessary to implement the Agency’s Annual
   MTW Plan.

3. Deconcentration Policy
   The Agency is authorized to develop and adopt a local policy designed to provide for
   deconcentration and income mixing in public housing communities. This authorization
   waives certain provisions of Section 16(3)(B) of the 1937 Act and 24 C.F.R. 903.2 as
   necessary to implement the Agency’s Annual MTW Plan.

4. Initial, Annual and Interim Income Review Process
   The Agency is authorized to restructure the initial, annual and interim review process in
   the public housing program in order to affect the frequency of the reviews and the
   methods and process used to establish the integrity of the income information provided.
   In addition, the Agency is expressly authorized to adopt a local system of income
   verification in lieu of the current HUD system. For example, the Agency may implement
   alternate time frames for validity of verification or adopt policies for verification of
   income and assets through sources other than those currently allowed under the 1937 Act.
   This authorization waives certain provisions of sections 3(a)(1) and 3(a)(2) of the 1937
5. Use of Public Housing as an Incentive for Economic Progress
The Agency is authorized to modify current public housing occupancy policies to use housing as an incentive for making economic progress, as long as Section II.C. of the MTW Agreement is adhered to. Such modifications may include revising maximum income limits for admission or continued occupancy. Families denied admission or continued occupancy shall continue to be entitled to the right to an informal hearing. 

This authorization waives certain provisions of Section 6(c) of the 1937 Act and 24 C.F.R. 960.201, as necessary to implement the Agency’s Annual MTW Plan.

6. Incentives for Underutilized Developments
The Agency is authorized to develop and offer incentives that will attract applicants to developments, or portions thereof, which have been difficult to market. This authorization waives certain provisions of Section 3(a)(2) and 3(a)(3)(A) of the 1937 Act and 24 C.F.R. 960 subpart B as necessary to implement the Agency’s Annual MTW Plan.

7. Simplification of the Development and Redevelopment Process for Public Housing
This authorization waives certain provisions of Sections 4, 5, 9, 24, 32 and 35 of the 1937 Act and 24 C.F.R. 941 as necessary to implement the Agency’s Annual MTW Plan.

   a. The Agency may, at its own discretion, allow any authorizations and regulatory relief granted to the Agency pursuant to this MTW Agreement to inure to the benefit of the Agency’s Partners with respect to MTW eligible activities, and HUD hereby agrees to the amendment of any and all evidentiaries necessary to implement the least restrictive regulatory requirements allowable.

   b. The Agency is authorized to establish reasonable low-income homeownership programs, such as a lease-to-own program, that are not limited by the existing public housing homeownership requirements, provided that units can only be sold to current public housing residents and that any disposition of current public housing units must be approved in advance by HUD. Any disposition application will be submitted and processed in accordance with this Agreement.

8. Streamlined Demolition and Disposition Procedures
The Agency may choose to follow HUD’s “Streamlined Processing Instructions for Disposition, Demolition, and Disposition/Demolition Applications from MTW Agencies.”

The Agency is authorized to simplify property management practices as follows:

   a. The Agency is authorized to deploy a risk management approach in establishing property and system inspection protocols and frequencies in lieu of the HUD requirements of annual inspections by Agencies, as long as these protocols assure that housing units assisted under the demonstration meet housing quality standards approved or established by the Secretary. This authorization waives certain provisions of Section 6 (f) of the 1937 Act and 24 C.F.R. 902-Subpart B as necessary to implement the Agency’s Annual MTW Plan.
b. The Agency is authorized to develop and adopt a new form of local lease and establish community rules, grievance procedures, tenant self-sufficiency requirements and reasonable tenant fees based on proven private management models (subject to State and local laws), provided that no-cause evictions are not permitted. This authorization waives certain provisions of Section 6 (I) of the 1937 Act and 24 C.F.R. 966 Subparts A and B as necessary to implement the Agency’s Annual MTW Plan.

10. Special Admissions and Occupancy Policies for Certain Public Housing Communities
The Agency is authorized to involve a broad spectrum of community stakeholders, including advocacy groups, in a process to explore and adopt reasonable restrictions for occupancy of specific public housing buildings in the Agency’s inventory. Buildings, or portions of buildings (floors, units), may be designated as Smoke-Free, Pet-Free or Assisted Living (or other similar reservations). The Agency may establish admissions preferences in order to establish these special occupancy requirements. A key goal of this initiative will be to ensure that the Agency is able to maintain and improve the quality of life in the Agency communities. These reservations or policies must not have a disparate impact on protected classes and must be operated in a manner that is consistent with the requirements of Section 504 of the Rehabilitation Act. Any such designations or policies will include adequate safeguards for the disabled, including protections for disabled persons who are Agency residents and those seeking housing assistance. Residents can voluntarily participate in any of the services provided. Once adopted, the designations or policies will be updated and reviewed as part of the Annual MTW Plan and Report submitted by the Agency for HUD’s review. In particular, the Agency will review the demographic make-up of its current resident population and applicants to assess the need for and support any changes to its designations or policies. This authorization waives certain provisions of Sections 3, 6, 7, 16, and 31 of the 1937 Act and 24 C.F.R. 945 subpart C, 960 Subparts B, D, E and G as necessary to implement the Agency’s Annual MTW Plan.

11. Rent Policies and Term Limits
The Agency is authorized to determine family payment, including the total tenant payment, the minimum rent, utility reimbursements and tenant rent. The Agency is authorized to adopt and implement any reasonable policies for setting rents in public housing including but not limited to establishing definitions of income and adjusted income, or earned income disallowance that differ from those in current statutes or regulations. The Agency is authorized to adopt and implement term limits for its public housing assistance. Such policies must include provisions for addressing hardship cases. This authorization waives certain provisions of Section 3(a)(2), 3(a)(3)(A) and Section 6(l) of the 1937 Act and 24 C.F.R. 5.603, 5.611, 5.628, 5.630, 5.632, 5.634 and 960.255 and 966 Subpart A as necessary to implement the Agency’s Annual MTW Plan.

12. Design Guidelines
The Agency is authorized to establish reasonable and modest design guidelines, unit size guidelines and unit amenity guidelines for development and redevelopment activities that will replace HUD guidelines with guidelines that reflect local marketplace conditions for quality construction in its locality so long as all units meet housing quality standards approved by the Secretary. This authorization waives certain provisions of Sections 4, 5, and 9 of the 1937 Act and 24 C.F.R. 941.202, 941.203, 941.401, and 941.403 as
necessary to implement the Agency’s Annual MTW Plan.

13. Site Acquisition
The agency is authorized to acquire sites without prior HUD approval, provided that the agency certifies that HUD site selection requirements have been met. This authorization waives certain provisions of 24 C.F.R. 941.401 as necessary to implement the Agency’s Annual MTW Plan.

14. Commercial Business Venture
The Agency is authorized to enter into commercial business ventures as part of its neighborhood revitalization or affordable housing strategies or other strategies designed to serve as catalysts for revitalization of public housing or surrounding communities. Any venture must be consistent with eligible uses of funds under Sections 8 and 9 of the 1937 Act. This authorization waives certain provisions of 24 C.F.R. 941 subpart F as necessary to implement the Agency’s Annual MTW Plan.

15. Available Property
The Agency is authorized to make available public housing property including dwelling and non-dwelling spaces and vacant land for the purpose of providing services, programs and capital improvements that benefit residents and program participants. This authorization waives certain provisions of Section 9 of the 1937 Act and 24 C.F.R. 990 Subpart B as necessary to implement the Agency’s Annual MTW Plan.

16. Total Development Cost (TDC) limits
The agency is authorized to establish reasonable cost formulas for development and redevelopment activities that will replace HUD’s TDC limits in order to reflect local marketplace conditions for quality construction in its locality. This authorization waives certain provisions of Section 6(b) of the 1937 Act and 24 C.F.R. 941.306 as necessary to implement the Agency’s Annual MTW Plan.

D. Authorizations Related to Section 8 Housing Choice Vouchers Only

1. Operational Policies and Procedures
The Agency is authorized to determine the following basic operational policies and procedures for all Section 8 assistance the Agency is provided under section 8(o) of the 1937 Act:

a. The Agency is authorized to determine the term and content of Housing Assistance Payment (HAP) contracts to owners during the term of the MTW demonstration. However, any revised HAP contract must include language noting that the funding for the contract is subject to the availability of Appropriations. This authorization waives certain provisions of Section 8(o)(7) of the 1937 Act and 24 C.F.R. 982.162 as necessary to implement the Agency’s Annual MTW Plan;

b. The Agency is authorized to determine the length of the lease period, when vouchers expire and when vouchers will be reissued. This authorization waives certain provisions of Sections 8(o)(7)(a), 8(o)(13)(F) and 8(o)(13)(G) of the 1937 Act and 24 C.F.R. 982.303, 982.309 and 983 Subpart F as necessary to implement the Agency’s Annual MTW Plan;

Attachment C
c. The Agency is authorized to define, adopt and implement a reexamination program that differs from the reexamination program currently mandated in the 1937 Act and its implementing regulations. This authorization waives certain provisions of Section 8(o)(5) of the 1937 Act and 24 C.F.R. 982.516 as necessary to implement the Agency’s Annual MTW Plan;

d. The Agency is authorized to determine a damage claim and/or vacancy loss policy and payment policy for occupied units that differs from the policy requirements currently mandated in the 1937 Act and its implementing regulations. Damage and vacancy authority are subject to state and local laws. This authorization waives certain provisions of Section 8(o)(9), of the 1937 Act and 24 C.F.R. 982.311 as necessary to implement the Agency’s Annual MTW Plan;

e. The Agency is authorized to determine the percentage of housing voucher assistance that it is permitted to project-base, and criteria for expending funds for physical improvements on those units that differs from the percentage and criteria requirements currently mandated in the 1937 Act and its implementing regulations. This authorization waives certain provisions of Section 8(o)(13) of the 1937 Act and 24 C.F.R. 983 as necessary to implement the Agency’s Annual MTW Plan;

f. The Agency is authorized to determine property eligibility criteria, including types of units currently prohibited by Section 8 regulations, as well as shared living facilities. If the Agency chooses to use this authorization, it will need to provide a transition plan to both the affected residents and HUD prior to the end of the demonstration. This authorization waives certain provisions of Section 8(p) of the 1937 Act and 24 C.F.R. 983.53-54 and 982 Subparts H and M as necessary to implement the Agency’s Annual MTW Plan; and

g. The Agency is authorized to establish its own portability policies with other MTW and non-MTW housing authorities. This authorization waives certain provisions of Section 8(r) of the 1937 Act and 24 C.F.R. 982 Subpart H as necessary to implement the Agency’s Annual MTW Plan.

2. Rent Policies and Term Limits

a. The Agency is authorized to adopt and implement any reasonable policy to establish payment standards, rents or subsidy levels for tenant-based assistance that differ from the currently mandated program requirements in the 1937 Act and its implementing regulations. The Agency is authorized to adopt and implement any reasonable policies to calculate the tenant portion of the rent that differ from the currently mandated program requirements in the 1937 Act and its implementing regulations. This authorization waives certain provisions of Sections 8(o)(1), 8(o)(2), 8(o)(3), 8(o)(10) and 8(o)(13)(H)-(I) of the 1937 Act and 24 C.F.R. 982.508, 982.503 and 982.518, as necessary to implement the Agency’s Annual MTW Plan;
b. The Agency is authorized to determine contract rents and increases and to determine the content of contract rental agreements that differ from the currently mandated program requirements in the 1937 Act and its implementing regulations. This authorization waives certain provisions of Sections 8(o)(7) and 8(o)(13) of the 1937 Act and 24 C.F.R. 982.308, 982.451 and 983 Subpart E as necessary to implement the Agency’s Annual MTW Plan;

c. The Agency is authorized to develop a local process to determine rent reasonableness that differs from the currently mandated program requirements in the 1937 Act and its implementing regulations. This authorization waives certain provisions of Section 8(o)(10) of the 1937 Act and 24 C.F.R. 982.507 as necessary to implement the Agency’s Annual MTW Plan; and

d. The Agency is authorized to implement term limits for HCV units designated as part of the MTW demonstration. This authorization waives certain provisions of Sections 8(o)(7) and 8(o)(13)(F)-(G) of the 1937 Act and 24 C.F.R. 982 Subpart L and 983 Subpart E as necessary to implement the Agency’s Annual MTW Plan.

3. Eligibility of Participants

a. The Agency is authorized to determine income qualifications for participation in the rental assistance program that differ from the currently mandated program requirements in the 1937 Act and its implementing regulations, as long as the requirements that i) at least 75 percent of those assisted under the demonstration are “very low-income” as defined in section 3(b)(2) of the 1937 Act, ii) substantially the same number of low-income persons are assisted under the demonstration as would be without the MTW authorizations contained herein, and iii) a comparable mix of families are assisted under the Agreement as would have been otherwise in Section I.C. of the MTW Agreement are met. This authorization waives certain provisions of Sections 16(b) and 8(o)(4) of the 1937 Act and 24 C.F.R. 5.603, 5.609, 5.611, 5.628, and 982.201 as necessary to implement the Agency’s Annual MTW Plan; and

b. The Agency is authorized to adopt and implement any reasonable policy for verifying family income and composition and for determining resident eligibility that differ from the currently mandated program requirements in the 1937 Act and its implementing regulations. This authorization waives certain provisions of 24 C.F.R. 982.516 and 982 Subpart E, as necessary to implement the Agency’s Annual MTW Plan.

4. Waiting List Policies

The Agency is authorized to determine waiting list procedures, tenant selection procedures and criteria and preferences, including authorizing vouchers for relocation of witnesses and victims of crime that differ from the currently mandated program requirements in the 1937 Act and its implementing regulations. This authorization waives certain provisions of Sections 8(o)(6), 8(o)(13)(J) and 8(o)(16) of the 1937 Act
and 24 C.F.R. 982 Subpart E, 982.305 and 983 Subpart F as necessary to implement the Agency’s Annual MTW Plan.

5. Ability to Certify Housing Quality Standards
The Agency is authorized to certify that housing assisted under MTW will meet housing quality standards established or approved by HUD. The certification form will be approved or provided by HUD. This authorization waives certain provisions of Section 8(o)(8) of the 1937 Act and 24 C.F.R. 982, Subpart I as necessary to implement the Agency’s Annual MTW Plan.

6. Local Process to Determine Eligibility
The Agency is authorized to adopt a local process for determining whether units meet certain eligibility requirements, provided such requirements are part of the 1937 Act. This authorization waives certain provisions of Section 8(o)(13) of the 1937 Act and 24 C.F.R. 983 Subpart D as necessary to implement the Agency’s Annual MTW Plan. This includes, but is not limited to, the following:

a. The minimum expenditure requirement and the timing of rehabilitation and construction of units.

b. The type of funds that may be used to rehabilitate or construct units.

c. Procedures to determine whether or not units meet the Agency’s requirements regarding rehabilitation and construction, including what information is required to be submitted by owners to the Agency.

7. Establishment of an Agency MTW Section 8 Project-Based Program
The Agency is authorized to develop and adopt a reasonable policy and process for project-basing Section 8 tenant-based leased housing assistance, which includes the components set forth below:

a. The Agency is authorized to project-base Section 8 assistance at properties owned directly or indirectly by the Agency that are not public housing, subject to HUD’s requirements regarding subsidy layering. If the Agency chooses to project-base Section 8 assistance at such properties, the Agency recognizes and accepts that such units would no longer be eligible for operating subsidy provided under Section 9(e) of the 1937 Housing Act or for future capital funds provided under section 9(d) for those units if it chooses to use this authorization. Project-based assistance for such owned units does not need to be competitively bid, nor are the owned units subject to any required assessments for voluntary conversion. This authorization waives certain provisions of Sections 8(o)(13)(B and D) of the 1937 Act and 24 C.F.R. 982.1, 982.102 and 24 C.F.R. Part 983 as necessary to implement the Agency’s Annual MTW Plan;

b. The Agency is authorized to establish a reasonable competitive process or utilize an existing local competitive process for project-basing leased housing assistance at units that meet existing Housing Quality Standards, or any standards developed by the Agency pursuant to this MTW Agreement and approved by the Secretary, and that are owned by non-profit, or for-profit housing entities. This authorization waives certain provisions of 24 C.F.R. 983.51 as necessary to implement the
Agency’s Annual MTW Plan;

c. The Agency is authorized to duly adopt, according to the requirements of local law, alternate standards for determining the location of existing, newly constructed or substantially rehabilitated housing to receive subsidy; provided, however, that in lieu of the Site Selection Standards currently set forth in 24 C.F.R. Section 983.57, the agency will comply with the following requirements:

i. The Agency will comply with the Fair Housing Act and Title VI of the Civil Rights Act of 1964, and implementing regulations thereto, in determining the location of newly constructed or acquired public housing units.

ii. Units may be located in the agency’s jurisdiction, including within, but not limited to, the following types of urban areas: (1) an area of revitalization that has been designated as such by the governing jurisdiction, including Redevelopment Areas and Enhanced Enterprise Communities, (2) an area where public housing units were previously constructed and were demolished, (3) a racially or economically impacted area where the agency plans to preserve existing affordable housing, (4) in connection with a HOPE VI or other HUD funded master planned development, (5) in areas where a needs analysis indicates that subsidized housing represents a low percentage of the total number of housing units in the area, or (6) relocating units to an area with a lower concentration of public housing units.

iii. Conduct a housing needs analysis indicating that there is a real need for the housing in the area; and

iv. When developing or substantially rehabilitating six or more Section 8 project-based units, the agency will: (1) advise current residents of the subject properties and representative community groups in the vicinity of the subject property by letter to resident organizations and by public meeting, of the agency’s revitalization plan; and (2) certify to HUD in its Annual MTW Report that the comments from Residents and representative community groups have been considered in the revitalization plan. Documentation evidencing that the agency has met the stated requirements will be maintained at the housing authority and submitted to HUD in its Annual MTW Report.

d. All units that receive project-based Section 8 assistance must meet either (i) existing HQS standards established by the Secretary or (ii) a local standard for communities receiving project-based Section 8 assistance developed by the Agency and approved by the Secretary pursuant to this MTW Agreement, as applicable. This authorization waives certain provisions of Section 8(o)(8) of the 1937 Act and 24 C.F.R. 982 Subpart I as necessary to implement the Agency’s Annual MTW Plan.
8. **Homeownership Program**

a. The Agency is authorized to establish reasonable Section 8 homeownership programs that are not limited by the existing Section 8 homeownership requirements. *This authorization waives certain provisions of Section 8(o)(15) and 8(y) of the 1937 Act and 24 C.F.R. 982.625 through 982.643 inclusive as necessary to implement the Agency’s Annual MTW Plan; and*

b. The Agency is authorized to permit current public housing residents who are on a merged waiting list to obtain a Section 8 homeownership voucher. *This authorization waives certain provisions of Sections 8(o)(15) and 8(y) of the 1937 Act and 24 C.F.R. 982.625 through 982.643 inclusive as necessary to implement the Agency’s Annual MTW Plan.*

E. **Authorizations Related to Family Self Sufficiency**

The Agency is authorized to operate any of its existing self-sufficiency and training programs, including its Family Self-Sufficiency (FSS) Program and any successor programs exempt from certain HUD program requirements. These may include those requirements governing program size or participation, including whether to establish escrow accounts and other rent incentives and whether to establish mandatory self-sufficiency participation requirements. If the Agency receives dedicated funding for an FSS coordinator, such funds must be used to employ a self-sufficiency coordinator. In developing and operating such programs, the Agency is authorized to establish strategic relationships and partnerships with local private and public agencies and service providers to leverage expertise and funding. However, notwithstanding the above, any funds granted pursuant to a competition must be used in accordance with the NOFA and the approved application and work plan. *This authorization waives certain provisions of Section 23 of the 1937 Act and 24 C.F.R. 984 as necessary to implement the Agency’s Annual MTW Plan.*
LOCAL, NON-TRADITIONAL USES OF MTW FUNDS

(Referred to as “Broader Uses of Funds” in Attachment D)

The Agency and HUD acknowledge that Section 204(a) of the Omnibus Consolidated Rescissions and Appropriations Act of 1996 (Pub. L. 104-134) provides that an agency participating in the MTW demonstration program may combine public housing operating and capital funds provided under Section 9 of the U.S. Housing Act of 1937 (the "1937 Act") and voucher program funds provided under Section 8 of the 1937 Act "to provide housing assistance for low-income families, as defined in section 3(b ) (2) of the 1937 Act, and services to facilitate the transition to work on such terms and conditions as the agency may propose and the Secretary may approve."

The Agency and HUD further acknowledge that the terms of the agreement under which the Agency participated in the MTW demonstration program prior to the Amended and Restated MTW Agreement (the "Original MTW Agreement") did not state that the use of such combined public housing operating and capital funds and voucher program funds (collectively, "MTW Funds") was restricted to those uses specified in Sections 8 and 9 of the 1937 Act.

The Agency and HUD hereby agree that they do not intend for the Amended and Restated MTW Agreement to limit or restrict the authority to use MTW Funds as provided by the Original MTW Agreement, that notwithstanding any language to the contrary, those provisions in this Agreement or its attachments that restrict the use of funds to Sections 8 and 9 are repealed, and the Agency may use MTW Funds to provide housing assistance for low-income families, as defined in section 3(b )(2) of the 1937 Act, and services to facilitate the transition to work, whether or not any such use is authorized by Sections 8 or 9 of the 1937 Act, provided such uses are consistent with other requirements of the MTW statute [i.e., including but not limited to the requirements to maintain a comparable mix of families and serve substantially the same number of families as would have been assisted if the Agency were not in the MTW demonstration, assuring that housing assisted under the demonstration meets housing quality standards established or approved by the Secretary, that at least 75 percent of the families assisted be very low income families, that the agency has established a reasonable rent policy that is designed to encourage employment and self-sufficiency by participating families, that the requirements of sections 12 of the 1937 Act are applied to any housing assisted under the demonstration other than housing assisted solely because of occupancy by families receiving tenant-based assistance, and that Section 18 of the 1937 Act shall continue to apply to public housing notwithstanding the use of any use of the housing under the demonstration] and have been proposed in an Agency's Annual MTW Plan and approved by HUD.

Notwithstanding the above, such funds remain Federal funds, and are subject to any and all other Federal requirements outside of the 1937 Act (e.g., including but not limited to Appropriations Acts, competitive HUD notices of funding availability under which the Agency has received an award, state and local laws, Federal statutes other than the 1937 Act, and OMB Circulars and requirements), as modified from time to time.