



SAN DIEGO
HOUSING
COMMISSION

Moving Forward Moving To Work Program Annual Plan for Fiscal Year 2019

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SECTION I – INTRODUCTION

A. Message from the President & CEO

Through a variety of award-winning programs, the San Diego Housing Commission (SDHC) impacts the lives of thousands of low-income and homeless San Diegans every day.

Our status as a Moving to Work (MTW) agency gives SDHC the flexibility to implement innovative, cost-effective approaches to provide housing assistance in the City of San Diego.



SDHC's MTW initiatives provide opportunities for Federal rental assistance recipients and public housing residents to become more financially self-reliant; funding toward the creation and preservation of affordable housing for homeless San Diegans; and rental housing vouchers to address homelessness.

For example, we are able to leverage our available resources to address homelessness through **HOUSING FIRST – SAN DIEGO**, SDHC's homelessness action plan, because of our MTW designation.

Last September, the Housing Our Heroes initiative of **HOUSING FIRST – SAN DIEGO** reached its goal of helping 1,000 homeless Veterans obtain rental housing through this collaborative effort to provide them with a path off the streets.

SDHC also provides Federal rental assistance to 15,000 low-income households. Families that are able to work are guided toward opportunities to become more financially self-reliant through our SDHC Achievement Academy, which is also an MTW initiative.

In addition, the creation and preservation of affordable rental housing for low-income and homeless families is also one of SDHC's major roles. Our partnership developments in Fiscal Year 2017 (July 1, 2016 – June 30, 2017) represented a total investment of more than \$1 billion from multiple sources toward more than 2,500 affordable rental units.

In Fiscal Year 2017, we also invested more than \$13 million toward renovating 813 SDHC-owned affordable rental housing units that are homes to more than 2,000 residents.

With the proposed initiatives in this Fiscal Year 2019 MTW Plan, SDHC continues to implement innovation in housing assistance for San Diegans in need. At SDHC, "We're About People."

Sincerely,

Richard C. Gentry
President & Chief Executive Officer
San Diego Housing Commission



B. Short-Term and Long-Term MTW Goals

Long-Term Goals

Strategic Plan 2016-2020

The San Diego Housing Commission's (SDHC) four-year Strategic Plan (2016-2020), which was approved September 9, 2016, provides a framework to identify how SDHC can have the greatest possible impact with limited financial resources in the years ahead to increase affordable rental housing opportunities.

Three major Goals, with corresponding Objectives, were identified:

1. Maximize resources through operational efficiencies and technological innovations
 - a. Enhance customer service and increase operational efficiencies by expanding the use of technology
 - b. Identify a minimum of three significant agency program processes and increase efficiencies by an average of 15% in each
 - c. Create and implement a robust SDHC Employee Development Plan to ensure business continuity and personal growth
 - d. Prioritize the capital needs of SDHC's real estate portfolio
 - e. Conduct an analysis of current real estate portfolio and provide a recommended optimization plan including an implementation component
 - f. Decrease average number of days vacant for SDHC-Owned units by 20%
 - g. Enhance policy to maximize capacity through assessment, tracking and incentivizing performance of homelessness partners
2. Increase the number of housing opportunities serving low-income and homeless individuals and families in the City of San Diego
 - a. Create 2,000 units of mixed-income and affordable housing
 - b. Increase rental housing voucher utilization rate to 102%
 - c. Increase the earned income of SDHC Achievement Academy participants by 15%
 - d. Provide housing opportunities for up to 350 individuals and families through expansions in Rapid Rehousing and Permanent Supportive Housing
3. Advocate for more effective affordable housing policies and resources
 - a. Enhance SDHC's engagement and leadership role among stakeholders to expand SDHC's influence on policy decisions that are consistent with SDHC's mission
 - b. Expand agency-wide private and government funding sources such as the SDHC Foundation Fund, Pooled Investment Fund, Grants, and the Reinvestment Task Force by \$50 million

SECTION I – INTRODUCTION



- c. Collaborate with partners to serve four additional homeless population groups, such as victims of domestic violence, child welfare, youth anti-recidivism and families with school-aged children

This Strategic Plan, coupled with MTW flexibilities as needed, ensures SDHC operates efficiently; shares its voice through advocacy at the forefront of national, state, and local decision-making; and meets the needs of as many low-income and homeless families as possible.

HOUSING FIRST – SAN DIEGO: 2018-2020

With the start of Fiscal Year 2018 on July 1, 2017, SDHC launched the next phase of its homelessness action plan, **HOUSING FIRST – SAN DIEGO**.

SDHC's "Moving to Work" (MTW) status has allowed SDHC to leverage its available resources to address homelessness through **HOUSING FIRST – SAN DIEGO**.

Over the next three fiscal years (2018-2020), SDHC will direct \$79.7 million in Federal, City of San Diego, and SDHC resources toward six programs to create permanent housing opportunities for 3,000 homeless San Diegans.

- **Landlord Incentives** – Assist at least 3,000 homeless households by increasing the resources for SDHC's landlord incentives and benefits program.
- **New Permanent Supportive Housing** – Invest Federal MTW and City of San Diego Affordable Housing Funds to create 500 permanent supportive housing units, which will also be eligible for Federal rental housing vouchers to provide rental assistance for homeless San Diegans.
- **SDHC Moving Home Rapid Rehousing Assistance** – Assist approximately 600 homeless households to obtain and maintain permanent housing through light case management and short-term rental assistance.
- **SDHC Moving On Rental Assistance Program** – Provide rental assistance to 50 formerly homeless individuals who are transitioning out of permanent supportive housing, but continue to need rental assistance.
- **Homeless Prevention & Diversion Services** – Assist up to 1,450 households, which will reduce the inflow of newly homeless individuals and families.
- **Coordinated Street Outreach for Coordinated Entry** – Expand support and coordination among existing street outreach efforts.

Short-Term Goals

HOUSING FIRST – SAN DIEGO: 2014-2017

The new initiatives of **HOUSING FIRST – SAN DIEGO** build on the accomplishments of the first three years of this homelessness action plan, which was launched on November 12, 2014, and is on target to impact the lives of close to 3,000 homeless San Diegans—Veterans, families and individuals in the city of San Diego—which far exceeds its initial goal of 1,500 homeless San Diegans.

One of the eight programs of **HOUSING FIRST – SAN DIEGO: 2014-2017** is SDHC awarding up to \$30 million toward the development of permanent supportive housing.

From November 12, 2014, through June 30, 2017, SDHC awarded \$29.8 million to eight developments that will provide 407 permanent supportive housing units. Construction has completed on two developments, with 121 units (Cypress Apartments and Talmadge Gateway). The remaining six developments with 286 units, are expected to be completed by the end of calendar year 2019:

SECTION I – INTRODUCTION



- Vista del Puente: 38 permanent supportive housing units for homeless Veterans and non-Veteran homeless families (out of 51 total affordable units)
Expected completion: Spring 2018
- The Nook East Village: 8 VASH-PBV permanent supportive housing units for homeless Veterans (out of 90 total affordable units)
Expected completion: Summer 2018
- Zephyr Grantville Veterans Apartments: 84 permanent supportive housing units for homeless Veterans
Expected completion: Summer 2019
- The Lofts at Normal Heights: 52 permanent supportive housing units for homeless Veterans
Expected completion: Summer 2019
- Twain Veterans Housing: 79 permanent supportive housing units for homeless Veterans and homeless individuals with special needs, including 17 VASH-PBV
Expected completion: Summer 2019
- The Post 310 Apartments: 25 permanent supportive housing units for homeless Veterans, including 8 VASH-PBV (out of 42 total affordable units)
Expected completion: Winter 2019

In addition, SDHC awarded 24 federal rental housing vouchers through **HOUSING FIRST – SAN DIEGO** to provide permanent supportive housing for homeless San Diegans. These developments, which also were awarded development funds from SDHC outside of the homelessness action plan, also are expected to be completed by the end of 2019:

- North Park Senior Apartments: 8 permanent supportive housing units for homeless seniors (out of 75 total affordable units)
Expected completion: Spring 2018
- Encanto Village: 8 VASH-PBV permanent supportive housing units for homeless Veterans (out of 65 total affordable units)
Expected completion: Spring 2019
- Fairmount Family Housing: 8 VASH-PBV permanent supportive housing units for homeless Veterans (out of 79 total affordable units)
Expected completion: Summer 2019

SECTION II – GENERAL HOUSING AUTHORITY OPERATING INFORMATION



SECTION II - GENERAL HOUSING AUTHORITY OPERATING INFORMATION

A. MTW Plan: Housing Stock Information

Planned New Public Housing Units to be Added During the Fiscal Year

| AMP Name and Number | Bedroom Size | | | | | | | Total Units | Population Type * | # of UFAS Units | |
|---------------------|--------------|---|---|---|---|---|----|-------------|-------------------|------------------|-----------|
| | 0 | 1 | 2 | 3 | 4 | 5 | 6+ | | | Fully Accessible | Adaptable |
| N/A | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | N/A | 0 | 0 |
| N/A | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | N/A | 0 | 0 |
| N/A | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | N/A | 0 | 0 |
| N/A | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | N/A | 0 | 0 |

Total Public Housing Units to be Added

0

* Select Population Type from: Elderly, Disabled, General, Elderly/Disabled, Other

If Other, please describe:

N/A

Planned Public Housing Units to be Removed During the Fiscal Year

| PIC Dev. # / AMP and PIC Dev. Name | Number of Units to be Removed | Explanation for Removal |
|------------------------------------|-------------------------------|-------------------------|
| N/A | 0 | N/A |
| N/A | 0 | N/A |
| N/A | 0 | N/A |

Total Number of

0

New Housing Choice Vouchers to be Project-Based During the Fiscal Year

| Property Name | Anticipated Number of New Vouchers to be Project-Based * | Description of Project |
|--|--|---|
| Vista Del Puente | 38 | Vista Del Puente, located in the Southcrest neighborhood of San Diego, contains 52 affordable units. The 38 project-based units are designated for homeless individuals with a disability or serious illness, including individuals living with HIV/AIDS. Of those units, 26 units are reserved for homeless veterans. Project completion is anticipated for December 2018. |
| Twain Veteran Housing | 62 | Twain Veteran Housing is an 80 unit affordable housing project located in the Choice Communities area of San Diego. The 62 project-based units are designated for homeless veterans while the remaining 8 units are allocated as HUD-VASH project-based vouchers. Project completion is anticipated for December 2018. |
| Zephyr Grantville Veteran Housing | 84 | Zephyr Grantville Veteran Housing, adjacent to Twain Veteran Housing, is an 84 unit affordable housing project. The 84 project-based voucher will serve homeless veterans. Project completion is anticipated for December 2018. |
| Anticipated Total New Vouchers to be Project-Based | 184 | Anticipated Total Number of Project-Based Vouchers Committed at the End of the Fiscal Year |
| | | Anticipated Total Number of Project-Based Vouchers Leased Up or Issued to a Potential Tenant at the End of the Fiscal Year |
| | | 1,171 |
| | | 922 |

*New refers to tenant-based vouchers that are being project based for the first time. The count should only include agreements in which a HAP agreement will be in place by the end of the year.

Other Changes to the Housing Stock Anticipated During the Fiscal Year

| |
|-----|
| N/A |
| N/A |
| N/A |

Examples of the types of other changes can include but are not limited to units that are held off-line due to the relocation of residents, units that are off-line due to substantial rehabilitation, and potential plans for acquiring units.



SECTION II – GENERAL HOUSING AUTHORITY OPERATING INFORMATION

A. MTW Plan: Housing Stock Information (Continued)

General Description of All Planned Capital Fund Expenditures During the Plan Year (For Each Expenditure Provide the Award Year of the Funding to be Utilized)

CFP Formula Funds Total (501-18)

SDHC anticipates CFP formula funds will be used to fund the administrative costs, soft costs, and the hard costs of comprehensive renovation activities at Vista Verde, a property consisting of 40 public housing units, and other SDHC-owned properties. Approximately \$1,560,000.00 will be used for the capital needs of the Vista Verde development. Hard costs will include common area upgrades, sewer line repairs, irrigation upgrades, site upgrades, roofing upgrades, site fencing, energy efficiency upgrades, exterior woodwork facade replacement, landscape drainage, and community room upgrades. Soft costs include Architecture and Engineering and third party consultants for due diligence related activities. SDHC anticipates the remaining capital fund amounts of approximately \$1,330,000.00 will be used for similar activities at SDHC-owned properties. The property selection is to be determined.



SECTION II – GENERAL HOUSING AUTHORITY OPERATING INFORMATION

B. MTW Plan: Leasing Information

Planned Number of Households Served at the End of the Fiscal Year

| MTW Households to be Served Through: | Anticipated Number of Households to be Served* | Anticipated Number of Unit Months Occupied/Leased*** |
|---|--|--|
| Federal MTW Public Housing Units to be Leased | 187 | 2,244 |
| Federal MTW Voucher (HCV) Units to be Utilized | 12,332 | 147,984 |
| Number of Units to be Occupied/Leased through Local, Non-Traditional, MTW Funded, Property-Based Assistance Programs ** | 851 | 10,212 |
| Number of Units to be Occupied/Leased through Local, Non-Traditional, MTW Funded, Tenant-Based Assistance Programs ** | 988 | 11,856 |
| Total Households Projected to be Served | 14,358 | 172,296 |

* Calculate by dividing the planned number of unit months occupied/leased by 12.

**In instances when a Local, Non-Traditional program provides a certain subsidy level but does not specify a number of units/households served, the PHA should estimate the number of households to be served.

***Unit Months Occupied or Leased is the total number of months the PHA has leased/occupied units, according to unit category during the year.

Reporting Compliance with Statutory MTW Requirements

If the PHA has been out of compliance with any of the required statutory MTW requirements listed in Section II(C) of the Standard MTW Agreement, the PHA will provide a narrative discussion and a plan as to how it will return to compliance. If the PHA is currently in compliance, no discussion or reporting is necessary.

N/A

Description of any Anticipated Issues Related to Leasing of Public Housing, Housing Choice Vouchers and/or Local, Non-Traditional Units and Possible Solutions

| Housing Program | Description of Anticipated Leasing Issues and Possible Solutions |
|---------------------------------|--|
| Federal MTW Voucher | N/A |
| Federal MTW Public Housing | N/A |
| Local, Non-Traditional Programs | N/A |

SECTION II – GENERAL HOUSING AUTHORITY OPERATING INFORMATION



C. MTW Plan: Wait List Information

Wait List Information Projected for the Beginning of the Fiscal Year

| Housing Program(s) * | Wait List Type** | Number of Households on Wait List | Wait List Open, Partially Open or Closed*** | Are There Plans to Open the Wait List During the Fiscal Year |
|--|------------------|-----------------------------------|---|--|
| Federal MTW Housing Choice Voucher Program | Community-Wide | 86,606 | Open | N/A |
| Federal MTW Housing Choice Voucher Program | Site-Based | 10 | Open | N/A |
| Federal MTW Housing Choice Voucher Program | Site-Based | 98 | Closed | No |
| Federal MTW Public Housing Units | Community-Wide | 63,185 | Open | N/A |
| Tenant-Based Local, Non-Traditional MTW Housing Assistance Program | Other | 146 | Open | N/A |

Rows for additional waiting lists may be added, if needed.

* Select Housing Program: Federal MTW Public Housing Units; Federal MTW Housing Choice Voucher Program; Federal non-MTW Housing Choice Voucher Units; Tenant-Based Local, Non-Traditional MTW Housing Assistance Program; Project-Based Local, Non-Traditional MTW Housing Assistance Program; and Combined

** Select Wait List Types: Community-Wide, Site-Based, Merged (Combined Public Housing or Voucher Wait List), Program Specific (Limited by HUD or Local PHA Rules to Certain Categories of Households which are Described in the Rules for Program Participation), None (If the Program is a New Wait List, Not an Existing Wait

*** For Partially Open Wait Lists, provide a description of the populations for which the waiting list is open.

N/A

If Local, Non-Traditional Housing Program, please describe:

| |
|---|
| Sponsor-Based Subsidy Program for the Homeless: SDHC provides subsidies (calculated using the standard HCV calculation with certain MTW flexibilities applied) to partnering agencies providing supportive services and case management to homeless persons. |
| Transitional Project-Based Subsidy Program for the Homeless: SDHC provides flat subsidies to partnering agencies providing supportive services and case management to homeless persons. A unit must be occupied at least 25 days of a given month to receive a subsidy. |
| The Monarch School Housing Program: SDHC provides rental assistance subsidies to homeless families with children attending Monarch School. Monarch School and SDHC's Achievement Academy provide supportive services to parents in an effort to assist the family to achieving economic self-sufficiency. |
| The Guardian Scholars Program: SDHC provides rental assistance in the form of an annual grant to San Diego State University (SDSU). The MTW grant subsidizes the housing portion of the student's housing expense while attending SDSU. The population served is homeless young adults such as former foster care youth and wards of the court. |
| The Moving On Program: SDHC provides rental assistance subsidies to formerly homeless individuals or families exiting permanent supportive housing no longer requiring intensive case management and services to sustain housing stability. |
| The Moving Home Program: SDHC provides temporary rental assistance subsidies to families at-risk of homelessness. This rapid re-housing program ensures families maintain housing and stability while increasing annual income. |

If Other Wait List Type, please describe:

| |
|--|
| Partnering agencies administering the Sponsor-Based Subsidy Program for the Homeless (a Tenant-Based Local, Non-Traditional MTW Housing Assistance Program) utilizes the VI-SPDAT to provide referrals in lieu of a traditional waitlist. |
| Partnering agencies administering the Transitional Project-Based Subsidy Program for the Homeless (a Tenant-Based Local, Non-Traditional MTW Housing Assistance Program) utilizes the VI-SPDAT to provide referrals in lieu of a traditional waitlist. |
| The Coordinated Entry System is utilized for the Monarch School Housing Program. Families are scored using the VI-SPDAT and are referred for the eligibility process is scoring according to program requirements. |
| SDSU uses an existing application process to determine if students are eligible for the Guardian Scholars Program. All eligible applicants receive housing subsidy which is calculated according to need. |
| SDHC uses a hybrid referral/waiting list system to determine if potential applicants are appropriate for the Moving On Program. The applicant is first assessed by a partnering social services manager, using an Assessment Tool, to determine if the applicant is appropriate for the Moving On Program. Approved applicants are referred and placed on a waiting list administered by SDHC. |
| The Coordinated Entry System is utilized for the Moving Home Program. Families are scored using the VI-SPDAT and are referred for the eligibility process is scoring according to program requirements. |

If there are any changes to the organizational structure of the wait list or policy changes regarding the wait list, provide a narrative detailing these

N/A



SECTION III - PROPOSED MTW ACTIVITIES: HUD APPROVAL REQUESTED

2012-1. PATH TO SUCCESS (RE-PROPOSED TO ADJUST WORK-ABLE MINIMUM RENTS)

Activity Description: Path to Success is a comprehensive rent reform measure designed to motivate and benefit Work-Able rental assistance participants while remaining impact neutral to Elderly/Disabled households. The Tiered Rent Table component of the activity both incentivizes and rewards Work-Able households for increasing income by using the lower edge of an annual income range when calculating the rent portion instead of the actual income. The activity also institutes progressive minimum rents for Work-Able households, thus requiring certain households to increase annual income amounts to meet the applicable minimum rent threshold. Path to Success was initially proposed in the Fiscal Year 2012 MTW Annual Plan, re-proposed in the Fiscal Year 2012 MTW Annual Plan Amendment to restructure the rent reform model, and re-proposed again in the Fiscal Year 2014 MTW Annual Plan to include a local portability policy.

This re-proposal of the initiative in Fiscal Year 2019 modifies the rent reform model further by adjusting the minimum rents used for the Work-Able rent calculation. To coincide with increases to the California minimum wage, the minimum rent amount for Work-Able families will increase for both Work-Able 1 and Work-Able 2 families to \$400 and \$650 respectively. The new minimum rents will remain affordable to families earning the minimum wage. Additionally, the income bands contained in the tiered rent table will be modified to \$5,000 income bands. The previous methodology utilized \$1,000 and \$2,500 income bands before widening to \$5,000. The modification to the tiered rent table is more beneficial to Work-Able households. All other facets of the initiative remain constant.

Work-Able Rent Reform Model

Work-Able is defined as a household containing at least one adult who is under 55 years of age, not disabled, and not a verified full-time student ages 18 to 23. Households are divided into two groups depending on the number of Work-Able individuals within the household: Work-Able 1 and Work-Able 2+.

The Work-Able rent reform model utilizes two components working in tandem as one dynamic system: Tiered rents and progressive minimum rents. For the tiered rent table, adjusted annual income is separated into bands of income. If a family's adjusted income falls in between income bands, the lower edge of the band is used to calculate the rent portion utilizing a 30 percent Total Tenant Payment (TTP) amount. An example of the tiered rent table is included in a subsequent section of the activity description. The Tiered Rent Table component of the activity both incentivizes and rewards Work-Able households for increasing income by using the lower edge of an annual income range when calculating the rent portion instead of the actual income.

The activity also institutes progressive minimum rents, thus requiring certain households to increase annual income amounts to meet the applicable minimum rent threshold. Minimum rents are based on the number of Work-Able adults residing in the household. Minimum rents were set using factors including the current California minimum wage rate and a minimum number of weekly work hours a household could reasonably expect to work. The increases in minimum rent coincide with the expectation households will begin to work and/or increase work hours or income as a result of utilizing the features of the Achievement Academy.

The household's rent portion is the greater of the tiered rent calculation and the applicable minimum rent. A household remains responsible for the amount of contract rent exceeding the payment standard.

All other deductions and allowances are eliminated, including the Earned Income Disallowance (EID), with the exception of the child care expense deduction and medical expense deduction. The child care deduction is administered under current regulations while the medical expense deduction is streamlined into standard bands. Disability assistance expenses fold into the standardized medical expense bands as a further streamlining measure.

SECTION III – PROPOSED MTW ACTIVITIES: HUD APPROVAL REQUESTED



The Work-Able rent reform model, in comparison to regulatory requirements, contains the following elements:

| Work-Able Rent Calculation | | | |
|------------------------------------|-----------------|-----------------|-----------------|
| Key Concept Parameters | Years 1-2 | Years 3-7 | Years 8+ |
| Tiered Rent Calculation TTP% | 30% | 30% | 30% |
| Minimum Rent: 1 Work-Able Member | \$200 | \$300 | \$400 |
| Minimum Rent: 2+ Work-Able Members | \$350 | \$500 | \$650 |
| Utility Allowance | No Change | No Change | No Change |
| Remove Deductions | Yes | Yes | Yes |
| Childcare Deduction | No Change | No Change | No Change |
| Medical/Disability Deduction | Bands of \$2500 | Bands of \$2500 | Bands of \$2500 |

Example of a Tiered Rent Table for the Work-Able 1 Population:

| Tiered Rent Table | | | | | | | |
|---|---------|---------|---------|---------|---------|---------|---------|
| Years 8+: One Work-Able Household Minimum Rents | | | | | | | |
| Annual Income Bands | 0 Bed | 1 Bed | 2 Bed | 3 Bed | 4 Bed | 5 Bed | 6 Bed |
| \$0 - \$4,999 | \$400 | \$400 | \$400 | \$400 | \$400 | \$400 | \$400 |
| \$5,000 - \$9,999 | \$400 | \$400 | \$400 | \$400 | \$400 | \$400 | \$400 |
| \$10,000 - \$14,999 | \$400 | \$400 | \$400 | \$400 | \$400 | \$400 | \$400 |
| \$15,000 - \$19,999 | \$400 | \$400 | \$400 | \$400 | \$400 | \$400 | \$400 |
| \$20,000 - \$24,999 | \$500 | \$500 | \$500 | \$500 | \$500 | \$500 | \$500 |
| \$25,000 - \$29,999 | \$625 | \$625 | \$625 | \$625 | \$625 | \$625 | \$625 |
| \$30,000 - \$34,999 | \$750 | \$750 | \$750 | \$750 | \$750 | \$750 | \$750 |
| \$35,000 - \$39,999 | \$875 | \$875 | \$875 | \$875 | \$875 | \$875 | \$875 |
| \$40,000 - \$44,999 | \$1,000 | \$1,000 | \$1,000 | \$1,000 | \$1,000 | \$1,000 | \$1,000 |
| \$45,000 - \$49,999 | \$1,125 | \$1,125 | \$1,125 | \$1,125 | \$1,125 | \$1,125 | \$1,125 |
| \$50,000 - \$54,999 | \$1,250 | \$1,250 | \$1,250 | \$1,250 | \$1,250 | \$1,250 | \$1,250 |
| \$55,000 - \$59,999 | \$1,375 | \$1,375 | \$1,375 | \$1,375 | \$1,375 | \$1,375 | \$1,375 |
| \$60,000 - \$64,999 | \$1,500 | \$1,500 | \$1,500 | \$1,500 | \$1,500 | \$1,500 | \$1,500 |
| \$65,000 - \$69,999 | \$1,625 | \$1,625 | \$1,625 | \$1,625 | \$1,625 | \$1,625 | \$1,625 |
| \$70,000 - \$74,999 | \$1,750 | \$1,750 | \$1,750 | \$1,750 | \$1,750 | \$1,750 | \$1,750 |
| \$75,000 - \$79,999 | \$1,875 | \$1,875 | \$1,875 | \$1,875 | \$1,875 | \$1,875 | \$1,875 |
| \$80,000 - \$84,999 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$2,000 |
| \$85,000 - \$89,999 | \$2,125 | \$2,125 | \$2,125 | \$2,125 | \$2,125 | \$2,125 | \$2,125 |
| \$90,000 - \$94,999 | \$2,250 | \$2,250 | \$2,250 | \$2,250 | \$2,250 | \$2,250 | \$2,250 |
| \$95,000 - \$99,999 | \$2,375 | \$2,375 | \$2,375 | \$2,375 | \$2,375 | \$2,375 | \$2,375 |
| \$100,000 - \$104,999 | \$2,500 | \$2,500 | \$2,500 | \$2,500 | \$2,500 | \$2,500 | \$2,500 |
| \$105,000 - \$109,999 | \$2,625 | \$2,625 | \$2,625 | \$2,625 | \$2,625 | \$2,625 | \$2,625 |

Elderly/Disabled Rent Reform Model

As part of Path to Success, the Elderly/Disabled population includes families where 100 percent of adults are either 55 years of age, disabled, or a full-time student ages 18 to 23. The elimination of allowances and deductions applies to Elderly/Disabled households in the same manner the changes are applied to Work-Able households. Under the re-proposal, the Total Tenant Payment (TTP) remains 28.5 percent and the minimum rent remains \$0.

The Elderly/Disabled model, in comparison to regulatory requirements, contains the following elements:

SECTION III – PROPOSED MTW ACTIVITIES: HUD APPROVAL REQUESTED



| Elderly/Disabled Rent Calculation | | |
|-----------------------------------|-----------------|-----------------|
| Key Concept Parameters | Years 1-7 | Years 8+ |
| Tiered Rent Calculation TTP% | 28.5% | 28.5% |
| Minimum Rent | \$0 | \$0 |
| Utility Allowance | No Change | No Change |
| Remove Deductions | Yes | Yes |
| Childcare Deduction | No Change | No Change |
| Medical/Disability Deduction | Bands of \$2500 | Bands of \$2500 |

Local Portability Policy

SDHC anticipated Work-Able households experiencing significant increases to their rent portion as well as applicants determined eligible for the program may consider exercising the portability aspect of the HCV program in an effort to circumvent Path to Success. Since Path to Success was in-part designed to increase the self-determination of San Diego households in the most need of work-readiness services to build skill levels and increase economic opportunities, SDHC received HUD's permission to institute a local portability policy where both participant and applicant households may only utilize the portability option as a policy exception. Under the local portability policy, HCV participants or applicants may only port-out to another jurisdiction if the household requests and is granted an exception to the policy for either pursuing employment opportunities, post-secondary education, safety reasons, a medical/disability need, or other exceptions as determined on a case-by-case basis. SDHC anticipates a family may have compelling reasons to move outside of SDHC's jurisdiction beyond the noted policy exceptions and will consider the requests accordingly. All requests for an exception must be requested in writing and are evaluated by management staff. A written decision is rendered and disseminated to the household. SDHC's administrative plan contains language describing the policy exception. The policy applies to only Work-Able households.

Statutory Objectives: The activity will achieve the statutory objective of utilizing Federal expenditures more effectively and increasing self-sufficiency.

Anticipated Impacts: Path to Success was designed to accomplish two primary goals: Encourage self-sufficiency of Work-Able households as well as utilize Federal expenditures more efficiently and effectively in an effort to serve more San Diegans. In order for families to fully utilize and profit from Path to Success, SDHC created a local portability policy to ensure families maximize the benefits of the program. Please be advised Elderly/Disabled households are exempt from Path to Success minimum rents.

SDHC anticipates long-term cost reductions related to the measures contained in the proposed Path to Success model. The long-term cost savings cannot be definitively predicted due to fluctuations in household income, changes in payment standard amounts, inflation, HUD funding levels, and all factors associated with agency funding. The cost savings are generated from higher minimum rents and have been designed to assist SDHC to maintain or increase the number of families served. The cost savings produced in the future phase of Path to Success will be measured by the additional number of families SDHC is able to serve by issuing additional vouchers beyond the agency's allocation, creating local housing programs, or housing low-income families in affordable units acquired, in-whole or in-part, with the Housing Assistance Payment (HAP) savings.

The addition of the local portability feature of Path to Success achieves the statutory objective of encouraging self-sufficiency since the requirement to maintain residency in San Diego (unless a policy exception is granted) and remain subject to Path to Success compels households to increase or maintain annual income levels to successfully navigate the requirements of the program. Active engagement in work-readiness services at the SDHC Achievement Academy, investment in both personal and economic growth, and intensified degrees of individual accountability are positive outcomes associated with both Path to Success and the local portability policy. The SDHC Achievement Academy is available to all program participants and offers a variety of services to assist households with achieving self-reliance and independence. Work Readiness Specialists assess the needs of each household and create a targeted work

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plan according to the specific needs of the household. These specialized services will assist households with increasing income and obtaining important skills sets while residing in the City of San Diego.

Anticipated Timeline to Achieve Objectives: Since productive participation in Path to Success required households to begin accessing work-readiness services in advance of implementation of the activity, significant outreach efforts ensued in early Fiscal Year 2012 and prevailed through the final stages of implementation. The first phase of the Path to Success program was effective on July 1, 2013. Households experienced significant positive outcomes due to interactions with the SDHC Achievement Academy made necessary by Path to Success and the local portability policy. The second phase of progressive minimum rents began July 1, 2015 therefore ensuring Work-Able households maximized services and garnered the necessary skills and income levels by June 30, 2015.

The third phase of Path to Success and the modified income band amounts, as described in the re-proposal, is scheduled to begin January 1, 2020. SDHC intends to conduct significant outreach to participant households to ensure all rental assistance participants are aware of the pending modifications to the rent calculation. Additionally, Work-Able families most impacted by the increased minimum rents will be engaged on multiple occasions to ensure the opportunity to mitigate increases to the rent portion. The Achievement Academy will continue to provide all necessary services to ensure success.

Activity Metrics Information:

| Path to Success (Re-Proposed to Adjust Work-Able Minimum Rents) | | | | |
|---|----------------------|-----|----------------------|-----|
| Metric | Baseline | | Benchmark | |
| | # | % | # | % |
| CE #1: Agency Cost Savings Total cost of task in dollars (decrease). | \$480,609 | | \$370,740 | |
| CE #2: Staff Time Savings Total time to complete the task in staff hours (decrease). | 15,733 | | 12,136 | |
| CE #3: Decrease in Error Rate of Task Execution Average error rate in completing a task as a percentage (decrease). | | 17% | | 15% |
| CE #5: Increase in Agency Rental Revenue Rental revenue in dollars (increase). | \$0 | | \$6,134 | |
| SS #1: Increase in Household Income Average earned income of households affected by this policy in dollars (increase). | \$18,586 | | \$20,445 | |
| SS #3: Increase in Positive Outcomes in Employment Status (1) Employed Full-Time (2) Employed Part-Time (3) Enrolled in an Educational Program (4) Enrolled in Job Training Program | 50 29 16 32 | | 63 36 20 40 | |
| SS #4: Reducing Per Unit Subsidy Costs for Participating Households Average amount of Section 8 and/or 9 subsidy per household affected by this policy in dollars. | \$967 | | \$938 | |
| SS #8: Households Transitioned to Self Sufficiency Number of households transitioned to self-sufficiency (increase).* | 0 | | 120 | |
| *For purposes of the metric, self-sufficiency is defined as exiting a rental assistance program due to \$0 assistance rendered or voluntary surrender of assistance. | | | | |

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Projected Outcomes:

- CE #1: The total cost of completing tasks related to calculating the family's rent portion will decrease due to staff time savings.
- CE #2: The total time to complete tasks related to calculating the family's rent portion will decrease due to a simplified rent calculation.
- CE #3: The average error rate for payment errors will decrease due to a simplified rent calculation.
- CE #5: Path to Success minimum rents produce HAP savings, thus reducing the average cost of providing rental assistance to Work-Able families and increasing rental revenue.
- SS #1: Work-Able families subject to Path to Success will increase earned wages in order to pay minimum rents.
- SS #3: Work-Able families subject to Path to Success will continue to access Achievement Academy services to increase positive outcomes related to employment status.
- SS #4: Work-Able families subject to Path to Success will increase annual income amounts, thus reducing per unit subsidy costs.
- SS #8: Achievement Academy services will prepare and propel participants towards self-sufficiency, defined as programmatic attrition due to zero assistance rendered or voluntarily surrendering rental assistance.

Description of Data Source for Metrics: Reports will be created in the housing management software to retrieve data related to the metrics and imported into an Excel spreadsheet for further analysis. Data will be analyzed on an annual basis and summarized in dashboard format.

Need/Justification for MTW Flexibility: MTW Agreement Attachment C, Section C (4) containing waivers of Section 3 (a) (1) and 3 (a) (2) of the U.S. Housing Act of 1937 and 24 CFR 966.4 and 960.257; Section C (11) containing waivers of Section 3 (a) (2), 3 (a) (3) (A), and 6 (I) of the U.S. Housing Act of 1937 and 24 CFR 5.603, 5.611, 5.628, 5.630, 5.632, 5.634, 960.255, and 966 Subpart A; Section D (1) (c) containing waivers of Section 8 (o) (5) of the U.S. Housing Act of 1937 and 24 CFR 982.516; Section D(1)(g) containing waivers of Section 8(r) of the U.S. Housing Act of 1937 and 24 CFR 982 Subpart H. Section D (2) (a) containing waivers of Sections 8 (o) (1), 8 (o) (2), 8 (o) (3), 8 (o) (10), and 8 (o) (13) (H-I) of the U.S. Housing Act of 1937 and 24 CFR 982.508, 982.503, and 982.518.

Authorizations waived enable SDHC to implement a local portability policy and design a rent calculation structure differing from the standard HCV and public housing methodology.

Additional Information for Rent Reform Initiatives (if applicable):

Impact Analysis

The impact analysis indicates 73 percent of total households will experience no change to the rent portion while a total of 26 percent will experience an increase. Due to the modified income bands, 1 percent of households experience a decrease to the rent portion. The table and charts below provide an overview of the impact of the policy to rental assistance families.

| Impact Analysis | | | | | | |
|---|--------------|---------|-----------|--------------------------|--------------|---------|
| Percent of Total Households with a Change in Rent Portion | | | | | | |
| Decrease in Rent Portion | | | No Change | Increase in Rent Portion | | |
| \$1 - \$50 | \$51 - \$100 | > \$100 | \$0 | \$1 - \$50 | \$51 - \$100 | > \$100 |
| 1 % | 0% | 0% | 73% | 2% | 3% | 21 % |



| Work-Able Impact Analysis Modified Income Bands | |
|--|--------------|
| Change in Rent Portion | % Change |
| % Households - Decrease | 2.3% |
| Difference of \$0 to -\$5 | 1.7% |
| Difference of -\$6 to -\$15 | 0.4% |
| Difference of -\$16 to -\$25 | 0.2% |
| % Households - No Change | 97.7% |
| % Households - Increase | 0.0% |
| Difference of \$0 to \$5 | 0.0% |
| Difference of \$6 to \$15 | 0.0% |
| Difference of \$16 to \$25 | 0.0% |

Path to Success Hardship Policies

SDHC constructed hardship policies for subpopulations identified as requiring consideration of their respective situations which may prohibit growing income to match the Path to Success requirement to pay a higher rent portion over time to encourage self-sufficiency. The hardship policies will be applied on a case-by-case basis. The appropriate language surrounding the hardship policy is contained in the Administrative Plan, and procedures have been drafted to ensure consistent application of the hardship policies.

SDHC recognizes instituting progressive minimum rents may impact some families to a greater degree than others. Hardship policies were developed and implemented to ensure fragile households are able to navigate the minimum rents effectively.

Zero Income: Any family whose income is reduced to zero will have a zero rent portion if the loss is through no fault of their own. The exemption will have a duration of six months maximum after which time their rent portion will default to the applicable minimum rent. Work-Able zero income families will be required to sign a document consenting to participate in required self-sufficiency activities, which may include attending work-readiness classes/workshops, applying for benefits, regaining employment, etcetera. The families will be referred to the Achievement Academy to work closely with a Work Readiness Specialist (WRS) during the temporary hardship exemption. At the point the exemption ceases, the family will be responsible to pay a rent portion calculated using Path to Success methodology.

Minimum Rent: The family, whether Work-Able or Elderly/Disabled, must request a hardship exemption in writing. Requirements for consideration are as follows:

- Family's shelter burden must be greater than the acceptable level as calculated by SDHC.
- The family must either be Elderly/Disabled or consist of a single Work-Able adult with one or more dependents.
- Gross income before exclusions is considered.
- Family must sign a document consenting to participate in Achievement Academy work-readiness services.

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SDHC appointed an internal Hardship Review Committee which reviews and makes determinations on all hardship requests. Hardship exemptions are temporary. During the hardship exemption period, the family's monthly rent portion is reduced to an acceptable rent burden percentage: 45 percent of adjusted monthly income for Work-Able families and 40 percent for Elderly/Disabled families. All families approved for the hardship exemption are referred to a WRS to receive supportive services. The purpose of the WRS is to assist the families in regaining employment by engaging in a rigorous individualized service plan. The Hardship Rent Table will be used in the application of the hardship rent portion for the duration of the exemption.

| Hardship Rent Table | |
|---------------------|---------------|
| Annual Income | Hardship Rent |
| \$0 - \$4,999 | \$0 |
| \$5,000 - \$9,999 | \$125 |
| \$10,000 - \$14,999 | \$250 |
| \$15,000 - \$19,999 | \$375 |

Fragile Households: SDHC will consider special situations on a case-by-case basis for admission to the Elderly/Disabled population. The Hardship Review Committee will make a recommendation to a Senior Leadership representative in Rental Assistance, or a designated alternate staff member, who will have final approval in such extraordinary circumstances.



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IMPLEMENTED ACTIVITIES

| IMPLEMENTED ACTIVITIES | | | | | | |
|---|--|-----------|---------------------|---|---|--|
| Activity | Description and Status Update | Plan Year | Implementation Date | Anticipated Nonsignificant Changes/ Modifications | Anticipated Changes/ Modifications to Baselines, Benchmarks, or Metrics | Significant Changes/ Modifications Requiring Re-Proposal |
| 2018-1. Moving Home: A Rapid Rehousing Program | Using Broader Uses of Funds Authority, SDHC created rapid re-housing program to provide housing subsidy to families at-risk of homelessness. Subsidies are provided to the families while receiving services to ensure housing stability while gaining financial independence. | 2018 | March 1, 2018 | N/A | N/A | N/A |
| 2017-1. The Moving On Program | Using Broader Uses of Funds Authority, SDHC created a pilot program to provide housing subsidy to formerly homeless individuals and families no longer requiring a permanent supportive housing solution to sustain housing stability. | 2017 | January 1, 2018 | N/A | N/A | N/A |
| 2016-1. The Monarch School Project | Using Broader Uses of Funds Authority, SDHC created a pilot program to provide housing subsidy to homeless families with minors enrolled in Monarch School. The Achievement Academy delivers work readiness services (such as job placement and training) to the adult family members. Update: Utilizing the Coordinated Entry System (CES) for programmatic referrals. | 2016 | January 1, 2016 | N/A | N/A | N/A |
| 2016-2. The Guardian Scholars Program | Using Broader Uses of Funds Authority, SDHC provides funding to San Diego State University to assist students with the housing component of their education. The target population is former foster care youth, wards of the court, or unaccompanied homeless youth. SDHC provides \$200,000 annually and matches up to an additional \$400,000 of philanthropic funds for an aggregate total of \$600,000 annually. | 2016 | August 1, 2016 | N/A | N/A | N/A |
| 2015-1. Modify the 40 percent rent burden requirement | Modifies the 40 percent affordability cap to 50 percent at initial lease-up in order to increase housing choice for low-income households. | 2015 | February 1, 2015 | N/A | N/A | N/A |
| 2014-2. Local Income Inclusion | Income from Kin-GAP, foster care payments, and adoption assistance payments is included in the determination of the household's annual adjusted income. The activity utilizes waivers allowing for an alternate rent calculation methodology. | 2014 | November 1, 2013 | N/A | N/A | N/A |

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| 2014-3. Housing Subsidy Program for Homeless Youth | Using Broader Uses of Funds Authority, SDHC created a time limited pilot program to provide flat housing subsidies while a partnering agency delivers supportive services such as job placement, education, training, and case management. Update: Program participants will have the option to participate in Achievement Academy activities to supplement the supportive services received from the sponsoring agency. | 2014 | Anticipated for June 1, 2019 | The target population is expanded to encompass all sub-populations of homeless youth, as defined by HUD. The Coordinated Entry System will be utilized to identify homeless youth appropriate for the program. The modifications address an increase in the homeless population of youth in San Diego. The title of the initiative is revised to reflect the change in population served. | N/A | N/A |
| 2013-1. MTW VASH Program | Program features include the elimination of minimum rent for an initial time period, streamlined criminal history requirements for household members, and additional streamlining measures implemented using differing rent calculation and eligibility methodologies. Update: No change in the status of the activity. | 2013 | August 1, 2012 | N/A | N/A | N/A |
| 2013-2. Family Self-Sufficiency Reinvention | Modifies the Family Self-Sufficiency (FSS) program by revising the contract term and the escrow calculation method to coincide with the Path to Success initiative. Changes to the program include a \$10,000 maximum on total escrow accumulation, escrow deposits based on outcomes achieved, and a two year contract term with the option to extend the contract an additional three years if additional time is needed to attain goals. Re-proposed in Fiscal Year 2015 to allow an adult household member to enroll in the program as the sole participant. | 2013 | July 1, 2013 | N/A | N/A | N/A |
| 2013-3. Elimination of 100% excluded income from the income verification process | Removes the requirement to verify and enter excluded income into the rent calculation formula and subsequently on the HUD 50058. Update: Activity is no longer closed out due to the expiration of PIH Notice 2013-03. SDHC intends to close the activity once the Final Rule (FR 5743-P-01) is published to re-activate the streamlining measure. | 2013 | September 1, 2012 | N/A | N/A | N/A |



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| 2013-4. Public Housing: Flat rent elimination | Eliminate flat rents in public housing in order to facilitate the implementation of Path to Success for public housing residents. The activity utilizes waivers allowing SDHC to determine alternative rent policies within the public housing program. | 2013 | August 1, 2014 | N/A | N/A | N/A |
| 2013-6. Transitional Project-Based Subsidies for the Homeless | Utilizing Broader Uses of Funds Authority, SDHC partners with agencies to craft a transitional housing pilot program using project-based subsidies paired with supportive services, offered by the selected provider agency. SDHC is currently partnering with PATH, Episcopal Community Services, and Senior Community Center in this endeavor. Updates: RFP solicitation process to include for-profit entities in addition to non-profit entities. Additionally, SDHC may award the subsidies to an SDHC-owned development without a competitive process. Partnering agencies may utilize the VI-SPDAT model to refer applicants for the housing program. Due to the success of the activity, SDHC is expanding the program to include funding beds in addition to units. The maximum subsidy is \$600 per bed. The target populations are expanded to include homeless veterans and victims of human trafficking. | 2013 | January 1, 2013 | N/A | N/A | N/A |
| 2012-1. Path to Success | A comprehensive rent reform model utilizing a tiered rent structure with progressive increases to minimum rents. The model eliminates deductions and streamlines allowances. Path to Success only applies to families considered Work-Able. Families defined as Elderly/Disabled receive streamlining measures and are not subject to Path to Success. The activity was re-proposed in the Fiscal Year 2014 Plan to include a local portability policy. The local portability policy component of the activity was implemented effective November 1, 2013. Update: The standard HCV calculation may be used in PBV complexes servicing special needs populations. | 2012 | July 1, 2013 (rent calculation) November 1, 2013 (portability policy) | N/A | N/A | Re-proposed in the Fiscal Year 2019 MTW Annual Plan to increase minimum rents for Work-Able families and modify income bands to \$5,000 for all ranges. |
| 2012-2. Biennial Reexamination Schedule | A biennial reexamination schedule for the Work-Able and Elderly/Disabled population implemented using the authority to redefine the cycle utilized for the full reexamination of income and household composition. Update: SDHC converted the Elderly/Disabled population to a Biennial Reexamination Schedule effective July 1, 2015. | 2012 | July 1, 2012 | N/A | N/A | N/A |



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| 2012-3. Modify Full-Time Student Definition | Modifies the full-time student definition to include only students ages 18 to 23 who are not the head, spouse, or co-head. Household members meeting the revised full-time student definition will receive a 100 percent employment income exclusion. All students, regardless of age or familial status, will be eligible for a graduation incentive wherein proof of graduation can be submitted in exchange for a monetary award. The activity utilizes waivers allowing SDHC to calculate rent using alternative methodologies. Update: No change in the status of the activity. | 2012 | December 1, 2011 | N/A | N/A | N/A |
| 2011-1. Allow lower rents for non-assisted units in SDHC-owned developments | Uses a revised rent reasonableness protocol to determine rent reasonableness for assisted units in developments owned by SDHC. Rent reasonableness for the voucher assisted units is determined by comparisons to similar units in the surrounding neighborhoods rather than within the development. Update: No change in the status of the activity. | 2011 | October 1, 2010 | N/A | N/A | N/A |
| 2011-2. Authorize commitment of PBV to SDHC owned units | Streamlines the process of committing PBV to agency-owned units by using waivers to allow SDHC to project-base units utilizing a non-competitive process. Update: PBV units added to the Mason Hotel and Parker-Kier, developments owned by SDHC. | 2011 | October 1, 2010 | N/A | N/A | N/A |
| 2011-3. Two year occupancy term for PBV tenants | Requires Project-Based Voucher holders to complete two years of occupancy before becoming eligible to receive a tenant-based voucher. Waivers allow SDHC to determine waiting list procedures differing from current program requirements. Update: The Mason Hotel and Parker-Kier contracts contain this requirement. Re-proposed in the Fiscal Year 2013 Plan to allow SDHC to create a policy stating, "No more than 15% of the tenants in any given development who become eligible to transition to a tenant-based voucher in any given year and no more than 10% in any given month can move from the PBV assisted complex. Policy change effective 2/1/2014. The Fiscal Year 2012 Report increased the threshold of the vacancy policy from 15% to 35%, a percent consistent with the baseline vacancy rate. The policy change benefits PBV households. | 2011 | October 1, 2010 | N/A | Baselines, benchmarks, and metrics were modified in the Fiscal Year 2013 Plan due to the re-proposal. | N/A |



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| 2011-4. Acquisition of additional affordable units | Uses Broader Uses of Funds Authority to acquire affordable housing units in San Diego using MTW funds. Update: SDHC continues to explore viable opportunities to create affordable housing. The significant rehabilitation of the Hotel Churchill is currently in progress. Re-proposed in the Fiscal Year 2014 Plan to expand the methods of affordable housing development available to SDHC. The Fiscal Year 2012 Report clarifies rehabilitation is considered a method of preservation. | 2011 | July 1, 2010 | N/A | N/A | N/A |
| 2011-6. Modify EIV income review schedule | SDHC utilizes the EIV report only when processing full reexaminations of household composition, income, and assets according to the Biennial reexamination cycles. Waivers allow SDHC to adopt and implement policies for verifying family income and determining resident eligibility differing from current program requirements. The requirement to use the EIV report during interim certifications is eliminated. Update: No change in the status of the activity. | 2011 | August 1, 2010 | N/A | N/A | N/A |
| 2011-7. Development of public housing units using a combination of funds | SDHC creates/preserves public housing, without a competitive process, using acquisition and rehabilitation as the method of development. Update: Waivers corrected in the Fiscal Year 2012 Report to include MTW Agreement Attachment C, Section B(1)(b)(ii), B(1)(b)(vii) and B(1)(b)(viii) containing waivers of Sections 8 and 9(g)(3) of the 1937 Act and 24 CFR 982 and 990. MTW Agreement Attachment C, Section C(13) containing waivers of 24 CFR 941.40. SDHC intends to develop additional public housing in Fiscal Year 2014 via the state site conversion. This initiative was combined with the Fiscal Year 2010 Public Housing Development activity. | 2011 | July 1, 2010 | N/A | N/A | N/A |
| 2011-8. Sponsor-based subsidies for the homeless | The local, non-traditional program created using Broader Uses of Funds Authority provides subsidies to individuals identified as homeless. Program participants receive housing and supportive services from sponsor organizations. Update: The Churchill development was allocated 72 sponsor-based subsidies in lieu of project-based vouchers. Re-proposed in the Fiscal Years 2013 and 2017 Plans to allow SDHC to allocate additional vouchers to the program, broaden the definition of homelessness, and apply MTW flexibilities to the rent calculation methodology, including the Path to Success rent calculation. RFP solicitation process to include for-profit entities in addition to non-profit entities. Additionally, SDHC may award the subsidies to an SDHC-owned development without a competitive process. Partnering agencies may utilize the VI-SPDAT model to refer applicants for the housing program. Due to the success of the activity, SDHC is expanding the program to include funding beds in addition to units. | 2011 | July 1, 2011 | N/A | Baselines, benchmarks, and metrics were modified in the Fiscal Year 2017 Plan due to the re-proposal. | N/A |



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| 2010-1. Implement a revised inspection protocol | The modified inspection protocol reduces the number of required inspections by placing qualifying units on a Biennial Inspection Cycle and allowing owners to self-certify Housing Quality Standards for minor fail items. Update: Results for HQS inspections occurring before implementation of the activity may not be considered for purposes of placement on the biennial inspection cycle. Modifying the activity to remove the qualifying criteria and authorize placement of all MTW units onto a Biennial Inspection Cycle. Through the initiative, SDHC will modify the requirements to "gain entry" into every 24 months to make a "first attempt to access" the unit every 24 months to comply with Federal requirements. | 2010 | October 1, 2009 & June 1, 2010 | N/A | N/A | N/A |
| 2010-2. Authorize the SDHC to inspect and determine rent reasonableness for SDHC owned properties | Utilizes a local procedure to conduct inspections and determine rent reasonableness for SDHC-owned properties are conducted by SDHC. Update: No change in the status of the activity. | 2010 | July 13, 2009 | N/A | N/A | N/A |
| 2010-4. Choice Communities | <p>Using the authority to implement a reasonable policy to establish payment standards differing from current program requirements, the poverty deconcentration effort providing incentives for families to move to one of nine local opportunity areas by using the following:</p> <ul style="list-style-type: none"> ▪ Moving for Opportunity Program ▪ Revolving Security Deposit Loan fund ▪ Increase payment standards in low-poverty areas <p>Re-proposed in the Fiscal Year 2012 Plan Amendment to adopt a policy allowing SDHC to calculate payment standards below 90% of the FMR in high-poverty areas. A Fiscal Year 2015 activity increased the rent burden to 50 percent program wide. Thus, the component eliminating the 40 percent rent burden is eliminated. Re-proposed in the Fiscal Year 2018 MTW Annual Plan to increase flexibility related to determining payment standards. Payment standards are informed by hypothetical SAFMRs published by HUD, the information available at the time of the analysis.</p> | 2010 | <ul style="list-style-type: none"> ▪ January 1, 2010 ▪ January 1, 2010 ▪ June 1, 2010 | N/A | N/A | N/A |



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| 2010-5. Standardize utility allowances by unit size | A simplified utility allowance structure where the utility allowance amount is based on whether or not the family is responsible for the water portion of the utilities. The activity utilizes the authority to adopt and implement policies to calculate the rent differing from program requirements. | 2010 | April 1, 2010 | N/A | N/A | N/A |
| 2010-6. Simplify income and asset verification systems to reduce administrative costs | Restructures the verification hierarchy, and assets valued at less than \$10,000 are not verified. The activity utilizes the authority to adopt and implement policies to calculate the rent differing from program requirements. Update: No change in the status of the activity. Re-proposed in the Fiscal Year 2016 MTW Plan to eliminate assets from the verification and rent calculation process, gain the ability to deny program admission to applicants owning homes, and incorporate activity 2011-5 into the initiative. | 2010 | October 1, 2009 | N/A | N/A | N/A |
| 2010-7. Adopt a local interim certification policy | The local interim policy applies to non-elderly/non-disabled households and limits the number of interim adjustments to income to once in a 12 month timeframe. Additionally, decrease of income interims will be granted only if the loss of income is through no fault of the family, the decreased income results in a decrease to the rent portion greater than 20 percent, the decrease is not due to a sanction on public assistance income, and the family provides verification of eligibility or ineligibility for unemployment benefits if the reduced income is due to loss of employment. Update: The policy applies to work-able families as defined under Path to Success. The activity utilizes the authority to implement an interim certification protocol differing from current mandates, thus allowing for locally driven policies concerning income change interims for families categorized as "Work-Able". Re-proposed in the Fiscal Year 2012 Plan Amendment to adopt a policies stating an interim adjustment of income will not be processed unless the change to the rent portion is greater than 20% and the loss of income must not occur through fault of the family. Effective July 1, 2018, SDHC is eliminating the "No Fault Of Your Own" policy as a reason to deny an interim request for a decrease in the rent portion. An review and analysis of the policy indicated minimal benefits. | 2010 | July 1, 2011 | N/A | Baselines, benchmarks, and metrics were modified in the Fiscal Year 2012 Plan Amendment due to the re-proposal. | N/A |



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| 2010-9. Expand the project-based voucher program | SDHC allocates a greater percent of budget authority to project-based vouchers to serve a variety of the homeless population and low-income households in the City of San Diego. Authorizations waived allow SDHC to project-base 100 percent of the units in a development; create project-specific waitlists; require the provision of supportive services in a development; utilize creative measures to allocate PBV in vacant and foreclosed properties; and designate greater than 20 percent of SDHC's allocation to PBV. Re-proposed in the Fiscal Year 2015 Plan to adopt additional flexibilities to require residents to participate in supportive services as a condition of tenancy; allow project-specific waiting lists maintained by the owners or non-profit providers; approve exception payment standards exceeding 110 percent of the FMR without requiring HUD approval; and increase the number of designated PBV units in a contract after the first three years of the contract have elapsed. | 2010 | September 1, 2009 | N/A | N/A | N/A |
|--|---|------|-------------------|-----|-----|-----|



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NOT YET IMPLEMENTED ACTIVITIES

| NOT YET IMPLEMENTED ACTIVITIES | | | | | |
|--|--|-----------|------------------------------|---|--|
| Activity | Description | Plan Year | Implementation Date Timeline | Status Update | Description of Nonsignificant Changes/Modifications Since Approval |
| 2016-3. Permanent Indoor Homeless Shelter Beds | Using Broader Uses of Funds Authority, SDHC subsidize a maximum of 300 shelter beds within a permanent indoor facility located in the City of San Diego. | 2016 | TBD | SDHC administers three Bridge Shelters, opened on December 1, 2017. SDHC is conducting a needs analysis of the shelters and may utilize the initiative to leverage the expenses of the Bridge Shelters. | N/A |



SECTION IV – APPROVED MTW ACTIVITIES: HUD APPROVAL PREVIOUSLY GRANTED

ACTIVITIES ON HOLD

| ACTIVITIES ON HOLD | | | | | | | | |
|--|--|-----------|---------------------|--------------|--|---------------|--|---|
| Activity | Description | Plan Year | Implementation Date | Hold Date | Reason(s) Placed on Hold | Status Update | Anticipated Reactivation Timeline | Explanation of Nonsignificant Changes/Modifications |
| 2010-8. Establish an HCV homeownership program | A homeownership program was created to assist income-eligible HCV participants with purchasing a home. Housing assistance payments are utilized to assist with a mortgage payment rather than as a rental payment. Incentives to purchase a foreclosed home are also program components. Waivers were enacted to modify the eligibility requirements for the program related to the minimum monetary threshold for savings accounts as well as implement the incentives for purchasing foreclosed homes. | 2010 | October 1, 2009 | July 1, 2014 | The program was placed on hold due to decreasing housing stock and the resulting increasing housing prices, thus creating a housing market no longer accessible to low-income Housing Choice Voucher participants. New applications were no longer be accepted effective July 1, 2014 for the program. Families currently participating in the homeownership program continue to receive assistance. | N/A | Re-implementation of the activity is on hold indefinitely due to the significant increase in the housing market. SDHC will evaluate the program annually to determine the feasibility of re-activating the program. Criterion to be evaluated will include the level of available housing stock, median housing prices, and the administrative capacity to increase the number of Housing Choice Voucher homeowners. | N/A |



SECTION IV – APPROVED MTW ACTIVITIES: HUD APPROVAL PREVIOUSLY GRANTED

CLOSED OUT ACTIVITIES

| CLOSED OUT ACTIVITIES | | | | | |
|--|---|-----------|---------------------|--------------------|--|
| Activity | Description | Plan Year | Implementation Date | Date Closed Out | Reason(s) Closed Out |
| 2014-1. Transitional Subsidy Program for Homeless Veterans | Using Broader Uses of Funds Authority, SDHC partners with Veteran's Village of San Diego (VVSD) to craft a transitional housing program using flat subsidies paired with supportive services. SDHC provides the housing subsidy while VVSD provides the supportive services. | 2014 | January 1, 2014 | October 1, 2014 | Veteran's Village of San Diego, the intended partnering agency for the program, indicated a preference to pursue an alternative rental subsidy program. |
| 2013-5. Homeless Veteran Project-Based Subsidy Program | Creates a local, non-traditional project-based subsidy pilot program to provide housing to veterans who are either not yet ready to enter a more regulated program or who temporarily exit a program. SDHC partners with Veteran's Village of San Diego for this activity. | 2013 | N/A | September 30, 2013 | Veteran's Village of San Diego determined the activity as neither economically advantageous or viable under current circumstances and requested permission to close out the activity. |
| 2013-9. New Public Housing Transition | Families transitioning out of a state-aided rental assistance program (25% TTP) to the public housing program (30% TTP) receive a transition period during which the families pay more than 25 percent but less than 30 percent of adjusted household income toward the rent portion before moving to 30 percent at the end of the transition period. | 2013 | N/A | September 30, 2013 | The flexibility requested under this initiative will not be required. |
| 2012-4. Project-Based Subsidy Program for the Homeless | Using Broader Uses of Funds Authority, SDHC created a program which provides a flat subsidy based on the number of authorized units in the development; all program administration is performed by the development owner with monitoring and auditing performed by SDHC. | 2012 | N/A | December 31, 2014 | SDHC determined the program structure as not advantageous to the agency's approach to ending homelessness on the City of San Diego. Efforts are focused in other development capacities. |
| 2011-5. Disregard retirement accounts | SDHC disregards retirement accounts when verifying an applicant or participant's assets. | 2011 | August 1, 2010 | June 30, 2015 | The re-proposal of activity 2010-6 wherein assets are eliminated from the rent calculation eliminates the need for the activity. |



SECTION IV – APPROVED MTW ACTIVITIES: HUD APPROVAL PREVIOUSLY GRANTED

| | | | | | |
|--|---|------|-----------------|---------------|---|
| 2011-9. Enhance Family Self-Sufficiency Program | In the event the head of household is unable to enroll in the FSS program (such as due to a disability), an adult household member may enroll in the program as the sole participant. | 2011 | October 1, 2010 | July 1, 2014 | Per HUD's recommendation, the initiative will be combined with the FSS Reinvention activity via a re-proposal in the Fiscal Year 2015 MTW Annual Plan. |
| 2011-10. Broader Uses of Funds for IDAs | SDHC received permission to utilize MTW broader use of funds authority to subsidize IDAs not authorized by federal regulations. | 2011 | July 1, 2010 | June 30, 2011 | The activity is a Section 8 activity not requiring regulatory waivers or broader uses of funds authority, but rather single-fund flexibility. The activity is no longer active. |
| 2010-3. Triennial reexaminations for elderly and disabled households | Allows families defined as Elderly/Disabled to participate in a Triennial Reexamination Cycle. COLA updates to social security and veteran's benefits are processed in the "off" years. The activity was implemented using the authority to redefine the cycle utilized for the full reexamination of income and household composition. | 2010 | October 1, 2009 | July 1, 2015 | SDHC closed out the activity to streamline the reexamination process for Path to Success participants and rental assistance staff. Multiple reexamination processes for households proved difficult to administer when population changes occurred between Work-Able and Elderly/Disabled households. Path to Success households are placed on a biennial reexamination process effective with July 2015 reexamination. The PBV and FUP programs remain on an annual reexamination cycle. |
| 2010-10. Undertake Public Housing development | Acquire, rehabilitate, or produce housing units as public housing. | 2010 | July 1, 2010 | June 30, 2011 | This activity was closed out in the Fiscal Year 2011 MTW Report. Public Housing development will occur under the Fiscal Year 2011 Public Housing Development initiative which combines the authorizations and flexibilities. |
| 2009-1. Achievement Academy of the San Diego Housing Commission | The SDHC Achievement Academy, formerly known as the Economic Development Academy, offers a broad range of one-on-one services and workshops geared toward workforce preparation, financial literacy, and homeownership education. | 2009 | October 1, 2010 | June 30, 2011 | The activity is a Section 8 activity not requiring regulatory waivers or broader uses of funds authority. The activity is ongoing but reported as a single fund flexibility activity in Section 5 of the Plan. |

SECTION V – SOURCES AND USES OF FUNDS



SECTION V – SOURCES AND USES OF FUNDING

A. MTW Plan: Sources and Uses of MTW Funds

Estimated Sources of MTW Funding for the Coming Fiscal Year

PHAs shall provide the estimated sources and amounts of MTW funding by FDS line item.

| Sources | | |
|---------------------------------------|--|---------------|
| FDS Line Item | FDS Line Item Name | Dollar Amount |
| 70500 (70300+70400) | Total Tenant Revenue | \$925,715 |
| 70600 | HUD PHA Operating Grants | \$163,524,810 |
| 70610 | Capital Grants | \$0 |
| 70700 (70710+70720+70730+70740+70750) | Total Fee Revenue | \$0 |
| 71100+72000 | Interest Income | \$0 |
| 71600 | Gain or Loss on Sale of Capital Assets | \$0 |
| 71200+71300+71310+71400+71500 | Other Income | \$1,685,892 |
| 70000 | Total Revenue | \$166,136,417 |

Estimated Uses of MTW Funding for the Coming Fiscal Year

PHAs shall provide the estimated uses and amounts of MTW spending by FDS line item.

| Uses | | |
|--|--|---------------|
| FDS Line Item | FDS Line Item Name | Dollar Amount |
| 91000 (91100+91200+91400+91500+91600+91700+91800+91900) | Total Operating - Administrative | \$8,636,523 |
| 91300+91310+92000 | Management Fee Expense | \$0 |
| 91810 | Allocated Overhead | \$8,154,850 |
| 92500 (92100+92200+92300+92400) | Total Tenant Services | \$1,458,041 |
| 93000 (93100+93600+93200+93300+93400+93800) | Total Utilities | \$220,228 |
| 93500+93700 | Labor | \$0 |
| 94000 (94100+94200+94300+94500) | Total Ordinary Maintenance | \$427,224 |
| 95000 (95100+95200+95300+95500) | Total Protective Services | \$50,400 |
| 96100 (96110+96120+96130+96140) | Total Insurance Premiums | \$190,660 |
| 96000 (96200+96210+96300+96400+96500+96600+96800) | Total Other General Expenses | \$2,182,762 |
| 96700 (96710+96720+96730) | Total Interest Expense and Amortization Cost | \$13,230 |
| 97100+97200 | Total Extraordinary Maintenance | \$2,000 |
| 97300+97350 | Housing Assistance Payments + HAP Portability-In | \$144,800,500 |
| 97400 | Depreciation Expense | \$0 |
| 97500+97600+97700+97800 | All Other Expenses | \$0 |
| 90000 | Total Expenses | \$166,136,417 |

Describe the Activities that Will Use Only MTW Single Fund Flexibility

SDHC utilizes single-fund flexibility to fund the Achievement Academy. The Achievement Academy is a learning and skills center available to families participating in the Housing Choice Voucher and Public Housing programs. Programs offered at the Achievement Academy are geared to workforce readiness and financial literacy. The Family Self-Sufficiency program is another component of the Achievement Academy. Please see the following pages for a thorough discussion of Achievement Academy activities and services.

SECTION V – SOURCES AND USES OF FUNDS



SINGLE FUND FLEXIBILITY

ENVISION CENTER DEMONSTRATION PROGRAM

SDHC is exploring a partnership with HUD to incorporate an EnVision Center into the Achievement Academy. FDS line items may be modified once a formal decision is rendered.

ACHIEVEMENT ACADEMY

SDHC uses single-fund flexibility in support of MTW activities to enhance self-sufficiency programming. SDHC combines funds from public housing operating and capital fund assistance (authorized by section 9 of the United States Housing Act of 1937 [the Act]) and voucher funds (authorized by section 8 (o) of the Act) to implement a block grant/single fund budget approach to budgeting and accounting. SDHC has consolidated public housing and HCV program funds to implement the approved Moving to Work initiatives described in previously approved MTW Plans and will continue to do so in future Plans.

SDHC uses single-fund flexibility to conduct a variety of activities geared toward self-sufficiency. The Achievement Academy offers a broad range of one-on-one services and workshops geared toward workforce readiness and financial literacy. Partnerships with a variety of external organizations specializing in their fields enable SDHC to provide assistance to participants with different interests, career focuses, and skill levels. Leveraging funding from outside sources increases the services provided to participants. When possible, staff seeks to find grants that provide funding and coaching to assist both staff and participants. Following the Financial Opportunity Center (FOC) model, created by funding from the Local Initiatives Support Corporation (LISC), the Achievement Academy is able to provide robust services to participants that go beyond job leads and help provide self-sufficiency. The resources offered at the Achievement Academy are a vital component of the Path to Success rent reform activity as participants are incentivized to increase income and work towards self-sufficiency. SDHC plans to continue and grow these partnerships to better serve our families and increase economic self-reliance. The following describes services offered at the Achievement Academy:

Employment/Workforce Development

Job Developer

One of the Achievement Academy Workforce Readiness Specialist (WRS) positions serves as a job developer and makes connections with employers of in-demand occupations; organizes job fairs; and coordinates employment services with partner organizations. Training for participants covers such topics as résumé writing, customer service, and how to retain a job. The Achievement Academy also partners with Manpower, an industry leader in employment services. Manpower helps to leverage connections in the business community to help open doors to companies that typically have been a struggle for participants to get into in the past.

One-Stop Career Center

The KRA Corporation, a contractor from San Diego Workforce Partnership, provides services via a satellite One-Stop Career Center at the local downtown public library. The partner offers workforce development services including labor market information, career development, assessment, job search/retention skills, job placement assistance, and referrals to training opportunities.

Small Business Development Training

Landeros & Associates, a business consulting firm in San Diego, leads the microenterprise program educating participants about how to start or expand a small business and how to create or update a solid business plan. The program provides basic skills training and knowledge to underserved entrepreneurs and also identifies and expands linkages to critical community resources linked to small business development. Landeros & Associates also connects participants with opportunities for additional small business training, technical assistance, and access to mainstream financial institutions to boost economic development.



Employment/Workforce Development Workshops

SDHC Achievement Academy Workforce Readiness Specialists conduct employment readiness workshops and provide access to temporary and permanent employment. The Achievement Academy also offers on-site recruitment fairs. Participants are invited to attend presentations and hear directly from human resources representatives how to get hired at their company. Topics covered range from the job application and résumé submittal process to interview preparedness and communication skills. Prior to some recruitments, participants may receive assistance in the Academy's computer lab to submit on-line applications for jobs that will be presented in the recruitment. Presentations have been given by companies such as Starbucks, Target, Macy's, Pirate Staffing, Arc of San Diego, GRID Alternatives, Job Corps, Walmart, Motel 6, UPS, Salus Homecare, YMCA, NSC Technologies, and UCSD among others.

Youth Programs

Staff at the Achievement Academy work to offer innovative programming in an effort to keep participants interested and engaged. Recently, the Academy began offering programs for young adults between sixteen and twenty-four years of age who are not working or enrolled in school. Students receive education counseling or career guidance. The Achievement Academy has partnered with International Rescue Committee (IRC) to provide additional training and services to these young adults. IRC is also able to offer intern placements to develop employment history.

Academy Computer Lab

Participants have access to the SDHC Achievement Academy's 30-station computer lab for career assessments, career exploration, labor market information, résumé building, and on-line job applications. In addition, Manpower provides individual participant access to the internet based Training Development Center which hosts over 5,000 on-line courses for skills development. The Achievement Academy partners with San Diego Futures Foundation (as funding allows) to offer beginning and intermediate computer skills (Word, Excel, Internet) classes to participants with minimum or no previous computer use experience.

Income Supports

THRIVE Initiative

THRIVE is a partnership between the United Way, the County of San Diego, and South Bay Community Services. The purpose of the initiative is to enhance the accessibility of benefits screening and tax preparation services. Benefits screening and application assistance is currently offered for an array of program such as CalFresh (food stamps), CalWorks, Women Infants and Children (WIC), California Healthy Families, Child Care Assistance, MediCal, and Supplemental Nutrition Assistance Program (SNAP). On-site benefit screening appointments continue to be conducted for participants.

Financial Education

Financial Counseling

The Achievement Academy employs a WRS that has been certified as a Financial Counselor. The Financial Counselor is able to offer on-site credit counseling in debt reduction, credit repair, budgeting, and cash management skills. These services have been incorporated into the FOC service delivery model utilized within the Achievement Academy.

Financial Skills Education Workshops

Financial Education workshops are routinely offered in the following topic areas: Debt and credit repair; credit score improvement; controlling expenses; maintaining a financial fitness plan; electronic banking and direct employee deposits; budget management, ordering, reviewing, and repairing credit report; investments strategies and options; and pensions/retirement planning.

Financial Coaching Training

All SDHC WRS staff utilize the LISC *Financial Counseling Model* to implement innovative coaching methods during one-on-one appointments with participants. SDHC is also positioned to assist participants with improving

SECTION V – SOURCES AND USES OF FUNDS



credit through a partnership with Credit Builders Alliance. The ability to internally pull credit reports allows SDHC to further assist participants with accessing current credit ratings in order to begin aligning client goals for credit improvement to future financial and career goals.

The chart below contains a summary of the results of Achievement Academy activities at the close of Fiscal Year 2017.

| Achievement Academy | | | |
|---|----------|----|---------------------|
| Metric | Baseline | | Benchmark Achieved? |
| | # | % | |
| Number of rental assistance participants receiving core services | 982 | | Yes |
| Number of rental assistance participants with an increase in earnings | 229 | | Yes |
| Number of rental assistance participants placed in employment | 144 | | Yes |
| Number of rental assistance participants employed for 12 or more consecutive months | 44 | | Yes |
| Number of rental assistance participants who attended a work readiness workshop | 727 | | No |
| Percent of rental assistance participants who attended a recruitment and resource fair and obtained employment as a direct result | | 0% | Yes |
| Number of rental assistance participants who completed vocational or bridge training | 0 | | Yes |

LOCAL ASSET MANAGEMENT PLAN

SDHC does not utilize a Local Asset Management Plan.

B. MTW Plan: Local Asset Management Plan

Is the PHA allocating costs within statute? ☐ Yes or ☐

Is the PHA implementing a local asset management plan (LAMP)? ☐ or ☐ No

If the PHA is implementing a LAMP, it shall be described in an appendix every year beginning with the year it is proposed and approved. The narrative shall explain the deviations from existing HUD requirements and should be updated if any changes are made to the LAMP.

Has the PHA provided a LAMP in the appendix? ☐ or ☐ No

N/A

UPDATE ON DEMOLITION OR DISPOSITION TRANSITIONAL FUNDING (DDTF) FUNDS

From Fiscal Year 2014 through Fiscal Year 2017, SDHC received over \$6.9 million in Capital Fund Program funding, inclusive of both modernization and Demolition or Disposition Transitional Fund (DDTF). In Fiscal Year 2018, the fifth and final year of the DDTF program, SDHC anticipates a DDTF award of over \$1.8 million, for a total award of over \$8.7 million for the five year DDTF term. Capital Funds have been integrated into the MTW block grant.

Expenditures, based upon a Green Physical Needs Assessment of SDHC's public housing units, have provided capital improvements specific to public housing, management improvements, or other traditional Capital Fund

SECTION V – SOURCES AND USES OF FUNDS



expenses. Beginning in Fiscal Year 2019, SDHC anticipates annual Capital Fund modernization funds to be in amounts less than \$100,000 annually.

MTW BLOCK GRANT COMMITMENTS

In Fiscal Year 2019, SDHC is committing \$10 million in MTW funds to preserve and expand affordable housing in the City of San Diego. Additionally, SDHC is committing another \$5.2 million in MTW funds to financially support activities to preserve affordable housing. A Green Physical Needs Assessment (GPNA) of SDHC-owned developments identified capital repairs necessary to preserve the properties. Preservation activities are scheduled for Fiscal Year 2019 and are in addition to previous preservation activities and MTW block grant commitments funding GPNA activities.

Finally, in Fiscal Year 2018, SDHC committed \$20 million in MTW funds to preserve and expand affordable housing in the City of San Diego. SDHC anticipates \$9.2 million of those unused MTW funds for preservation of affordable housing units, to be expended in Fiscal Year 2019.



SECTION VI – ADMINISTRATIVE

- A. **Board Resolution and Certification of Compliance** (See Appendix A)
- B. **Public Hearing Documentation** (See Appendix B)
- C. **Description of Planned or Ongoing PHA-Directed Evaluations Related to MTW:** N/A
- D. **Annual Statement/Performance and Evaluation Report (HUD 50075.1):** (See Appendix C)



APPENDIX A

BOARD RESOLUTION AND CERTIFICATION OF COMPLIANCE

(HA-2018-37)

HOUSING AUTHORITY OF

THE CITY OF SAN DIEGO

RESOLUTION NUMBER HA- 1778

DATE OF FINAL PASSAGE April 9, 2018

A RESOLUTION OF THE HOUSING AUTHORITY OF THE
CITY OF SAN DIEGO APPROVING THE SAN DIEGO
HOUSING COMMISSION'S FISCAL YEAR 2019 MOVING TO
WORK ANNUAL PLAN AND RELATED ACTIONS.

WHEREAS, the San Diego Housing Commission (Housing Commission) is one of only 39 public housing authorities (PHAs) nationwide (out of 3,400) to receive a Moving to Work designation from the U.S. Department of Housing and Urban Development (HUD), which grants PHAs the flexibility to design innovative, cost-effective ways of providing federal housing assistance to low-income families; and

WHEREAS, HUD requires Moving to Work agencies to submit an Annual Plan, including all proposed initiatives and revisions to previously approved initiatives; and

WHEREAS, the initiatives in the Housing Commission's Fiscal Year 2019 Moving to Work Annual Plan, described more particularly in Housing Authority of the City of San Diego (Housing Authority) Report No. HAR18-015 and its Attachment, are designed to increase housing opportunities for low-income families; and

WHEREAS, the Housing Authority previously adopted Resolution HA-1562, effective July 10, 2012 (2012 HA Resolution), which delegated authority to the Housing Commission Board of Commissioners (Housing Commission Board) to "make amendments to and adopt Administrative Plans and MTW [Moving to Work] initiatives" as authorized by San Diego Municipal Code section 98.0301, paragraphs (d)(3) and (d)(7); and

-PAGE 1 OF 3-



(HA-2018-37)

WHEREAS, on February 9, 2018, the Housing Commission Board held an informal public workshop on the proposed Fiscal Year 2019 Moving to Work Annual Plan; and

WHEREAS, on March 9, 2018, consistent with the 2012 HA Resolution, the Housing Commission Board approved the proposed Fiscal Year 2019 Moving to Work Annual Plan and related actions; and

WHEREAS, on March 9, 2018, San Diego City Councilmembers Georgette Gómez and Barbara Bry requested to have the Housing Commission Board's approval of the Fiscal Year 2019 Moving to Work Annual Plan and related actions referred to the Housing Authority for final action, pursuant to San Diego Municipal Code section 98.0301(e)(2); NOW, THEREFORE,

BE IT RESOLVED, by the Housing Authority as follows:

1. The Housing Commission's Fiscal Year 2019 Moving to Work Annual Plan is approved.
2. The Housing Commission's President & Chief Executive Officer, or designee, is authorized to sign all documents and instruments necessary or appropriate to implement the intent of this Resolution, in a form approved by General Counsel, and to take such actions as are necessary or appropriate to implement the intent of this Resolution and the 2012 HA Resolution.



(HA-2018-37)

3. This activity is exempt from the National Environmental Policy Act pursuant to the Code of Federal Regulations, title 24, section 58.34, paragraphs (a)(2) and (a)(3).

APPROVED: MARA W. ELLIOTT, General Counsel

By Kevin Reisch
Kevin Reisch
Senior Chief Deputy General Counsel

KJR:jdf
03/23/18
Or.Dept: San Diego Housing Authority
Doc. No. 1715453



Passed and adopted by the Housing Authority of the City of San Diego on April 9, 2018, by the following vote:

| | Yeas | Nays | Excused | Not Present |
|-----------------|-------------------------------------|--------------------------|--------------------------|--------------------------|
| Barbara Bry | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| Lorie Zapf | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| Chris Ward | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| Myrtle Cole | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| Mark Kersey | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| Chris Cate | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| Scott Sherman | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| David Alvarez | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| Georgette Gomez | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |

AUTHENTICATED BY:

Myrtle Cole

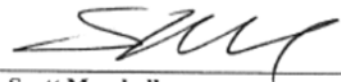
Chair of the Housing Authority
of the City of San Diego, California

Richard C. Gentry

Executive Director of the Housing Authority
of the City of San Diego, California

I HEREBY CERTIFY that the above and foregoing is a full, true and correct copy of
RESOLUTION NO. **1778** passed and adopted by the Housing Authority of the City of San
Diego, California on April 9, 2018.

By:


Scott Marshall
Deputy Secretary of the Housing Authority
of the City of San Diego, California



OMB Control Number: 2557-0216
Expiration Date: 01/31/2021

CERTIFICATIONS OF COMPLIANCE

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT OFFICE OF PUBLIC AND INDIAN HOUSING

Certifications of Compliance with Regulations: Board Resolution to Accompany the Annual Moving to Work Plan

Acting on behalf of the Board of Commissioners of the Moving to Work Public Housing Agency (MTW PHA) listed below, as its Chairman or other authorized MTW PHA official if there is no Board of Commissioners, I approve the submission of the Annual Moving to Work Plan for the MTW PHA Plan Year beginning (07/01/2018), hereinafter referred to as "the Plan", of which this document is a part and make the following certifications and agreements with the Department of Housing and Urban Development (HUD) in connection with the submission of the Plan and implementation thereof:

- (1) The MTW PHA published a notice that a hearing would be held, that the Plan and all information relevant to the public hearing was available for public inspection for at least 30 days, that there were no less than 15 days between the public hearing and the approval of the Plan by the Board of Commissioners, and that the MTW PHA conducted a public hearing to discuss the Plan and invited public comment.
- (2) The MTW PHA took into consideration public and resident comments (including those of its Resident Advisory Board or Boards) before approval of the Plan by the Board of Commissioners or Board of Directors in order to incorporate any public comments into the Annual MTW Plan.
- (3) The MTW PHA certifies that the Board of Directors has reviewed and approved the budget for the Capital Fund Program grants contained in the Capital Fund Program Annual Statement/Performance and Evaluation Report, form HUD-50075.1 (or successor form as required by HUD).
- (4) The MTW PHA will carry out the Plan in conformity with Title VI of the Civil Rights Act of 1964, the Fair Housing Act, section 504 of the Rehabilitation Act of 1973, and title II of the Americans with Disabilities Act of 1990.
- (5) The Plan is consistent with the applicable comprehensive housing affordability strategy (or any plan incorporating such strategy) for the jurisdiction in which the PHA is located.
- (6) The Plan contains a certification by the appropriate state or local officials that the Plan is consistent with the applicable Consolidated Plan, which includes a certification that requires the preparation of an Analysis of Impediments to Fair Housing Choice, for the MTW PHA's jurisdiction and a description of the manner in which the Plan is consistent with the applicable Consolidated Plan.
- (7) The MTW PHA will affirmatively further fair housing by fulfilling the requirements at 24 CFR 903.7(o) and 24 CFR 903.15(d), which means that it will take meaningful actions to further the goals identified in the Assessment of Fair Housing (AFH) conducted in accordance with the requirements of 24 CFR 5.150 through 5.180, that it will take no action that is materially inconsistent with its obligation to affirmatively further fair housing, and that it will address fair housing issues and contributing factors in its programs, in accordance with 24 CFR 903.7(o)(3). Until such time as the MTW PHA is required to submit an AFH, and that AFH has been accepted by HUD, the MTW PHA will address impediments to fair housing choice identified in the Analysis of Impediments to fair housing choice associated with any applicable Consolidated or Annual Action Plan under 24 CFR Part 91.
- (8) The MTW PHA will comply with the prohibitions against discrimination on the basis of age pursuant to the Age Discrimination Act of 1975.
- (9) In accordance with 24 CFR 5.105(a)(2), HUD's Equal Access Rule, the MTW PHA will not make a determination of eligibility for housing based on sexual orientation, gender identity, or marital status and will make no inquiries concerning the gender identification or sexual orientation of an applicant for or occupant of HUD-assisted housing.
- (10) The MTW PHA will comply with the Architectural Barriers Act of 1968 and 24 CFR Part 41, Policies and Procedures for the Enforcement of Standards and Requirements for Accessibility by the Physically Handicapped.
- (11) The MTW PHA will comply with the requirements of section 3 of the Housing and Urban Development Act of 1968, Employment Opportunities for Low- or Very-Low Income Persons, and with its implementing regulation at 24 CFR Part 135.
- (12) The MTW PHA will comply with requirements with regard to a drug free workplace required by 24 CFR Part 24, Subpart F.
- (13) The MTW PHA will comply with requirements with regard to compliance with restrictions on lobbying required by 24 CFR Part 87, together with disclosure forms if required by this Part, and with restrictions on payments to influence Federal Transactions, in accordance with the Byrd Amendment and implementing regulations at 49 CFR Part 24.



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Expiration Date: 01/31/2021

- (14) The MTW PHA will comply with acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970 and implementing regulations at 49 CFR Part 24 as applicable.
- (15) The MTW PHA will take appropriate affirmative action to award contracts to minority and women's business enterprises under 24 CFR 5.105(a).
- (16) The MTW PHA will provide HUD or the responsible entity any documentation needed to carry out its review under the National Environmental Policy Act and other related authorities in accordance with 24 CFR Part 58. Regardless of who acts as the responsible entity, the MTW PHA will maintain documentation that verifies compliance with environmental requirements pursuant to 24 Part 58 and 24 CFR Part 50 and will make this documentation available to HUD upon its request.
- (17) With respect to public housing and applicable local, non-traditional development the MTW PHA will comply with Davis-Bacon or HUD determined wage rate requirements under section 12 of the United States Housing Act of 1937 and the Contract Work Hours and Safety Standards Act.
- (18) The MTW PHA will keep records in accordance with 24 CFR 85.20 and facilitate an effective audit to determine compliance with program requirements.
- (19) The MTW PHA will comply with the Lead-Based Paint Poisoning Prevention Act and 24 CFR Part 35.
- (20) The MTW PHA will comply with the policies, guidelines, and requirements of OMB Circular No. A-87 (Cost Principles for State, Local and Indian Tribal Governments) and 24 CFR Part 200.
- (21) The MTW PHA will undertake only activities and programs covered by the Plan in a manner consistent with its Plan and will utilize covered grant funds only for activities that are approvable under the Moving to Work Agreement and Statement of Authorizations and included in its Plan.
- (22) All attachments to the Plan have been and will continue to be available at all times and all locations that the Plan is available for public inspection. All required supporting documents have been made available for public inspection along with the Plan and additional requirements at the primary business office of the PHA and at all other times and locations identified by the MTW PHA in its Plan and will continue to be made available at least at the primary business office of the MTW PHA.

San Diego Housing Commission
MTW PHA NAME

CA063
MTW PHA NUMBER/HA CODE

I hereby certify that all the information stated herein, as well as any information provided in the accompaniment herewith, is true and accurate. Warning: HUD will prosecute false claims and statements. Conviction may result in criminal and/or civil penalties. (18 U.S.C. 1001, 1010, 1012; 31 U.S.C. 3729, 3802).

Richard C. Gentry
NAME OF AUTHORIZED OFFICIAL

Chief Executive Officer
TITLE

[Signature]
SIGNATURE

10/12/2018
DATE

* Must be signed by either the Chairman or Secretary of the Board of the MTW PHA's legislative body. This certification cannot be signed by an employee unless authorized by the MTW PHA Board to do so. If this document is not signed by the Chairman or Secretary, documentation such as the by-laws or authorizing board resolution must accompany this certification.



APPENDIX B

PUBLIC HEARING NOTICE AND EVIDENCE OF COMMUNITY AND RESIDENT PARTICIPATION

The San Diego Housing Commission (SDHC) formally solicited public comment on the Fiscal Year 2019 Annual Plan Draft in order to incorporate the ideas of participants, community advocates, and interested citizens into the proposed plan as well as answer questions pertaining to Moving to Work subject matter. A formal public hearing will occur on February 12, 2018 at the SDHC corporate office for the purposes of educating the public and receiving comments. A public notice was circulated in three local publications (Union Tribune, Voice & Viewpoint, and La Prensa) to encourage public involvement. In an attempt to encourage further participation among San Diego residents and program clients, SDHC issued personal invitations to a selected group of participants. The individuals receiving the personal invitations were current rental assistance recipients and therefore were positioned to provide practical suggestions and feedback. All methods of invitation provided residents of San Diego with multiple options for contacting appropriate personnel with comments if unable to attend the public hearing.

The following information will serve as proof of public hearing notice and community participation:

- ✓ Proof of Publication
- ✓ Public Hearing Sign-In Sheets
- ✓ Public Comment Matrix

The public comment period formally commenced on January 30, 2018 when the draft MTW Plan was posted to the SDHC website. Public noticing referenced the location of the draft Plan. The close of the public comment period occurs on March 2, 2018. The public hearing was conducted at the Achievement Academy located at 1045 11th Avenue, San Diego, CA 92101. Four individuals attended the public hearing.

AUTOS | CAREERS | GARAGE SALE | PETS | REAL ESTATE | SERVICE DIRECTORY

Ad Number:
Insertion Number:
Size:
Color Type:

Publication Date: 01/20/2018

The San Diego
Union-Tribune

D&B INC.
Tuesday, Feb
20, 2018

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Small Text: 2. ATTENTION: Do not cut a test and any collection of information. All data are for internal use only. Do not use for any other purpose.

PLACE YOUR CLASSIFIEDS

...By Phone
(619) 266-2233
Monday - Friday
9:30 a.m. - 5:00 p.m.

...By Fax
(619) 266-0533
24Hours/7 Days

...By Email
ads@sdvoice.info
24 Hours/7 Days



Fictitious Business Name: \$25.00 (4 weeks)
Name Change: \$85.00 (4 weeks)

Classifieds / Legal Notification

Standard Classified: \$3.75 a line
Summons: \$130.00 (4 weeks)

FAX & EMAIL ORDERS:

Include the following information:
Full Name, billing address, and phone number
Date(s) you want the ad to appear

Name and daytime phone number of contact for any question or clarifications

WE ACCEPT



LEGAL NOTICES

EMPLOYMENT OPPORTUNITY

SENIOR ENVIRONMENTAL PLANNER

Seeking for the project manager or environmental planner, project, and plan. Call (619) 885-1000 or visit our website: www.sdvoice.info for the information. Close 2/18/2018 EOE.

DOCUMENT PROCESSING SPECIALIST

Provide high-quality document processing services. Call (619) 885-1000 or visit our website: www.sdvoice.info for the information. Close 2/18/2018 EOE.

FICTITIOUS BUSINESS NAME

FICTITIOUS BUSINESS NAME STATEMENT

1918-00001218
Fictitious business name: WAH SHING CHINESE FOOD

Located at: 1295 Pala Ave San Diego CA

County of San Diego, 92154. The business is conducted by: A Married Couple

The first day of business was: 3/16/04

This business is hereby registered by the following: Antonette Ert James

5043 Redwood St San Diego CA

San Diego, CA 92105

This statement was filed with the Recorder/County Clerk of San Diego County on January 16, 2018.

This fictitious business name will expire on: January 2, 2023

1/18, 1/19, 1/20, 1/21, 2/2

FICTITIOUS BUSINESS NAME STATEMENT

2018-0000939

Fictitious business name: MAKEUP THUG

Located at: 177 Elkton Blvd Spring Valley CA

LEGAL NOTICES

This business is hereby registered by the following: Spibby Cline

1805 Orange Ave Apt. 11 San Diego, CA 92105

This statement was filed with the Recorder/County Clerk of San Diego County on December 28, 2017.

This fictitious business name will expire on: December 28, 2022

1/18, 1/19, 1/20, 1/21, 2/2

FICTITIOUS BUSINESS NAME STATEMENT

2017-001018

Fictitious business name: 6 STARFLY

Located at: 1110 Sassa Cove Ave 114 San Diego CA

County of San Diego, 91913. The business is conducted by: An Individual

The business is hereby registered by the following: Eriksen Zandbergen

3010 Thomas St San Diego, CA, 92105

This statement was filed with the Recorder/County Clerk of San Diego County on January 28, 2018.

This fictitious business name will expire on: December 28, 2022

1/18, 1/19, 1/20, 1/21, 2/2

FICTITIOUS BUSINESS NAME STATEMENT

2018-0000661

Fictitious business name: ADORA TATTOO AND HAIR STUDIO

Located at: 7151 El Cajon Blvd, Suite 1, San Diego CA

County of San Diego, 92115. The business is conducted by: A Married Couple

The first day of business was: 1/9/18.

This business is hereby registered by the following: Gern Charles Stiller

4740 Normandie La Mesa, CA 91942

Kelly Adela Stiller

4740 Normandie La Mesa, CA 91942

This statement was filed with the Recorder/County Clerk of San Diego County on January 16, 2018.

This fictitious business name will expire on: December 28, 2022

1/18, 1/19, 1/20, 1/21, 2/2

FICTITIOUS BUSINESS NAME STATEMENT

2018-0000296

Fictitious business name: MONSIEUR JOURNALIST

LEGAL NOTICES

1/11, 1/18, 1/25, 2/1

FICTITIOUS BUSINESS NAME STATEMENT

2018-0000598

Fictitious business name: STEVENS CLEANING SERVICE

Located at: 3010 Thomas St San Diego, CA

County of San Diego, 92105. The business is conducted by: An Individual

The first day of business was: July 28, 2007

This business is hereby registered by the following: Eriksen Zandbergen

3010 Thomas St San Diego, CA, 92105

This statement was filed with the Recorder/County Clerk of San Diego County on January 28, 2018.

This fictitious business name will expire on: December 28, 2022

1/18, 1/19, 1/20, 1/21, 2/2

FICTITIOUS BUSINESS NAME STATEMENT

2017-001174

Fictitious business name: KEYCO MAINTENANCE AND REPAIR

Located at: 9002 Jambula Blvd, Spring Valley, CA

County of San Diego, 91977. The business is conducted by: A Individual

The first day of business is: 12-27-17

This business is hereby registered by the following: Felix Reyes Morales

This statement was filed with the Recorder/County Clerk of San Diego County on December 27, 2017.

This fictitious business name will expire on: December 27, 2022

1/11, 1/18, 1/25, 2/1

FICTITIOUS BUSINESS NAME STATEMENT

2017-0029248

Fictitious business name: EROBY HAYEN HILL, INC.

Located at: 4072 Maricopa Dr San Diego, CA

County of San Diego, 92113. The business is conducted by: A Corporation

The registrant has not yet begun to transact business.

This business is hereby registered by the following: Eriksen Zandbergen

3010 Thomas St San Diego, CA, 92105

This statement was filed with the Recorder/County Clerk of San Diego County on January 16, 2018.

This fictitious business name will expire on: December 28, 2022

1/18, 1/19, 1/20, 1/21, 2/2

LEGAL NOTICES

COMMUNICATIONS FOSTER COMMUNICATION

BROTHER & SISTERS 2 COLLEGES & CAREERS

Located at: 110 Los Angeles Pl San Diego, CA

County of San Diego, 92114. The business is conducted by: A Individual

The registrant has not yet begun to transact business.

This business is hereby registered by the following: Marisa Pomeroy

This statement was filed with the Recorder/County Clerk of San Diego County on December 20, 2017.

This fictitious business name will expire on: December 20, 2022

1/4, 1/11, 1/18, 1/25, 2/1

FICTITIOUS BUSINESS NAME STATEMENT

2017-0021174

Fictitious business name: KEYCO MAINTENANCE AND REPAIR

Located at: 9002 Jambula Blvd, Spring Valley, CA

County of San Diego, 91977. The business is conducted by: A Individual

The first day of business is: 12-27-17

This business is hereby registered by the following: Felix Reyes Morales

This statement was filed with the Recorder/County Clerk of San Diego County on December 27, 2017.

This fictitious business name will expire on: December 27, 2022

1/4, 1/11, 1/18, 1/25, 2/1

FICTITIOUS BUSINESS NAME STATEMENT

2017-0029248

Fictitious business name: EROBY HAYEN HILL, INC.

Located at: 4072 Maricopa Dr San Diego, CA

County of San Diego, 92113. The business is conducted by: A Corporation

The registrant has not yet begun to transact business.

This business is hereby registered by the following: Eriksen Zandbergen

3010 Thomas St San Diego, CA, 92105

This statement was filed with the Recorder/County Clerk of San Diego County on January 16, 2018.

This fictitious business name will expire on: December 28, 2022

1/18, 1/19, 1/20, 1/21, 2/2

FICTITIOUS BUSINESS NAME STATEMENT

2018-0000296

Fictitious business name: MONSIEUR JOURNALIST

LEGAL NOTICES

will expire on: December 15, 2022

12/28, 1/4, 1/11, 1/18

FICTITIOUS BUSINESS NAME STATEMENT

2017-0039796

Fictitious business name: CHOU'S TAX & SERVICES

Located at: 4714 Market St San Diego, CA

County of San Diego, 92102. The business is conducted by: A Married Couple

The first day of business was: 12/30/2017

This business is hereby registered by the following: Chou P. Ramachandran & Planning

Katuchak

4714 Market St San Diego, CA 92102

This statement was filed with the Recorder/County Clerk of San Diego County on December 30, 2017.

This fictitious business name will expire on: December 20, 2022

12/28, 1/4, 1/11, 1/18

NOTICE TO CREDITORS OF MARK L. FRINGLE: BY TRUSTEE LAURENCE CAMERON FRINGLE

CAMERON FRINGLE COUNTY OF SAN DIEGO

Notice is hereby given to the creditors and contingent creditors

of the above-named decedent, that all persons having claims against the decedent are required to mail or deliver a copy to LAURENCE CAMERON FRINGLE, as

Trustee of the MARK L. FRINGLE REVOCABLE TRUST Dated January 27, 2014, wherein the decedent was the settlor, at

800 W Broadway, Suite 700, San Diego, CA 92101, within the time of that specific after

2017 (the date of the first publication of notice to creditors) or, if notice is mailed or personally delivered to you, 60 days after the date this notice is mailed or personally delivered to you, or its first publication in

the above-named decedent, that all persons having claims against the decedent are required to mail or deliver a copy to LAURENCE CAMERON FRINGLE, as

Trustee of the MARK L. FRINGLE REVOCABLE TRUST Dated January 27, 2014, wherein the decedent was the settlor, at

800 W Broadway, Suite 700, San Diego, CA 92101, within the time of that specific after

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LEGAL NOTICES

1/11, 1/18, 1/25, 2/1

California County of San Diego

188 W Broadway San Diego, CA 92102

ST-2017-00001000-CU-PT-CTL

Petitioner or Attorney: Samuel P. Hoffmann for change of name.

TO ALL INTERESTED PERSONS: Samuel P. Hoffmann filed a petition with this court for decree changing name as follows:

PRESENT NAME: Marc William Marcantoni

PROPOSED NAME: Billy Koper Marcantoni

THE COURT ORDERS that all persons interested in this matter shall appear before this court hearing to show cause, if any, why the petition for change of name should not be granted.

NOTICE OF HEARING: Date: February 15, 2018 Time: 10:30 A.M. Dept. C-27

The address of the court is: 330 West Broadway San Diego, CA 92101. A copy of this Order to Show Cause shall be published at least once each week for four successive weeks prior to the date set for hearing on the petition in the following newspaper of general circulation, printed in this county: Voice & Viewpoint.

1/11, 1/18, 1/25, 2/1

REQUEST FOR PROPOSALS

of the above-named decedent, that all persons having claims against the decedent are required to mail or deliver a copy to LAURENCE CAMERON FRINGLE, as

Trustee of the MARK L. FRINGLE REVOCABLE TRUST Dated January 27, 2014, wherein the decedent was the settlor, at

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2017 (the date of the first publication of notice to creditors) or, if notice is mailed or personally delivered to you, 60 days after the date this notice is mailed or personally delivered to you, or its first publication in

LEGAL NOTICES

PUBLIC NOTICE

The San Diego Housing Commission (SDHC) is soliciting public comment on its Moving to Work (MTW) Fiscal Year 2019 (July 1, 2018 - June 30, 2019), SDHC proposes to modify its Public Housing Initiative by adjusting maximum rent amounts for

SDHC will be soliciting public comment on these proposed program changes.

SDHC will hold a public hearing on the proposed Fiscal Year 2019 MTW Annual Plan on Monday, February 12, 2018, at 1 p.m. at the SDHC Achievement Academy, 1045 11th Avenue, San Diego, CA 92101.

SDHC will hold a public hearing on the proposed Fiscal Year 2019 MTW Annual Plan on Monday, February 12, 2018, at 1 p.m. at the SDHC Achievement Academy, 1045 11th Avenue, San Diego, CA 92101.

SDHC will hold a public hearing on the proposed Fiscal Year 2019 MTW Annual Plan on Monday, February 12, 2018, at 1 p.m. at the SDHC Achievement Academy, 1045 11th Avenue, San Diego, CA 92101.

SDHC will hold a public hearing on the proposed Fiscal Year 2019 MTW Annual Plan on Monday, February 12, 2018, at 1 p.m. at the SDHC Achievement Academy, 1045 11th Avenue, San Diego, CA 92101.

SDHC will hold a public hearing on the proposed Fiscal Year 2019 MTW Annual Plan on Monday, February 12, 2018, at 1 p.m. at the



LA PRENSA

La Prensa San Diego Newspaper

Ad Run Date: February 2, 2018

PUBLIC NOTICE OF THE SAN DIEGO HOUSING COMMISSION
MOVING TO WORK FISCAL YEAR 2019 PLAN

PUBLIC NOTICE

The San Diego Housing Commission (SDHC) is soliciting public comment on its Moving to Work (MTW) Fiscal Year 2019 (July 1, 2018 – June 30, 2019) Annual Plan. The proposed plan will be available for review on SDHC's website, www.sdhc.org beginning on January 30, 2018. Comments must be submitted by 5 p.m. on March 2, 2018 to be considered by SDHC staff and decision-making authorities in their final review of the proposed plan. Please submit written comments by mail to: Jessica Adamo/Moving Forward, San Diego Housing Commission, 1122 Broadway, Suite 300, San Diego, CA 92101, or email your comments to jessicaa@sdhc.org

SUBJECT

In its MTW Annual Plan for Fiscal Year 2019 (July 1, 2018 – June 30, 2019), SDHC proposes to modify its Path to Success initiative by adjusting minimum rent amounts for Work-Able households. All other components of the initiative remain unchanged.

SDHC is soliciting public comment on these proposed program changes.

PUBLIC HEARING

SDHC will hold a public hearing on the proposed Fiscal Year 2019 MTW Annual Plan on Monday, February 12, 2018, at 1 p.m. at the SDHC Achievement Academy, 1045 11th Avenue, San Diego, CA 92101.

PUBLIC HEARING SIGN-IN SHEET

[illegible]



PUBLIC COMMENT MATRIX

| Public Hearing Comment Matrix | | |
|-------------------------------|---|--|
| Group/Agency | Questions/Comments Received | SDHC Responses |
| SDHC Staff | I like the revised income ranges, it makes a lot of sense. | Thank you, we like the change as well. |
| SDHC Staff | How will you notify families of the change? | We will send letters, information in packets, post information on the website, reach out directly from the Achievement Academy, and set up a hot line. If you have any other recommendations, please share them. |
| SDHC Staff | Are the minimum rents affordable? | Yes. A family working full-time at minimum wage can afford the minimum rents. It's roughly 30 percent of their monthly adjusted income. |
| SDHC Staff | Do elderly/disabled families still have a \$0 minimum rent? | Yes. There have been no changes to the rent calculation for elderly/disabled families. |



APPENDIX C

ANNUAL STATEMENT/PERFORMANCE AND EVALUATION REPORT (HUD 50075.1)

| | | | |
|---|--|--|----------------------|
| Annual Statement/Performance and Evaluation Report Capital Fund Program and Capital Fund Program Replacement Housing Factor and Capital Fund Financing Program | | U.S. Department of Housing and Urban Development Office of Public and Indian Housing OMB No. 2577-0226 Expires 06/30/2017 | |
| Part I: Summary PHIA Name: San Diego Housing Commission | | Grant Type and Number Capital Fund Program Grant No: CA16R063501-09 Replacement Housing Factor Grant No: N/A Date of CFFP: N/A | |
| Type of Grant <input type="checkbox"/> Original Annual Statement <input checked="" type="checkbox"/> Performance and Evaluation Report for Period Ending: 06/30/2017 | | <input type="checkbox"/> Revised Annual Statement (revision no:) <input type="checkbox"/> Final Performance and Evaluation Report | |
| <input type="checkbox"/> Reserve for Disasters/Emergencies | | <input type="checkbox"/> Reserve for Disasters/Emergencies | |
| Line | Summary by Development Account | Total Estimated Cost | |
| | | Original | Revised ² |
| 1 | Total non-CFP Funds | | Expendable |
| 2 | 1406 Operations (may not exceed 20% of line 21) ³ | | |
| 3 | 1408 Management Improvements | | |
| 4 | 1410 Administration (may not exceed 10% of line 21) | | |
| 5 | 1411 Audit | | |
| 6 | 1415 Liquidated Damages | | |
| 7 | 1430 Fees and Costs | | |
| 8 | 1440 Site Acquisition | | |
| 9 | 1450 Site Improvement | | |
| 10 | 1460 Dwelling Structures | | |
| 11 | 1465.1 Dwelling Equipment - Nonexpendable | | |
| 12 | 1470 Non-Dwelling Structures | | |
| 13 | 1475 Non-Dwelling Equipment | | |
| 14 | 1485 Demolition | | |
| 15 | 1492 Moving to Work Demonstration | | |
| 16 | 1495.1 Relocation Costs | | |
| 17 | 1499 Development Activities ⁴ | \$ 2,005,429.00 | \$ 2,005,429.00 |
| | | \$ - | \$ 2,005,429.00 |

¹ To be completed for the Performance and Evaluation Report

² To be completed for the Performance and Evaluation Report or a Revised Annual Statement

³ PHAs with under 250 units in management may use 100% of CFP Grants for Operations

⁴ RHF funds shall be included here



U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 06/30/2017

Annual Statement Performance and Evaluation Report
Capital Fund Program, Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program

| | | | | | |
|--|--|---|----------------------|--------------------------------------|----------|
| Part I: Summary | | Grant Type and Number | | FY of Grant: 2009 | |
| PHA Name: San Diego Housing Commission | | Capital Fund Program Grant No.: CA168063501-00 | | FY of Grant Approval: 2009 | |
| | | Replacement Housing Factor Grant No.: N/A | | | |
| | | Date of CFFP: N/A | | | |
| Type of Grant | | Reserve for Disasters/Emergencies | | | |
| <input checked="" type="checkbox"/> Original Annual Statement | | <input type="checkbox"/> Revised Annual Statement (revision no:) | | | |
| <input type="checkbox"/> Performance and Evaluation Report for Period Ending: 06/30/2017 | | <input type="checkbox"/> Final Performance and Evaluation Report | | | |
| Line | Summary by Development Account | Total Estimated Cost | | Total Actual Cost ¹ | |
| | | Original | Revised ² | Obligated | Expended |
| 18a | 1501 Collateralization or Debt Service paid by the PHA | | | | |
| 18b | 9000 Collateralization or Debt Service paid Via System of Direct Payment | | | | |
| 19 | 1502 Contingency (may not exceed 8% of line 20) | | | | |
| 20 | Amount of Annual Grant: (sum of lines 2 - 19) | \$ 2,005,429.00 | | \$ 2,005,429.00 | |
| 21 | Amount of Line 20 Related to LBP Activities | | | | |
| 22 | Amount of Line 20 Related to Section 504 Activities | | | | |
| 23 | Amount of Line 20 Related to Security - Soft Costs | | | | |
| 24 | Amount of Line 20 Related to Security - Hard Costs | | | | |
| 25 | Amount of Line 20 Related to Energy Conservation Measures | | | | |
| Signature of Executive Director | | Date: 8/21/17 | | Signature of Public Housing Director | |
| Richard C. Gentry, President & Chief Executive Officer | | | | Date: | |

¹ To be completed for the Performance and Evaluation Report.

² To be completed for the Performance and Evaluation Report or a Revised Annual Statement.

³ PHAs with under 250 units in management may use 100% of CFFP Grants for Operations.

⁴ RHP funds shall be included here.

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 06/30/2017

Federal FFY of Grant: 2009

¹ Obligation and expenditure end dated can only be revised with HUD approval pursuant to Section 9 of the U.S. Housing Act of 1937, as amended.



U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 06/30/2017

Annual Statement/Performance and Evaluation Report
Capital Fund Program and Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program

| | | | | | |
|---|--|--|----------------------|--|-----------------|
| Part I: Summary | | Grant Type and Number | | FFY of Grant: 2010 | |
| PHA Name: San Diego Housing Commission | | Capital Fund Program Grant No: CA16R063501-10 | | FFY of Grant Approval: 2010 | |
| | | Replacement Housing Factor Grant No: N/A | | | |
| | | Date of CFFP: N/A | | | |
| <input type="checkbox"/> Original Annual Statement <input checked="" type="checkbox"/> Performance and Evaluation Report for Period Ending: 06/30/2017 | | | | | |
| Type of Grant | | Reserve for Disasters/Emergencies | | Revised Annual Statement (revision no:) | |
| <input type="checkbox"/> Original Annual Statement | | <input type="checkbox"/> Reserve for Disasters/Emergencies | | <input type="checkbox"/> Final Performance and Evaluation Report | |
| <input checked="" type="checkbox"/> Performance and Evaluation Report for Period Ending: 06/30/2017 | | | | | |
| Line | Summary by Development Account | Total Estimated Cost | | Total Actual Cost ¹ | |
| | | Original | Revised ² | Obligated | Expended |
| 1 | Total non-CFF Funds | | | | |
| 2 | 1406 Operations (may not exceed 20% of line 21) ³ | | | | |
| 3 | 1408 Management Improvements | | | | |
| 4 | 1410 Administration (may not exceed 10% of line 21) | | | | |
| 5 | 1411 Audit | | | | |
| 6 | 1415 Liquidated Damages | | | | |
| 7 | 1430 Fees and Costs | | | | |
| 8 | 1440 Site Acquisition | | | | |
| 9 | 1450 Site Improvement | | | | |
| 10 | 1460 Dwelling Structures | | | | |
| 11 | 1465.1 Dwelling Equipment - Nonexpendable | | | | |
| 12 | 1470 Non-Dwelling Structures | | | | |
| 13 | 1475 Non-Dwelling Equipment | | | | |
| 14 | 1485 Demolition | | | | |
| 15 | 1492 Moving to Work Demonstration | | | | |
| 16 | 1495.1 Relocation Costs | | | | |
| 17 | 1499 Development Activities ⁴ | \$ 1,935,182.00 | \$ - | \$ 1,935,182.00 | \$ 1,935,182.00 |

¹ To be completed for the Performance and Evaluation Report

² To be completed for the Performance and Evaluation Report or a Revised Annual Statement

³ PHAs with under 250 units in management may use 100% of CFF Grants for Operations

⁴ RHF funds shall be included here

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMD No. 2577-0226
Expires 06/30/2017

Annual Statement Performance and Evaluation Report
Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program

| | | | | | |
|--|--|--|----------------------|--|--------------|
| Part I: Summary | | Grant Type and Number | | FY of Grant: 2010 | |
| PHA Name: San Diego Housing Commission | | Capital Fund Program Grant No: CA160605501-10 | | FY of Grant Approval: 2010 | |
| | | Replacement Housing Factor Grant No: N/A | | | |
| | | Date of CFP: N/A | | | |
| Type of Grant | | Reserve for Disasters/Emergencies | | Revised Annual Statement (revision use) | |
| <input checked="" type="checkbox"/> Original Annual Statement | | <input type="checkbox"/> Reserve for Disasters/Emergencies | | <input type="checkbox"/> Final Performance and Evaluation Report | |
| Performance and Evaluation Report for Period Ending: 06/30/2017 | | | | | |
| Summary by Development Account | | Total Estimated Cost | | Total Actual Cost¹ | |
| Line | | Original | Revised ² | Obligated | Expended |
| 18a | 1501 Collaboration or Debt Service paid by the PHA | | | | |
| 18b | 9000 Collaboration or Debt Service paid Via System of Direct Payment | | | | |
| 19 | 1502 Contingency (may not exceed 8% of line 20) | | | | |
| 20 | Amount of Annual Grant: (sum of lines 2 - 19) | \$ 1,935,182.00 | \$ | 1,935,182.00 | 1,935,182.00 |
| 21 | Amount of Line 20 Related to LBP Activities | | | | |
| 22 | Amount of line 20 Related to Section 504 Activities | | | | |
| 23 | Amount of line 20 Related to Security - Soft Costs | | | | |
| 24 | Amount of line 20 Related to Security - Hard Costs | | | | |
| 25 | Amount of line 20 Related to Energy Conservation Measures | | | | |
| Signature of Executive Director | | Date: 8/21/17 | | Signature of Public Housing Director | |
| Richard C. Gentry, President & Chief Executive Officer | | | | Date: | |

¹ To be completed for the Performance and Evaluation Report.

² To be completed for the Performance and Evaluation Report or a Revised Annual Statement.

³ PHAs with under 250 units in management may use 100% of CFP Grants for Operations.

⁴ RHP funds shall be included here.

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 06/30/2017

TOTAL OBLIGATED / EXPENDED AMOUNTS:

Annual Statement/Performance and Evaluation Report
Capital Fund Program, Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program

Obligation and expenditure end dated can only be revised with HUD approval pursuant to Section 9j of the U.S. Housing Act of 1937, as amended



U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 06/30/2017

Annual Statement Performance and Evaluation Report
Capital Fund Program and Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program

| Part I: Summary | | Grant Type and Number | | FFY of Grant: 2011 | |
|---|--|---|----------------------|--------------------------------|-----------------|
| PHA Name: San Diego Housing Commission | | Capital Fund Program Grant No: CA16R063501-11 | | FFY of Grant Approval: 2011 | |
| | | Replacement Housing Factor Grant No: N/A | | | |
| | | Date of CFP: N/A | | | |
| Type of Grant <input type="checkbox"/> Original Annual Statement <input checked="" type="checkbox"/> Performance and Evaluation Report for Period Ending: 06/30/2017 | | | | | |
| <input type="checkbox"/> Reserve for Disasters/Emergencies <input type="checkbox"/> Revised Annual Statement (revision no:) <input type="checkbox"/> Final Performance and Evaluation Report | | | | | |
| Line | Summary by Development Account | Total Estimated Cost | | Total Actual Cost ¹ | |
| | | Original | Revised ² | Obligated | Expended |
| 1 | Total non-CFP Funds | | | | |
| 2 | 1406 Operations (may not exceed 20% of line 21) ³ | | | | |
| 3 | 1408 Management Improvements | | | | |
| 4 | 1410 Administration (may not exceed 10% of line 21) | | | | |
| 5 | 1411 Audit | | | | |
| 6 | 1415 Liquidated Damages | | | | |
| 7 | 1430 Fees and Costs | | | | |
| 8 | 1440 Site Acquisition | | | | |
| 9 | 1450 Site Improvement | | | | |
| 10 | 1460 Dwelling Structures | | | | |
| 11 | 1465.1 Dwelling Equipment - Nonexpendable | | | | |
| 12 | 1470 Non-Dwelling Structures | | | | |
| 13 | 1475 Non-Dwelling Equipment | | | | |
| 14 | 1485 Demolition | | | | |
| 15 | 1492 Moving to Work Demonstration | | | | |
| 16 | 1495.1 Relocation Costs | | | | |
| 17 | 1499 Development Activities ⁴ | \$ 1,654,411.00 | \$ - | \$ 1,654,411.00 | \$ 1,648,411.10 |

¹ To be completed for the Performance and Evaluation Report

² To be completed for the Performance and Evaluation Report or a Revised Annual Statement

³ PHAs with under 250 units in management may use 100% of CFP Grants for Operations

⁴ RHF funds shall be included here



Annual Statement Performance and Evaluation Report
Capital Fund Programs, Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 06/30/2017

Part I: Summary
PIHA Name: San Diego Housing Commission
Grant Type and Number: Capital Fund Program Grant No. CA16003501-11
 Replacement Housing Factor Grant No: N/A
 Date of CTFP: N/A

Type of Grant
☒ Original Annual Statement
☐ Performance and Evaluation Report for Period Ending: 06/30/2017
☐ Reserve for Disaster/Emergencies

☐ Revised Annual Statement (revision use)
☐ Final Performance and Evaluation Report

| Line | Summary by Development Account | Total Estimated Cost | | Revised ¹ | Total Actual Cost ² | |
|--|--|-------------------------|--------------|---|--------------------------------|--------------|
| | | Original | | | Obligated | Expended |
| 18a | 1501 Collateralization or Debt Service paid by the PIHA | | | | | |
| 18ba | 1900 Collateralization or Debt Service paid Via System of Direct Payment | | | | | |
| 19 | 1502 Contingency (may not exceed 5% of line 20) | | | | | |
| 20 | Amount of Annual Grant (sum of lines 2 - 19) | \$ | 1,654,411.00 | \$ | 1,654,411.00 | 1,648,411.10 |
| 21 | Amount of Line 20 Related to LDP Activities | | | | | |
| 22 | Amount of Line 20 Related to Section 504 Activities | | | | | |
| 23 | Amount of Line 20 Related to Security - Soft Costs | | | | | |
| 24 | Amount of Line 20 Related to Security - Hard Costs | | | | | |
| 25 | Amount of Line 20 Related to Energy Conservation Measures | | | | | |
| Signature of Executive Director | | Date: 8/21/17 | | Signature of Public Housing Director Date: | | |

¹ To be completed for the Performance and Evaluation Report.
² To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
³ PIHA's with under 250 units in management may use 100% of CTFP Grants for Operations.
⁴ RHP funds shall be included here.

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Form HUD-50075.1 (07/2014)

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 06/30/2017

Federal FFY of Grant: 2011

Obligation and expenditure end dated can only be revised with HUD approval pursuant to Section ij of the U.S. Housing Act of 1937, as amended.



Annual Statement/Performance and Evaluation Report
Capital Fund Program and Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
ONIB No. 2577-0226
Expires 06/30/2017

Part I: Summary

PHIA Name: San Diego Housing Commission

Grant Type and Number
Capital Fund Program Grant No: CA16R063501-12
Replacement Housing Factor Grant No: N/A
Date of CFP: N/A

FFY of Grant: 2012
FFY of Grant Approval: 2012

Type of Grant
☐ Original Annual Statement
☒ Performance and Evaluation Report for Period Ending: 06/30/2017

☐ Reserve for Disasters/Emergencies

☐ Revised Annual Statement (revision no:)
☐ Final Performance and Evaluation Report

| Line | Summary by Development Account | Total Estimated Cost | | Revised ² | Total Actual Cost ¹ | |
|------|--|----------------------|----|----------------------|--------------------------------|--------------|
| | | Original | | | Obligated | Expended |
| 1 | Total non-CFP Funds | | | | | |
| 2 | 1406 Operations (may not exceed 20% of line 21) ³ | | | | | |
| 3 | 1408 Management Improvements | | | | | |
| 4 | 1410 Administration (may not exceed 10% of line 21) | | | | | |
| 5 | 1411 Audit | | | | | |
| 6 | 1415 Liquidated Damages | | | | | |
| 7 | 1430 Fees and Costs | | | | | |
| 8 | 1440 Site Acquisition | | | | | |
| 9 | 1450 Site Improvement | | | | | |
| 10 | 1460 Dwelling Structures | | | | | |
| 11 | 1465.1 Dwelling Equipment - Nonexpendable | | | | | |
| 12 | 1470 Non-Dwelling Structures | | | | | |
| 13 | 1475 Non-Dwelling Equipment | | | | | |
| 14 | 1485 Demolition | | | | | |
| 15 | 1492 Moving to Work Demonstration | | | | | |
| 16 | 1495.1 Relocation Costs | | | | | |
| 17 | 1499 Development Activities ⁴ | \$ 1,516,787.00 | \$ | - \$ | 1,516,787.00 \$ | 1,516,787.00 |

¹ To be completed for the Performance and Evaluation Report
² To be completed for the Performance and Evaluation Report or a Revised Annual Statement
³ PHAs with under 250 units in management may use 100% of CFP Grants for Operations
⁴ RHF funds shall be included here

Page 1

Form HUD 50075.1 (4/2008)



Annual Statement Performance and Evaluation Report
Capital Fund Program, Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 06/30/2017

| | | | | | |
|--|--|--|--|---|--|
| Part B: Summary | | Grant Type and Number Capital Fund Program Grant No: CA108063501-12 Replacement Housing Factor Grant No: N/A Date of CTEP: N/A | | FY of Grant: 2012 FY of Grant Approval: 2012 | |
| PIA Name: San Diego Housing Commission | | | | | |
| Type of Grant | | | | | |
| <input checked="" type="checkbox"/> Original Annual Statement | | | | | |
| <input type="checkbox"/> Performance and Evaluation Report for Period Ending: 06/30/2017 | | | | | |
| <input type="checkbox"/> Reserve for Disasters/Emergencies | | | | | |
| <input type="checkbox"/> Revised Annual Statement (revision no:) | | | | | |
| <input type="checkbox"/> Final Performance and Evaluation Report | | | | | |
| Line | | Original | | Revised¹ | |
| | | Total Estimated Cost | | Total Actual Cost¹ | |
| | | | | Obligated | |
| | | | | Expended | |
| Summary by Development Account | | | | | |
| 18a 1501 Collateralization or Debt Service paid by the PIA | | | | | |
| 18ba 9000 Collateralization or Debt Service paid Via System of Direct | | | | | |
| 18ba provision | | | | | |
| 19 1502 Contingency (may not exceed 5% of line 20) | | | | | |
| 20 Amount of Annual Grant (sum of lines 2 - 19) | | \$ 1,516,787.00 | | \$ 1,516,787.00 | |
| 21 Amount of Line 20 Related to LBP Activities | | | | | |
| 22 Amount of Line 20 Related to Section 504 Activities | | | | | |
| 23 Amount of Line 20 Related to Security - Soft Costs | | | | | |
| 24 Amount of Line 20 Related to Security - Hard Costs | | | | | |
| 25 Amount of Line 20 Related to HHs Conservation Measures | | | | | |
| Signature of Executive Director | | Date: 8/21/17 | | Signature of Public Housing Director | |
| Richard C. Gentry, President & Chief Executive Officer | | | | Date: | |

¹ To be completed for the Performance and Evaluation Report.

² To be completed for the Performance and Evaluation Report or a Revised Annual Statement.

³ PIA's with under 250 units in management may use 100% of CTEP Grants for Operations.

⁴ RHF funds shall be included here.

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 06/30/2017

Federal FFY of Grant: 2012

[illegible]

² Obligation and expenditure ended can only be revised with HUD approval pursuant to Section 9j of the U.S. Housing Act of 1937, as amended.



U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 06/30/2017

Annual Statement/Performance and Evaluation Report
Capital Fund Program and Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program

Part I: Summary

PHA Name: San Diego Housing Commission
Grant Type and Number: Capital Fund Program Grant No: CA16R063501-13
Replacement Housing Factor Grant No: N/A
Date of CFFP: N/A
FFY of Grant: 2013
FFY of Grant Approval: 2013

| Type of Grant | | Reserve for Disasters/Emergencies | | Revised Annual Statement (revision no:) | |
|---|--|--|----------------------|---|-----------------|
| <input type="checkbox"/> Original Annual Statement <input checked="" type="checkbox"/> Performance and Evaluation Report for Period Ending: 06/30/2017 | | <input type="checkbox"/> Reserve for Disasters/Emergencies | | <input type="checkbox"/> Revised Annual Statement (revision no:) <input type="checkbox"/> Final Performance and Evaluation Report | |
| Line | Summary by Development Account | Total Estimated Cost | | Total Actual Cost ¹ | |
| | | Original | Revised ² | Obligated | Expended |
| 1 | Total non-CFP Funds | | | | |
| 2 | 1406 Operations (may not exceed 20% of line 21) ³ | | | | |
| 3 | 1408 Management Improvements | | | | |
| 4 | 1410 Administration (may not exceed 10% of line 21) | | | | |
| 5 | 1411 Audit | | | | |
| 6 | 1415 Liquidated Damages | | | | |
| 7 | 1430 Fees and Costs | | | | |
| 8 | 1440 Site Acquisition | | | | |
| 9 | 1450 Site Improvement | | | | |
| 10 | 1460 Dwelling Structures | | | | |
| 11 | 1465.1 Dwelling Equipment - Nonexpendable | | | | |
| 12 | 1470 Non-Dwelling Structures | | | | |
| 13 | 1475 Non-Dwelling Equipment | | | | |
| 14 | 1485 Demolition | | | | |
| 15 | 1492 Moving to Work Demonstration | | | | |
| 16 | 1495.1 Relocation Costs | | | | |
| 17 | 1499 Development Activities ⁴ | \$ 1,577,757.00 | \$ - | \$ 1,561,800.56 | \$ 1,093,974.80 |

¹To be completed for the Performance and Evaluation Report

²To be completed for the Performance and Evaluation Report or a Revised Annual Statement

³ PHAs with under 250 units in management may use 100% of CFP Grants for Operations

⁴ RHF funds shall be included here

Annual Statement Performance and Evaluation Report
Capital Fund Program, Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
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| | | | | | |
|--|--|---|----------------------|-----------------------------------|-----------------|
| Part E: Summary | | Grant Type and Number | | FY of Grant: 2013 | |
| PIA Name: San Diego Housing Commission | | Capital Fund Program Grant No: CA16R063501-13 | | FY of Grant Approval: 2013 | |
| | | Replacement Housing Factor Grant No: N/A | | | |
| | | Date of CFFP: N/A | | | |
| Type of Grant | | Reserve for Disasters/Emergencies | | | |
| <input checked="" type="checkbox"/> Original Annual Statement | | <input type="checkbox"/> Revised Annual Statement (revision no:) | | | |
| <input type="checkbox"/> Performance and Evaluation Report for Period Ending: 06/30/2017 | | <input type="checkbox"/> Final Performance and Evaluation Report | | | |
| Line | Summary by Development Account | Original | Revised ¹ | Obligated | Expended |
| | | Total Estimated Cost | | | |
| | | Total Actual Cost ¹ | | | |
| 18a | 1501 Collaboration or Debt Service paid by the PIA | | | | |
| 18b | 9509 Collaboration or Debt Service paid Via System of Direct Payment | | | | |
| 19 | 1502 Contingency may not exceed 8% of line 20 | | | | |
| 20 | Amount of Annual Grant: (sum of lines 2 - 19) | \$ 1,577,257.00 | \$ - | \$ 1,561,808.56 | \$ 1,093,974.80 |
| 21 | Amount of Line 20 Related to LIP Activities | | | | |
| 22 | Amount of line 20 Related to Section 504 Activities | | | | |
| 23 | Amount of line 20 Related to Security - Soft Costs | | | | |
| 24 | Amount of line 20 Related to Security - Hard Costs | | | | |
| 25 | Amount of line 20 Related to Energy Conservation Measures | | | | |
| Signature of Executive Director | | Date: 8/21/17 | | Date: | |
| Richard C. Gentry, President & Chief Executive Officer | | Signature of Public Housing Director | | | |

¹ To be completed for the Performance and Evaluation Report.

² To be completed for the Performance and Evaluation Report or a Revised Annual Statement.

³ PIAs with under 250 units in management may use 100% of CFFP Grants for Operations.

⁴ RHP funds shall be included here.

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
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Expires 06/30/2017

[illegible]

¹ Obligation and expenditure end dated can only be revised with HUD approval pursuant to Section 9) of the U.S. Housing Act of 1937, as amended.



U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 06/30/2017

Annual Statement/Performance and Evaluation Report
Capital Fund Program and Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program

| Part I: Summary | | Grant Type and Number | | FFY of Grant: 2014 | |
|---|--|--|----------------------|---|-----------------|
| PHA Name: San Diego Housing Commission | | Capital Fund Program Grant No: CA16P063501-14 Replacement Housing Factor Grant No: N/A Date of CFFP: N/A | | FFY of Grant Approval: 2014 | |
| Type of Grant | | | | | |
| <input type="checkbox"/> Original Annual Statement <input checked="" type="checkbox"/> Performance and Evaluation Report for Period Ending: 06/30/2017 | | | | | |
| Summary by Development Account | | Reserve for Disasters/Emergencies | | <input type="checkbox"/> Revised Annual Statement (revision no:) <input type="checkbox"/> Final Performance and Evaluation Report | |
| Line | | Total Estimated Cost | | Total Actual Cost ¹ | |
| | | Original | Revised ² | Obligated | Expended |
| 1 | Total non-CFP Funds | | | | |
| 2 | 1406 Operations (may not exceed 20% of line 21) ³ | | | | |
| 3 | 1408 Management Improvements | | | | |
| 4 | 1410 Administration (may not exceed 10% of line 21) | | | | |
| 5 | 1411 Audit | | | | |
| 6 | 1415 Liquidated Damages | | | | |
| 7 | 1430 Fees and Costs | | | | |
| 8 | 1440 Site Acquisition | | | | |
| 9 | 1450 Site Improvement | | | | |
| 10 | 1460 Dwelling Structures | | | | |
| 11 | 1465.1 Dwelling Equipment - Nonexpendable | | | | |
| 12 | 1470 Non-Dwelling Structures | | | | |
| 13 | 1475 Non-Dwelling Equipment | | | | |
| 14 | 1485 Demolition | | | | |
| 15 | 1492 Moving to Work Demonstration | \$ 1,604,378.00 | \$ - | \$ 1,604,378.00 | \$ 1,604,378.00 |
| 16 | 1495.1 Relocation Costs | | | | |
| 17 | 1499 Development Activities ⁴ | | | | |

¹ To be completed for the Performance and Evaluation Report

² To be completed for the Performance and Evaluation Report or a Revised Annual Statement

³ PHAs with under 250 units in management may use 100% of CFP Grants for Operations

⁴ RHF funds shall be included here

Annual Statement Performance and Evaluation Report
Capital Fund Program, Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 06/30/2017

| | | | | | |
|--|--|--|----------------------------|--|-----------------|
| Part I: Summary | | Grant Type and Number | | FY of Grant: 2014 | |
| PHA Name: San Diego Housing Commission | | Capital Fund Program Grant No.: CA16P063501-14 | | FY of Grant Approval: 2014 | |
| Date of CFFP: N/A | | Replacement Housing Factor Grant No: N/A | | | |
| Type of Grant | | Reserve for Disasters/Emergencies | | Revised Annual Statement (revision no:) | |
| <input checked="" type="checkbox"/> Original Annual Statement | | <input type="checkbox"/> Reserve for Disasters/Emergencies | | <input type="checkbox"/> Final Performance and Evaluation Report | |
| Performance and Evaluation Report for Period Ending: 06/30/2017 | | Total Estimated Cost | | Total Actual Cost¹ | |
| Line | Summary by Development Account | Original | Revised² | Obligated | Expended |
| 18a | 1501 Collaboration or Debt Service paid by the PHA | | | | |
| 18b | 9000 Collaboration or Debt Service paid Via System of Direct Payment | | | | |
| 19 | 1502 Contingency (may not exceed 8% of line 20) | | | | |
| 20 | Amount of Annual Grant (sum of lines 2 - 19) | \$ 1,604,378.00 | \$ - | \$ 1,604,378.00 | \$ 1,604,378.00 |
| 21 | Amount of Line 20 Related to LBP Activities | | | | |
| 22 | Amount of Line 20 Related to Section 204 Activities | | | | |
| 23 | Amount of Line 20 Related to Security - Soft Costs | | | | |
| 24 | Amount of Line 20 Related to Security - Hard Costs | | | | |
| 25 | Amount of Line 20 Related to Energy Conservation Measures | | | | |
| Signature of Executive Director | | Date: 8/21/17 | | Signature of Public Housing Director | |
| Richard C. Gentry, President & Chief Executive Officer | | | | Date: | |

¹ To be completed for the Performance and Evaluation Report.

² To be completed for the Performance and Evaluation Report or a Revised Annual Statement.

³ PHAs with under 250 units in management may use 100% of CFFP Grants for Operations.

⁴ RHP funds shall be included here.

Part II: Supporting Pages

| | | | | | |
|-------------------------------------|--|----|--------------|----|--------------|
| TOTAL OBLIGATED / EXPENDED AMOUNTS: | | \$ | 1,604,378.00 | \$ | 1,604,378.00 |
|-------------------------------------|--|----|--------------|----|--------------|

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 06/30/2017

¹ Obligation and expenditure end dated can only be revised with HUD approval pursuant to Section 9(j) of the U.S. Housing Act of 1937, as amended.



| Annual Statement Performance and Evaluation Report Capital Fund Program and Capital Fund Program Replacement Housing Factor and Capital Fund Financing Program | | | | U.S. Department of Housing and Urban Development Office of Public and Indian Housing OMB No. 2577-0226 Expires 06/30/2017 | | | |
|--|--|---|----------------------|--|-----------------|--------------------------------|--|
| Part I: Summary PIHA Name: San Diego Housing Commission | | Grant Type and Number Capital Fund Program Grant No: CA16P063501-15 Replacement Housing Factor Grant No: N/A Date of CFFP: N/A | | FFY of Grant: 2015 FFY of Grant Approval: 2015 | | | |
| Type of Grant <input type="checkbox"/> Original Annual Statement <input checked="" type="checkbox"/> Performance and Evaluation Report for Period Ending: 06/30/2017 | | | | | | | |
| Summary by Development Account | | Reserve for Disasters/Emergencies <input type="checkbox"/> Total Estimated Cost | | Revised Annual Statement (revision no:) <input type="checkbox"/> Final Performance and Evaluation Report | | Total Actual Cost ¹ | |
| Line | | Original | Revised ² | Obligated | Expended | | |
| 1 | Total non-CFP Funds | | | | | | |
| 2 | 1406 Operations (may not exceed 20% of line 21) ³ | | | | | | |
| 3 | 1408 Management Improvements | | | | | | |
| 4 | 1410 Administration (may not exceed 10% of line 21) | | | | | | |
| 5 | 1411 Audit | | | | | | |
| 6 | 1415 Liquidated Damages | | | | | | |
| 7 | 1430 Fees and Costs | | | | | | |
| 8 | 1440 Site Acquisition | | | | | | |
| 9 | 1450 Site Improvement | | | | | | |
| 10 | 1460 Dwelling Structures | | | | | | |
| 11 | 1465.1 Dwelling Equipment - Nonexpendable | | | | | | |
| 12 | 1470 Non-Dwelling Structures | | | | | | |
| 13 | 1475 Non-Dwelling Equipment | | | | | | |
| 14 | 1485 Demolition | | | | | | |
| 15 | 1492 Moving to Work Demonstration | \$ 1,703,648.00 | | \$ 1,703,648.00 | \$ 1,542,516.11 | | |
| 16 | 1495.1 Relocation Costs | | | | | | |
| 17 | 1499 Development Activities ⁴ | | | | | | |

¹ To be completed for the Performance and Evaluation Report

² To be completed for the Performance and Evaluation Report or a Revised Annual Statement

³ PHAs with under 250 units in management may use 100% of CFP Grants for Operations

⁴ RHF funds shall be included here

APPENDICES



Annual Statement Performance and Evaluation Report
Capital Fund Program, Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 06/30/2017

Part I: Summary
PIHA Name: San Diego Housing Commission

Grant Type and Number
Capital Fund Program Grant No: CAHPP063501-15
Replacement Housing Factor Grant No: N/A
Date of CFFP: N/A

Type of Grant
☐ Original Annual Statement
☒ Performance and Evaluation Report for Period Ending 06/30/2017

☐ Reserve for Disaster/Emergencies
☐ Revised Annual Statement (revision no:)
☐ Final Performance and Evaluation Report

| Line | Summary by Development Account | Total Estimated Cost | | Revised ¹ | Total Actual Cost ¹ | |
|--|--|----------------------|--------------|--------------------------------------|--------------------------------|-----------------|
| | | Original | | | Obligated | Expended |
| 16a | 1501 Collateralization or Debt Service paid by the PIHA | | | | | |
| 18a | 9000 Collateralization or Debt Service paid Via System of Direct Payment | | | | | |
| 19 | 1502 Contingency (may not exceed 8% of line 20) | | | | | |
| 20 | Amount of Annual Grant: (sum of lines 2 - 19) | \$ | 1,203,648.00 | \$ | 1,203,648.00 | \$ 1,542,516.11 |
| 21 | Amount of Line 20 Related to LRP Activities | | | | | |
| 22 | Amount of Line 20 Related to Section 804 Activities | | | | | |
| 23 | Amount of Line 20 Related to Security - Soft Costs | | | | | |
| 24 | Amount of Line 20 Related to Security - Hard Costs | | | | | |
| 25 | Amount of Line 20 Related to Energy Conservation Measures | | | | | |
| Signature of Executive Director | | Date: 8/21/17 | | Signature of Public Housing Director | | |
| Richard C. Gentry, President & Chief Executive Officer | | | | Date: | | |

¹ To be completed for the Performance and Evaluation Report.
² To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
³ PIHA's with under 250 units in management may use 100% of CFF Grants for Operations.
⁴ RHF funds shall be included here.

Page 2

Form HUD-50075.1 (07/2014)

U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 06/30/2017

Federal FFY of Grant: 2015

[Obligation and expenditure end dated can only be revised with HUD approval pursuant to Section 9 of the U.S. Housing Act of 1937, as amended.



U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
OMB No. 2577-0226
Expires 06/30/2017

Annual Statement/Performance and Evaluation Report
Capital Fund Program and Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program

| | | | | | |
|---|--|--|----------------------|---|---------------|
| Part I: Summary | | Grant Type and Number Capital Fund Program Grant No: CA16P063501-16 Replacement Housing Factor Grant No: N/A Date of CFFP: N/A | | FFY of Grant: 2016 FFY of Grant Approval: 2016 | |
| Type of Grant | | | | | |
| <input type="checkbox"/> Original Annual Statement | | | | | |
| <input checked="" type="checkbox"/> Performance and Evaluation Report for Period Ending: 06/30/2017 | | | | | |
| Summary by Development Account | | Reserve for Disasters/Emergencies | | Revised Annual Statement (revision no:) <input type="checkbox"/> Final Performance and Evaluation Report | |
| Line | | Total Estimated Cost | | Total Actual Cost ¹ | |
| | | Original | Revised ² | Obligated | Expended |
| 1 | Total non-CFFP Funds | | | | |
| 2 | 1406 Operations (may not exceed 20% of line 21) ³ | | | | |
| 3 | 1408 Management Improvements | | | | |
| 4 | 1410 Administration (may not exceed 10% of line 21) | | | | |
| 5 | 1411 Audit | | | | |
| 6 | 1415 Liquidated Damages | | | | |
| 7 | 1430 Fees and Costs | | | | |
| 8 | 1440 Site Acquisition | | | | |
| 9 | 1450 Site Improvement | | | | |
| 10 | 1460 Dwelling Structures | | | | |
| 11 | 1465.1 Dwelling Equipment - Nonexpendable | | | | |
| 12 | 1470 Non-Dwelling Structures | | | | |
| 13 | 1475 Non-Dwelling Equipment | | | | |
| 14 | 1485 Demolition | | | | |
| 15 | 1492 Moving to Work Demonstration | \$ 1,772,696.00 | | \$ 426,123.30 | \$ 156,062.01 |
| 16 | 1495.1 Relocation Costs | | | | |
| 17 | 1499 Development Activities ⁴ | | | | |

¹ To be completed for the Performance and Evaluation Report

² To be completed for the Performance and Evaluation Report or a Revised Annual Statement

³ PHAs with under 250 units in management may use 100% of CFFP Grants for Operations

⁴ RHF funds shall be included here



Annual Statement Performance and Evaluation Report
 Capital Fund Program, Capital Fund Program Replacement Housing Factor and
 Capital Fund Financing Program

U.S. Department of Housing and Urban Development
 Office of Public and Indian Housing
 OMB No. 2577-0226
 Expires 06/30/2017

| | | | | | |
|--|--|--|----------------------|---|---------------|
| Part I: Summary | | Grant Type and Number | | FY of Grant: 2016 | |
| PIA Name: San Diego Housing Commission | | Capital Fund Program Grant No: CA16P063501-16 | | FY of Grant Approval: 2016 | |
| PIA Number: 06/30/2017 | | Replacement Housing Factor Grant No: N/A | | OMB No. 2577-0226 | |
| Date of CTFP: N/A | | Reserve for Disasters/Emergencies | | Expires 06/30/2017 | |
| Type of Grant | | Original Annual Statement | | Revised Annual Statement (revision no:) | |
| Original Annual Statement | | Final Performance and Evaluation Report | | Final Performance and Evaluation Report | |
| Performance and Evaluation Report for Period Ending: 06/30/2017 | | Summary by Development Account | | Total Actual Cost¹ | |
| Line | | Original | Revised ² | Obligated | Expended |
| 18a | 1501 Collateralization or Debt Service paid by the PIA. | | | | |
| 18b | 9000 Collateralization or Debt Service paid Via System of Direct Payment | | | | |
| 19 | 1502 Contingency (only not exceed 1% of line 20) | | | | |
| 20 | Amount of Annual Grant: (sum of lines 2 - 19) | \$ 1,772,690.00 | \$ - | \$ 426,123.30 | \$ 156,062.01 |
| 21 | Amount of Line 20 Related to LRP Activities | | | | |
| 22 | Amount of line 20 Related to Section 504 Activities | | | | |
| 23 | Amount of line 20 Related to Security - Soft Costs | | | | |
| 24 | Amount of line 20 Related to Security - Hard Costs | | | | |
| 25 | Amount of line 20 Related to Energy Conservation Measures | | | | |
| Signature of Executive Director | | Date: 8/21/17 | | Signature of Public Housing Director | |
| Richard C. Gentry, President & Chief Executive Officer | | | | Date: | |

¹ To be completed for the Performance and Evaluation Report.

² To be completed for the Performance and Evaluation Report or a Revised Annual Statement.

³ PIAs with under 250 units in management may use 100% of CTFP Grants for Operations.

⁴ RHP funds shall be included here.

Expires 06/30/2017

| | | | | | | |
|-------------------------------------|----|--------------|----|------------|----|------------|
| TOTAL OBLIGATED / EXPENDED AMOUNTS: | \$ | 1,772,696.00 | \$ | 426,123.20 | \$ | 156,062.01 |
|-------------------------------------|----|--------------|----|------------|----|------------|

Annual Statement/Performance and Evaluation Report
Capital Fund Program, Capital Fund Program Replacement Housing Factor and
Capital Fund Financing Program

[illegible]

¹ Obligation and expenditure ended can only be revised with HUD approval pursuant to Section 9(j) of the U.S. Housing Act of 1937, as amended.



APPENDIX D

NON-MTW RELATED SDHC INFORMATION

Missing Middle Housing Act – California State Assembly Bill 1637

One of the three major goals in the San Diego Housing Commission's (SDHC) current four-year Strategic Plan (2016 – 2020) is to advocate for more effective affordable housing policies and resources.

SDHC and the City of San Diego worked together with California State Assemblymember Todd Gloria on Assembly Bill (AB) 1637, which California Governor Jerry Brown signed into law on October 14, 2017.

This legislation will help create more rental housing units for low- and middle-income households in the City of San Diego.

SDHC President & CEO Richard C. Gentry testified in support of AB 1637 on May 10, 2017, at the hearing of the California State Assembly Committee on Housing and Community Development.

AB 1637 allows public housing authorities in the City of San Diego and the County of Santa Clara to make loans to developers of mixed-income developments if:

- 40 percent of the units are affordable to low-income households (up to 80 percent of Area Median Income); and
- At least 10 percent of the units are affordable to middle-income households (up to 150 percent of Area Median Income)

This is an affordability range not previously served by public housing authorities. However, this is essential to the ability to provide a continuum of housing opportunities for those moving up from low-income to market-rate housing.

The expanded affordability levels also create the opportunity to attract new revenue sources for affordable housing and incentivize the production of mixed-income rental housing developments, which encourage balanced-community objectives.

San Diego Housing Production Objectives 2018-2028

The City of San Diego needs 150,000 to 220,000 housing units across income levels by 2028, according to an SDHC report released on September 21, 2017, "Addressing the Housing Affordability Crisis: San Diego Housing Production Objectives 2018-2028."

SDHC developed the report in collaboration with City Councilmembers Scott Sherman and David Alvarez, then-Chair and Vice Chair, respectively, of the City Council's Smart Growth and Land Use Committee.

The City of San Diego can create enough additional housing to meet its need if the majority of the proposals in this report are implemented.



***SDHC Housing Production Objectives Report
News Conference – September 21, 2017***



The five main sources of potential additional housing units over the next 10 years:

- Rezoning to increase density around transit opportunity areas: 47,000 to 146,000 units
- Redeveloping underutilized parcels of land: 56,000 to 73,000 units
- Adapting disused industrial zones and City sites: 11,000 to 20,000 units
- Infilling vacant lots: 5,000-6,000 units
- Utilizing detached Accessory Dwelling Units (ADUs): 2,700 to 5,500 units

Total: 121,700 to 250,500 units

SDHC engaged a global policy and research consultant to conduct the study of the City's overall housing production needs, its current supply, and its available space to build additional homes.

This new report is the next step in a process that SDHC started more than two years ago when it published its report, "Addressing the Housing Affordability Crisis: An Action Plan for San Diego," which included 11 recommended actions at the local, state and federal level to reduce costs and increase housing production.

Action has been taken on 10 of those 11 recommendations.

City of San Diego Bridge Shelters

SDHC administers the three City of San Diego Bridge Shelters, which provide up to 700 beds to address the immediate shelter needs of homeless San Diegans.

These shelters assist the most vulnerable homeless individuals in the City of San Diego.

As homeless San Diegans exit the shelters to permanent housing with the "Housing First" model of addressing homelessness, the shelters will be able to help additional homeless San Diegans.

Bridge Shelters provide a safe place to stay – or a "bridge" – for individuals or families who are enrolled in a permanent housing program, but have not yet moved into a permanent unit while they await permanent housing placement.

Among the goals for all three shelters are that 65 percent of program participants will exit to permanent housing and that of those, no more than 15 percent will return to shelters within 12 months.

The bridge shelter for single adults opened on December 1, 2017; the shelter for military Veterans opened on December 22, 2017; and the third and final shelter, with beds for men, women and children in families and single women, opened on January 4, 2018.



*City of San Diego Bridge Shelter for Single Adults
Opened December 1, 2017*

APPENDICES



SDHC invested \$1.1 million toward start-up costs to help ensure that these shelters would open as quickly as possible. In addition, on November 14, 2017, the San Diego City Council authorized SDHC to expend \$6,530,112 of SDHC funds for shelter operations from December 1, 2017, through June 30, 2018.

On-site services provided at the shelters include:

- 24-hour residential services, such as twice daily meals, laundry, showers, restrooms, and wash stations
- Housing Navigation and Location staff to assist residents in finding permanent housing
- Hepatitis A vaccinations and hygiene kits
- Help to connect residents with government benefits and mental health and substance abuse treatment
- 24-hour security

San Diego Mayor Kevin L. Faulconer first announced these shelters on September 13, 2017, to address homelessness and combat the regional Hepatitis A outbreak in the City of San Diego.