

**PHAs Recommended to Receive Designation Under
Landlord Incentives Cohort of the Moving to Work (MTW) Expansion**
(from information provided by the applicants)

Housing Authority of the City of Dothan (AL007)

The Housing Authority of the City of Dothan (DHA) is a high-performing agency that manages and operates an optimized Housing Choice Voucher (HCV) program whose mission is to develop and strengthen affordable housing opportunities that embrace best practices in a high-value organizational culture. The regulatory flexibilities associated with the Landlord Incentives Cohort will increase housing choices for voucher holders in the Wiregrass Metro Area (WMA). The MTW program will provide voucher holders with the opportunity to live in mixed-income neighborhoods within the WMA.

Executive Director	Samuel Crawford (dirdph@dothanhousing.org)
MTW Inventory	TOTAL=1,415 (Public Housing: 117, HCV: 1,298)
City and State	Dothan, AL
HUD Region	IV
RAD Portfolio Conversion?	No
Application Status	Application Complete

Berkeley Housing Authority (CA058)

With the opportunity to implement fiscal and programmatic flexibilities, Berkeley Housing Authority's (BHA) vision as a participant in the Landlord Incentives Cohort of the MTW Expansion is to be able to inspire landlords to give BHA a chance at building a fruitful partnership. This will be accomplished by allowing landlords to be comfortable making a business decision to rent their units to BHA's low-income program participants and providing landlords with efficient and courteous customer service at all levels of the organization. Ultimately, this will stem the tide of displacement and homelessness, ensuring that Berkeley will remain one of the most diverse communities in the nation, culturally and socio-economically, with BHA's vouchers being utilized to their fullest extent.

Executive Director	Rachel Gonzales-Levine (rgonzales-levine@cityofberkeley.info)
MTW Inventory	TOTAL=2,066 (Public Housing: None, HCV: 2,066)
City and State	Berkeley, CA
HUD Region	IX
RAD Portfolio Conversion?	No
Application Status	Application Complete

Housing Authority of the City of Alameda (CA062)

The primary goal of the Housing Authority of the City of Alameda (AHA), in partnership with the entire community, is to advocate and provide quality, affordable, safe housing; encourage self-sufficiency; and

strengthen community inclusiveness and diversity in housing. During participation in the Landlord Incentives Cohort of the MTW Expansion, the AHA will be using creative methods to encourage new landlord participation and continued landlord partnerships, expanding housing choice for all voucher holders. The AHA will continue to develop and maintain quality affordable housing for low-income residents, providing more housing choice along the entire spectrum of the housing continuum. The AHA has been committed to helping participants in the HCV program find units in its jurisdiction for many years and has implemented a non-federally funded landlord incentive program for the last few years.

Executive Director	Vanessa Cooper (hainfo@alamedahsg.org)
MTW Inventory	TOTAL=1,885 (Public Housing: None, HCV: 1,885)
City and State	Alameda, CA
HUD Region	IX
RAD Portfolio Conversion?	No
Application Status	Application Complete

Housing Authority of the City of Santa Barbara (CA076)

The Housing Authority of the City of Santa Barbara (HACSB) has maintained a long-standing goal of being approved as an MTW agency. The flexibility of MTW will allow HACSB to partner with property owners in order to better adapt the HCV program to the challenges of the local rental market, giving voucher holders a chance at being competitive. MTW status will make available unique cost saving opportunities and other program enhancements, which will allow HACSB to meet other longstanding goals, such as maintaining 100% utilization of its HCV program.

Executive Director	Rob Fredericks (rfredericks@hacsb.org)
MTW Inventory	TOTAL=2,883 (Public Housing: None, HCV: 2,883)
City and State	Santa Barbara, CA
HUD Region	IX
RAD Portfolio Conversion?	Yes
Application Status	Application Complete

Vacaville Housing Authority (CA125)

The Vacaville Housing Authority (VHA) exists to serve its community’s housing needs using all resources available. Participation in HUD’s MTW Demonstration Program would provide VHA with the ability to make best use of existing program funds to assist the City of Vacaville’s very low- and low-income residents to obtain safe, decent, and affordable housing. Participation in MTW will support VHA’s goal to provide affordable housing opportunities through creative partnerships with public and private collaborators. Participation in the MTW demonstration will also expand VHA’s ability to provide participants with opportunities to achieve self- sufficiency through the Family Self-Sufficiency Program.

Executive Director	Aaron Busch (Emily.Cantu@cityofvacaville.com)
MTW Inventory	TOTAL=1,335 (Public Housing: None, HCV: 1,335)
City and State	Vacaville, CA

HUD Region	IX
RAD Portfolio Conversion?	No
Application Status	Application Complete

Housing Catalyst (CO041)

Housing Catalyst is the public housing authority in the city of Fort Collins, Colorado. It is a mission-driven real estate developer and the largest property management company in Northern Colorado. Housing Catalyst provides sustainable, long-term housing solutions, and serves more than 1,200 families per year through the HCV program. Employing innovative programs and resident support systems, Housing Catalyst offers critical tools and resources that families need while creating vibrant, sustainable communities throughout Fort Collins. Participating in MTW and offering landlords incentives provides an opportunity to increase landlord receptiveness to the HCV program. Increasing the number of landlords participating and increasing the success rate for completing lease-ups will expand the inventory of housing available to voucher holders.

Executive Director	Julie Brewen (jbrewen@housingcatalyst.com)
MTW Inventory	TOTAL=1,525 (Public Housing: 70, HCV: 1,455)
City and State	Fort Collins, CO
HUD Region	VIII
RAD Portfolio Conversion?	No
Application Status	Application Complete

Jefferson County Housing Authority (CO072)

Jefferson County Housing Authority (JCHA) seeks to join the MTW Demonstration Program to increase housing choice and promote self-sufficiency for HCV recipients living in Jefferson County, Colorado. MTW flexibilities will allow JCHA to build on its current efforts to better serve HCV recipients in Jefferson County and open neighborhoods with higher levels of opportunity to HCV recipients, increasing the share of HCV recipients choosing to live in these areas. MTW flexibilities will also help improve equity in Jefferson County by increasing the share of HCV households of color choosing to live in neighborhoods with above typical levels of opportunity.

Executive Director	Lori Rosendahl (lrosendahl@jcha.org)
MTW Inventory	TOTAL=1,849 (Public Housing: None, HCV: 1,849)
City and State	Wheat Ridge, CO
HUD Region	VIII
RAD Portfolio Conversion?	No
Application Status	Application Complete

Norwalk Housing Authority (CT002)

The Norwalk Housing Authority (NHA) is an innovative, progressive, high performing housing authority whose mission is to build, maintain, and preserve safe, affordable housing through well managed, mixed-income properties that strengthen the community. The flexibilities allowed through the MTW will support NHA's vision of empowering residents to achieve self-sufficiency by increasing family housing opportunities, supporting de-concentration of assisted families, encouraging greater landlord participation, promoting landlord retention, and reducing administrative burdens.

Executive Director	Adam Bovilsky (abovilsky@norwalkha.org)
MTW Inventory	TOTAL=1,872 (Public Housing: 806, HCV: 1,066)
City and State	Norwalk, CT
HUD Region	I
RAD Portfolio Conversion?	No
Application Status	Application Complete

Middletown Housing Authority (CT009)

An overarching goal of the Middletown Housing Authority (MHA) is to improve the quality and choice for program participants within the MHA's jurisdiction. If invited to participate, the powers of the MTW Demonstration Program will help MHA accomplish the following: Improve HCV program housing choices and quality of landlords; Strengthen ability to manage the HCV Program in terms of cost effectiveness; Enable the MHA to develop a long-term portfolio repositioning strategy; and Support development and redevelopment activities in MHA's jurisdiction

Executive Director	William Vasiliou (hudnotices@middletownha.org)
MTW Inventory	TOTAL=1,611 (Public Housing: 247, HCV: 1,364)
City and State	Middletown, CT
HUD Region	I
RAD Portfolio Conversion?	No
Application Status	Application Complete

Northwest Georgia Housing Authority (GA285)

The flexibility provided by MTW will enable the Northwest Georgia Housing Authority (NWGHA) to implement strategies tailored to its local marketplace which will be cost effective, will support and incentivize families in reaching their self-sufficiency goals or successfully aging-in-place, and will increase housing choice particularly in neighborhoods of opportunity. NWGHA wants to participate in the MTW program to better meet local housing needs, increase mobility opportunities in low poverty areas, operate more efficiently, be more flexible in the ways it works with partners and landlords, and to better support the self-sufficiency goals of HCV participants.

Executive Director	Sandra Hudson (shudson@nwgha.com)
MTW Inventory	TOTAL=1,629 (Public Housing: 664, HCV: 965)

City and State	Rome, GA
HUD Region	IV
RAD Portfolio Conversion?	No
Application Status	Application Complete

Hawaii Public Housing Authority (HI001/HI901)

The Hawaii Public Housing Authority (HPHA) is the sole statewide public housing authority for the state of Hawaii, and it operates several types of affordable housing programs, including state and federal public housing, and state, federal, and multi-family voucher programs. As the singular provider of public housing in Hawaii, HPHA owns and operates public housing in 85 properties across five islands, and administers its HCV program and other state and federal voucher programs on Oahu, the most populous island in Hawaii. HPHA’s participation in MTW will allow it to simplify and streamline its core programs and create more nimble communication platforms. This will reduce the reporting burden on families, enhance staff recruitment, improve customer service, and ultimately increase the cost-effectiveness of HPHA’s programs.

Executive Director	Hakim Ouansafi (hakim.ouansafi@hawaii.gov)
MTW Inventory	TOTAL=9,010 (Public Housing: 5,078, HCV: 3,932)
City and State	Honolulu, HI
HUD Region	IX
RAD Portfolio Conversion?	No
Application Status	Application Complete

Rockford Housing Authority (IL022)

The Rockford Housing Authority (RHA) has been working for the community for over 65 years. RHA has gotten to know and experience the community and its needs. As a landlord, property manager, voucher administrator, and real estate developer, RHA is a key player in providing, preserving, and producing affordable housing in the Rockford Community. With the flexibility allowed through an MTW designation, RHA can be the driving force of holistic change for the Rockford community. Creating additional decent, safe, and affordable housing creates education, job training, employment, and homeownership opportunities.

Executive Director	Laura Snyder (lsnyder@rockfordha.org)
MTW Inventory	TOTAL=3,971 (Public Housing: 1,699, HCV: 2,272)
City and State	Rockford, IL
HUD Region	V
RAD Portfolio Conversion?	No
Application Status	Application Complete

Housing Authority of Joliet (IL024)

The vision that the Housing Authority of Joliet (HAJ) has set for MTW is that: HAJ will maximize the opportunities and flexibility of MTW to achieve resident self-sufficiency potential and quality of life that includes housing choice options, rent reform measures, cost-effective approaches and community partnerships to better meet the unique needs of Joliet and Will County. HAJ has historically placed a strong emphasis on the three statutory objectives of the MTW Demonstration Program of self-sufficiency, housing choice, and cost-effectiveness. This historical emphasis provides a strong indication that the agency will perform at very high levels with the greater flexibility provided through MTW. HAJ is extremely interested in participating in MTW to continue to be more creative and innovative.

Executive Director	Michael Simelton (msimelton@hajoliet.org)
MTW Inventory	TOTAL=3,155 (Public Housing: 712, HCV: 2,443)
City and State	Joliet, IL
HUD Region	V
RAD Portfolio Conversion?	No
Application Status	Application Complete

Lake County Housing Authority (IL056)

The driving force behind Lake County Housing Authority's (LCHA) MTW vision and reason for its interest in MTW, is to create more successful HCV families to be able to live in any area of Lake County that they choose. All MTW initiatives will focus directly or indirectly on the ability of households to have better choices on where to live. MTW provides new tools to address the many challenges and barriers faced by LCHA voucher families in their efforts to find a home in any area. MTW flexibility will enhance LCHA's ability to develop relationships with landlords in more desirable areas and in turn help its voucher families to thrive. MTW flexibilities will help LCHA families to have access to housing options in communities of opportunity through landlord incentives.

Executive Director	Lorraine Hocker (lhocker@lakecountyha.org)
MTW Inventory	TOTAL=3,712 (Public Housing: 495, HCV: 3,217)
City and State	Grayslake, IL
HUD Region	V
RAD Portfolio Conversion?	No
Application Status	Application Complete

Winnebago County Housing Authority (IL083)

Winnebago County Housing Authority (WCHA) provides well-functioning affordable housing; efficient and effective management services; and thoughtful economic self-sufficiency designed programs to support and catalyze communities in Winnebago, Boone, Stephenson, Jo Daviess, DeKalb, and Ogle Counties. The flexibility provided by MTW will enable WCHA to implement strategies tailored to its local marketplace that will be cost effective; will support and incentivize families in reaching their self-sufficiency goals or successfully aging-in-place; and will increase housing choice particularly in neighborhoods of opportunity.

Executive Director	Alan Zais (alanzais@wchauthority.com)
MTW Inventory	TOTAL=1,185 (Public Housing: 227, HCV: 958)
City and State	Rockford, IL
HUD Region	V
RAD Portfolio Conversion?	No
Application Status	Application Complete

Brockton Housing Authority (MA024)

The goals of the MTW program are consistent and align with the current objectives of the Brockton Housing Authority (BHA). BHA wants to participate in the MTW Demonstration Program so that it can use its flexibilities to further its policy goals for the benefits of current households, participants and applicants, and to increase the supply of affordable housing in the City of Brockton. The goal is to both improve service delivery and reduce costs, which will enable BHA to stretch its funds to satisfy other initiatives especially as it relates to preserving and expanding the supply of affordable housing.

Executive Director	Thomas Thibeault (tomt@brocktonha.com)
MTW Inventory	TOTAL=3,559 (Public Housing: 1,626, HCV: 1,933)
City and State	Brockton, MA
HUD Region	I
RAD Portfolio Conversion?	No
Application Status	Application Complete

Lewiston Housing Authority (ME005)

Lewiston Housing Authority (LHA) is skilled and creative in meeting the affordable housing needs of the Lewiston community and is a very strong real estate asset manager. The first purpose for LHA’s participation in the MTW Demonstration Program is to develop incentives for landlords of quality units outside of areas of concentrated poverty, where rents are higher than the current payment standard, to participate in the HCV program so as to expand the housing options of low-income residents of Lewiston.

Executive Director	Christopher Kilmurry (ckilmurry@lewistonhousing.org)
MTW Inventory	TOTAL=1,971 (Public Housing: 437, HCV: 1,534)
City and State	Lewiston, ME
HUD Region	I
RAD Portfolio Conversion?	No
Application Status	Application Complete

Ann Arbor Housing Commission (MI064)

The Ann Arbor Housing Commission (AAHC) is committed to providing the best possible housing opportunities for current and future residents throughout Washtenaw and Monroe County. It is our vision that as an MTW agency we can address community housing needs by increasing the access for low-income families to housing and increase housing stability. The MTW Demonstration Program will strengthen the AAHC's current strategy to increase the affordable housing stock through development, by also increasing the AAHC's capacity to recruit and retain private landlords. Additionally, MTW will strengthen the AAHC's current strategy to develop strong partnerships to strengthen our support service programs and partnership to increase housing stability and increase self-sufficiency.

Executive Director	Jennifer Hall (jhall@a2gov.org)
MTW Inventory	TOTAL=2,190 (Public Housing: 1, HCV: 2,189)
City and State	Ann Arbor, MI
HUD Region	V
RAD Portfolio Conversion?	No
Application Status	Application Complete

Housing Authority of Bergen County (NJ067)

The Housing Authority of Bergen County (HABC) has invested heavily in its relationships with landlords throughout its service area. Along with an Annual Celebration of its landlords, including awards for landlords, the HABC has implemented many other changes in order to enhance communication and improve rental policies. HABC is committed to creating and preserving affordable housing, positively impacting the number of homeless families in Bergen County and creating avenues for self-sufficiency for all low-income families in the County.

Executive Director	Lynn Bartlett (bartlett@habcnj.org)
MTW Inventory	TOTAL=4,130 (Public Housing: None, HCV: 4,130)
City and State	Hackensack, NJ
HUD Region	II
RAD Portfolio Conversion?	Yes
Application Status	Application Complete

Homes for Good (Lane County Housing Agency) (OR006)

The MTW Demonstration Program will enable Homes for Good to deepen their innovation in service to people with low incomes because of the regulatory relief and flexibility the program offers. Specifically, Homes for Good is interested in using MTW flexibility to create efficiencies that will benefit landlords and participants of the HCV program along with funding flexibility across the traditional Section 8 and Section 9 programs.

Executive Director	Jacob Fox (jfox@homesforgood.org)
MTW Inventory	TOTAL=3,845 (Public Housing: 595, HCV: 3,250)

City and State	Eugene, OR
HUD Region	X
RAD Portfolio Conversion?	No
Application Status	Application Complete

Harrisburg Housing Authority (PA008)

Harrisburg Housing Authority's (HHA) overall goal for MTW is to increase the housing opportunities for low-income residents in the City of Harrisburg. HHA plans to reach this goal by making a concerted effort to connect and work with local landlords to educate them on the benefits of renting to lower income tenants, while also addressing myths, stereotypes, obstacles and deterrents they are concerned with regarding participation in HHA's Section 8 Program. In coordination with the objectives of the MTW Demonstration Program, HHA plans to meet its goals through objectives that are cost effective, encourage the self-sufficiency of HHA's tenants and broaden the housing choice for low-income tenants.

Executive Director	Senghor Manns (smanns@harrisburghousing.org)
MTW Inventory	TOTAL=3,120 (Public Housing: 1,647, HCV: 1,473)
City and State	Harrisburg, PA
HUD Region	III
RAD Portfolio Conversion?	No
Application Status	Application Complete

Housing Authority of the City of Spartanburg (SC003)

The Housing Authority of the City Spartanburg (SHA) is the fourth largest housing authority in South Carolina. The agency operates in a capacity that supports the counties efforts to promote collective impact, while being a pillar in the community. SHA is eager to participate in the MTW Demonstration Program. As a public service provider, SHA recognizes the barriers that families experience and the lasting impact that hinders self-sufficiency. SHA's vision continues to surround improving the quality of life through housing by enhancing economic mobility for the families we serve, strengthening communities, and creating strategic partnerships.

Executive Director	Shaunte Evans (sevens@spartanburghousing.org)
MTW Inventory	TOTAL=3,047 (Public Housing: 529, HCV: 2,518)
City and State	Spartanburg, SC
HUD Region	IV
RAD Portfolio Conversion?	No
Application Status	Application Complete

Greenville Housing Authority (SC004)

The Greenville Housing Authority (GHA) has an essential mission to provide quality affordable housing that serves as a foundation to improve lives. GHA's vision for MTW is vibrant, mixed-income housing communities of opportunity that maximize individual potential, while sustaining financial viability of the organization. MTW designation will enable GHA to empower low-income families, create opportunities and strengthen our community through innovative programs that promote economic mobility and empower our residents.

Executive Director	Shawn Williams (shawnw@tgha.net)
MTW Inventory	TOTAL=3,288 (Public Housing: 157, HCV: 3,131)
City and State	Greenville, SC
HUD Region	IV
RAD Portfolio Conversion?	No
Application Status	Application Complete

Housing Authority of Florence (SC027)

The Housing Authority of Florence (HAF) wants to participate in the Landlord Incentives Cohort of the MTW Expansion for the following reasons: Use of flexibility of resources; Fungibility of public housing operating funds, Capital Fund Program (CFP), and HCV funds; Allow funding of programs that would not necessarily be funded without the MTW designation; Promote the increase of landlords which will provide greater housing choice options for families; and Strengthen partnerships with landlords and/or realtors

Executive Director	Clamentine Elmore (celmore@hafsc.org)
MTW Inventory	TOTAL=1,611 (Public Housing: 807, HCV: 804)
City and State	Florence, SC
HUD Region	IV
RAD Portfolio Conversion?	No
Application Status	Application Complete

Knoxville Community Development Corporation (TN003)

Knoxville Community Development Corporation (KCDC) is the public housing authority for the Knoxville and Knox County area. KCDC recognizes the powerful opportunity to assuage the impact of the housing shortage by becoming a part of the MTW Demonstration Program. KCDC's MTW activities will focus on initiatives which highlight cost effectiveness, self-sufficiency, and housing choice.

Executive Director	Benjamin Bentley (bbentley@kcdc.org)
MTW Inventory	TOTAL=4,916 (Public Housing: 717, HCV: 4,199)
City and State	Knoxville, TN
HUD Region	IV
RAD Portfolio Conversion?	No

Application Status

Application Complete

Housing Authority of Salt Lake City (UT004)

The Housing Authority of Salt Lake City’s (HASLC) vision for participation in the Landlord Incentives Cohort of the MTW Expansion is that the number of affordable housing units available in Salt Lake City will increase. HASLC will continue to strengthen existing relationships with landlords who are already partnered with HASLC and will build new relationships with landlords who can benefit from being a part of the HCV program. These partnerships will improve cost efficiency by streamlining processes for finding individuals and families appropriate housing choices faster than currently possible. Through these housing choices, individuals and families will be able to improve their self-sufficiency by moving to a location best suited for their needs.

Executive Director	Daniel Nackerman (dnackerman@haslcutah.org)
MTW Inventory	TOTAL=3,366 (Public Housing: 320, HCV: 3,046)
City and State	Salt Lake City, UT
HUD Region	VIII
RAD Portfolio Conversion?	No
Application Status	Application Complete

Burlington Housing Authority (VT001)

The Burlington Housing Authority’s (BHA) overarching mission is to provide low-income, vulnerable members of the community access to safe, affordable housing and retention support services in ways that encourage stability, improve quality of life, end homelessness, and foster vibrant neighborhoods. BHA believes that participation in MTW will be an essential means to support BHA’s mission. BHA’s interest in MTW stems from its county vacancy rates, limited landlord participation, and high-cost aging housing stock.

Executive Director	Paul Dettman (pdettman@burlingtonhousing.org)
MTW Inventory	TOTAL=2,438 (Public Housing: None, HCV: 2,438)
City and State	Burlington, VT
HUD Region	I
RAD Portfolio Conversion?	Yes
Application Status	Application Complete

Yakima Housing Authority (WA042)

The Yakima Housing Authority’s (YHA) mission is: building stronger communities through commitment to safe and affordable housing. YHA believes that its participation in MTW will help further this mission. YHA’s vision is to maximize the number of households served through the voucher program and make changes to the voucher program to make it more efficient to operate, more likely to increase the self-sufficiency of its participants, and more likely to attract and retain landlords. YHA has a vision to create

locally designed programs to address the challenges in Yakima and Kittitas Counties. YHA’s vision would focus on the three statutory objectives of MTW: cost effectiveness, self-sufficiency, and housing choice, as well as the required activities related to landlord incentives.

Executive Director	Lowel Krueger (Lowel.Krueger@yakimahousing.org)
MTW Inventory	TOTAL=1,262 (Public Housing: None, HCV: 1,262)
City and State	Yakima, WA
HUD Region	X
RAD Portfolio Conversion?	Yes
Application Status	Application Complete

Spokane Housing Authority (WA055)

Creating vibrant communities where people thrive is Spokane Housing Authority’s (SHA) vision for MTW. With the flexibility and new tools provided by MTW, SHA will be able to assist participants in reaching for what is possible and improve their quality of life. The incredibly innovative solutions demonstrated by existing MTW agencies and MTW flexibility will allow SHA to reach beyond the traditional HCV program and meet the needs of its diverse community. SHA would be able to set priorities in collaboration with local government, Continuums of Care for the Homeless, non-profit partners, and most importantly, its fellow citizens. These new opportunities will encourage income growth, increase housing stability, and provide better paths to economic independence for families.

Executive Director	Pamela Parr (pparr@spokanehousing.org)
MTW Inventory	TOTAL=5,543 (Public Housing: None, HCV: 5,543)
City and State	Spokane, WA
HUD Region	X
RAD Portfolio Conversion?	Yes
Application Status	Application Complete