Moving to Work Plan
FY2023
Public Housing Division

Original Submission:
  Public Comment Open: March 17, 2022
  Public Hearing: March 22, 2022, 4:00 to 6:00 p.m.
  Public Comment Close: April 16, 2022
  Board Approval: April 27, 2022
  To HUD: April 28, 2022
  Approved by HUD: July 19th, 2022
I. Introduction
   A. Table of Contents
   B. Overview of Short-Term and Long-Term MTW Goals and Objectives .......... 7
      B.1 Overview of Short-Term Objectives ........................................... 7
      B.2 Overview of Long-Term Goals ................................................. 8

II. General Operating Information .......................................................... 9
   A. Housing Stock Information .............................................................. 9
      A.1 Planned New Public Housing Units .............................................. 9
      A.2 Planned Public Housing Units to be Removed ................................. 9
      A.3 Planned New Project-Based Vouchers ......................................... 9
      A.4 Existing Project-Based Vouchers ............................................... 10
      A.5 Planned Other Changes to MTW Housing Stock Anticipated During the Plan Year ................................................................. 10
      A.6 General Description of All Planned Capital Fund Expenditures During the Plan Year ................................................................. 10
   B. Leasing Information ........................................................................... 11
      B.1 Planned Number of Households Served .......................................... 11
      B.2 Discussion of any Anticipated Issues/Possible Solutions Related to Leasing ............................................................................. 12
   C. Waiting List Information ..................................................................... 12
      C.1 Waiting List Information Anticipated ............................................ 12
      C.2 Planned Changes to Waiting List in the Plan Year ........................... 14

III. Proposed MTW Activities ................................................................. 14
   2023-1 Covenant House Sponsor-Based Rental Assistance (SBRA) ............. 14
   2023-2 Security Deposit Assistance Program ........................................ 17
   2023-3 Alaska Corporation for Affordable Housing (ACAH) Fairbanks Development ................................................................. 19

IV. Approved MTW Activities ............................................................... 24
   A. Implemented ..................................................................................... 24
      2010-5 HQS Inspections .................................................................... 24
      2010-6 HQS Inspections on AHFC Properties ................................. 25
      2010-7 Project-Based Vouchers – Owner-Managed Waiting Lists ............. 25
      2010-9 Returning Home Program .................................................. 26
      2010-10 Moving Home Program ...................................................... 28
      2011-1 Simplification of Utility Allowance Schedules ............................. 29
      2011-2 Local Payment Standards .................................................... 30
2011-3 Project-Based Vouchers – Waiver of Tenant-Based Requirement .................................. 31
2011-5 Project-Based Vouchers at AHFC Properties and Exceed 25 Percent
  Limit per Building .................................................................................................................. 32
2012-1 Raise HCV Maximum Family Contribution at Lease-Up to 50 Percent .......... 34
2012-2 Nonpayment of Rent ................................................................................................ 35
2012-4 Sponsor-Based Rental Assistance Program, Karluk Manor ................................. 36
2013-1 Making A Home Program ......................................................................................... 37
2013-2 Empowering Choice Housing Program (ECHP) .................................................... 38
2014-1 Reasonable Rent and Family Self-Sufficiency Initiative ...................................... 39
  2014-1a Population Definitions ......................................................................................... 40
  2014-1b Minimum Rent .................................................................................................... 41
  2014-1c Utility Reimbursement Payments ....................................................................... 42
  2014-1d Jumpstart Program .............................................................................................. 43
  2014-1e Family Choice of Rent and Flat Rents ................................................................. 45
  2014-1f Ineligible Noncitizen Proration ............................................................................ 46
  2014-1g Annual Recertification Requirement .................................................................. 47
  2014-1h Annual and Adjusted Annual Income Calculation ............................................. 48
  2014-1i Portability ............................................................................................................. 49
  2014-1j Income from Assets ............................................................................................ 51
  2014-1k Earned Income Disallowance .......................................................................... 52
  2014-1l Hardship Policy and Process .............................................................................. 53
2014-3 PBV Inspection Requirements ................................................................................ 56
2014-4 Ridgeline Terrace and Susitna Square .................................................................. 57
2015-1 Modify Reasonable Rent Procedure for 5 Percent FMR Decrease .................... 58
2016-1 Section 811 Sponsor-Based Assistance Match ..................................................... 59
2018-1 Sponsor-Based Assistance, Forget-Me-Not Manor ............................................... 60
2018-2 Sponsor-Based Assistance, Dena’ina House ......................................................... 61
2021-2 Sponsor-Based Assistance, Bridgeway Community Housing .............................. 62

B. Not Yet Implemented ......................................................................................................... 63
  2010-13 Homeownership Program ................................................................................. 63
  2021-1 Step Program Set-Aside Pilot ............................................................................... 64

C. Activities On Hold ............................................................................................................ 66

D. Closed Out Activities ........................................................................................................ 66
  2010-1 Reexamination of Income .................................................................................... 66
  2010-4 Rent Simplification ............................................................................................... 68
  2010-8 Live-In Aides ........................................................................................................ 69
  2010-11 Project-Based Voucher Assistance in Transitional Housing ............................. 70
  2010-12 Local Preferences .............................................................................................. 71
  2010-14 AHFC Alternate Forms ...................................................................................... 72
  2011-4 Establish a Sponsor-Based Rental Assistance Program ...................................... 72
V. Planned Application of MTW Funds ................................................................. 76
   A. Planned Application of MTW Funds .............................................................. 76
      A.1 Estimated Sources of MTW Funds ......................................................... 76
      A.2 Estimated Application of MTW Funds ................................................. 76
      A.3 Description of Planned Application of MTW Funding Flexibility .......... 77
      A.4 Planned Application of PHA Unspent Operating Fund and HCV Funding... 77
      A.5 Local Asset Management Plan ............................................................... 78
      A.6 Rental Assistance Demonstration (RAD) Participation .............................. 78

VI. Administrative ................................................................................................. 78
   A. Board Resolution and Certifications of Compliance ...................................... 79
      A.1 Board Resolution for FY2023 Annual Plan ............................................. 79
      A.2 Certifications of Compliance ................................................................. 80
   B. Documentation of Public Process .................................................................. 82
      B.1 Public Notice for FY2023 Moving to Work Plan .................................... 82
      B.2 Anchorage Daily News Affidavit of Publication ..................................... 83
      B.3 Fairbanks Daily News-Miner Affidavit of Publication ............................... 84
      B.4 Juneau Empire Affidavit of Publication ................................................. 85
      B.5 Public Comments from the March 22, 2022 Public Hearing .................... 85
      B.6 Written Public Comments ...................................................................... 86
      B.7 Resident Advisory Board Comments ..................................................... 87
   C. Planned and Ongoing Evaluations ............................................................... 87
      C.1 Step Program Evaluation ....................................................................... 87
   D. Lobbying Disclosure ...................................................................................... 90
      D.1 SF-LLL Disclosure of Lobbying Activities ............................................ 90
      D.2 HUD-50071 Certification of Payments to Influence Federal Transactions... 91
   E. Appendix ........................................................................................................ 92
      E.1 Alaska Corporation for Affordable Housing (ACAH) ................................. 92
      E.2 Environmental and Energy Assessments ................................................. 92
E.3 Non-MTW Activities ................................................................. 93
2010N-7 Designated Housing ..................................................... 93
2011N-6 Elder Housing Preference ............................................. 93
2019N-1 Disposition of Six Public Housing Properties ............... 93
2022N-1 Disposition of Property at Williwa Manor .................... 94
2023N-1 HQS Video Inspections .................................................. 96
2023N-2 Conversion of Paper Operations to Electronic Systems..... 96
E.4 Annual Statement/Performance and Evaluation Reports for Period
Ending December 31, 2021 ....................................................... 97
B. Overview of Short-Term and Long-Term MTW Goals and Objectives

The Public Housing Department (PHD) is part of the Alaska Housing Finance Corporation (AHFC), which was founded in 1971, celebrating its 50th anniversary last year. Through its 150 staff located across 16 communities, PHD provides housing for nearly 7,000 low-income and elderly/disabled Alaskan families each day. Our mission is to provide the people of Alaska access to safe and sustainable housing options through innovative strategies and programs.

The following core values guide PHD’s actions in pursuit of the corporate mission:

- Leadership: Be a trusted industry expert and resource.
- Integrity: Hold oneself to the highest standards.
- Respect: Act in a manner that demonstrates professionalism, discretion, and courtesy.
- Sustainability: Take an approach that enables a strong, healthy corporation and growth of investments.

Who We Serve and Core Competencies

PHD’s primary customers are Public Housing residents, voucher holders, other low-income and elderly/disabled Alaskans (including those on waiting lists for our housing programs), and landlords. We also serve a wide variety of other internal and external stakeholders including the AHFC board, staff, community partners, HUD, Indian Housing Authorities, local governments, and the general public. We serve our customers through the following core competencies:

- Connecting to those in need.
- Obtaining and administering housing subsidy.
- Providing safe shelter.
- Providing high quality customer service.
- Assisting clients in becoming self-sufficient.

B.1 Overview of Short-Term Objectives

“It takes a thousand voices to tell a single story” – Native Alaskan Proverb

These goals describe our desired destination – where PHD would like to be at the end of FY2023. They translate our vision into a more focused, actionable set of outcomes. Following are the five goals PHD will be pursuing over the FY2023 period, followed by a description of supporting strategies.

1. Maximize financial performance, preservation, and leveraging of existing housing portfolio. PHD will assess and implement strategies that create financially sustainable housing that meets the needs of low-income Alaskans.
2. Achieve operational excellence. PHD will create a culture of accountability and continuous improvement by developing and implementing a robust performance management process.

3. Increase staff development and capacity. PHD will implement processes and tools to improve staff productivity and increase staff satisfaction and client service.

4. Increase affordable housing opportunities. PHD will increase housing capacity to 6,850 Alaskan households by adding 500 new units/vouchers (+8% vs. FY2017) by leveraging reserves, affordable housing development funds, and the flexibilities of MTW and ACAH.

5. Ensure safety of housing options. PHD will make the safety of its residents, clients, and staff a priority to support its mission and vision by increasing safety measures within its properties, and will train staff to maintain their own safety in the workplace.

B.2 Overview of Long-Term Goals

“Advice from a sled dog: Work as a team, pull your weight, love what you do, be warm hearted, keep moving forward, howl with your friends, mush on!” — Anonymous

These long-term goals describe our desired destination – where PHD would like to be in the next three years. These goals translate our mission into a more focused, actionable set of outcomes. Following are the seven primary goals PHD will be pursuing over the next three years.

Our long term goals have been newly developed and have changed from our short term goals.

1. **Right-size Department and Supporting Organizational Structure.** Create job classification and compensation model that enables the successful delivery of programs and services.

2. **Achieve and Maintain Optimal Staffing Level.** Realize full organizational potential by streamlining the hiring process and expanding employee development and retention programs.

3. **Accelerate Digital Transformation.** Clearly articulate digital strategy that will make meaningful impact on staff workload, relationships with clients and landlords, and PHD’s ability to collect, manage, and report on data required to support strategic initiatives.

4. **Ensure Safety of People and Housing.** Continue to make the safety of residents, clients, and staff a priority in order to support the mission; with a particular focus on issues related to criminal activity and violence.
5. **Reorient Voucher Programs to Meet Changing Community Needs.** Evaluate the changing housing needs of communities, individuals and landlords, and develop new programs or revise existing ones to meet those needs.

6. **Develop Framework to Assess the Long-Term Viability of Owned Properties.** Build and foster skill sets and infrastructure that are required to assess the financial condition of individual properties and evaluate financing alternatives.

7. **Increase Affordable Housing Opportunities.** Increase statewide affordable housing capacity by leveraging resources and using flexibilities of the Moving to Work (MTW) program and the Alaska Corporation for Affordable Housing (ACAH).

### II. **GENERAL OPERATING INFORMATION**

#### A. **Housing Stock Information**

**A.1 Planned New Public Housing Units**

<table>
<thead>
<tr>
<th>AMP Name and Number</th>
<th>Bedroom Size 0/1</th>
<th>Bedroom Size 2</th>
<th>Bedroom Size 3</th>
<th>Bedroom Size 4</th>
<th>Bedroom Size 5</th>
<th>Bedroom Size 6+</th>
<th>Total Units</th>
<th>Population Type *</th>
<th>Section 504 Accessible Units</th>
</tr>
</thead>
<tbody>
<tr>
<td>N/A</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>N/A</td>
<td>0</td>
</tr>
<tr>
<td>N/A</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>N/A</td>
<td>0</td>
</tr>
<tr>
<td>N/A</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>N/A</td>
<td>0</td>
</tr>
<tr>
<td><strong>Total Public Housing Units to be Added in the Plan Year</strong></td>
<td><strong>0</strong></td>
<td><strong>0</strong></td>
<td><strong>0</strong></td>
<td><strong>0</strong></td>
<td><strong>0</strong></td>
<td><strong>0</strong></td>
<td><strong>0</strong></td>
<td>N/A</td>
<td>N/A</td>
</tr>
</tbody>
</table>

If “Population Type” is “Other” please describe: N/A

**A.2 Planned Public Housing Units to be Removed**

<table>
<thead>
<tr>
<th>AMP Name and Number</th>
<th>Number of Units to be Removed</th>
<th>Explanation for Removal</th>
</tr>
</thead>
<tbody>
<tr>
<td>Anchorage South 271</td>
<td>1</td>
<td>Disposition – see Activity 2019N-1</td>
</tr>
<tr>
<td>N/A</td>
<td>0</td>
<td>N/A</td>
</tr>
<tr>
<td>N/A</td>
<td>0</td>
<td>N/A</td>
</tr>
<tr>
<td><strong>Total to be Removed</strong></td>
<td><strong>1</strong></td>
<td></td>
</tr>
</tbody>
</table>

Due to the COVID-19 pandemic, AHFC was unable to move forward with this disposition in 2021. AHFC has vacated five of the six units and plans to complete this action during FY2023.

**A.3 Planned New Project-Based Vouchers**

<table>
<thead>
<tr>
<th>Property Name</th>
<th>Number of Vouchers to be Project-Based</th>
<th>RAD?</th>
<th>Description of Project</th>
</tr>
</thead>
<tbody>
<tr>
<td>N/A</td>
<td>0</td>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td>N/A</td>
<td>0</td>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td><strong>Total to be Added</strong></td>
<td><strong>0</strong></td>
<td><strong>0</strong></td>
<td></td>
</tr>
</tbody>
</table>
A.4 Existing Project-Based Vouchers

<table>
<thead>
<tr>
<th>Property Name</th>
<th>Number of Project-Based Vouchers</th>
<th>Planned Status at End of Plan Year</th>
<th>RAD?</th>
<th>Description of Project</th>
</tr>
</thead>
<tbody>
<tr>
<td>1248 E 9th Ave</td>
<td>4</td>
<td>Leased/Issued</td>
<td>No</td>
<td>see 2011-5</td>
</tr>
<tr>
<td>Alpine Terrace</td>
<td>30</td>
<td>Leased/Issued</td>
<td>No</td>
<td>see 2011-5</td>
</tr>
<tr>
<td>Loussac Place</td>
<td>60</td>
<td>Leased/Issued</td>
<td>No</td>
<td>see 2010-7</td>
</tr>
<tr>
<td>MainTree Apts.</td>
<td>10</td>
<td>Leased/Issued</td>
<td>No</td>
<td>see 2010-7</td>
</tr>
<tr>
<td>Ridgeline Terrace</td>
<td>63</td>
<td>Leased/Issued</td>
<td>No</td>
<td>see 2014-4</td>
</tr>
<tr>
<td>Susitna Square</td>
<td>18</td>
<td>Leased/Issued</td>
<td>No</td>
<td>see 2014-4</td>
</tr>
<tr>
<td><strong>Planned Existing PBV</strong></td>
<td><strong>185</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

A.5 Planned Other Changes to MTW Housing Stock Anticipated During the Plan Year
See Activity 2021-1 for a pilot program for voucher families.

A.6 General Description of All Planned Capital Fund Expenditures During the Plan Year

- Projects are identified consistent with the AHFC statewide Physical Needs Assessment (PNA) process and our MTW plan.
- Funds are allocated to projects based upon priority and complexity.
- Funded Projects will be, but not limited to, statewide: roof replacements, window replacements, siding projects, HVAC repairs/replacements, health & life safety systems (fire detection/suppression, CCTV, Access Control), elevator repairs, unit interior refreshment, parking lot repair/replacement, property equipment and vehicle replacements.
- Any remaining funds are to be put toward funding new housing units in the affordable housing development program as laid out in this plan.

There is no plan at this time to relocate existing tenants to perform activities listed above. Any interior activities will be performed when a tenant vacates a unit. All other activities can be accomplished while tenants are in residence.
B. Leasing Information

B.1 Planned Number of Households Served

<table>
<thead>
<tr>
<th>Planned Number of Households Served Through:</th>
<th>Planned Number of Unit Months Occupied/Leased</th>
<th>Planned Number of Households to be Served</th>
</tr>
</thead>
<tbody>
<tr>
<td>MTW Public Housing Units Leased(^1)</td>
<td>14,535</td>
<td>1,211</td>
</tr>
<tr>
<td>MTW Voucher (HCV) Units Utilized(^2)</td>
<td>51,779</td>
<td>4,315</td>
</tr>
<tr>
<td>Local, Non-Traditional: Tenant-Based(^3)</td>
<td>5,821</td>
<td>485</td>
</tr>
<tr>
<td>Local, Non-Traditional: Property-Based(^4)</td>
<td>1,555</td>
<td>130</td>
</tr>
<tr>
<td>Local, Non-Traditional: Homeownership</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td><strong>Planned Total Households Served</strong></td>
<td><strong>73,690</strong></td>
<td><strong>6,141</strong></td>
</tr>
</tbody>
</table>

1 – Public Housing (Planned 98% of 1,236).
2 – Voucher Units (Planned 98% of 4,403); includes Homeownership, Project-Based, and Tenant/Enhanced Protection.
3 – Local, Tenant-Based (Planned 90% of 539); Empowering Choice Housing Program (254), Mainstream 811 (10), Making A Home (40), Moving Home Program (150), and Returning Home (85).
4 – Local, Property-Based (Planned 90% of 144); Karluk Manor (46), Forget-Me-Not Manor (56), Dena’ina House (25), and Bridgeway (17)

Note: Emergency Housing Voucher (194), Foster Youth to Independence (25), Mainstream (65), Non-Elderly Disabled (45), and Veterans Affairs Supportive Housing (354) vouchers’ administrative costs are supported with MTW funds; however, these are not included in the totals.

<table>
<thead>
<tr>
<th>Local, Non-Traditional Category</th>
<th>MTW Activity Name/Number</th>
<th>Planned Number of Unit Months Occupied/Leased</th>
<th>Planned Number of Households to be Served</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tenant-Based</td>
<td>ECHP – 2013-2</td>
<td>2,743</td>
<td>229</td>
</tr>
<tr>
<td>Tenant-Based</td>
<td>Moving Home – 2010-10</td>
<td>1,620</td>
<td>135</td>
</tr>
<tr>
<td>Tenant-Based</td>
<td>Returning Home – 2010-9</td>
<td>918</td>
<td>76</td>
</tr>
<tr>
<td>Tenant-Based</td>
<td>Mainstream 811 – 2016-1</td>
<td>108</td>
<td>9</td>
</tr>
<tr>
<td>Tenant-Based</td>
<td>Making A Home – 2013-2</td>
<td>432</td>
<td>36</td>
</tr>
<tr>
<td>Project-Based</td>
<td>Karluk – 2012-4</td>
<td>496</td>
<td>41</td>
</tr>
<tr>
<td>Project-Based</td>
<td>Dena’ina – 2018-2</td>
<td>270</td>
<td>23</td>
</tr>
<tr>
<td>Project-Based</td>
<td>Forget-Me-Not – 2018-1</td>
<td>605</td>
<td>51</td>
</tr>
<tr>
<td>Project-Based</td>
<td>Bridgeway – 2021-2</td>
<td>184</td>
<td>15</td>
</tr>
<tr>
<td>Homeownership</td>
<td></td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td><strong>Planned Totals</strong></td>
<td></td>
<td><strong>7,376</strong></td>
<td><strong>615</strong></td>
</tr>
</tbody>
</table>
B.2 Discussion of any Anticipated Issues/Possible Solutions Related to Leasing

<table>
<thead>
<tr>
<th>Housing Program</th>
<th>Description of Anticipated Leasing Issues and Possible Solutions</th>
</tr>
</thead>
<tbody>
<tr>
<td>MTW Public Housing</td>
<td>Staff resignations, retirements, and sick leave combined with COVID-19 impacts on moving families through the eligibility process have hampered PHD’s ability to quickly house new families when units are vacated. PHD’s new strategic plan identifies understaffed offices as a bottleneck, and we will be seeking improved methods for recruitment, retention, and succession planning.</td>
</tr>
<tr>
<td>MTW Housing Choice Voucher</td>
<td>The COVID-19 pandemic and eviction moratorium has caused most of the rental markets in Alaska to tighten. Although AHFC has been extremely generous with its shopping deadlines (120 days initially, two possible extensions of 60 days each), we are finding that local rental markets are slow to recover. We are hoping that the addition of the Security Deposit Assistance Program activity will encourage landlords to rent to our voucher holders as AHFC will be guaranteeing payment of a portion of the security deposit.</td>
</tr>
</tbody>
</table>

C. Waiting List Information

C.1 Waiting List Information Anticipated
As of February 1, 2022, the following families are on AHFC waiting lists.

<table>
<thead>
<tr>
<th>Waiting List Name</th>
<th>Description</th>
<th>Number of Households on Waiting List</th>
<th>Waiting List Open, Partially Open or Closed</th>
<th>Plans to Open the Waiting List During the Plan Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Anchorage Housing Choice Voucher</td>
<td>Community-Wide, Family</td>
<td>3,197</td>
<td>Closed</td>
<td>No</td>
</tr>
<tr>
<td>Anchorage Public Housing</td>
<td>Community-Wide, Family</td>
<td>1,346</td>
<td>Partially Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Anchorage Public Housing-Senior</td>
<td>Community-Wide, Senior/Disabled Family</td>
<td>586</td>
<td>Partially Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Bethel Public Housing</td>
<td>Community-Wide, Family</td>
<td>165</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Cordova Public Housing</td>
<td>Community-Wide, Family</td>
<td>2</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Fairbanks Housing Choice Voucher</td>
<td>Community-Wide, Family</td>
<td>490</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Fairbanks Public Housing</td>
<td>Community-Wide, Family</td>
<td>129</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Fairbanks Public Housing-Senior</td>
<td>Community-Wide, Senior/Disabled Family</td>
<td>410</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Homer Housing Choice Voucher</td>
<td>Community-Wide, Family</td>
<td>158</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Juneau Housing Choice Voucher</td>
<td>Community-Wide, Family</td>
<td>116</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Waiting List Name</td>
<td>Description</td>
<td>Number of Households on Waiting List</td>
<td>Waiting List Open, Partially Open or Closed</td>
<td>Plans to Open the Waiting List During the Plan Year</td>
</tr>
<tr>
<td>-------------------</td>
<td>------------------------------------------------------------------------------</td>
<td>-------------------------------------</td>
<td>---------------------------------------------</td>
<td>-------------------------------------------------</td>
</tr>
<tr>
<td>Juneau Public Housing</td>
<td>Community-Wide, Family</td>
<td>166</td>
<td>Partially Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Juneau Public Housing-Senior</td>
<td>Community-Wide, Senior/Disabled Community-Wide, Family</td>
<td>24</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Ketchikan Housing Choice Voucher</td>
<td>Community-Wide, Family</td>
<td>196</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Ketchikan Public Housing</td>
<td>Community-Wide, Family</td>
<td>84</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Ketchikan Public Housing-Senior</td>
<td>Community-Wide, Senior/Disabled Community-Wide, Family</td>
<td>65</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Kodiak Housing Choice Voucher</td>
<td>Community-Wide, Family</td>
<td>68</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Kodiak Public Housing</td>
<td>Community-Wide, Family</td>
<td>56</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Mat-Su Housing Choice Voucher</td>
<td>Community-Wide, Family</td>
<td>458</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Mat-Su Public Housing-Senior</td>
<td>Community-Wide, Senior/Disabled Community-Wide, Family</td>
<td>91</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Nome Public Housing</td>
<td>Community-Wide, Family</td>
<td>13</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Petersburg Housing Choice Voucher</td>
<td>Community-Wide, Family</td>
<td>4</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Sitka Housing Choice Voucher</td>
<td>Community-Wide, Family</td>
<td>33</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Sitka Public Housing</td>
<td>Community-Wide, Family</td>
<td>59</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Sitka Public Housing-Senior</td>
<td>Community-Wide, Senior/Disabled Community-Wide, Family</td>
<td>28</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Soldotna Housing Choice Voucher</td>
<td>Community-Wide, Family</td>
<td>330</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Valdez Housing Choice Voucher</td>
<td>Community-Wide, Family</td>
<td>18</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Valdez Public Housing</td>
<td>Community-Wide, Family</td>
<td>14</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Wrangell Housing Choice Voucher</td>
<td>Community-Wide, Family</td>
<td>5</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Wrangell Public Housing</td>
<td>Community-Wide, Family</td>
<td>37</td>
<td>Open</td>
<td>Yes</td>
</tr>
</tbody>
</table>

*Please describe any duplication of applicants across waiting lists:*

Applicant families may apply to any open waiting list in any community. A community’s waiting lists are independent of other communities.
C.2 Planned Changes to Waiting List in the Plan Year

<table>
<thead>
<tr>
<th>Waiting List Name</th>
<th>Description of Planned Changes to Waiting List</th>
</tr>
</thead>
<tbody>
<tr>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td>N/A</td>
<td>N/A</td>
</tr>
</tbody>
</table>

Each community monitors the applicants on its lists and determines when a list or a particular bedroom size on a waiting list is opened or closed. Waiting list statuses are advertised in local media and available on AHFC’s web site.

AHFC’s waiting lists will be gradually available through an electronic application process in conjunction with Activity 2023N-2.

III. PROPOSED MTW ACTIVITIES

2023-1 Covenant House Sponsor-Based Rental Assistance (SBRA)

1. Description
AHFC issued a Request for Information for an AHFC Sponsor-Based Rental Assistance Program targeting Housing Assistance for Homeless Youth with Supportive Services in April 2020. Covenant House Alaska was a successful bidder with an award of rental assistance for 20 units.

The units are new construction and were initially targeted to be ready in Winter 2021. The units are now slated for completion in March 2022. AHFC will need to conduct its preliminary HQS inspection and review the Tenant Selection Plan. Configuration of standard units is 270 square feet with a bed, closet, bathroom with toilet and shower, and kitchenette including cabinet space, a small sink, microwave, countertop, and under-counter refrigerator (see drawing below).
Three units are configured for persons with a disability. Two rooms of approximately 380 square feet on the first floor built in accordance with Uniform Federal Accessibility Standards (UFAS). These rooms are wheelchair accessible in the bedroom and the bathroom. There is also a sight and sound room on the first floor that has a normal room layout, but has fire alarm devices for people with audio and visual impairments. There is also a room on the second floor that could be easily configured to be disability accessible.

In addition to their rooms, residents will have access to a gymnasium, art room, music room, Wellness Center, computer lab, clothing closet, and cafeteria. All residents will be able to have three meals per day in the cafeteria. In the building’s expansion area, residents will have exclusive access to on-site amenities including a small community galley kitchen, a laundry room, resident storage, and a gathering room. There are three office spaces (1st and 2nd floor) in which on-site resident managers provide support seven days a week.

**Statutory Objective**
Increase housing choices for low-income families

**Authorization**
- MTW Attachment C, paragraph 2, B4, and D2a
Through the use of the Local Non-Traditional Authorizations set forth in Public and Indian Housing Notice 2011-45, AHFC will establish this sponsor-based MTW Activity.

**Regulation Citation**
Section 3,4,5,8,9 of the 1937 Act
- 24 CFR 941 and 960 Subpart B as necessary to implement the Agency’s Annual MTW Plan
- Certain provisions of Sections 8(o)1, 8(o)2, 8(o)3, 8(o)10, and 8(o)(13)(H)-(I) of 1937 Act and
- 24 CFR 982.508, 982.503 and 982.518, as necessary to implement the Agency’s Annual MTW Plan

**2. Metrics Information**

**HC #1: Additional Units of Housing Made Available**

<table>
<thead>
<tr>
<th>Unit of Measurement</th>
<th>Baseline</th>
<th>Benchmark</th>
<th>Outcome</th>
<th>Benchmark Achieved?</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of new housing units made available for households at or below 80% AMI as a result of the activity (increase).</td>
<td>0</td>
<td>20 new youth units</td>
<td>Pending</td>
<td>Pending</td>
</tr>
</tbody>
</table>

**3. Cost Implications**
A similar activity, 2018-2 Sponsor-Based Assistance, Dena’ina House, began in June 2018. Average HAP for those four years is $528 per month. AHFC anticipates that this activity will cost approximately $139,392 per year.

**4. Need/Justification for MTW Flexibility**
These units will serve youth transitioning from homeless or at risk of homeless status to stable housing. The population served will be 18 to 24 years of age, and youth will have a 24-hour resident manager.

Each youth will be assigned a Navigator. Navigators support the development of “Success Plans” with the resident; this is a client-led process in which the residents themselves identify specific goals and activities they would like to work on while in the program. Success Plans address all of the life domains for each youth: employment, education, health, finances, housing, recreation and other life skills that each youth identifies.

Before entry into this building and services program, all youth will participate in an 8-hour “Ready to Rent” rental education class taught by CHA staff. This class prepares youth to maintain their rental and topics include learning about responsibilities as a tenant, how to budget and understanding credit, understanding the Landlord Tenant Act, finding affordable housing, and basic housing repairs and maintenance.

**5. Rent Reform/Term Limit Information**
AHFC anticipates using its streamlined Moving To Work calculation using the Set Aside rules (see Activity 2014-1). The operator will be required to submit a monthly billing statement
showing occupancy of the building, tenant contribution to rent, and AHFC subsidy. Covenant House Alaska will be responsible for monitoring the age requirements of their program and calculating annual income. Copies of income calculation sheets will be provided to AHFC with each billing statement for review. Residents will be required to complete an annual evaluation of income.

AHFC does not plan to institute a term limit on assistance to the residents of the building. The only restriction is the term of the HAP Contract and the termination of the Moving to Work Demonstration Program.

2023-2 Security Deposit Assistance Program

1. Description
AHFC proposes to offer a security deposit assistance program for families to increase leasing, made possible through the MTW Program and the Local Non-Traditional Program as outlined in PIH-2011-45. Families will only be eligible to receive this payment once. AHFC plans to establish a fixed budget for each fiscal year and will implement a sliding scale of available assistance based on bedroom size of the unit selected.

Statutory Objective
Increase housing choices for low-income families

Authorization
- Attachment C paragraph B.1

Regulation Citation
- Section 8 and 9 of 1937 Act and
- 24 CFR 982 and 990 as needed
2. Metrics Information

**HC #5: Increase in Resident Mobility**

<table>
<thead>
<tr>
<th>Unit of Measurement</th>
<th>Baseline</th>
<th>Benchmark</th>
<th>Outcome</th>
<th>Benchmark Achieved?</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of households able to move to a better unit and/or neighborhood of opportunity as a result of the activity (increase).</td>
<td>0</td>
<td>Expected households able to move to a better unit and/or neighborhood of opportunity after implementation of the activity (number).</td>
<td>Pending</td>
<td>Pending</td>
</tr>
</tbody>
</table>

During FY2023, AHFC will be analyzing the data from the security deposit assistance fund made available through CARES Act funding. Based on the usage, bedroom sizes, and community leased, AHFC will develop a benchmark for increased leasing.

**HC #7: Households Assisted by Services that Increase Housing Choice**

<table>
<thead>
<tr>
<th>Unit of Measurement</th>
<th>Baseline</th>
<th>Benchmark</th>
<th>Outcome</th>
<th>Benchmark Achieved?</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of households receiving services aimed to increase housing choice (increase).</td>
<td>0</td>
<td>Expected number of households receiving these services after implementation of the activity (number).</td>
<td>Pending</td>
<td>Pending</td>
</tr>
</tbody>
</table>

In conjunction with setting the benchmark above, AHFC will determine a benchmark for this measurement as well.

3. Cost Implications

AHFC does not plan to have families that successfully lease return the deposit. Families will be able to retain the security deposit refunded by the landlord when they leave the unit. AHFC expects that this will encourage families to maximize the deposit refundable to them and leave the unit in good condition.

As stated above, AHFC plans to implement a fixed amount from MTW funds that will be available for this program each year. There will be a cap on the amount a family can request to ensure a broad cross-section of families can apply.

4. Need/Justification for MTW Flexibility

As a result of the COVID-19 pandemic, AHFC is seeing a low number of vacancies in its rental markets. Low rental market vacancies allow landlords to be more selective when choosing families to rent their units. It also tends to discourage the landlord from making payment arrangements with potential renters when they can simply go to the next candidate that is able to pay the security deposit in full, up-front.

Here is the data collected for the security deposits paid during the pandemic using CARES Act funds.
5. Rent Reform/Term Limit Information
There is no term limit or revised rent calculation method for this activity.

2023-3 Alaska Corporation for Affordable Housing (ACAH) Fairbanks Development

1. Description
Alaska Housing Finance Corporation’s subsidiary, Alaska Corporation for Affordable Housing (ACAH), proposes to construct two affordable housing developments in Fairbanks, Alaska. One development will be for seniors, consisting of 16 ranch-style duplexes. The second development will be for families, consisting of 40 one-, two-, and three-bedroom units.

Construction is slated to begin summer of 2022 and complete in fall/winter 2023. The property management for the new units will be selected through a competitive bid process as the units approach completion. AHFC plans to maintain the affordability of the units using sponsor-based rental assistance. As the construction plans are finalized for these developments, additional details regarding the development names and configurations will be added. Through the use of the Local Non-Traditional Authorizations set forth in Public and Indian Housing Notice 2011-45, AHFC will establish this sponsor-based.

This is a preliminary drawing of the senior development.
This is a preliminary drawing of the family development.

**Statutory Objective**
Increase housing choices for low-income families

**Authorization**
- Attachment C, paragraphs B.1.b.ii, B.1.c, and B.2
- Attachment C, paragraph B.2
- Attachment C, paragraph B4

**Regulation Citation**
- Certain provisions of Section 13 and 35 of the 1937 Act and
- 24 CFR Subpart F, as needed to implement the Agency’s MTW Plan
- Certain provisions of Sections 3,4,5,8 and 9 of the 1937 Act and
- 24 CFR 941 and 960 Subpart B as necessary to implement the Agency’s Annual MTW Plan

### 2. Metrics Information

#### CE #4: Increase in Resources Leveraged

<table>
<thead>
<tr>
<th>Unit of Measurement</th>
<th>Baseline</th>
<th>Benchmark</th>
<th>Outcome</th>
<th>Benchmark Achieved?</th>
</tr>
</thead>
<tbody>
<tr>
<td>Amount of funds leveraged in dollars (increase).</td>
<td>$0</td>
<td>$11.3 million</td>
<td>Pending</td>
<td>Pending</td>
</tr>
</tbody>
</table>

ACAH’s and AHFC’s contribution of $13.7 million is expected to be matched with $11.3 million in order to construct the units.

#### HC #1: Additional Units of Housing Made Available

<table>
<thead>
<tr>
<th>Unit of Measurement</th>
<th>Baseline</th>
<th>Benchmark</th>
<th>Outcome</th>
<th>Benchmark Achieved?</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of new housing units made available for households at or below 80% AMI as a result of the activity (increase).</td>
<td>0</td>
<td>16 senior units, 40 family units</td>
<td>Pending</td>
<td>Pending</td>
</tr>
</tbody>
</table>
3. Cost Implications
These 56 new units will be financed using the four (4) percent Low Income Housing Tax Credit (LIHTC) program. A mix of funding is proposed with an estimated budget of $25 million. ACAH proposes to contribute $13.7 million to the development. This contribution will be a mix of funds from ACAH ($700,000) and AHFC MTW Reserves ($13,000,000).

4. Need/Justification for MTW Flexibility
As stated under section 1 above, these are new affordable housing units that will be available for rent in the Fairbanks community. The Fairbanks rental market has a low vacancy rate due to the influx of military personnel and their families. The addition of affordable units will provide some relief to the community as well as AHFC’s current voucher families by providing another source of housing.

See section 1 above for a citation of MTW authority and agreement to follow the directives in PIH Notice 2011-45.

As part of the assessment for the need for additional housing units, ACAH gathered information regarding the Fairbanks area, the growth of the two military bases, Fort Wainwright and Eielson Air Force Base, and the needs of Fairbanks senior population. The Fairbanks rental assistance waiting lists were also examined. Here are some highlights.


Figure 1: Greater Regional Senior Population
In 2018, approximately 17,000 seniors age 60 and older lived in the Fairbanks North Star Borough. That number will grow to more than 21,000 in the next 15 years. However, the population of older seniors who require the most intensive services is expected to grow significantly faster. The population age 80 and older will almost triple from around 1,500 today to more than 3,800 in 20301.

<table>
<thead>
<tr>
<th>Item</th>
<th>2018</th>
<th>2030</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Fairbanks North Star Borough</td>
<td>Southeast Fairbanks Census Area</td>
</tr>
<tr>
<td>60+</td>
<td>16,743</td>
<td>1,506</td>
</tr>
<tr>
<td>65+</td>
<td>10,698</td>
<td>1,007</td>
</tr>
<tr>
<td>80+</td>
<td>1,587</td>
<td>175</td>
</tr>
</tbody>
</table>

Source: 2018 Alaska Department of Labor and Workforce Development Population Estimates + Population Projections

---

1 2018 Alaska Department of Labor and Workforce Development Population Estimates + Population Projections.
Figure 5: Selected Economic Indicators for Seniors 60 and older in the Fairbanks North Star Borough

Around four percent of seniors in the FNSB 60 and older live at or below the poverty line, compared to six percent statewide\(^2\). For almost 42 percent of seniors 60 and older, rental housing costs are more than 30 percent of their income, which is considered “unaffordable” by the Housing and Urban Development (HUD). This percent has increased steadily since 2011, when it was just 24 percent. In contrast, Alaska’s percent of seniors living below the poverty line has remained more stable, between 44 and 47 percent.

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Living at or below the poverty line</td>
<td>4%</td>
<td>5.6%</td>
<td>4.2%</td>
<td>6.0%</td>
<td>5.9%</td>
<td>5.3%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Rental housing costs are more than 30% of income (unaffordable)</td>
<td>41.9%</td>
<td>38.7%</td>
<td>33.9%</td>
<td>43.5%</td>
<td>48.1%</td>
<td>46.6%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Owner costs are more than 30% of income</td>
<td>20.6%</td>
<td>25.7%</td>
<td>21.2%</td>
<td>20.6%</td>
<td>23.0%</td>
<td>24.5%</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Source: American Community Survey 5-Year Estimate

**Fairbanks Forecast for 2022 by Sara Teel, Alaska Economic Trends Magazine, January 2022**

The borough (Fairbanks North Star) grew in 2020 for the first time in eight years, adding more than a thousand residents as the ongoing installation of two new F-35A fighter jet squadrons at Eielson Air Force Base through a wave of personnel, contractors, and their families.

The borough’s rent vacancy rate dropped from 19 percent in early 2020 to 9.5 percent in 2021, and the additional residents increased demand for goods and services as well as housing, which boosted employment and tax revenues.

**Fairbanks and the Military by Sara Teel, Alaska Economic Trends Magazine, February 2022.**

Often referred to as a bed-down, 54 total F-35A fighter jets will be stationed at Eielson by this spring. As of October, 32 had arrived.

The first jets arrived in April 2020 with a wave of new personnel and their families. In total, about 3,500 additional people will settle in and around Eielson, increasing the base population by over 50 percent and North Pole by at least 10 percent.

Eielson’s population was just a fifth of Fort Wainwright’s before 2020, but the arrival of the F-35As boosted Eielson from fewer than 3,000 people in 2018 to more than 7,000 as of October 2021.

Much of the increase has been in family and contractors, reducing the active duty percentage at the base from 60 percent to 48 percent. That created new challenges, such

---

\(^2\) Source: American Community Survey 5-Year Estimate.
as providing adequate housing, schools, and child care. The number of family child care programs grew from one to 20 in the last year alone.

Bases also shape housing and rental markets. Eielson has 1,077 homes and Fort Wainwright has 2,454, but those aren’t nearly enough to house all military families. The demand for off-base housing pushes up home prices and rents and lowers vacancy rates.

Fairbanks’ yearly vacancy rates fluctuate because of the University of Alaska Fairbanks and the military, and the population influx from the F-35As at Eielson tightened the market. That, combined with the federal eviction moratorium during the pandemic, pushed the Fairbanks area vacancy rate down from 18.5 percent in early 2020 to 6.0 percent in 2021.

In addition to the F-35As, Eielson will receive four KC-135 Stratotankers – refueling aircraft – in October. This will require an additional 132 housing units for 220 personnel. Because 69 percent of Air Force personnel prefer to rent, this will put additional pressure on the North Pole market.

### How Demographics at the bases compare to Alaska as a whole

<table>
<thead>
<tr>
<th></th>
<th>Fort Wainwright</th>
<th>Eielson AFB</th>
<th>Alaska</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Median age</strong></td>
<td>22.6</td>
<td>23.7</td>
<td>34.3</td>
</tr>
<tr>
<td><strong>Average family size</strong></td>
<td>3.4</td>
<td>3.4</td>
<td>3.4</td>
</tr>
<tr>
<td><strong>Average household size</strong></td>
<td>3.4</td>
<td>2.9</td>
<td>2.8</td>
</tr>
<tr>
<td><strong>Median family income</strong></td>
<td>$56,052</td>
<td>$73,357</td>
<td>$92,588</td>
</tr>
<tr>
<td><strong>Median household income</strong></td>
<td>$57,524</td>
<td>$68,583</td>
<td>$77,640</td>
</tr>
<tr>
<td><strong>Men, 18 and over</strong></td>
<td>60.4%</td>
<td>60.6%</td>
<td>52.8%</td>
</tr>
<tr>
<td><strong>Women, 18 and over</strong></td>
<td>36.0%</td>
<td>39.4%</td>
<td>47.2%</td>
</tr>
</tbody>
</table>

Source: U.S. Census Bureau, American Community Survey, 2015-2019

### 5. Rent Reform/Term Limit Information

These units will be owned and operated by ACAH, a 501(c)(3) non-profit subsidiary of AHFC. Once the units near completion, a competitive process will be advertised to select a property management company for daily property operations. As part of the process to select the property manager, sponsor-based rental assistance will be attached to each eligible unit. An MTW activity will be proposed in the FY2024 Plan detailing the subsidy method, unit configurations, UFAS units, and eligibility criteria for households. Subsidy calculation methods will also be discussed in that activity.

The term for these new units to remain categorized as affordable will be subject to LIHTC rules.
IV. **APPROVED MTW ACTIVITIES**

These activities were approved by HUD in a prior year’s plan. Activities are identified by their activity number, the first four digits being the fiscal year the activity was first added to the plan.

A. **Implemented**

**2010-5 HQS Inspections**

1. **Plan Year Approved, Implemented, Amended**
   - Approved by the AHFC Board of Directors: April 23, 2009
   - Reviewed by HUD: August 6, 2009

This activity was started with Numbered Memo 12-13 dated April 17, 2012. The new policy began May 1, 2012.
   - AHFC has implemented a biennial schedule instead of annual HQS inspections.
   - AHFC continues to ensure a unit passes HQS before it goes under a HAP contract.
   - AHFC continues to conduct inspections regarding possible HQS violations in between biennial inspections.

2. **Description/Update**
   Establish an alternate HQS inspection schedule by allowing for biennial inspections. Allow inspections conducted by other AHFC HQS-qualified staff to serve as quality control inspections.

   **Statutory Objective**
   Reduce cost and achieve greater cost effectiveness in federal expenditures

   **Authorization**
   Attachment C, paragraphs D.5 and D.7(d)

   **Regulation Citation**
   24 CFR 982.405

3. **Planned Non-Significant Changes**
   No changes to this activity during this fiscal year.

4. **Planned Changes to Metrics/Data Collection**
   No changes to this activity during this fiscal year.

5. **Planned Significant Changes**
   No changes to this activity during this fiscal year.
2010-6 HQS Inspections on AHFC Properties

1. Plan Year Approved, Implemented, Amended
   Approved by the AHFC Board of Directors April 23, 2009
   Reviewed by HUD August 6, 2009

This activity was implemented with Numbered Memo 11-11 dated March 22, 2011. It became effective April 1, 2011.

2. Description/Update
   Allow AHFC to inspect AHFC-owned units and determine rent reasonableness instead of paying a third party to conduct these inspections. This was created to reduce costs associated with voucher holders wanting to use an AHFC voucher in an AHFC-owned property.

   Statutory Objective
   Reduce cost and achieve greater cost effectiveness in federal expenditures

   Authorization
   Attachment C, paragraphs D.2.c and D.5

   Regulation Citation
   24 CFR 982.507

3. Planned Non-Significant Changes
   No changes to this activity during this fiscal year.

4. Planned Changes to Metrics/Data Collection
   No changes to this activity during this fiscal year.

5. Planned Significant Changes
   No changes to this activity during this fiscal year.

2010-7 Project-Based Vouchers – Owner-Managed Waiting Lists

1. Plan Year Approved, Implemented, Amended
   Approved by the AHFC Board of Directors April 23, 2009
   Reviewed by HUD August 6, 2009

Policy for management of project-based vouchers was issued with Numbered Memo 12-32 on August 21, 2012 with a start date of September 1, 2012.
   • MainTree Apartments in Homer – 10 units – came on-line in March 2012.
   • Anchorage
     o Loussac Place – 60 units – the first phase came on-line in July 2012.
Susitna Square – 18 units – came on-line in September 2015
Ridgeline Terrace – 63 units – came on-line in January 2016

2. Description/Update
Owner management of site-based waiting lists for project-based vouchers. Owners are responsible for advertisement, collection of applications, application screening, maintaining a waiting list, and selecting applicants in the appropriate order when filling a vacant unit. AHFC continues to conduct all project-based voucher eligibility functions.

In order to assure proper waiting list management, AHFC conducts an annual quality assurance review of waiting list management processes.

Statutory Objective
- Reduce cost and achieve greater cost effectiveness in federal expenditures
- Increase housing choices for low-income families

Authorization
Attachment C, paragraph D.4

Regulation Citation
24 CFR 983.251

3. Planned Non-Significant Changes
No changes to this activity during this fiscal year.

4. Planned Changes to Metrics/Data Collection
No changes to this activity during this fiscal year.

5. Planned Significant Changes
No changes to this activity during this fiscal year.

2010-9 Returning Home Program

1. Plan Year Approved, Implemented, Amended
   Approved by the AHFC Board of Directors April 23, 2009
   Reviewed by HUD August 6, 2009

This activity started with Numbered Memo 09-30 dated November 25, 2009. The new program began November 25, 2009 for all AHFC voucher locations outside of Anchorage.
- Revised guidance to expand the pool of applicants was issued with Numbered Memo 10-41 on October 28, 2010 with an effective date of November 1, 2010. This change opened the pool of applicants to all persons under a supervision requirement
selected by the State of Alaska Department of Corrections. Specifically, the requirement that parolees be persons with disabilities was eliminated.

- Revised guidance to answer questions regarding the supervision requirement was issued with Numbered Memo 12-17 on April 18, 2012. This memo also put in place the time limit for all persons participating in the program that begin in 2009.
- Revised guidance expanding the program to AHFC’s Anchorage jurisdiction was issued with Numbered Memo 15-31 on November 20, 2015 and effective December 1, 2015. This expansion made 20 coupons available for Anchorage.

2. Description/Update
This activity was formerly called “Prisoner Re-Entry”. Develop a time-limited (two years), tenant-based rental assistance program targeting civilian re-entry of individuals released from the prison system. The purpose of this activity is to encourage reduction of recidivism due to prisoner homelessness upon release from incarceration.

**HOME Funding**
Operational and staff costs are supported with MTW funds. AHFC has a fee-for-service for each housing unit month. These HOME administrative fees are booked as non-MTW revenue. AHFC is following HOME rules at 24 CFR 92 for tenant-based assistance. Family annual income is calculated using the rules at 24 CFR 5.630, and families meet HOME income eligibility limits.

**MTW Funding**
AHFC expanded its program to include the Anchorage jurisdiction using MTW block grant funds. Family annual income is calculated using the rules at 24 CFR 5.630, and families meet Housing Choice Voucher income eligibility limits.

The original benchmark was to serve 10 families per year. AHFC set a new benchmark of 20 families per year in 2010 as the eligibility criteria for families was expanded to include all families meeting State of Alaska Department of Corrections release criteria. Specifically, the requirement that parolees be persons with disabilities was eliminated.

The Anchorage Program has been so successful, that AHFC has increased the number of coupons from 20 to 30 for the remainder of 2017. This increases the overall benchmark from 70 families per year to 100 per year.

AHFC was pleased to form an additional partnership with the State of Alaska Department of Health and Social Services, Division of Behavioral Health, to receive additional funds for rental assistance in 2017. As these funds were limited to one year, AHFC reimbursed the HOME program so that those funds could be used in a future year.

**Statutory Objective**
Increase housing choices for low-income families
Authorization

Regulation Citation
- 24 CFR 92.209
- 24 CFR 982 Subpart L and 983 Subpart E as necessary to implement the Agency’s Annual MTW Plan
- Certain provisions of Sections 16(b) and 8(o)(4) of the 1937 Act as necessary to implement the Agency’s Annual MTW Plan.

3. Planned Non-Significant Changes
No changes to this activity during this fiscal year.

4. Planned Changes to Metrics/Data Collection
No changes to this activity during this fiscal year.

5. Planned Significant Changes
No changes to this activity during this fiscal year.

2010-10 Moving Home Program

1. Plan Year Approved, Implemented, Amended
   Approved by the AHFC Board of Directors April 23, 2009
   Reviewed by HUD August 6, 2009

AHFC signed a Memorandum of Agreement with the State of Alaska Department of Health and Social Services in November 2014, renamed the activity, and put the activity through a new public comment process.
   Approved by the AHFC Board of Directors July 23, 2014
   Reviewed by HUD April 6, 2015

The program was issued to staff with Numbered Memo 14-33 on December 1, 2014 and was effective on that date.

2. Description/Update
This activity was formerly called “Use of HCV Program for Persons with Disabilities.” The Moving Home Program is a referral-based rental assistance program designed to enable persons with disabilities to rent affordable housing. This program is available in every community currently offering an AHFC Housing Choice Voucher Program. Continuing operation of Moving Home is contingent upon available funding and continuing appropriations.
For the purposes of the agreement, persons with a disability who are eligible for Moving Home are very low-income households (50 percent of Area Median Income) that meet the criteria below:

- Eligible for community-based, long-term services as provided through Medicaid waivers, Medicaid state plan options, state funded services, or other appropriate services related to the target population, and
- Meet the U.S. Department of Housing and Urban Development’s definition of a disabled family (24 CFR 5.403), or are an Alaska Mental Health Trust Authority beneficiary.

The State of Alaska Department of Health and Social Services refers eligible families directly to AHFC. Once an applicant family has leased, families are not required to maintain services in order to remain eligible for Moving Home continuing assistance. There is no time limit on these vouchers.

**Statutory Objective**
Increase housing choices for low-income families

**MTW Authorization and Need**
Attachment C, paragraphs D.3 and D.4

**Regulation Citation**
- Sections 8(o)4 of 1937 Act
- 24 CFR 5.603, 5.603, 5.611, 5.628
- 24 CFR 982.201
- Sections 8(o)6, 8(o)(13)(J) and 8(o)(16) of the 1937 Act
- 24 CFR Subpart E, 982.305 and 983 Subpart F

3. **Planned Non-Significant Changes**
No changes to this activity during this fiscal year.

4. **Planned Changes to Metrics/Data Collection**
No changes to this activity during this fiscal year.

5. **Planned Significant Changes**
No changes to this activity during this fiscal year.

**2011-1 Simplification of Utility Allowance Schedules**

1. **Plan Year Approved, Implemented, Amended**
   
   Approved by the AHFC Board of Directors May 4, 2010
   
   Reviewed by HUD July 12, 2010
This activity was started with Numbered Memo 11-04 dated January 20, 2011 and effective with the new utility allowance tables that began on February 1, 2011.

2. Description/Update
Combine existing multiple utility allowance tables into a single utility allowance table in Anchorage, Mat-Su, and Valdez. AHFC does not plan to change its evaluation methods of local utility providers when creating a new simplified table for each area identified above.

Statutory Objective
Reduce cost and achieve greater cost effectiveness in federal expenditures

Authorization
Attachment C, paragraph C.11 and D.2

Regulation Citation
24 CFR 982.517

3. Planned Non-Significant Changes
No changes to this activity during this fiscal year.

4. Planned Changes to Metrics/Data Collection
No changes to this activity during this fiscal year.

5. Planned Significant Changes
No changes to this activity during this fiscal year.

2011-2 Local Payment Standards

1. Plan Year Approved, Implemented, Amended
   Approved by the AHFC Board of Directors May 4, 2010
   Reviewed by HUD July 12, 2010

This activity was delayed due to the development of AHFC’s rent reform activity. AHFC decided to develop this with that activity. This was submitted as Amendment Two to the FY2013 MTW Annual Plan.
   Approved by the AHFC Board of Directors February 27, 2013
   Reviewed by HUD April 17, 2013

This activity started with Numbered Memo 14-01 issued January 13, 2014 and effective on February 1, 2014.
2. **Description/Update**  
This activity establishes payment standards that do not rely on HUD’s Fair Market Rents for AHFC housing choice voucher jurisdictions. AHFC continues to examine each market on an annual basis to determine if the payment standard is appropriate. AHFC also ensures that it establishes a payment standard that reflects, not leads, the market. As one of its tools, staff uses an annual, independent study conducted by AHFC’s Planning and Program Development Department in cooperation with the State of Alaska Department of Labor. This study surveys Alaska’s communities and landlords about its housing markets including vacancy rates, market conditions, number of rentals, and utilities. Staff continues to collect its own survey data on rentals in the local market.

Payment standards were recently updated across most of AHFC’s voucher jurisdictions effective November 1, 2021.

**Statutory Objective**
- Reduce cost and achieve greater cost effectiveness in federal expenditures
- Increase housing choices for low-income families

**Authorization**
Attachment C, paragraph D.2.a.

**Regulation Citation**
24 CFR 982.503.

3. **Planned Non-Significant Changes**
No changes to this activity during this fiscal year.

4. **Planned Changes to Metrics/Data Collection**
No changes to this activity during this fiscal year.

5. **Planned Significant Changes**
No changes to this activity during this fiscal year.

---

### 2011-3 Project-Based Vouchers – Waiver of Tenant-Based Requirement

1. **Plan Year Approved, Implemented, Amended**
   - Approved by the AHFC Board of Directors: May 4, 2010
   - Reviewed by HUD: July 12, 2010

This policy was implemented with the development of Loussac Place in July 2012.
2. **Description/Update**
Waive the requirement to provide a tenant-based voucher to a family upon termination of project-based voucher assistance. Families assisted with an AHFC project-based voucher are eligible to apply for any open AHFC waiting list for which they qualify. AHFC monitors the turnover at project-based voucher developments.

**Statutory Objective**
Reduce cost and achieve greater cost effectiveness in federal expenditures

**Authorization**
Attachment C, paragraph D.1

**Regulation Citation**
24 CFR 983.205(2)(d), 983.257, and 983.260

3. **Planned Non-Significant Changes**
No changes to this activity during this fiscal year.

4. **Planned Changes to Metrics/Data Collection**
No changes to this activity during this fiscal year.

5. **Planned Significant Changes**
No changes to this activity during this fiscal year.

---

**2011-5 Project-Base Vouchers at AHFC Properties and Exceed 25 Percent Limit per Building**

1. **Plan Year Approved, Implemented, Amended**
   - Approved by the AHFC Board of Directors May 4, 2010
   - Reviewed by HUD July 12, 2010

   This policy was implemented with the development of MainTree Apartments and Loussac Place in July 2012.

2. **Description/Update**
Allow AHFC to project-base vouchers (PBV) at market rental properties it owns and exceed the building cap in project-based voucher developments. This waiver was requested as part of the development to replace public housing units at Loussac Manor. In accordance with PBV policy, rent to owner is determined by an independent entity approved by HUD.
   - **1248 East 9th Avenue** contains four affordable housing units in one building (two efficiency and two one-bedroom units). Two of the four units are fully accessible. All units are subsidized and were available for occupancy November 2013. Units were fully leased as of January 31, 2014.
- **Alpine Terrace** contains 48 affordable housing units in four buildings (all are two-bedroom units). AHFC began offering project-based rental assistance in August 2018. No residents have been displaced. AHFC will adjust the number of available project-based vouchers based on future vacancies.
- **Loussac Place** contains 120 affordable housing units of which 60 are project-based vouchers. The vouchers are distributed throughout the bedroom sizes (one through four) in a variety of buildings throughout the development. Based on the configuration of the development (townhouse-style units), it would have been impossible to successfully use project-based vouchers without this waiver. Units were fully leased in November 2012.
- **MainTree Apartments** contains 10 affordable housing units reserved for persons with developmental disabilities. Units were fully leased in 2012, and all are subsidized with a project-based voucher.
- **Susitna Square** contains 18 affordable housing units in three buildings (17 two-bedroom and 1 one-bedroom). All units are subsidized with project-based vouchers and were available for occupancy on September 1, 2015. Units were fully leased as of June 30, 2016.
- **Ridgeline Terrace** contains 70 affordable housing units in 14 buildings (a mixture of one- and two-bedroom). Sixty-three units have project-based voucher assistance attached and were available for occupancy on January 8, 2016; 53 units were leased as of June 30, 2016.

**Statutory Objective**
Increase housing choices for low-income families

**Authorization**
Attachment C, paragraphs D.1.e, D.7.a, and D.7.b

**Regulation Citation**
24 CFR 983.56

3. **Planned Non-Significant Changes**
No changes to this activity during this fiscal year.

4. **Planned Changes to Metrics/Data Collection**
No changes to this activity during this fiscal year.

5. **Planned Significant Changes**
No changes to this activity during this fiscal year.
2012-1 Raise HCV Maximum Family Contribution at Lease-Up to 50 Percent

1. Plan Year Approved, Implemented, Amended
   Approved by the AHFC Board of Directors April 20, 2011
   Reviewed by HUD June 21, 2011

   This activity was implemented with Numbered Memo 12-09 on February 14, 2012 with a start date of February 16, 2012. This activity is included as part of AHFC’s rent reform plan (Activity 2014-1). Reference activity 2014-1h.

2. Description/Update
   Waive HUD regulations at 24 CFR 982.508, which limit a family to paying no more than 40 percent of their adjusted monthly income toward their rental portion. A family that is subject to Moving to Work rules will be allowed to pay up to 50 percent of monthly income. Those families on the traditional HUD family contribution rules will use the 40 percent calculation.

   With the implementation of 2014-1 Reasonable Rent and Family Self-Sufficiency Initiative, this activity was modified to account for Step Program families that transition to a fixed HAP subsidy. Once on a fixed subsidy amount, these families are no longer be subject to a maximum family contribution if they decide to move. The family decides if their required contribution is affordable.

   **Statutory Objective**
   Increase housing choices for low-income families

   **Authorization**
   Attachment C, paragraph D.2.a.

   **Regulation Citation**
   24 CFR 982.508

3. Planned Non-Significant Changes
   No changes to this activity during this fiscal year.

4. Planned Changes to Metrics/Data Collection
   No changes to this activity during this fiscal year.

5. Planned Significant Changes
   No changes to this activity during this fiscal year.
2012-2 Nonpayment of Rent

1. Plan Year Approved, Implemented, Amended
   Approved by the AHFC Board of Directors        April 20, 2011
   Reviewed by HUD                              June 21, 2011

AHFC implemented its new Public Housing Program Residential Lease Agreement effective
January 1, 2012 with Numbered Memo 12-03. With Numbered Memo 12-04 issued on
January 4, 2012, all public housing families with examinations beginning March 1, 2012
were required to sign the new lease.

A letter was sent to all public housing residents in July 2013 to remind them of their lease
provision and the new shortened period to pay their late rent. In addition, the grace period
for payment of rent was extended to the seventh (7th) calendar day of each month. AHFC
began this activity on September 1, 2013 with Numbered Memo 13-36.

2. Description/Update
   Waive HUD regulations at 24 CFR 966.4(l)(3)(i)(A) that require AHFC to allow 14 days for
tenants to cure nonpayment of rent. The nonpayment of rent period was shortened to seven
days to match the Alaska Landlord-Tenant Act. A new lease with the new timelines was
offered to each family at their annual anniversary appointment before implementation for all
tenants.

   With the issuance of HUD’s rule, Extension of Time and Required Disclosures for Notification
   of Nonpayment of Rent on October 7, 2021, this activity is temporarily suspended. AHFC will
   resume its seven-day notices once the pandemic emergency subsides.

   Statutory Objective
      Reduce cost and achieve greater cost effectiveness in federal expenditures

   Authorization
      Attachment C, paragraph C.9.b.

   Regulation Citation
      24 CFR 966.4(l)(3)

3. Planned Non-Significant Changes
   No changes to this activity during this fiscal year.

4. Planned Changes to Metrics/Data Collection
   No changes to this activity during this fiscal year.

5. Planned Significant Changes
   No changes to this activity during this fiscal year.
2012-4 Sponsor-Based Rental Assistance Program, Karluk Manor

1. **Plan Year Approved, Implemented, Amended**
   - Approved by the AHFC Board of Directors: October 26, 2011
   - Reviewed by HUD: November 18, 2011

   This activity was approved in conjunction with AHFC’s request for a second amendment to its Moving to Work Agreement to add Attachment D to allow for the “broader uses of funds”. This is a local, non-traditional program.

2. **Description/Update**

   Fund rental assistance outside Section 8 rules consistent with “broader uses of funds” authority in Attachment D of the Agreement. Provide the funding equivalent of 35 project-based voucher units for rental assistance at a Housing First development, Karluk Manor in Anchorage. Karluk Manor’s 46 units are fully leased, and AHFC continues to monitor the funding requests each month.

   Effective July 1, 2015, assistance was extended to all 46 units at Karluk Manor. Records each month show that all individuals at Karluk Manor are income eligible under voucher income limits. Those units occupied by persons with Housing Choice Voucher assistance are excluded.

   **Statutory Objective**
   - Increase housing choices for low-income families

   **Authorization**
   - Attachment C, paragraph B.2

   **Regulation Citation**
   - Section 13 and 35 of 1937 Act
   - 24 CFR 941 Subpart F
   - Section 8 (o) (6), 8 (o) (13) (J) and 8 (o) (16) of 1937 Act and 24 CFR 852 subpart E, 982.305 and 983 Subpart F

3. **Planned Non-Significant Changes**

   No changes to this activity during this fiscal year.

4. **Planned Changes to Metrics/Data Collection**

   No changes to this activity during this fiscal year.

5. **Planned Significant Changes**

   No changes to this activity during this fiscal year.
**2013-1 Making A Home Program**

1. **Plan Year Approved, Implemented, Amended**
   - Approved by the AHFC Board of Directors: April 4, 2012
   - Reviewed by HUD: June 25, 2012

A Memorandum of Agreement was executed in July 2012. The program began with Numbered Memo 12-27 dated October 24, 2012 and was effective on November 1, 2012.

2. **Description/Update**
   This activity was formerly named “Youth Aging Out of Foster Care.” This is a time-limited (three years), tenant-based rental assistance program targeting youth ages 18 to 24 aging out of Alaskan foster care. The program serves direct referrals from the State of Alaska Department of Health and Social Services, Office of Children’s Services.

Due to the success of the Returning Home program (2010-9) with the Alaska Department of Corrections, AHFC partnered with the State of Alaska Office of Children’s Services to provide a similar program for youth aging out of foster care.

- HOME Investment Partnership Program funds pay for the monthly HAP for coupons leased outside the Anchorage jurisdiction. Operational and staff costs are supported with MTW funds. AHFC has developed a fee-for-service for each housing unit month. These HOME administrative fees are booked as Non-MTW revenue. AHFC is following HOME rules at 24 CFR 92 for tenant-based assistance. Family annual income is calculated using the rules at 24 CFR 5.630.
- The State of Alaska Department of Health and Social Services provides an annual allotment to assist ten youth families in Anchorage. The number of families assisted each year is contingent upon available funding. For purposes of consistency and administrative efficiencies, family annual income is calculated using the rules at 24 CFR 5.630.

Due to the success of the Anchorage program, the Department of Health and Social Services provided additional funding to increase the number of youth served in Anchorage to 15 each month starting in FY2016. AHFC matches that contribution for an additional 15 vouchers in Anchorage.

**Statutory Objective**
Increase housing choices for low-income families

**Authorization**
- Attachment D of the MTW Agreement signed January 30, 2012 allows for “broader uses of funds.” AHFC will rely on that authority to use MTW block grant funds to partially offset administrative costs to support this HOME-funded activity.
- Attachment C, paragraph B.2
Regulation Citation

- Sections 9(d)(1), 9(e)(1) and Section 8(o) of 1937 Act
- Section 8(o)(1), 8(o)2, 8(o)3, 8(o)10, and 8(o)(13)(H)-(I) of the 1937 Act
- 24 CFR 982.508, 982.503 and 982.518
- Sections 8(o)(6), 8(o)(13)(J) and 8(o)(16) of 1937 Act
- 24 CFR 982 subpart E, 982.305 and 983 Subpart F

3. Planned Non-Significant Changes
No changes to this activity during this fiscal year.

4. Planned Changes to Metrics/Data Collection
No changes to this activity during this fiscal year.

5. Planned Significant Changes
No changes to this activity during this fiscal year.

2013-2 Empowering Choice Housing Program (ECHP)

1. Plan Year Approved, Implemented, Amended
   Approved by the AHFC Board of Directors        April 4, 2012
   Reviewed by HUD                               June 25, 2012

   - This activity began with Numbered Memo 12-40 issued and effective on November 8, 2012 for all AHFC voucher program communities.
   - This activity for locations without a Housing Choice Voucher Program began with Numbered Memo 12-42 issued and effective on November 16, 2012 for preferential placement on public housing program waiting lists in Bethel, Cordova, and Nome.

2. Description/Update
   In partnership with the State of Alaska Council on Domestic Violence and Sexual Assault and the Alaska Network on Domestic Violence and Sexual Assault (ANDVSA), AHFC created a set-aside of MTW vouchers to exclusively serve families displaced due to domestic violence and sexual assault. This is a time-limited (36 months) program for families qualified and referred directly from the ANDVSA member agency. This program is available in every community currently offering an AHFC Housing Choice Voucher Program.

   For those communities without a Voucher Program (Bethel, Cordova, Nome), AHFC offers preferential placement on its Public Housing Program waiting lists for families displaced due to domestic violence. The ANDVSA member agency is responsible for qualifying and referring those families.

   Statutory Objective
   Increase housing choices for low-income families
Authorization
- Attachment C, paragraph B.2

Regulation Citation
- Sections 9(d)(1), 9(e)(1) and Section 8(o) of 1937 Act
- Section 8(o)(1), 8(o)2, 8(o)3, 8(o)10, and 8(o)(13)(H)-(l) of the 1937 Act
- 24 CFR 982.508, 982.503 and 982.518
- Sections 8(o)(6), 8(o)(13)(J) and 8(o)(16) of 1937 Act
- 24 CFR 982 subpart E, 982.305 and 983 Subpart F

3. Planned Non-Significant Changes
No changes to this activity during this fiscal year.

4. Planned Changes to Metrics/Data Collection
No changes to this activity during this fiscal year.

5. Planned Significant Changes
No changes to this activity during this fiscal year.

2014-1 Reasonable Rent and Family Self-Sufficiency Initiative

1. Plan Year Approved, Implemented, Amended
   Approved by the AHFC Board of Directors  February 27, 2013
   Reviewed by HUD  September 10, 2013

- Housing Choice Voucher Program – This activity was issued on January 13, 2014 with Numbered Memo 14-01. New admission families began effective February 1, 2014; transitioning families began with annual examinations effective May 1, 2014 and later.
- Public Housing Program – This activity was issued on April 21, 2014 with Numbered Memo 14-09. New admission families began effective May 1, 2014; transitioning families began with annual examinations effective August 1, 2014 and later.

2. Description/Update
This activity addresses the MTW Agreement requirement to establish a reasonable rent policy designed to encourage employment and self-sufficiency by participating families (MTW Agreement, Section III).

Further clarification of sub-activities for the hardship process, conversion of existing FSS accounts, and voucher portability for Step Program families was sent to HUD with amendments 1 and 2 to the FY2014 MTW Plan.
Statutory Objective

- Reduce cost and achieve greater cost effectiveness in federal expenditures
- Give incentives to families with children whose heads of household are either working, seeking work, or are participating in job training, educational, or other programs that assist in obtaining employment and becoming economically self-sufficient
- Increase housing choices for low-income families

Authorization

Attachment C, paragraphs C.4, C.11, D.2, and D.3

Regulation Citation

As listed under each sub-activity below.

3. Planned Non-Significant Changes
No changes to this activity during this fiscal year.

4. Planned Changes to Metrics/Data Collection
No changes to this activity during this fiscal year.

5. Planned Significant Changes
No changes to this activity during this fiscal year.

2014-1a Population Definitions

1. Plan Year Approved, Implemented, Amended
As listed under 2014-1 above.

2. Description/Update
AHFC is using the following definitions as part of its rent reform activity.

- **Classic Program Family** is defined as 100 percent of adult household members are either a person with a disability (as defined in 24 CFR 5.403) or 62 years of age or older. These families may include a live-in aide (as defined in 24 CFR 5.403), minors, or full-time dependent students.
- **Full-Time Student** is defined as a dependent adult under the age of 24 who is enrolled as a student at an institution of higher education and meets the school's definition of full-time enrollment. AHFC will continue to disregard any income earned by an individual while full-time student status is maintained.
- **Set-Aside Program Family** – these are families using special purpose or direct referral vouchers that use AHFC's streamlined income calculation method. This includes the Emergency Housing Voucher Program, Empowering Choice Housing
Program, Foster Youth to Independence Initiative Voucher Program, Mainstream Voucher Programs, Moving Home Program, Non-Elderly Disabled Voucher Program, Project-Based Voucher Program, Tenant Protection Vouchers, and Veterans Affairs Supportive Housing Voucher Program. As of January 10, 2016, AHFC began absorbing all incoming portable vouchers and classifying families into the Step and Classic programs.

- **Step Program Family** is defined as any household that does not meet the definition of a Classic or Set-Aside Program family.

**Statutory Objective**
As listed under 2014-1 above.

**Authorization**
- Public Housing – Attachment C, paragraph C.2.

**Regulation Citation**
HUD definitions of Working Family, Disabled Family, Elderly Family, and Full-Time Student at 24 CFR 5.403 and 24 CFR 5.612 are used as part of the Classic Program family definition.

3. **Planned Non-Significant Changes**
No changes to this activity during this fiscal year.

4. **Planned Changes to Metrics/Data Collection**
No changes to this activity during this fiscal year.

5. **Planned Significant Changes**
No changes to this activity during this fiscal year.

**2014-1b Minimum Rent**

1. **Plan Year Approved, Implemented, Amended**
As listed under 2014-1 above.

2. **Description/Update**
This supporting activity establishes a minimum rent in exception to HUD regulations. HUD regulations require AHFC to establish a minimum monthly rent for the Public Housing and Housing Choice Voucher programs that does not exceed $50 per month. AHFC has set the following minimum rents as part of its rent reform activity.

- Classic Program family - the minimum rent is $25. Because AHFC is anticipating that these families will not have wage earners and have fixed income sources, staff felt
that it was more reasonable to set a $25 rate. AHFC does not require a waiver for this proposal.

- **Set-Aside Program family** – the minimum rent is $25. AHFC does not require a waiver for this proposal.
- **Step Program family** – the minimum rent is $100. Staff felt that this was a more reasonable minimum rent that prepares the family for the increase in their monthly rental obligation in Step Year 2.

**Statutory Objective**
As listed under 2014-1 above.

**Authorization**
- Public Housing – Attachment C, paragraph C.11.
- Housing Choice Voucher – Attachment C, paragraph D.2.a.

**Regulation Citation**
HUD regulations at 24 CFR 5.630.

3. **Planned Non-Significant Changes**
No changes to this activity during this fiscal year.

4. **Planned Changes to Metrics/Data Collection**
No changes to this activity during this fiscal year.

5. **Planned Significant Changes**
No changes to this activity during this fiscal year.

**2014-1c Utility Reimbursement Payments**

1. **Plan Year Approved, Implemented, Amended**
As listed under 2014-1 above.

2. **Description/Update**
HUD regulations require AHFC to establish utility allowance schedules for each Voucher and Public Housing jurisdiction, to update those schedules annually, and to pay a utility reimbursement payment when the utility allowance exceeds the family contribution. This supporting activity eliminates utility reimbursement payments for the Voucher and Public Housing programs. Families that may need an adjustment of their subsidy due to unusual or excessive utility requirements may ask for a hardship. See supporting activity 2014-1I for a discussion of the hardship policy.

**Statutory Objective**
As listed under 2014-1 above.
Authorization

- Public Housing – Attachment C, paragraph C.11.
- Housing Choice Voucher – Attachment C, paragraph D.2.a.

Regulation Citation

- Both – 24 CFR 5.632.

3. Planned Non-Significant Changes

No changes to this activity during this fiscal year.

4. Planned Changes to Metrics/Data Collection

No changes to this activity during this fiscal year.

5. Planned Significant Changes

No changes to this activity during this fiscal year.

2014-1d Jumpstart Program

1. Plan Year Approved, Implemented, Amended

As listed under 2014-1 above. With Numbered Memo 14-10 issued and effective on April 29, 2014, AHFC began transitioning HUD FSS enrollments to the MTW FSS program. Existing participants were allowed to graduate and receive accumulated escrow balances as part of this transition process.

The Jumpstart Program replaced the MTW Family Self-Sufficiency Program. The Jumpstart Program was submitted as Amendment One to the FY2016 MTW Annual Plan. Enrollment in the MTW Family Self-Sufficiency Program was suspended with Numbered Memo 15-18 issued and effective on June 1, 2015. Any enrollments in process were converted to the new Jumpstart program effective August 1, 2015.

Approved by the AHFC Board of Directors July 29, 2015
Reviewed by HUD December 16, 2015

New enrollments to the Jumpstart Program began November 1, 2015.

2. Description/Update

This activity was formerly called Family Self-Sufficiency Program. AHFC has operated a voluntary Family Self-Sufficiency Program since 1994. In order to meet the needs of families participating in the Step Program, AHFC expanded its program to all its Public Housing and
Housing Choice Voucher jurisdictions, as well as increasing the number of families eligible to participate. Jumpstart offers two service levels for families:

- Case Management (level 1) – these families sign a participation agreement, develop an Individual Training and Services Plan, receive individualized coaching and goal-setting services, and are eligible for monetary incentives.
- Incentives Only (level 2) – these families sign a participation agreement and receive counseling regarding available monetary incentives.

Numbered Memo 18-18 dated April 20, 2018 and effective May 1, 2018 increased the amount of incentives available to a Level 1 Case Management family to $5,000. AHFC also changed its incentive rules to allow a Level 1 family to receive all its incentives in Tuition Assistance.

For families wishing to participate in the Savings Match incentive, AHFC requires that these families complete a financial literacy requirement.

**Statutory Objective**
Give incentives to families with children whose heads of household are either working, seeking work, or are participating in job training, educational, or other programs that assist in obtaining employment and becoming economically self-sufficient

**Authorization**
Attachment C, paragraph E.

**Regulation Citation**
Jumpstart is operated under the regulations at 24 CFR 984 and regulations at parts 5, 882, 887, 960, 966, and 982 (except where specifically exempted by this Plan).

Requested waivers are:
- 24 CFR 984.103 – Definition of self-sufficiency; AHFC developed its own definition
- 24 CFR 984.105 – Minimum program size; AHFC expanded the size and jurisdictions under the Jumpstart Program
- 24 CFR 984.202 – Program Coordinating Committee composition; AHFC will be establishing an alternate composition for this committee based on AHFC’s geographic challenges
- 24 CFR 984.203 – Family selection; AHFC has defined Jumpstart family selection priorities
- 24 CFR 984.303 – Contract of Participation; AHFC developed its own Agreement for its Jumpstart participants – Jumpstart Participation and Incentives Agreement
- 24 CFR 984.303(a) – Signature of head of household; AHFC is adding a procedure for an alternate head of household
- 24 CFR 984.303(b)(2) – Independence from welfare assistance; AHFC is waiving this condition for fulfillment of a Jumpstart Agreement
- 24 CFR 984.303(b)(4) – Suitable employment; Any adult family member who signs the Agreement can fulfill this requirement.
• 24 CFR 984.303(c) – Contract term; the Jumpstart Agreement will coincide with the Step Program family’s subsidized housing term (this may be less than 5 years)
• 24 CFR 984.303(d) – Contract extension; AHFC Jumpstart staff may extend an Agreement at their discretion or if authorized by the Bridge Committee
• 24 CFR 984.303(d)(5)(iii) – Consequences of noncompliance; AHFC will not terminate a family’s rental assistance for failure to comply with their Agreement
• 24 CFR 984.303(g) – Completion; An Agreement is complete when the family has fulfilled all of its obligations under the Agreement and the family must be in good standing with AHFC the month they complete the Agreement
• 24 CFR 984.304 – Total tenant payment; AHFC will calculate total tenant payment in compliance with policy in its Housing Choice Voucher Administrative Plan and Public Housing Program Admissions and Occupancy Policy
• 24 CFR 984.305 – FSS Account; AHFC will not offer an FSS Account. AHFC has developed an alternate system of incentives
• 24 CFR 984.306 – Residency and portability requirements; families are not eligible to port Jumpstart participation. Families are not eligible to port FSS Program participation into AHFC’s jurisdiction. AHFC will not accept FSS Account balances from other PHAs. Jumpstart incentives must be earned while in an AHFC jurisdiction.

3. Planned Non-Significant Changes
No changes to this activity during this fiscal year.

4. Planned Changes to Metrics/Data Collection
No changes to this activity during this fiscal year.

5. Planned Significant Changes
No changes to this activity during this fiscal year.

2014-1e Family Choice of Rent and Flat Rents

1. Plan Year Approved, Implemented, Amended
As listed under 2014-1 above.

2. Description/Update
This supporting activity waives the annual requirement to offer a public housing family the choice of a flat or income-based rent. AHFC currently sets a contract rent rate for its Public Housing units. This contract rent replaces the flat rent. If a family’s income rises to a point where their required income-based contribution would exceed the contract rent, AHFC offers the family the contract rent.

AHFC ensures that it establishes a contract rent that reflects, not leads, the market. As one of its tools, staff uses an annual, independent study conducted by AHFC’s Planning and Program Development Department in cooperation with the State of Alaska Department of
Labor. This study surveys Alaska’s communities and landlords about its housing markets including vacancy rates, market conditions, rentals, and utilities.

AHFC continues to compare the fair market rent, current family rent contributions, local rental market vacancy and rental rates, and local advertising materials when selecting a reasonable contract rent. AHFC also continues to add an affordability factor as these rents are meant for low-income families.

A family may exit subsidy and remain in a unit. These families pay a Market Rent, a rate that is higher than the Contract Rent. As an internal control, AHFC sets its market rents within 15 percent of the State of Alaska Department of Labor market survey rate.

**Statutory Objective**
As listed under 2014-1 above.

**Authorization**
Attachment C, paragraph C.11.

**Regulation Citation**
HUD regulations at 24 CFR 960.253.

3. **Planned Non-Significant Changes**
No changes to this activity during this fiscal year.

4. **Planned Changes to Metrics/Data Collection**
No changes to this activity during this fiscal year.

5. **Planned Significant Changes**
No changes to this activity during this fiscal year.

---

**2014-1f Ineligible Noncitizen Proration**

1. **Plan Year Approved, Implemented, Amended**
As listed under 2014-1 above.

2. **Description/Update**
This supporting activity offers an alternate methodology for prorating the assistance available to families with ineligible noncitizen members. Current regulations require:
- Public Housing - AHFC must formulate a “maximum” subsidy each year and update it.
- Voucher - AHFC can give families an estimated figure of their prorated subsidy, but the final figure depends upon the gross rent of the unit rented.
Both procedures are administratively burdensome for the low numbers of ineligible noncitizens in AHFC's portfolio. For a family with ineligible noncitizen members in the household, AHFC will deduct $50 from the family’s subsidy as long as the ineligible noncitizen members reside in the household.

**Statutory Objective**
As listed under 2014-1 above.

**Authorization**

**Regulation Citation**
HUD regulations at 24 CFR 5.520.

3. **Planned Non-Significant Changes**
No changes to this activity during this fiscal year.

4. **Planned Changes to Metrics/Data Collection**
No changes to this activity during this fiscal year.

5. **Planned Significant Changes**
No changes to this activity during this fiscal year.

---

**2014-1g Annual Recertification Requirement**

1. **Plan Year Approved, Implemented, Amended**
As listed under 2014-1 above.

2. **Description/Update**
This supporting activity develops an alternate recertification schedule for families subject to rent reform activities. AHFC continues to require all families to report changes in family composition within ten business days. AHFC continues to pull the Enterprise Income Verification (EIV) report to track income and how the rent reform activity is affecting its clientele.

   - **Classic Program** – these families receive a triennial (every three years) examination. In the no examination years for Public Housing, AHFC continues to verify household composition and certify compliance with community service obligations.
   
   - **Step Program** – these families receive an income examination at time of admission to determine eligibility under income limit guidelines and set their income-based rent for the first year. Each year, AHFC discusses the EIV report with the family, and the family self-certifies to its accuracy. AHFC does not conduct any additional income verification processes unless the family requests a hardship. AHFC reports these figures on the 50058.
• Set-Aside Program – these families receive an income examination every year.

**Statutory Objective**
As listed under 2014-1 above.

**Authorization**
• Public Housing - Attachment C, paragraphs C.4 and C.11
• Housing Choice Voucher - Attachment C, paragraphs D.1.c, D.2.a, and D.3.b.

**Regulation Citation**
• Public Housing – HUD regulations at 24 CFR 960.257.
• Housing Choice Voucher – HUD regulations at 24 CFR 982.516

3. **Planned Non-Significant Changes**
No changes to this activity during this fiscal year.

4. **Planned Changes to Metrics/Data Collection**
No changes to this activity during this fiscal year.

5. **Planned Significant Changes**
No changes to this activity during this fiscal year.

2014-1h Annual and Adjusted Annual Income Calculation

1. **Plan Year Approved, Implemented, Amended**
As listed under 2014-1 above.

2. **Description/Update**
This supporting activity develops an alternate methodology for calculating a family’s annual income. AHFC does not deviate from the following regulations:
• Determination of income sources and which sources are included or excluded as part of a family’s annual income.
• Determination of asset sources and when an asset becomes annual income.
• Determination of when a welfare benefit reduction affects annual income.

As part of this plan, AHFC is implementing the following waivers. Families that believe they suffer from a financial hardship due to the elimination of these allowances may request a hardship (see supporting activity 2014-1l in this Plan).
• Elimination of the annual $400 allowance for an elderly/disabled family.
• Elimination of the allowance of $480 for each minor dependent in a household.
• Elimination of the medical allowance for out-of-pocket expenses for elderly/disabled families.
• Elimination of the handicap allowance for out-of-pocket expenses that allow a person with disabilities to engage in work activities.
• Elimination of the childcare allowance for out-of-pocket expenses for care of minors under the age of 13 to allow an adult household member to engage in work activities.

AHFC has previously requested waivers for the following regulations and has absorbed them into Activity 2014-1.
• Activity 2010-2 raised the asset threshold from $5,000 to $10,000. Now moved under supporting activity 2014-1j.
• Activity 2010-3 eliminated the Earned Income Disallowance program for persons with disabilities and families engaging in work activities. Now moved under supporting activity 2014-1k.

Statutory Objective
As listed under 2014-1 above.

Authorization
• Attachment C, paragraphs C.4 and C.11.
• Attachment C, paragraphs D.2.a and D.3.a.

Regulation Citation
• Both Programs - HUD regulations at 24 CFR 5.611, 24 CFR 5.617, and 24 CFR 5.628
• Public Housing - 24 CFR 960.225 and 24 CFR 966.4(b)(1)
• Housing Choice Voucher – 24 CFR 982.503, 24 CFR 982.505, and 24 CFR 982.508

3. Planned Non-Significant Changes
No changes to this activity during this fiscal year.

4. Planned Changes to Metrics/Data Collection
No changes to this activity during this fiscal year.

5. Planned Significant Changes
No changes to this activity during this fiscal year.

2014-1i Portability
1. Plan Year Approved, Implemented, Amended
   Approved by the AHFC Board of Directors August 21, 2013
   Reviewed by HUD December 31, 2013

This activity was issued with Numbered Memo 14-01 on January 13, 2014.
• Families were allowed to port under traditional HUD rules before their first annual examination for transition to rent reform.
• AHFC was administering vouchers as of February 1, 2014 and classified those families into the Set-Aside Program.
• AHFC absorbed all families that ported into AHFC as of August 1, 2014. These families were allowed to retain their right to port out under traditional HUD rules before their first annual examination for transition to rent reform.
• AHFC began absorbing all port-in families as of August 1, 2015. This policy change was issued with Numbered Memo 15-12 on April 20, 2015.
  • New port-in families as of August 1, 2015 were classified into the Step or Classic Program.
  • Families in the Set-Aside Program were allowed to retain their right to port out under traditional HUD rules before their first annual examination for transition to rent reform.

2. Description/Update
This supporting activity changes AHFC’s Housing Choice Voucher Administrative Plan requirements that Step Program families must meet before allowing a family to port AHFC’s voucher to another housing authority’s jurisdiction. These changes do not impact current HUD regulations regarding portability for Enhanced or Tenant Protection, Emergency Housing, Foster Youth to Independence Initiative, Mainstream, Non-Elderly Disabled, or Veterans Affairs Supportive Housing vouchers. AHFC also continues to offer portability under current HUD regulations to all MTW tenant-based voucher holders that are classified as Classic Program families.

AHFC did not make any changes to the rules governing port-in vouchers, except to classify these families in the Set-Aside Program and streamline the calculation of family income as specified in Activity 2014-1h. Now these families are classified as Classic or Step when choosing to port in to AHFC.

• AHFC continues to enforce the regulations regarding nonresident applicants under 24 CFR 982.353(c).
• AHFC also continues to enforce the regulations regarding income eligibility under 24 CFR 982.353(d).
• AHFC did not make any changes to the regulations under 24 CFR 982.355 regarding administration by receiving PHAs.

AHFC proposes the following limitations for Step Program families seeking to port a voucher from AHFC’s jurisdiction.

• Absorption by the Receiving PHA – if a receiving PHA is absorbing vouchers, the Step Program family may port their tenant-based voucher if they meet the requirements under 24 CFR 982.363(b).
• Reasonable Accommodation – if a Step Program family needs to move their tenant-based voucher to another PHA’s jurisdiction in order to accommodate a family member with a disability, AHFC will allow those with appropriate documentation. The family must meet the requirements under 24 CFR 982.353(b).
• VAWA Protections – if a Step Program family needs to move their tenant-based voucher to another PHA’s jurisdiction in order to receive protections afforded under
the Violence Against Women Act (VAWA), AHFC will allow those with appropriate documentation. The family must meet the requirements under 24 CFR 982.353(b).

**Statutory Objective**
As listed under 2014-1 above.

**Authorization**
Housing Choice Voucher - Attachment C, paragraph D.1.g.

**Regulation Citation**
Housing Choice Voucher – 24 CFR 982.353

3. **Planned Non-Significant Changes**
No changes to this activity during this fiscal year.

4. **Planned Changes to Metrics/Data Collection**
No changes to this activity during this fiscal year.

5. **Planned Significant Changes**
No changes to this activity during this fiscal year.

---

**2014-1J Income from Assets**

1. **Plan Year Approved, Implemented, Amended**
   Approved by the AHFC Board of Directors  
   Reviewed by HUD
   April 23, 2009  
   August 6, 2009

   This was implemented on October 26, 2009 with Numbered Memo 09-28. This was formerly numbered as Activity 2010-2 and updated as part of the FY2018 Annual Plan. This was wrapped into Activity 2014-1 because it is part of the AHFC rent calculation method.

2. **Description/Update**
   AHFC allows a family to self-certify total family assets up to $10,000 and excludes the income generated from a family’s total assets when assets total less than $10,000.

   **Statutory Objective**
   As listed under 2014-1 above.

   **Authorization**
   Attachment C, paragraphs C.11 and D.2.a.

   **Regulation Citation**
   24 CFR 5.609
3. **Planned Non-Significant Changes**
No changes to this activity during this fiscal year.

4. **Planned Changes to Metrics/Data Collection**
No changes to this activity during this fiscal year.

5. **Planned Significant Changes**
No changes to this activity during this fiscal year.

---

**2014-1k Earned Income Disallowance**

1. **Plan Year Approved, Implemented, Amended**
   - Approved by the AHFC Board of Directors: April 23, 2009
   - Reviewed by HUD: August 6, 2009

This was implemented on October 26, 2009 with Numbered Memo 09-28. As of the FY2012 MTW Report, no enrollees remained. This was formerly numbered as Activity 2010-3 and updated as part of the FY2018 Annual Plan. This was wrapped into Activity 2014-1 because it is part of the AHFC rent calculation method.

2. **Description/Update**
   Eliminate the Earned Income Disallowance (EID) and its associated tracking/paperwork times. Existing clients were allowed to finish the program.

   **Statutory Objective**
   As listed under 2014-1 above.

   **Authorization**
   Attachment C, paragraphs C.11 and D.2.a.

   **Regulation Citation**
   24 CFR 5.617 and 960.255

3. **Planned Non-Significant Changes**
No changes to this activity during this fiscal year.

4. **Planned Changes to Metrics/Data Collection**
No changes to this activity during this fiscal year.

5. **Planned Significant Changes**
No changes to this activity during this fiscal year.
2014-11 Hardship Policy and Process

1. Plan Year Approved, Implemented, Amended
   Approved by the AHFC Board of Directors January 8, 2014
   Reviewed by HUD April 30, 2014

The Bridge Process was implemented with rent reform activity 2014-1:
   • On February 1, 2014 for Housing Choice Voucher families
   • On May 1, 2014 for Public Housing Program families

This was formerly listed in the Appendix of the Annual Plan and updated as part of the FY2018 Annual Plan. This was wrapped into Activity 2014-1 as establishing a method for families to grieve an adverse impact due to an alternate rent calculation activity is a requirement.

2. Description/Update
   As a Moving to Work agency, AHFC must develop a reasonable rent policy that encourages employment and self-sufficiency. AHFC refers to this policy as Rent Reform. As part of rent reform, AHFC must also adopt a hardship policy to meet the individual needs of families that request a modification to, exemption from, or temporary waiver to:
   • Family requirements under Moving to Work Activity 2014-1 Reasonable Rent and Family Self-Sufficiency; or
   • A family’s requirement to pay a minimum rent under 24 CFR 5.630; or
   • AHFC’s elimination of interim examinations under Moving to Work Activity 2014-1.

AHFC’s hardship policy is called the Bridge Process. Families transitioning from the traditional rent calculation method to AHFC’s rent reform model had access to a one-time “Safety Net”.
   • The current hardship policy is summarized below.
   • AHFC continues to offer a Minimum Rent Exemption procedure for those families subject to the minimum rent.

Beginning in November 2016, AHFC refined the Bridge Policy to a three-tiered process to expedite the processing of family requests. This change was distributed to staff with Numbered Memo 16-27 issued October 20, 2016 and effective November 1, 2016.

The Safety Net period for unexpected loss of income was extended from two months to three months effective February 20, 2017. This was distributed to staff with Numbered Memo 17-10 on February 20, 2017.
2.A Bridge Tier 1
These requests are processed by each local AHFC office. If a family meets the qualifying conditions, staff has the authority to grant a temporary reduction of rent to address the family’s hardship. Hardships include:
- **Permanent Loss of a Household Member with Income** – AHFC will remove the individual and their associated income. If the family is on an income-based formula, the family’s contribution is recalculated. If the family is on the Step schedule and experiencing a shelter burden, they may qualify for a temporary reduction of rent as listed in the Safety Net below.
- **Safety Net** – Unanticipated Income Loss causes a shelter burden for the family. Staff may grant a reduction of the family portion to 50 percent of monthly income for a period of three months. The family is also referred to the Jumpstart program for a consultation and possible enrollment.
- **Safety Net** – Short-Term Medical/Health Condition of an employed adult that results in the loss of income. Staff may grant a reduction of the family portion to 50 percent of monthly income for a period of three months.

2.B Bridge Tier 2
This level of review is for families with hardship circumstances that exceed staff authority to grant and to provide a level of review for families that disagree with the relief offered at Tier 1. Review at this level also includes recommendations for family requests to appear before the Bridge Committee. Hardship relief that can be granted at this level includes:
- **Medical or Child Care Expense Allowance** – an allowance for out-of-pocket expenses can be considered when expenses cause a shelter burden in excess of 50 percent of family monthly income. A reduction of the family portion to 50 percent of monthly income for a period of six months can be granted. Persons with disabilities who request the medical expense deduction are handled through the reasonable accommodation process.
- **Extension to Tier 1 Safety Net** – if a family’s initial reduction of rent for three months is not sufficient, the family can ask for an additional three months. If the extension is needed due to the unanticipated loss of income, the family must be an active Jumpstart participant and receive their recommendation for an extension.

2.C Bridge Review of Determinations Under Tier 2
This level of review is for families that disagree with the relief offered at Tier 2. Review at this level also includes recommendations for family requests to be evaluated by the Bridge Committee.

2.D Step Extension Process
Ongoing analyses of Step Program families’ progress toward financial self-sufficiency indicates that while some families have achieved great success, others are struggling. To help families that need additional time to achieve goals or stabilize income, AHFC introduced a Step Extension Process. This was issued with Numbered Memo 18-30 on September 20, 2018 with an effective date of November 1, 2018.
Two separate, consecutive, one-year extensions to rental assistance are available. For both extensions:

- Families are required to apply for the extension each year.
- Families must pay more than 50 percent of monthly income toward rent and tenant-paid utilities.
- Families must be compliant with family obligations under their rental assistance program.
- Jumpstart enrollment:
  - For year one eligibility, families must enroll or become active in Jumpstart.
  - For year two eligibility, families must have remained active during their year one extension period.
- Rental assistance:
  - Voucher Step Program families receive 20 percent of the Payment Standard.
  - Public Housing Step Program families pay 80 percent of the unit’s Contract Rent.

A log was created to track Step Program Extension applications and approvals. Reminder notices advising families of the upcoming end of their Step Program rental assistance were created to remind families that the Step Program is ending and additional assistance may be available through the Step Extension Process.

**Statutory Objective**
MTW Agreement, Section III

**Authorization**
Attachment C, paragraphs C.11 and D.2.a.

**Regulation Citation**
24 CFR 5.617 and 960.255

3. **Planned Non-Significant Changes**
No changes to this activity during this fiscal year.

4. **Planned Changes to Metrics/Data Collection**
No changes to this activity during this fiscal year.

5. **Planned Significant Changes**
No changes to this activity during this fiscal year.
2014-3 PBV Inspection Requirements

1. Plan Year Approved, Implemented, Amended
   Approved by the AHFC Board of Directors February 27, 2013
   Reviewed by HUD September 10, 2013

   This activity began with Numbered Memo 14-27 issued on September 22, 2014 and effective on October 1, 2014.

2. Description/Update
   For project-based voucher (PBV) developments, AHFC requires flexibility when determining the number of annual and quality control inspections. The number required may vary depending on the development configuration and number of PBV units.

   AHFC is basing its initial and annual inspection requirement on the needs of each individual development. AHFC reserves the right to inspect any time it suspects that the owner is not complying with Housing Quality Standards (HQS) or if the fail rate reaches 20 percent at the development. AHFC will continue to investigate tenant complaints regarding the condition of a PBV unit. AHFC will also continue to conduct the initial property and unit inspections before entering into a HAP Contract for the development.

   AHFC has an additional quality assurance process for those developments with PBV and Low Income Housing Tax Credit Programs, as AHFC’s Internal Audit Department conducts reviews of the property that include unit inspections. AHFC’s quality assurance staff will review Internal Audit’s findings and consider those inspections as part of its inspection universe.

   Statutory Objective
   Reduce cost and achieve greater cost effectiveness in federal expenditures

   Authorization
   Attachment C, paragraphs D.5 and D.7.d.

   Regulation Citation
   • 24 CFR 983.103(c) for turnover inspection requirements.
   • 24 CFR 983.103(d)(1) for annual inspection random sample requirements.
   • 24 CFR 983.103(d)(2) for annual inspection failed unit inspection requirements.
   • 24 CFR 983.103(e)(2) for failed inspection follow-up requirements.

3. Planned Non-Significant Changes
   No changes to this activity during this fiscal year.

4. Planned Changes to Metrics/Data Collection
   No changes to this activity during this fiscal year.
5. Planned Significant Changes
No changes to this activity during this fiscal year.

2014-4 Ridgeline Terrace and Susitna Square

1. Plan Year Approved, Implemented, Amended
   Approved by the AHFC Board of Directors: February 27, 2013
   Reviewed by HUD: September 10, 2013

AHFC subsidy began for these two developments in accordance with their HAP Contracts. Staff received policy guidance with Numbered Memo 16-29 issued December 20, 2016 and effective on January 1, 2017.

AHFC increased the income limits for eligible families to match the tax credit admission guidelines. These developments are funded with a combination of funds including Low Income Housing Tax Credits and Project-Based Vouchers. The LIHTC program allows admission of families up to 60 percent of area median income. The changes were submitted as Amendment Two to the FY2018 Moving to Work Plan.

   Approved by the AHFC Board of Directors: April 27, 2016
   Reviewed by HUD: May 17, 2016

2. Description/Update
This activity was formerly named Mountain View and San Roberto Development. AHFC has updated the name to match the developments. AHFC used its MTW funds and its development expertise to support affordable housing acquisition and development. AHFC also pursued disposition and redevelopment of its current Public Housing portfolio through its subsidiary entity, Alaska Corporation for Affordable Housing (ACAH).

- Susitna Square (18 units, 18 project-based vouchers) was ready for occupancy September 1, 2015.
- Ridgeline Terrace (70 units, 63 project-based vouchers) was ready for occupancy January 8, 2016.

Statutory Objective
Increase housing choices for low-income families

Authorization
- Attachment C, paragraph D.3.a

Regulation Citation
- AHFC will follow the guidance set forth in PIH Notice 2011-45.
3. Planned Non-Significant Changes
No changes to this activity during this fiscal year.

4. Planned Changes to Metrics/Data Collection
No changes to this activity during this fiscal year.

5. Planned Significant Changes
No changes to this activity during this fiscal year.

2015-1 Modify Reasonable Rent Procedure for 5 Percent FMR Decrease

1. Plan Year Approved, Implemented, Amended
   Approved by the AHFC Board of Directors May 14, 2014
   Reviewed by HUD April 6, 2015

This activity was implemented on March 20, 2017 with Numbered Memo 17-13 with an effective date of April 1, 2017. There were no changes to the payment standard during this reporting period.

2. Description/Update
Current HUD regulations require a PHA to re-determine rent reasonableness within 60 days of a five percent decrease in the Fair Market Rent (FMR) for any unit under contract. Under Moving to Work Activity 2011-2, Local Payment Standards, AHFC sets each voucher jurisdiction’s payment standard to respond to local market conditions. These are monitored annually and any changes of 5 percent or more in the local market requires an adjustment of the payment standard. Payment standard evaluation and adjustment do not typically occur at the same time that HUD publishes revised FMRs.

AHFC continues to evaluate rent reasonableness prior to signing any new HAP contracts for families that wish to move and for landlord rent increase requests. For those families that are renewing their HAP Contract for their current unit, AHFC conducts rent reasonableness as part of each family’s regular examination process. The revised payment standard and rent reasonableness coincide with the effective date of the family’s examination.

AHFC expects that this activity will have minimal impact to families as Step Program families receive a reduced percentage of the payment standard each year, and Classic Program families receive triennial examinations.

Statutory Objective
Reduce cost and achieve greater cost effectiveness in federal expenditures

MTW Authorization and Need
Attachment C, paragraph D.2.c
3. **Planned Non-Significant Changes**  
No changes to this activity during this fiscal year.

4. **Planned Changes to Metrics/Data Collection**  
No changes to this activity during this fiscal year.

5. **Planned Significant Changes**  
No changes to this activity during this fiscal year.

### 2016-1 Section 811 Sponsor-Based Assistance Match

1. **Plan Year Approved or Amended**  
   Reviewed & Approved by HUD  
   9/14/2015

2. **Description**  
Formerly called the Housing First Sponsor-Based Assistance RFP. Under the Moving to Work Demonstration Program, housing authorities have the authority to fund rental assistance outside of Section 8 and 9 regulations under the 1937 Housing Act. When this activity was first proposed in AHFC’s FY2018 Annual Plan, PHD planned to collaborate with our Planning Department to offer additional project-based vouchers to incentivize owners to participate in the Section 811 project-based rental assistance program. AHFC has solicited two proposals for the award of these funds with unsuccessful responses prior to the selection of its current partner. At this time, none of the private market owners that dedicated units to the Section 811 project-based vouchers want the additional units offered by the Public Housing Division. PHD offered to change the form of additional subsidy from a project-based voucher to sponsor-based rental assistance for ease of administration. At this time, AHFC has not received any new requests for Section 811 project-based rental assistance.

AHFC is eligible to obligate Section 811 funds through September 2023.

**Statutory Objective**  
Increase housing choices for low-income families.

**MTW Authorization and Need**  
- Attachment C, paragraph B.2
Regulation Citation

- Section 13 and 35 of the 1937 Act
- 24 CFR 941 subpart F

3. Planned Non-Significant Changes
No changes to this activity during this fiscal year.

4. Planned Changes to Metrics/Data Collection
No changes to this activity during this fiscal year.

5. Planned Significant Changes
The State of Alaska was anticipating that more private market owners would choose to participate in this program. Because the response level was low, the State of Alaska has families that would qualify under this program unable to secure a unit. As a result, the State of Alaska has dedicated monies to a tenant-based program in partnership with AHFC. At this time, the monies serve approximately ten (10) families per year.

2018-1 Sponsor-Based Assistance, Forget-Me-Not Manor

1. Plan Year Approved, Implemented, Amended
   Approved by the AHFC Board of Directors: July 26, 2017
   Reviewed by HUD: August 18, 2017

The policy for this activity was implemented on February 20, 2018 with Numbered Memo 18-10. Our partner submitted their first billing statement effective November 1, 2017. This development was originally named Alder Manor in AHFC’s FY2018 Plan. This is a local, non-traditional program.

2. Description/Update
Through the use of the Local Non-Traditional Authorizations set forth in Public and Indian Housing Notice 2011-45, AHFC established its Housing First RFP. Fund rental assistance outside Section 8 rules consistent with “broader uses of funds” authority in Attachment D of the Agreement. Provide the funding equivalent of 32 project-based voucher units at a Housing First development, Forget-Me-Not Manor in Juneau.

AHFC continues to provide and monitor funding based on its annual MTW Block Grant appropriation.

Forget-Me-Not Manor was awarded funds to expand its 32 units to 64 units. AHFC added to its sponsor-based rental assistance for 24 of the new 32 units in August 2020. We now subsidize 56 units.

Statutory Objective
Increase housing choices for low-income families
MTW Authorization and Need
- Attachment C, paragraph B.2

Regulation Citation
- Section 13 and 35 of the 1937 Act
- 24 CFR 941 subpart F

3. Planned Non-Significant Changes
No changes to this activity during this fiscal year.

4. Planned Changes to Metrics/Data Collection
No changes to this activity during this fiscal year.

5. Planned Significant Changes
No changes to this activity during this fiscal year.

2018-2 Sponsor-Based Assistance, Dena’ina House

1. Plan Year Approved, Implemented, Amended
   Approved by the AHFC Board of Directors October 25, 2017
   Reviewed by HUD November 29, 2017

   The policy exhibit was distributed on May 21, 2018 with Numbered Memo 18-24, and it was effective June 1, 2018. The building was ready and the HAP Contract signed on March 30, 2018. Our partner submitted their first billing statement effective May 1, 2018.

2. Description/Update
   Through the use of the Local Non-Traditional Authorizations set forth in Public and Indian Housing Notice 2011-45, AHFC established this sponsor-based assistance activity. Fund rental assistance outside Section 8 rules consistent with “broader uses of funds” authority in Attachment D of the Agreement. Provide the funding equivalent of 25 project-based voucher units at a development providing homeless youth with supportive services, Dena’ina House in Anchorage. This is a local, non-traditional program.

AHFC continues to monitor the funding requests each month.

Statutory Objective
Increase housing choices for low-income families
MTW Authorization and Need
- Attachment C, paragraph B.2

Regulation Citation
- Section 13 and 35 of the 1937 Act
- 24 CFR 941 subpart F

3. Planned Non-Significant Changes
No changes to this activity during this fiscal year.

4. Planned Changes to Metrics/Data Collection
No changes to this activity during this fiscal year.

5. Planned Significant Changes
No changes to this activity during this fiscal year.

2021-2 Sponsor-Based Assistance, Bridgeway Community Housing

1. Plan Year Approved, Implemented, Amended
   Approved by the AHFC Board of Directors April 28, 2021
   Reviewed by HUD June 20, 2021

The policy exhibit was distributed on July 20, 2021 with Numbered Memo 21-29, and it was effective August 1, 2021. The building was ready and the HAP Contract signed on June 29, 2021.

2. Description/Update
   Through the use of the Local Non-Traditional Authorizations set forth in Public and Indian Housing Notice 2011-45, AHFC established this Sponsor-Based assistance. The purpose of this activity is to provide rental assistance outside Section 8 rules for a new development, Bridgeway Community Housing, in Wasilla, Alaska. The development is operated by Wasilla PSH Associates and provides safe and secure housing for persons who are inappropriately housed in assisted living or experience psychiatric hospitalization and/or incarceration, multiple or lengthy episodes of substance abuse treatment, multiple eviction proceedings, and/or multiple State of Alaska Office of Children’s Services interventions, and hard-to-house clients.

   AHFC continues to monitor the funding requests each month.

   Statutory Objective
   Increase housing choice for low-income families.
MTW Authorization and Need
- Attachment C, paragraph B.2

Regulation Citation
- Section 13 and 35 of the 1937 Act
- 24 CFR 941 subpart F

3. Planned Non-Significant Changes
No changes to this activity during this fiscal year.

4. Planned Changes to Metrics/Data Collection
No changes to this activity during this fiscal year.

5. Planned Significant Changes
No changes to this activity during this fiscal year.

B. Not Yet Implemented

2010-13 Homeownership Program

1. Plan Year Approved, Implemented, Amended
   Approved by the AHFC Board of Directors April 23, 2009
   Reviewed by HUD August 6, 2009

2. Description
AHFC currently has 19 voucher holders receiving assistance for homeownership under a HAP plan. AHFC suspended applications for this program in 2008, when administrative costs exceeded planned expenses. The Board of Directors approved the permanent closure on March 9, 2011.

Statutory Objective
- Give incentives to families with children whose heads of household are either working, seeking work, or are participating in job training, educational, or other programs that assist in obtaining employment and becoming economically self-sufficient
- Increase housing choices for low-income families

MTW Authorization and Need
Attachment C, paragraph D.8.a
3. Implementation Plan
AHFC staff researched a homeownership opportunity during 2022. Rather than providing HAP for an extended period or a down payment program, AHFC is working on developing a time-limited program of monthly payments that will support a family during its first three years of homeownership to encourage stabilization and discourage families from returning to rental assistance.

AHFC plans to create a track in its Jumpstart program for those families that wish to pursue homeownership. We would form a partnership with agencies that receive a HUD housing counseling grant in order to ready families for homeownership and provide support post-purchase. AHFC would provide a “stabilization” payment each month to help a family budget for homeownership needs and pay for costs related to home maintenance. A family will remain enrolled in Jumpstart to provide counseling.

Due to the COVID-19 pandemic, development of this program was delayed. AHFC plans to begin work again during FY2023 and have a program ready for implementation. New benchmarks will be set once the final program is established.

<table>
<thead>
<tr>
<th>Original Benchmarks</th>
</tr>
</thead>
<tbody>
<tr>
<td>Metric</td>
</tr>
<tr>
<td>Reduce administrative costs of the homeownership program.</td>
</tr>
</tbody>
</table>

2021-1 Step Program Set-Aside Pilot

1. Plan Year Approved, Implemented, Amended
   - Approved by the AHFC Board of Directors: March 25, 2020
   - Reviewed by HUD: August 26, 2020

2. Description
This activity proposes a set-aside of ten (10) percent of AHFC’s current voucher allocation (approximately 440) in AHFC’s voucher jurisdictions of Anchorage, Fairbanks, Juneau, Mat-Su, and Soldotna to create a Step Set-Aside voucher program.

Families will be able to apply for both the Housing Choice Voucher waiting list in a community (if it is open) as well as the new Step Set-Aside waiting list. Each jurisdiction will maintain and manage its own waiting list, in the same manner utilized for other AHFC programs. When a family’s name reaches the top of the Step Set-Aside waiting list, families will be advised of the program structure and obligations in writing; families can decide to go through the eligibility process or remain on the Housing Choice Voucher waiting list.
Any family that meets Housing Choice Voucher Program qualifications is eligible to apply for the Step Set-Aside Program voucher. The only additional qualification is that the family agrees to meet the conditions of the Step Program voucher. Those conditions include:

- Voucher assistance is limited to five (5) years, with the possibility of two additional one-year terms based on the family’s shelter burden at time of exit and willingness to participate in Jumpstart supportive services.
- A family’s first year of assistance is based on a family contribution of 28.5 percent of gross monthly income. A family’s contribution is then gradually stepped up; the family receives a percentage of the payment each subsequent year as follows.
  - 60 percent of payment standard in year 2
  - 50 percent of payment standard in year 3
  - 40 percent of payment standard in year 4
  - 30 percent of payment standard in year 5
- See the Hardship Case Criteria section below for a description of the hardship process.

**Statutory Objective**

- Give incentives to families with children whose heads of household are either working, seeking work, or are participating in job training, educational, or other programs that assist in obtaining employment and becoming economically self-sufficient
- Increase housing choices for low-income families

**Authorization**

Attachment C, paragraphs D.1.b, D.2.a, and D.4

**Regulation Citation**

None

### 3. Implementation Plan

Before advertising this voucher set-aside opportunity to the public, AHFC will first advertise it to families on its current waiting lists in the communities of Anchorage, Fairbanks, Juneau, Matanuska-Susitna, and Soldotna. Families will have the opportunity to be placed on a new waiting list for the Step Program Set-Aside and retain their position on the current Housing Choice Voucher Program waiting list.

AHFC is currently investigating the capabilities and opportunities available in its current computer software package for electronic application, waiting list, and intake processes. We anticipate program kick off to be in late summer/early fall 2022.
C. Activities On Hold
None at this time.

D. Closed Out Activities

<table>
<thead>
<tr>
<th>2010-1 Reexamination of Income</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>1. Plan Year Approved, Implemented, Amended</strong></td>
</tr>
<tr>
<td>Approved by the AHFC Board of Directors</td>
</tr>
<tr>
<td>Reviewed by HUD</td>
</tr>
</tbody>
</table>

This activity was implemented with Numbered Memo 10-45 on December 7, 2010. After comments from staff, AHFC implemented this for elderly/disabled Public Housing residents only with Numbered Memo 11-08 on January 27, 2011.

<table>
<thead>
<tr>
<th><strong>2. Description</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>Transition elderly and disabled families on fixed income to a biennial examination schedule.</td>
</tr>
</tbody>
</table>

**Statutory Objective**
Reduce cost and achieve greater cost effectiveness in federal expenditures

**MTW Authorization and Need**
Attachment C, paragraph C.4 (changed, HCV eliminated)

**Regulation Citation**
24 CFR 960.257

<table>
<thead>
<tr>
<th><strong>3. Closure Reason</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>This activity is closed as AHFC’s reasonable rent activity implements an alternate annual family income calculation. This activity was superseded by Activity 2014-1 and its alternate rent structure. This activity is completed.</td>
</tr>
</tbody>
</table>

**Final Outcomes and Lessons Learned**
Staff reported positive results from reducing the number of annual examinations for families with all adults on fixed income. Success in this activity lead to the use of a triennial examination schedule for Classic Program families. We also learned that the more complicated rent calculation method proposed under this activity was difficult to administer. This lead to the development of the simple 28.5 percent calculation under activity 2014-1.

**Describe any Statutory Exceptions that Might Have Provided Benefit to Activity**
No comments at this time.
Summary Table
Because this activity was changed from all elderly/disabled households to just Public Housing elderly/households, the original benchmark was revised.

<table>
<thead>
<tr>
<th>Metric</th>
<th>Baseline</th>
<th>Benchmark</th>
<th>Outcome</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of reexaminations a year</td>
<td>Zero</td>
<td>Reduction of 1,300 reexaminations a year</td>
<td>Modified in January 2011</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Revised Metric</th>
<th>Baseline</th>
<th>Revised Benchmark</th>
<th>Outcome</th>
</tr>
</thead>
<tbody>
<tr>
<td>Staff time to perform annual examinations for a population on fixed income</td>
<td>Zero</td>
<td>Reduction of hours spent in reexamination of 100 percent elderly/disabled families.</td>
<td>462 families are 100 percent elder/disabled. This equates to a savings of 347 staff hours every year (1.5 hrs/exam x (462 ÷ 2) exams/yr.).</td>
</tr>
</tbody>
</table>
2010-4 Rent Simplification

1. **Plan Year Approved, Implemented, Amended**
   - Approved by the AHFC Board of Directors: April 23, 2009
   - Reviewed by HUD: August 6, 2009

   This activity began with non-MTW activity Interim Reexamination Policy and MTW activities 2010-2 and 2010-3. This activity was closed in the FY2013 MTW Report for the period ending June 30, 2013.

2. **Description**
   Develop an alternate rent structure.

   **Statutory Objective**
   Reduce cost and achieve greater cost effectiveness in federal expenditures

   **MTW Authorization and Need**
   Attachment C, paragraphs C.11 and D.2.a

   **Regulation Citation**
   24 CFR 5.609

3. **Closure Reason**
   With the implementation of Activity 2014-1 Reasonable Rent and Family Self-Sufficiency, this activity was no longer needed.

   **Final Outcome and Lessons Learned**
   Staff reported positive results from former activity 2010-2 (Asset Threshold) as it decreased staff time verifying small asset balances. It also decreased error rates for posting and updating small asset balances. Positive results from this activity encouraged the incorporation of former activity 2010-2 into activity 2014-1 as 2014-1h.

   Former activity 2010-3 (EID Elimination) showed immediate results in the decrease of staff administrative time. AHFC wanted to incentivize families to increase income from wages, but past results from the Earned Income Disallowance did not produce long-term results by encouraging families to retain employment once the disallowance period ended. AHFC considered these results when evaluating how to better incentivize families to retain employment.

   **Describe any Statutory Exceptions that Might Have Provided Benefit to Activity**
   No comments at this time.
Summary Table
This activity was never fully developed, so no benchmarks or outcomes are available.

2010-8 Live-In Aides

1. Plan Year Approved, Implemented, Amended
   Approved by the AHFC Board of Directors April 23, 2009
   Reviewed by HUD August 6, 2009

2. Description
   Restructure the live-in aide program to coordinate with the state-funded agencies that provide most of the live-in aides for low-income Alaskans.

   Statutory Objective
   Increase housing choices for low-income families

   MTW Authorization and Need
   Attachment C, paragraph D.4

   Regulation Citation
   24 CFR 982.316

3. Closure Reason
   PIH Notice 2009-22 revised guidance issued in 2008-20. With issuance of revised guidance, the waiver was not needed. Activity completed.

   Final Outcome and Lessons Learned
   AHFC never instituted this activity as the PIH notice was issued prior to development or implementation of this activity.

   Describe any Statutory Exceptions that Might Have Provided Benefit to Activity
   No comments at this time.

   Summary Table
   This activity was never fully developed, so no benchmarks or outcomes are available.
2010-11 Project-Based Voucher Assistance in Transitional Housing

1. Plan Year Approved, Implemented, Amended
   Approved by the AHFC Board of Directors  April 23, 2009
   Reviewed by HUD  August 6, 2009

2. Description
   Project-base vouchers for no longer than 24 months in transitional housing that serves homeless or hard-to-serve populations.

   Statutory Objective
   Increase housing choices for low-income families

   MTW Authorization and Need
   Attachment C, paragraph B.4

   Regulation Citation
   24 CFR 983.53

3. Closure Reason
   AHFC has not pursued project-based vouchers in a transitional facility as AHFC has targeted voucher funds to specific, vulnerable populations (Returning Home Program (2010-9), Sponsor-Based Rental Assistance Program at Karluk Manor (2012-4), Forget-Me-Not Manor (2018-1), and Dena’ina House (2018-2), Making A Home Program (2013-1), and Empowering Choice Housing Program (2013-2)). AHFC continues to speak with its community partners for possible opportunities using this flexibility.

   Final Outcomes and Lessons Learned
   No comments at this time.

   Describe any Statutory Exceptions that Might Have Provided Benefit to Activity
   No comments at this time.

   Summary Table
   This activity was never fully developed, so no benchmarks or outcomes are available.
2010-12 Local Preferences

1. Plan Year Approved, Implemented, Amended
   Approved by the AHFC Board of Directors: April 23, 2009
   Reviewed by HUD: August 6, 2009

2. Description
   Remove a homeless or substandard housing preference from a family that refuses to accept an offer of one or more Public Housing units.

   Statutory Objective
   Reduce cost and achieve greater cost effectiveness in federal expenditures

   MTW Authorization and Need
   Attachment C, paragraph C.2

   Regulation Citation
   24 CFR 982.205

3. Closure Reason
   On July 1, 2012, AHFC altered its application process to remove the availability of preferences in favor of a list that is ranked by date and time of application. AHFC honored preferences for those families who applied for the old preference-based waiting list. AHFC exhausted its last preference-based waiting list in FY2017. This activity is closed.

   Final Outcome and Lessons Learned
   AHFC had proposed this activity as families with homeless preferences were declining a public housing unit offer while they “waited” for a voucher. AHFC never instituted this activity as we eliminated preferences from all our waiting lists. As those lists were being exhausted and closed, the need for this activity diminished.

   Describe any Statutory Exceptions that Might Have Provided Benefit to Activity
   No comments at this time.

   Summary Table
   This activity was never fully developed, so no benchmarks or outcomes are available.
**2010-14 AHFC Alternate Forms**

1. **Plan Year Approved, Implemented, Amended**
   - Approved by the AHFC Board of Directors: April 23, 2009
   - Reviewed by HUD: August 6, 2009

2. **Description**
   Using HUD forms as a base, develop customized AHFC forms to coincide with MTW activities.

   **Statutory Objective**
   Reduce cost and achieve greater cost effectiveness in federal expenditures

   **MTW Authorization and Need**
   Attachment C, paragraph D.1

3. **Closure Reason**
   As suggested by HUD, this activity is closed with the publication of the FY2015 Annual Plan. AHFC will continue to develop forms that are based on HUD forms and will identify those needed forms as part of each activity.

   **Final Outcome and Lessons Learned**
   Not applicable. AHFC does continue to develop custom forms for use with activities. Custom forms are submitted as part of AHFC’s activities.

   **Describe any Statutory Exceptions that Might Have Provided Benefit to Activity**
   No comments at this time.

   **Summary Table**
   At the time of this activity, no benchmarks or outcomes were developed.

---

**2011-4 Establish a Sponsor-Based Rental Assistance Program**

1. **Plan Year Approved, Implemented, Amended**
   - Approved by the AHFC Board of Directors: May 4, 2010
   - Reviewed by HUD: July 12, 2010

2. **Description**
   Serve additional families through a program that mirrors the Voucher Program with savings from HAP efficiencies.

   **MTW Authorization and Need**
   Attachment D signed by HUD on January 30, 2012
3. **Closure Reason**
   After advice from the MTW office in 2011, AHFC discovered this was a two-part process. As each opportunity is identified, AHFC will seek individual approval. This activity is closed.

   **Final Outcome and Lessons Learned**
   Not applicable. AHFC continues to develop specialized programs for difficult-to-house and vulnerable families. As each population is identified, AHFC provides details in each activity.

   **Describe any Statutory Exceptions that Might Have Provided Benefit to Activity**
   No comments at this time.

   **Summary Table**
   At the time of this activity, no benchmarks or outcomes were developed.

---

### 2012-3 Waiver of Automatic Termination of HAP Contract

1. **Plan Year Approved, Implemented, Amended**
   - Approved by the AHFC Board of Directors: April 20, 2011
   - Reviewed by HUD: June 21, 2011

2. **Description**
   Waive HUD regulations at 24 CFR 982.455 that require AHFC automatically terminate a HAP contract 180 days after the last housing assistance payment to the owner.

   **MTW Authorization and Need**
   Attachment C, paragraphs D.1.a and D.2.d.

   **Regulation Citation**
   24 CFR 982.455 and language in the Housing Assistance Payments Contract, Part B, Section 4, Term of HAP Contract.

3. **Closure Reason**
   With the implementation of Activity 2014-1 Reasonable Rent and Family Self-Sufficiency Initiative, AHFC provided time limits to its work-able families. The remaining population, Classic Program families, consist of elderly and disabled families. These are the most vulnerable families, and AHFC does not wish to place restrictions on these families.

   This activity is closed as part of the submission of the FY2018 Annual Plan.

   **Final Outcome and Lessons Learned**
   AHFC implemented its rent reform activity prior to implementation of this activity. As a result, no baselines or benchmarks were developed.
Describe any Statutory Exceptions that Might Have Provided Benefit to Activity
No comments at this time.

Summary Table
At the time of this activity, no benchmarks or outcomes were developed.

### 2013-3 Income Limits

1. **Plan Year Approved, Implemented, Amended**
   - Approved by the AHFC Board of Directors: April 4, 2012
   - Reviewed by HUD: June 25, 2012

2. **Description**
   In order to address community concerns about services to those most disadvantaged due to inadequate access to decent, safe, and sanitary housing, AHFC is proposing to lower its income limits to serve those populations most in need.

   **Statutory Objective**
   Increase housing choices for low-income families

   **MTW Authorization and Need**
   - Attachment C, paragraph C.5 (Public Housing admission)
   - Attachment C, paragraph D.3 (Housing Choice Voucher admission)

   **Regulation Citation**
   In the Moving to Work Agreement (Section II.D), AHFC agreed to ensure that at least 75 percent of families assisted are very low-income (50 percent of area median income) families. AHFC continues to measure this compliance each year as part of its annual reporting process.

3. **Closure Reason**
   This activity has been incorporated into AHFC’s Moving to Work planning process. With the implementation of set-asides for vulnerable populations, AHFC feels it has addressed the need for affordable housing for its poorest and most vulnerable families.

   **Final Outcome and Lessons Learned**
   AHFC’s certification as part of its Annual Report demonstrates that AHFC continues to serve the poorest families in its jurisdictions. This was achieved through development of the Empowering Choice Housing Program (Activity 2013-2), Making A Home Program (Activity 2013-1), Moving Home Program (Activity 2010-10), Returning Home Program (Activity 2010-9), and Sponsor-Based Rental Assistance Programs (Activities 2012-4, 2018-1, and 2018-2).
Describe any Statutory Exceptions that Might Have Provided Benefit to Activity
No comments at this time.

Summary Table
At the time of this activity, no benchmarks or outcomes were developed.

2014-2 Use of TIC Sheets for PBV Income Calculations

1. Plan Year Approved, Implemented, Amended
   Approved by the AHFC Board of Directors February 27, 2013
   Reviewed by HUD September 10, 2013

2. Description
   For project-based voucher (PBV) developments that also utilize Low Income Housing Tax Credit (LIHTC) Program financing, AHFC would like to substitute the LIHTC Tenant Income Certification (TIC) for income and asset verification and determination of subsidy.

Statutory Objective
Reduce cost and achieve greater cost effectiveness in federal expenditures

MTW Authorization and Need
Attachment C, paragraphs D.2.a. and D.3.

Regulation Citation
HUD regulations at 24 CFR 983.2(c)(6)(ii) which refers to 24 CFR 982.516.

3. Closure Reason
   AHFC began talks with an operator of its project-based vouchers and discovered after further consultation that AHFC staff would prefer to mirror traditional Classic and Step Program calculations for ease of administration. AHFC began the process of converting its current traditional project-based voucher families to a streamlined rent calculation instead. This activity is closed as part of the submission of the FY2018 Annual Plan.

Final Outcome and Lessons Learned
Initial cooperation with third-party managers of properties with project-based vouchers demonstrated that this might be an administrative efficiency that AHFC could implement. Further discussions with these managers after implementation of rent reform revealed that these managers liked AHFC’s Classic and Step program models. AHFC has since implemented these models for new developments (Ridgeline Terrace and Susitna Square) and implemented the streamlined calculation method (2014-1h) for existing project-based locations.
Describe any Statutory Exceptions that Might Have Provided Benefit to Activity
No comments at this time.

Summary Table
At the time of this activity, no benchmarks or outcomes were developed.

V. **PLANNED APPLICATION OF MTW FUNDS**

A. **Planned Application of MTW Funds**

<table>
<thead>
<tr>
<th>FDS Line Item</th>
<th>FDS Line Item Name</th>
<th>Dollar Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>70500</td>
<td>Total Tenant Revenue</td>
<td>$10,537,184.63</td>
</tr>
<tr>
<td>70600</td>
<td>HUD PHA Operating Grants</td>
<td>$51,984,934.58</td>
</tr>
<tr>
<td>70610</td>
<td>Capital Grants</td>
<td>$0.00</td>
</tr>
<tr>
<td>70700</td>
<td>Total Fee Revenue</td>
<td>$6,296,201.61</td>
</tr>
<tr>
<td>71100+72000</td>
<td>Interest Income</td>
<td>$51,147.88</td>
</tr>
<tr>
<td>71600</td>
<td>Gain or Loss on Sale of Capital Assets</td>
<td>$0.00</td>
</tr>
<tr>
<td>71200 + 71300 + 71400 + 71500</td>
<td>Other Income</td>
<td>$66,374.01</td>
</tr>
<tr>
<td>70000</td>
<td>Total Revenue</td>
<td>$68,935,842.71</td>
</tr>
</tbody>
</table>

A.2 **Estimated Application of MTW Funds**

<table>
<thead>
<tr>
<th>FDS Line Item</th>
<th>FDS Line Item Name</th>
<th>Dollar Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>91000 (91100 + 91200 + 91400 + 91500 + 91600 + 91700 + 91800 + 91900)</td>
<td>Total Operating - Administrative</td>
<td>$9,978,755.26</td>
</tr>
<tr>
<td>91300 + 91310 + 92000</td>
<td>Management Fee Expense</td>
<td>$2,608,131.48</td>
</tr>
<tr>
<td>91810</td>
<td>Allocated Overhead</td>
<td>$0.00</td>
</tr>
<tr>
<td>92500 (92100 + 92200 + 92300 + 92400)</td>
<td>Total Tenant Services</td>
<td>$323,060.13</td>
</tr>
<tr>
<td>93000 (93100 + 93600 + 93200 + 93300 + 93400 + 93800)</td>
<td>Total Utilities</td>
<td>$5,327,833.40</td>
</tr>
<tr>
<td>93500 + 93700</td>
<td>Labor</td>
<td>$0.00</td>
</tr>
<tr>
<td>94000 (94100 + 94200 + 94300 + 94500)</td>
<td>Total Ordinary Maintenance</td>
<td>$9,599,575.15</td>
</tr>
<tr>
<td>95000 (95100 + 95200 + 95300 + 95500)</td>
<td>Total Protective Services</td>
<td>$0.00</td>
</tr>
<tr>
<td>96100 (96110 + 96120 + 96130 + 96140)</td>
<td>Total insurance Premiums</td>
<td>$1,363,644.08</td>
</tr>
<tr>
<td>FDS Line Item</td>
<td>FDS Line Item Name</td>
<td>Dollar Amount</td>
</tr>
<tr>
<td>--------------</td>
<td>-------------------</td>
<td>---------------------</td>
</tr>
<tr>
<td>96000</td>
<td>Total Other General Expenses</td>
<td>$1,104,652.87</td>
</tr>
<tr>
<td>96700</td>
<td>Total Interest Expense and Amortization Cost</td>
<td>$0.00</td>
</tr>
<tr>
<td>97100 + 97200</td>
<td>Total Extraordinary Maintenance</td>
<td>$522,727.39</td>
</tr>
<tr>
<td>97300 + 97350</td>
<td>Housing Assistance Payments + HAP Portability-In</td>
<td>$32,709,084.95</td>
</tr>
<tr>
<td>97400</td>
<td>Depreciation Expense</td>
<td>$5,398,378.00</td>
</tr>
<tr>
<td>97500 + 97600+ 97700 + 97800</td>
<td>All Other Expenses</td>
<td>$0.00</td>
</tr>
<tr>
<td>90000</td>
<td>Total Expenses</td>
<td>$68,935,842.71</td>
</tr>
</tbody>
</table>

Please describe any variance between Estimated Total Revenue and Estimated Total Expenses: N/A

A.3 Description of Planned Application of MTW Funding Flexibility
During FY2023, AHFC will allocate MTW Block Grant revenues among our housing and administrative programs. AHFC uses single fund authority to support the following local programs:

- Helping resident and voucher households in its Jumpstart program (see Activity 2014-1d) achieve greater economic stability through attaining education goals, overcoming barriers, and gaining job opportunities through the payment of incentives.
- Offering rental assistance to vulnerable, very low-income persons that may not be normally served in traditional HUD programs (see Activities 2012-4, 2013-1, 2013-2, 2018-1, 2018-2, and 2021-2). We will be expanding assistance opportunities with pending activities (see Activities 2010-13, 2021-1, 2023-1, 2023-2, and 2023-3).
- Providing direct support of local low-income housing operations and capital repairs to ensure safe, decent, and affordable housing.

A.4 Planned Application of PHA Unspent Operating Fund and HCV Funding

<table>
<thead>
<tr>
<th>Original Funding Source</th>
<th>Beginning of FY Unspent Balances</th>
<th>Planned Application of PHA Unspent Funds during FY</th>
</tr>
</thead>
<tbody>
<tr>
<td>HCV HAP</td>
<td>$43,065,938.00</td>
<td>$10,000,000.00</td>
</tr>
<tr>
<td>HCV Admin Fee</td>
<td>$5,817,026.58</td>
<td>$2,000,000.00</td>
</tr>
<tr>
<td>PH Operating Subsidy</td>
<td>$12,966,398.00</td>
<td>$5,000,000.00</td>
</tr>
<tr>
<td>Total</td>
<td>$60,983,625.58</td>
<td>$17,000,000.00</td>
</tr>
</tbody>
</table>

AHFC anticipates that all HUD budgeted funds will cover expenses. AHFC also has significant funds in HUD-held HAP reserves and has an implementation plan to address spending of those funds over a period of five (5) years, to include:

- Increase Affordable Housing Opportunities. We plan to increase statewide affordable housing capacity by leveraging resources and using flexibilities of the MTW program and the Alaska Corporation for Affordable Housing (ACAH): $25M
- Ensure Safety of People and Housing. We will continue to make the safety of residents, clients, and staff a priority in order to support the mission: $3M
• Accelerate Digital transformation. We are in the process of transitioning to a digital strategy that will make a meaningful impact on staff workload, relationships with clients and landlords, and our ability to collect, manage, and report on data required to support our mission: $2M
• Address Acute Staffing Shortage. We will relieve pressure on current staff and clients by reaching full organization capacity through hiring and retention: $2.7M
• Reorient Voucher Programs to Meet Changing Community Needs. We will evaluate the changing needs of communities, individuals, and landlords and develop new programs or revise existing ones to meet those needs: $5M
• Develop a Framework to Assess the Long-Term Viability of Owned Properties. We will build and foster skill sets and infrastructure that are required to assess the financial condition of individual properties: $3M

### A.5 Local Asset Management Plan

<table>
<thead>
<tr>
<th>Question</th>
<th>Answer</th>
</tr>
</thead>
<tbody>
<tr>
<td>Is the MTW PHA allocating costs within statute?</td>
<td>Yes</td>
</tr>
<tr>
<td>Is the MTW PHA implementing a local asset management plan (LAMP)?</td>
<td>No</td>
</tr>
<tr>
<td>Has the MTW PHA provided a LAMP in the appendix?</td>
<td>No</td>
</tr>
<tr>
<td>If the MTW PHA has provided a LAMP in the appendix, please describe any proposed changes to the LAMP in the Plan Year or state that the MTW PHA does not plan to make any changes in the Plan Year.</td>
<td>N/A</td>
</tr>
</tbody>
</table>

### A.6 Rental Assistance Demonstration (RAD) Participation

AHFC does not have any RAD activities at this time.

<table>
<thead>
<tr>
<th>Question</th>
<th>Answer</th>
</tr>
</thead>
<tbody>
<tr>
<td>Description of RAD Participation</td>
<td>N/A</td>
</tr>
<tr>
<td>Has the MTW PHA submitted a RAD Significant Amendment in the appendix?</td>
<td>N/A</td>
</tr>
<tr>
<td>A RAD Significant Amendment should only be included if it is a new or amended version that requires HUD approval.</td>
<td></td>
</tr>
<tr>
<td>If the MTW PHA has provided a RAD Significant Amendment in the appendix, please state whether it is the first RAD Significant Amendment submitted or describe any proposed changes from the prior RAD Significant Amendment?</td>
<td>N/A</td>
</tr>
</tbody>
</table>

### VI. ADMINISTRATIVE

A. Board Resolution and Certifications of Compliance
B. Documentation of Public Process
C. Planned and Ongoing Evaluations
D. Lobbying Disclosure
E. Appendix
A. Board Resolution and Certifications of Compliance

A.1 Board Resolution for FY2023 Annual Plan

BOARD RESOLUTION OF ALASKA HOUSING FINANCE CORPORATION
RESOLUTION 2022-03

RESOLUTION APPROVING THE FY2023 MOVING TO WORK ANNUAL PLAN
AND CAPITAL FUND PROGRAM

WHEREAS, the Alaska Housing Finance Corporation’s (AHFC) Board of Directors authorized
AHFC’s participation in the Moving to Work (MTW) Demonstration Program with
Resolution 08-19 on June 18, 2008; and

WHEREAS, AHFC executed its Moving to Work Agreement with the U.S. Department of
Housing and Urban Development (HUD) on June 24, 2008; and

WHEREAS, AHFC’s Board of Directors approved an extension of AHFC’s participation in the
MTW Program with Resolution 16-11 on May 25, 2016 extending AHFC’s participation to
June 30, 2028; and

WHEREAS, in compliance with the MTW Agreement, a draft plan for fiscal year 2023 was
developed and covers activities falling within the Public Housing Program, the Capital Fund
Program, and the Housing Choice Voucher Program, including but not limited to rental
subsidy, operations, administration, and modernization; and

WHEREAS, AHFC invited comment on the plan through notices posted on its web site on
March 17, 2022 allowing for a 30-day comment period with a public hearing held on
March 22, 2022; and

WHEREAS, public comments and responses are contained within the plan; and

WHEREAS, this annual plan is due to HUD at least 75 days before the AHFC fiscal year end;

NOW, THEREFORE, BE IT RESOLVED, that the Board of Directors of Alaska Housing Finance
Corporation hereby recommends said plan and directs staff to submit it to HUD for approval.

PASSED AND APPROVED, by the Board of Directors of Alaska Housing Finance Corporation
this 27th day of April, 2022.

Brent LeValley – Board Chair
# A.2 Certifications of Compliance

<table>
<thead>
<tr>
<th>CERTIFICATIONS OF COMPLIANCE</th>
</tr>
</thead>
<tbody>
<tr>
<td>U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT</td>
</tr>
<tr>
<td>OFFICE OF PUBLIC AND INDIAN HOUSING</td>
</tr>
</tbody>
</table>

Certifications of Compliance with Regulations: Board Resolution to Accompany the Annual Moving to Work Plan

Acting on behalf of the Board of Commissioners of the Moving to Work Public Housing Agency (MTW PHA) listed below, as its Chair or other authorized MTW PHA official if there is no Board of Commissioners, I approve the submission of the Annual Moving to Work Plan for the MTW PHA Plan Year beginning (07/01/2022), hereinafter referred to as "the Plan", of which this document is a part and make the following certifications and agreements with the Department of Housing and Urban Development (HUD) in connection with the submission of the Plan and implementation thereof:

1. The MTW PHA published a notice that a hearing would be held, that the Plan and all information relevant to the public hearing was available for public inspection for at least 30 days, that there were no less than 15 days between the public hearing and the approval of the Plan by the Board of Commissioners, and that the MTW PHA conducted a public hearing to discuss the Plan and invited public comment.

2. The MTW PHA took into consideration public and resident comments (including those of its Resident Advisory Board or Boards) before approval of the Plan by the Board of Commissioners or Board of Directors in order to incorporate any public comments into the Annual MTW Plan.

3. The MTW PHA certifies that the Board of Directors has reviewed and approved the budget for the Capital Fund Program grants contained in the Capital Fund Program Annual Statement/Performance and Evaluation Report, form HUD-50075.1 (or successor form as required by HUD).

4. The MTW PHA will carry out the Plan in conformity with Title VI of the Civil Rights Act of 1964, the Fair Housing Act, section 504 of the Rehabilitation Act of 1973, and title II of the Americans with Disabilities Act of 1990.

5. The Plan is consistent with the applicable comprehensive housing affordability strategy (or any plan incorporating such strategy) for the jurisdiction in which the PHA is located.

6. The Plan contains a certification by the appropriate state or local officials that the Plan is consistent with the applicable Consolidated Plan.

7. The MTW PHA will affirmatively further fair housing by fulfilling the requirements set out in HUD regulations found at Title 24 of the Code of Federal Regulations, including regulations in place at the time of this certification, and any subsequently promulgated regulations governing the obligation to affirmatively further fair housing. The MTW PHA is always responsible for understanding and implementing the requirements of HUD regulations and policies, and has a continuing obligation to affirmatively further fair housing in compliance with the 1968 Fair Housing Act, the Housing and Community Development Act of 1974, The Cranston-Gonzalez National Affordable Housing Act, and the Quality Housing and Work Responsibility Act of 1998. (24 U.S.C. 3608, 5304(b)(2), 5306(d)(7)(B), 12705(b)(16), and 1437c–16(h)(16)). The MTW PHA will affirmatively further fair housing by fulfilling the requirements at 24 CFR 903.7(o) and 24 CFR 903.15, which means that it will take meaningful actions to further the goals identified in its Analysis of Impediments to Fair Housing Choice(AI), Assessment of Fair Housing (AFH), and/or other fair housing planning documents conducted in accordance with the requirements of 24 CFR Part 5, that it will take no action that is materially inconsistent with its obligation to affirmatively further fair housing, and that it will address fair housing issues and contributing factors in its programs, in accordance with 24 CFR 903.7(o), and will address impediments to fair housing choice identified in its AI, AFH, and/or other fair housing planning documents associated with any applicable Consolidated or Annual Action Plan under 24 CFR Part 91.

8. The MTW PHA will comply with the prohibitions against discrimination on the basis of age pursuant to the Age Discrimination Act of 1975 and HUD's implementing regulations at 24 C.F.R. Part 145.

9. In accordance with 24 CFR 5105(a)(2), HUD's Equal Access Rule, the MTW PHA will not make a determination of eligibility for housing based on sexual orientation, gender identity, or marital status.


11. The MTW PHA will comply with the requirements of section 3 of the Housing and Urban Development Act of 1968, Employment Opportunities for Low- or Very-Low Income Persons, and with its implementing regulation at 24 CFR Part 75.

-form HUD 50880: Certifications of Compliance (3/2021)
(12) The MTW PHA will comply with requirements with regard to a drug free workplace required by 24 CFR Part 24, Subpart F.

(13) The MTW PHA will comply with requirements with regard to compliance with restrictions on lobbying required by 24 CFR Part 87, together with disclosure forms if required by this Part, and with restrictions on payments to influence Federal Transactions, in accordance with the Byrd Amendment and implementing regulations at 49 CFR Part 24.

(14) The MTW PHA will comply with acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970 and implementing regulations at 49 CFR Part 24 as applicable.

(15) The MTW PHA will take appropriate affirmative action to award contracts to minority and women's business enterprises under 24 CFR 5.105(a).

(16) The MTW PHA will provide HUD or the responsible entity any documentation needed to carry out its review under the National Environmental Policy Act and other related authorities in accordance with 24 CFR Part 58. Regardless of who acts as the responsible entity, the MTW PHA will maintain documentation that verifies compliance with environmental requirements pursuant to 24 Part 56 and 24 CFR Part 59 and will make this documentation available to HUD upon its request.

(17) With respect to public housing and applicable local, non-traditional development the MTW PHA will comply with Davis-Green or HUD determined wage rate requirements under section 12 of the United States Housing Act of 1937 and the Contract Work Hours and Safety Standards Act.

(18) The MTW PHA will keep records in accordance with 24 CFR 85.20 and facilitate an effective audit to determine compliance with program requirements.

(19) The MTW PHA will comply with the Lead-Based Paint Poisoning Prevention Act and 24 CFR Part 35.

(20) The MTW PHA will comply with the policies, guidelines, and requirements of 2 CFR Part 225 (Cost Principles for State, Local and Indian Tribal Governments) and 2 CFR Part 200.

(21) The MTW PHA must fulfill its responsibilities to comply with and ensure enforcement of Housing Quality Standards, as defined in 24 CFR Part 982 or as approved by HUD, for any Housing Choice Voucher units under administration.

(22) The MTW PHA will undertake only activities and programs covered by the Plan in a manner consistent with its Plan and will utilize covered grant funds only for activities that are approvable under the Moving to Work Agreement and Statement of Authorizations and included in its Plan.

(23) All attachments to the Plan have been and will continue to be available at all times and all locations that the Plan is available for public inspection. All required supporting documents have been made available for public inspection along with the Plan and additional requirements at the primary business office of the PHA and at all other times and locations identified by the MTW PHA in its Plan and will continue to be made available at least at the primary business office of the MTW PHA.

Alaska Housing Finance Corporation

MTW PHA NAME

AK001 and AK901

MTW PHA NUMBER/HA CODE

I, the undersigned, certify under penalty of perjury that the information provided above is true and correct. WARNING: Anyone who knowingly submits a false claim or makes a false statement is subject to criminal and/or civil penalties including confinement for up to 5 years, fines, and civil and administrative penalties. (18 U.S.C. §§ 287, 1001, 1910, 1012; 31 U.S.C. §3772, 3802).

Brent LeValley

NAME OF AUTHORIZED OFFICIAL

Chair

TITLE

SIGNATURE

DATE

* Must be signed by either the Chair or Secretary of the Board of the MTW PHA's legislative body. This certification cannot be signed by an employee unless authorized by the MTW PHA Board to do so. If this document is not signed by the Chair or Secretary, documentation such as the by-laws or authorizing board resolution must accompany this certification.

form HUD 50000: Certifications of Compliance (3/2021)
B. Documentation of Public Process

B.1 Public Notice for FY2023 Moving to Work Plan
Alaska Housing Finance Corporation published a public notice seeking comment on the FY2023 Annual Plan on its web site and in the Anchorage Daily News, Fairbanks News-Miner, and Juneau Empire newspapers. The notice was published on March 17, 2022 on AHFC’s web site.

Public Comment and Hearing Notice
Alaska Housing Finance Corporation
Moving to Work Plan and Capital Fund Program

The public is invited to participate in a 30-day public comment period and a statewide teleconference to provide comments on the Alaska Housing Finance Corporation (AHFC) FY2023 Moving to Work (MTW) Plan and Capital Fund Program. The Plan is available on the AHFC website at www.ahfc.us/tenants/resources/mtw-planes-and-reports. The public may also obtain a copy of the Plan by calling Regina O’Keefe at 907-330-8432 or 800-478-2432, outside of Anchorage.

1. Written comments are accepted until April 16, 2022. Please submit comments to pstantorf@ahfc.us or mail to:
   Alaska Housing Finance Corporation (AHFC)
   ATTN: Pamela Stantorf
   PO Box 101020
   Anchorage, AK 99510-1020

2. A public hearing is scheduled for:
   **Tuesday, March 22, 2022, 4:00-6:00 p.m.**
   Individuals may attend the hearing by telephone at 877-668-4493; the “meeting number” to the hearing is 2597 782 2598. No password is required.

Section 230 of the Consolidated Appropriations Act of 2008 designates AHFC as an MTW agency. The MTW designation allows AHFC to waive parts of the 1937 Housing Act and regulations to address local needs. Requested waivers are detailed in the Plan. The Plan also outlines general information about resources and operations of the AHFC Public Housing Division.

AHFC complies with Title II of the Americans with Disabilities Act of 1990 and the Rehabilitation Act of 1973. Individuals with disabilities who may need auxiliary aids, services, or special modifications to participate in this public meeting should call 907-330-8432 at least three business days prior to the scheduled meeting date to arrange an accommodation.
B.2 Anchorage Daily News Affidavit of Publication

ANCHORAGE DAILY NEWS
AFFIDAVIT OF PUBLICATION

Account #: 100234
AK HOUSING FINANCE CORP
PO BOX 100320, ANCHORAGE, AK 99510

Order #: W0028539

STATE OF ALASKA
THIRD JUDICIAL DISTRICT

Lisa Misa being first duly sworn on oath deposes and says that she is a representative of the Anchorage Daily News, a daily newspaper. That said newspaper has been approved by the Third Judicial Court, Anchorage, Alaska, and it now and has been published in the English language continually as a daily newspaper in Anchorage, Alaska, and it is now and during all said time was printed in an office maintained at the after-said place of publication of said newspaper. That the annexed is a copy of an advertisement as it was published in regular issues (and not in supplemental form) of said newspaper on

03/20/2022

and that such newspaper was regularly distributed to its subscribers during all of said period. That the full amount of the fee charged for the foregoing publication is not in excess of the rate charged private individuals.

Signed: [Signature]

Subscribed and sworn to before me this 21st day of March 2022.

Notary Public in and for
The State of Alaska.
Third Division
Anchorage, Alaska

MY COMMISSION EXPIRES 7/14/2024

Public Comment and Hearing Notice
Alaska Housing Finance Corporation
Moving to Work Plan and Capital Fund Program

The public is invited to participate in a 30-day public comment period and a statewide teleconference to provide comments on the Alaska Housing Finance Corporation (AHFC) FY2023 Moving to Work (MTW) Plan and Capital Fund Program. The Plan is available on the AHFC website at www.ahfc.us/tenants/resources/mtw-plans-and-reports. The public may also obtain a copy of the Plan by calling Regina O’Keefe at 907-330-8432 or 800-476-2432, outside of Anchorage.

1. Written comments are accepted until April 16, 2022. Please submit comments to patantor@ahfc.us or mail to:
   Alaska Housing Finance Corporation (AHFC)
   ATTN: Pamela Stantoff
   PO Box 101020
   Anchorage, AK 99510-1020

   A public hearing is scheduled for:
   Tuesday, March 22, 2022, 4:00-6:00 p.m.
   Individuals may attend the hearing by telephone at 877-668-4493; the “meeting number” to the hearing is 2597 782 2598. No password is required.
   Section 230 of the Consolidated Appropriations Act of 2008 designates AHFC as an MTW agency. The MTW designation allows AHFC to waive parts of the 1997 Housing Act and regulations to address local needs. Requested waivers are detailed in the Plan. The Plan also outlines general information about resources and operations of the AHFC Public Housing Division.

   AHFC complies with Title II of the Americans with Disabilities Act of 1990 and the Rehabilitation Act of 1973. Individuals with disabilities who may need auxiliary aids, services, or special modifications to participate in this public meeting should call 907-330-8432 at least three business days prior to the scheduled meeting date to arrange an accommodation.

Pub: Mar. 20, 2022

JADA L. HOWLING
Notary Public
State of Alaska
My Commission Expires Jul 14, 2014
B.3  Fairbanks Daily News-Miner Affidavit of Publication

Affidavit of Publication

UNITED STATES OF AMERICA
STATE OF ALASKA

Before me, the undersigned, a notary public, this day personally appeared, Richard Harris who, being first duly sworn, according to law, says that he is the Publisher of the Fairbanks Daily News-Miner, a newspaper (i) published in newspaper format, (ii) distributed daily more than 50 weeks per year, (iii) with a total circulation of more than 500, (iv) holding, a second class mailing permit from the United States Postal Service, (v) not published primarily to distribute advertising, (vi) not intended for a particular professional or occupational group. The advertisement which is attached is a true copy of the advertisement published in said paper on the following day(s):

03/20/2022

and that the rate charged thereon is not excess of the rate charged private individuals, with the usual discounts.

Publisher
Subscribed to and sworn to me this 21st day of March, 2022

Alan W. Hoover, Notary Public in and for the State Alaska.
My commission expires: April 23, 2022
AP100321-619116-
ALASKA HOUSING FINANCE
PO BOX 101020
ANCHORAGE, AK 99510
B.4 **Juneau Empire Affidavit of Publication**

**PUBLISHER’S AFFIDAVIT**

**UNITED STATES OF AMERICA, STATE OF ALASKA**

Jacob A. Walker being first duly sworn, on oath deposes and says:
That I am and was at all times here in this affidavit mentions, Supervisor of Legal of the Sound Publishing / JUNEAU EMPIRE, a newspaper of general circulation and published at JUNEAU, Alaska, that the advertisement, a printed copy of which is hereon annexed was published in said paper on the dates listed below:

Moving to Work Plan and Capital Fund Program March 20, 2022

SUBSCRIBED AND SWORN before me on this 1st day of April 2022.

SAGE LOGAN
Notary Public
State of Alaska
Commission No.: 201120004
My Commission Expires 11/20/2024

B.5 **Public Comments from the March 22, 2022 Public Hearing**

A transcript of the entire proceeding is on record at the AHFC Public Housing Division headquarters. Attendance: AHFC staff members attending (three), three members of the AHFC Resident Advisory Board called into the public hearing.

Michael Courtney provided an introduction to the public hearing and explained the purpose of the hearing. Mr. Courtney then provided a short overview of the FY2023 MTW Plan.

**Hugh Brown, Resident Advisory Board member, commented:**
Mr. Brown thanked AHFC for providing comprehensive information about AHFC’s housing stock. He supports AHFC’s plan to add services for persons in need. He thinks AHFC has done a great job providing safety and a safe place to live.
Mr. Brown also added that he appreciates the Resident Advisory Board and providing input to AHFC. Mr. Brown stated that he thought AHFC would get more participation if they held presentations regarding the Plan.

**AHFC:** AHFC thanked Mr. Brown for his comments.

**Carl Church, Resident Advisory Board member, commented:**
Mr. Church stated that he believes AHFC has done an amazing job in general. He thinks that the homeless situation is only going to get worse and would like to see a solution that focuses on intermediate solutions between HUD housing and homelessness, like a camp.

Mr. Church also stated that he finds “these documents” hard to digest and thinks that the public should be much more involved in providing comment to AHFC.

**AHFC:** Mr. Courtney explained a little about how AHFC gets its funding from HUD, and that AHFC is always looking at the changing needs of Alaskans, including homelessness and other under-served populations.

AHFC thanked Mr. Church for his comments.

**Patricia Brown, Resident Advisory Board member, commented:**
Ms. Brown said that AHFC has done a wonderful job looking at the housing needs for Alaska, and the plan was comprehensive and thorough. Ms. Brown had a question on page 10 of the Plan regarding the homeownership units. AHFC directed Ms. Brown to activity 2010-13 to provide monetary assistance to families who wish to go into homeownership. Ms. Brown stated that she was happy to hear that AHFC was investigating more homeownership opportunities.

Ms. Brown also commented that it was important to have staff to carry out these programs and do the administrative work.

There was some general discussion about the nature of a public hearing and collecting comments from the public. The members suggested more advertising of the purpose of the Plan.

**AHFC:** Mr. Courtney provided additional explanation regarding the previous AHFC homeownership program, its burdensome administration, and how limited the homeownership opportunities were for families. He stated that AHFC was getting a much better value for our housing dollars by focusing on Jumpstart (increasing family income) and helping homeless individuals.

AHFC thanked Ms. Brown for her comments.

**B.6 Written Public Comments**
No written comments were provided as of the close of the public comment period.
B.7 Resident Advisory Board Comments
The FY2023 Plan was mailed to each Resident Advisory Board member as part of the public comment process.

C. Planned and Ongoing Evaluations

C.1 Step Program Evaluation
The goals of the evaluation are to maintain a systematic approach to collecting, analyzing, and using information to answer key questions about Step’s efficiency and efficacy. Main areas of focus include housing income changes and employment status, current and projected shelter burden, and identification of data gaps and program recommendations.

The evaluation, conducted quarterly, measures current program data against baselines obtained in September 2014. AHFC utilizes household shelter burden (housing costs compared to income) as a measure of housing affordability. The evaluation looks at data for the entire Step population (all families participating in the quarter) with specific sub-populations (Rural, Economic Impact Areas, Single Caregivers with more than Two Children, and Families who Transitioned into Step with implementation of the program).

As reported in the 2022 Plan, Step households attained the highest average income level during the quarter ending June 30, 2019. During this quarter, significantly more families were in Year 5 than any other quarter. After the graduation of these Year 5 families, the largest Step Year group is Year 1. This, coupled with the lingering economic impact of the coronavirus (COVID-19) pandemic, resulted in an overall decrease in average Step household gross income from the high of $30,964, June 30, 2019, to $27,491, December 31, 2021, but is still well above the September 2014 baseline of $19,929.

As of December 31, 2021, families entering Step Year 5 reported average gross annual income of $37,531. Average shelter burden for these families was projected to be 43.6 percent at market rents. This is below AHFC’s 50 percent shelter burden target. In September 2014 baseline shelter burden at market rents was anticipated to be 74.7 percent.

The following table provides the number of households by year in Step, including Extensions and Market Rent households (public housing families who have graduated from Step but have chosen to stay in public housing and pay market rent), as of December 31, 2021 compared to June 30, 2019.

<table>
<thead>
<tr>
<th>Step Year</th>
<th>Number of Households as of June 30, 2019</th>
<th>Number of Households as of Sept. 30, 2020</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Year 1</td>
<td>456</td>
<td>596</td>
<td>+140</td>
</tr>
<tr>
<td>Year 2</td>
<td>388</td>
<td>339</td>
<td>-49</td>
</tr>
<tr>
<td>Year 3</td>
<td>262</td>
<td>249</td>
<td>-13</td>
</tr>
<tr>
<td>Year 4</td>
<td>272</td>
<td>165</td>
<td>-107</td>
</tr>
<tr>
<td>Year 5</td>
<td>677</td>
<td>156</td>
<td>-521</td>
</tr>
<tr>
<td>Step Year</td>
<td>Number of Households</td>
<td></td>
<td></td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------</td>
<td>-------</td>
<td>-------</td>
</tr>
<tr>
<td></td>
<td>as of June 30, 2019</td>
<td>as of Sept. 30, 2020</td>
<td>Difference</td>
</tr>
<tr>
<td>Extension 1</td>
<td>41</td>
<td>59</td>
<td>+ 18</td>
</tr>
<tr>
<td>Extension 2</td>
<td>0</td>
<td>38</td>
<td>+ 38</td>
</tr>
<tr>
<td>Market Rent</td>
<td>9</td>
<td>131</td>
<td>+ 122</td>
</tr>
</tbody>
</table>

As of December 31, 2021, most Alaska businesses that had not closed permanently reopened, but many had done so with uncertainty; many persons who had been laid off had not returned to work at pre-pandemic levels. The tourism and hospitality industries, common employment for many of our Step participants, have seen a slower return to pre-pandemic levels due to the continued lull in travel and tourism. School districts returned to in-classroom instruction in the fall of 2021; however, in the face of COVID-19 exposures, classrooms often returned to online learning with little pre-warning for parents. Parents and employers were forced to deal with this added complication to childcare impact on employee availability.

The Safety Net, which allowed a reduction in rent due to loss of income due to COVID-19 ended December 31, 2021. Through CARES Act funds, AHFC provided a reduction in rent/increase in subsidy for 1,290 families. Total expended was $2,525,189.

In addition to loss of income due to the pandemic, families scheduled to move to the next Step increment had reported difficulty increasing their income to keep pace with the next “step” due to the pandemic. Therefore, AHFC implemented a Step Freeze to provide additional time for economic recovery. The Freeze took effect as each family reached their annual examination between March 1, 2021 and February 1, 2022. This allowed each family to remain at their current Step/rent level for one additional year.
The chart above shows average household income reported for families in each year of the program (collected from examinations as participant entered the Step year).

Below is a comparison of household annual income by program year from June 30, 2019 and December 31, 2021.

<table>
<thead>
<tr>
<th>Year in Step Program</th>
<th>June 30, 2019</th>
<th>December 31, 2021</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Year 1</td>
<td>$20,496</td>
<td>$23,436</td>
<td>+$2,940</td>
</tr>
<tr>
<td>Year 2</td>
<td>$26,319</td>
<td>$24,702</td>
<td>-$1,617</td>
</tr>
<tr>
<td>Year 3</td>
<td>$33,374</td>
<td>$32,535</td>
<td>-$839</td>
</tr>
<tr>
<td>Year 4</td>
<td>$34,388</td>
<td>$35,371</td>
<td>$983</td>
</tr>
<tr>
<td>Year 5</td>
<td>$38,737</td>
<td>$37,531</td>
<td>-$1,206</td>
</tr>
<tr>
<td>Extension 1</td>
<td>$24,689</td>
<td>$24,537</td>
<td>-$152</td>
</tr>
<tr>
<td>Extension 2</td>
<td>N/A</td>
<td>$21,797</td>
<td>N/A</td>
</tr>
</tbody>
</table>

As participants work through the years of Step, we see increases in income each year for years 2 through 5, similar to that of the group of first graduates (see income chart). For December 31, 2021, average household income at each program year, except Years 1 and 4, declined when compared to June 30, 2019; however, all years experienced at least a small increase in income since the prior year. Average household income for families in Year 1 (measured at intake) was $23,436 ($3,507 greater than family income at the baseline, $19,929, established in September 2014).
Forty-five percent of all Step households reported full-time employment (at least 32 hours per week at minimum wage); this is a decrease from 57 percent of households who reported full-time employment as of June 30, 2019. Though this percentage is partially due to COVID-19, it is also affected by the large group of employed families at Step 5 who have graduated since June 2019. Full-time employment at baseline was 40 percent. Families reporting at least part-time employment also decreased from 70 to 58 percent (up from 54 percent at baseline).

D. Lobbying Disclosure

D.1 SF-LLL Disclosure of Lobbying Activities
AHFC does not have anything to disclose.
D.2 HUD-50071 Certification of Payments to Influence Federal Transactions

Certification of Payments to Influence Federal Transactions

Applicant Name
Alaska Housing Finance Corporation

Program/Activity Receiving Federal Grant Funding
Housing Choice Voucher and Public Housing Programs

The undersigned certifies, to the best of his or her knowledge and belief, that:

(1) No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.

(2) If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form-LLL, Disclosure Form to Report Lobbying, in accordance with its instructions.

(3) The undersigned shall require that the language of this certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all sub recipients shall certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by Section 1352, Title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than $10,000 and not more than $100,000 for each such failure.

I hereby certify that all the information stated herein, as well as any information provided in the accompaniment herewith, is true and accurate. Warning: HUD will prosecute false claims and statements. Conviction may result in criminal and/or civil penalties. (18 U.S.C. 1001, 1010, 1012, 31 U.S.C. 3729, 3730)

Name of Authorized Official
Catherine M. Stone

Title
Director, Public Housing Division

Signature
Catherine M. Stone

Date (mm/dd/yyyy)
02/14/2022

Previous edition is obsolete
form HUD 50071 (01/14)
E. Appendix

AHFC submits these activities to its Board of Directors for approval as part of its overall Plan. These activities fall within current authority granted under HUD regulations and do not require HUD MTW approval.

E.1 Alaska Corporation for Affordable Housing (ACAH)

The Alaska Corporation for Affordable Housing (ACAH) is a nonprofit subsidiary of the Alaska Housing Finance Corporation formed for the acquisition, development, management, or operation of affordable housing. ACAH’s purpose is to undertake the types of affordable housing and services that are not open to AHFC directly, but which support AHFC’s mission of providing affordable housing and services to individuals and groups in need. Properties developed through ACAH are positioned to leverage private sector resources such as low-income housing tax credits and debt financing.

ACAH continues to assess opportunities to expand affordable housing units in Fairbanks and expects to begin construction of new affordable housing in FY2022.

E.2 Environmental and Energy Assessments

Environmental:
Over the last year, Facilities Management (a department within the Public Housing Department) has created a new position for our environmental requirement responsibility. The Environmental Impact Analyst II will work with our facilities planning team to maintain statewide compliance for our maintenance and operations efforts to sustain our housing stock. This position will specialize in identifying potential impacts to the environment, property, and residents prior to application of funding and provide any mitigation to be included within the developed project scope. Also, this position monitors all programmatic agreements, tracks necessary reporting requirements, and reports those changes to PHD management. At the time of this publication, the position has completed approximately 50 percent of the statewide portfolio’s five-year plans and conducted several “one-off” project reviews for issuance to our responsible entity for review and approval.

Energy:
AHFC continues to use an active energy management methodology through constant deployment of our Building Monitoring systems, use of information from ARIS (Alaska Retrofit Information System), AKWarm (energy modeling software), and building science best practices as reported from other in state organizations to improve and monitor building performance. We are capturing specific building needs in our physical needs assessment database and funding those projects as needed. At the lowest level, AMP staff are removing old, outdated products and replacing with current energy efficient models. Alaska has its own Energy Standard, BEES (Building Energy Efficiency Standard), that PHD uses to advance building efficiency beyond base energy code requirements for our region.
E.3 Non-MTW Activities
The following is a list of ongoing Non-MTW activities.

2010N-7 Designated Housing
Description and Status
Designation of certain Public Housing buildings as elderly or disabled only. HUD approved the designation of 104 units at Chugach Manor as elderly. Sixteen units are reserved for persons with disabilities. HUD granted approval of the designated housing plan on May 10, 2011. Numbered Memo 12-10 dated February 24, 2012 with an effective date of March 1, 2012 issued waiting list and operational procedures for staff.
- AHFC received approval to extend this designation on February 26, 2016 from HUD.
- AHFC received approval to extend this designation on January 31, 2018 from HUD.
- AHFC received approval to extend this designation on February 13, 2020 from HUD.
- A request for an extension was submitted to HUD on February 7, 2022.

Activity is ongoing.

2011N-6 Elder Housing Preference
Description and Status
Mimic the policies governing the Section 8 Multifamily project-based assistance units that AHFC owns and operates to allow for an elderly super-preference, with a clause reserving at least ten percent of the units for younger, disabled households.

The COVID-19 pandemic has highlighted our elder’s sense of vulnerability in buildings with larger numbers of young, disabled individuals. AHFC is researching and will be proposing a system of preferences during FY2023 to prioritize elderly admissions. We do not expect to displace any persons as part of this process.

2019N-1 Disposition of Six Public Housing Properties
1. Description
AHFC proposes to dispose of six (6) single-family properties in its Public Housing Program portfolio through a sale to low-income families. The disposition will be conducted in accordance with HUD regulations at 24 CFR 970 Public Housing Program – Demolition or Disposition of Public Housing Projects.

2. Background
An in-depth analysis of AHFC’s Public Housing portfolio coupled with development of a plan for increasing affordable housing opportunities has determined that the following properties provide homeownership opportunities to low-income families.

<table>
<thead>
<tr>
<th>Address</th>
<th>Lot Size (ft²)</th>
<th>Unit Size (ft²)</th>
<th>Unit Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>3414 E 16th Avenue, Anchorage</td>
<td>6,477</td>
<td>1,152</td>
<td>4 bedroom, 2 bath built in 1970</td>
</tr>
</tbody>
</table>
### Address

<table>
<thead>
<tr>
<th>Address</th>
<th>Lot Size (ft²)</th>
<th>Unit Size (ft²)</th>
<th>Unit Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>3136 E 17th Avenue, Anchorage 99508</td>
<td>6,600</td>
<td>1,200</td>
<td>3 bedroom, 1 bath built in 1972</td>
</tr>
<tr>
<td>3424 E 18th Avenue, Anchorage 99508</td>
<td>6,300</td>
<td>1,137</td>
<td>3 bedroom, 1 bath built in 1971</td>
</tr>
<tr>
<td>3148 E 19th Court, Anchorage 99508</td>
<td>6,090</td>
<td>1,026</td>
<td>3 bedroom, 1 bath built in 1972</td>
</tr>
<tr>
<td>1826 Columbine Street, Anchorage 99508</td>
<td>6,000</td>
<td>1,026</td>
<td>4 bedroom, 2 bath built in 1972</td>
</tr>
<tr>
<td>8700 Midland Place, Anchorage 99518</td>
<td>7,000</td>
<td>1,856</td>
<td>5 bedroom, 2 bath built in 1973</td>
</tr>
</tbody>
</table>

### Implementation
AHFC received Section 18 Disposition approval from the HUD Special Applications Center to dispose of these six single family properties. Staff are working through the relocation process with tenants and then the properties will be sold to low-income families.

- A tenant relocation plan has been developed to ensure public housing residents are appropriately relocated during the disposition process.
- AHFC will partner with a third party to sell the homes to low-income families.
- Any proceeds from the sale of these properties will be returned to AHFC for the provision of low-income housing or to benefit public housing residents.

### Update
Below is the current status of each property.

<table>
<thead>
<tr>
<th>Address</th>
<th>Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>3414 E 16th Avenue, Anchorage 99508</td>
<td>Sale recorded 11/19/2021</td>
</tr>
<tr>
<td>3136 E 17th Avenue, Anchorage 99508</td>
<td>Sale recorded 08/26/2021</td>
</tr>
<tr>
<td>3424 E 18th Avenue, Anchorage 99508</td>
<td>Sale recorded 09/10/2021</td>
</tr>
<tr>
<td>3148 E 19th Court, Anchorage 99508</td>
<td>Sale recorded 09/29/2021</td>
</tr>
<tr>
<td>1826 Columbine Street, Anchorage 99508</td>
<td>Sale recorded 10/21/2021</td>
</tr>
<tr>
<td>8700 Midland Place, Anchorage 99518</td>
<td>Pending relocation of existing tenant family</td>
</tr>
</tbody>
</table>

---

**2022N-1 Disposition of Property at Williwa Manor**

1. **Description**
The State of Alaska Department of Transportation and Public Facilities (DOT) is planning a road widening project for Knik-Goose Bay Road, which is located on one side of AHFC’s Williwa Manor development (AK001000244). DOT is proposing to purchase a corner of Williwa Manor’s lot, which is bordered by East Riley Avenue on one side and Knik-Goose Bay Road on the other side.
The legal description of the property is:

A Tract of land located in the Northwest one-quarter of the Northwest one-quarter (NW1/4 NW1/4) of Section 15, Township 17 North, Range 1 West, Seward Meridian, Palmer Recording District, Third Judicial District, State of Alaska, and more particularly described as follows: Beginning at the Northwest (NW) corner of Section 15, marked by a General Land Office brass cap monument; thence North 89° 53’ 00” East along the Section line between Section 15 and Section 10 a distance of 275.00 feet to the true point of beginning; thence South 00° 07’ 00” East a distance of 280.04 feet; thence North 89° 53’ 00” East a distance of 513.78 feet to the West right-of-way of the Knik Road; thence North 20° 54’ 00” East, along the right-of-way to the Section line, a distance of 300.00 feet; thence South 89° 53’ 00” West, along the Section line, a distance of 612.37 feet to the true point of beginning.

DOT proposes to acquire 3,807 square feet of land (shown in yellow in the picture) at a price of $14,400. An appraisal report conducted by MacSwain Associates, LLC, will be included with the package sent to the U.S. Department of Housing and Urban Development, Special Applications Center.
2. Implementation
In accordance with 24 CFR 970, AHFC will be sending a Section 18 Disposition application to the HUD Special Applications Center to remove this portion of the property from Williwa Manor.
- No tenants will be displaced as the location of the property is outside the fence line for the property.
- The existing fence will be replaced with a sound barrier wall to minimize noise.
- Any proceeds from the sale of this property will be used for the provision of low-income housing or to benefit public housing residents.

3. Update
AHFC received approval for the sale through the HUD Section 18 disposition process, and the land was sold to the Alaska Department of Transportation and Public Facilities on January 21, 2022.

### 2023N-1 HQS Video Inspections

1. Description
AHFC plans to develop an HQS video inspection option using the guidance issued in PIH Notice 2020-31. This practice is not expected to have frequent or widespread use at AHFC, but rather used for those locations that are remotely administered or when the health concerns of a participant family may limit AHFC access to the unit.

2. Background
Given the reluctance of participant families to allow an inspection of their unit due to the pandemic and health conditions, this would allow families to remain compliant with their program obligations as well as insuring the decent, safe, and sanitary conditions in a unit. AHFC also believes that this will create administrative cost savings as move-in inspections could be conducted timely for those locations that are administered remotely.

3. Implementation
AHFC plans to issue policy guidelines in FY2023 and offer this to families meeting qualifying conditions.

### 2023N-2 Conversion of Paper Operations to Electronic Systems

1. Description
AHFC has begun the process to introduce electronic processes in place of paper-based processes. This includes an electronic, document management system to store electronic client files instead of paper files.

2. Background
AHFC has issued a corporate-wide directive to each of its departments to move to electronic systems and eliminate paper wherever possible.
3. Implementation
AHFC expects that this will be a multi-year project to obtain the necessary software or software modifications, train staff and clients, and develop appropriate policies and controls. At this time, AHFC is working on the best methods to implement the electronic application process for all its waiting lists. We are also working on a method to deliver the voucher briefing in a self-guided, electronic process for eligible families.

AHFC is currently testing the electronic intake (eligibility) process. We are researching methods of access for those persons without smartphones, access to a home computer, or internet availability.

After the intake process is complete, we plan on implementing an electronic interface for landlords, conducting inspections with a mobile device, and conducting examinations electronically.

E.4 Annual Statement/Performance and Evaluation Reports for Period Ending December 31, 2021
- AK01P001501-17 (CFP 518)
- AK01P001501-18 (CFP 519)
- AK01P001501-19 (CFP 520)
- AK01P001501-20 (CFP 521)
- AK01P001501-21 (CFP 522)
- AK01P001501-22 (CFP 523)
## Part I: Summary

<table>
<thead>
<tr>
<th>PHA Name:</th>
<th>Grant Type and Number</th>
<th>FFY of Grant:</th>
<th>FFY of Grant Approval:</th>
</tr>
</thead>
<tbody>
<tr>
<td>ALASKA HOUSING FINANCE CORPORATION</td>
<td>Capital Fund Program Grant No: AK01P001501-17</td>
<td>2017</td>
<td>2017</td>
</tr>
</tbody>
</table>

### Type of Grant

- [X] Performance and Evaluation Report for Period Ending: December 31, 2021
- [ ] Reserve for Disasters/Emergencies
- [ ] Revised Annual Statement (revision no: )
- [ ] Final Performance and Evaluation Report

### Line Summary by Development Account

<table>
<thead>
<tr>
<th>Line</th>
<th>Summary by Development Account</th>
<th>Total Estimated Cost</th>
<th>Total Actual Cost1</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Original</td>
<td>Revised2</td>
</tr>
<tr>
<td>1</td>
<td>Total Non-CFP Funds</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>2</td>
<td>1406 Operations (may not exceed 20% of line 21)</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>3</td>
<td>1408 Management Improvements</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>4</td>
<td>1410 Administration (may not exceed 10% of line 21)</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>5</td>
<td>1411 Audit</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>6</td>
<td>1415 Liquidated Damages</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>7</td>
<td>1430 Fees and Costs</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>8</td>
<td>1440 Site Acquisition</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>9</td>
<td>1450 Site Improvement</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>10</td>
<td>1460 Dwelling Structures</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>11</td>
<td>1465.1 Dwelling Equipment-Nonexpendable</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>12</td>
<td>1470 Non-dwelling Structures</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>13</td>
<td>1475 Non-dwelling Equipment</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>14</td>
<td>1485 Demolition</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>15</td>
<td>1492 Moving to Work Demonstration</td>
<td>$2,030,737.00</td>
<td>$2,030,737.00</td>
</tr>
<tr>
<td>16</td>
<td>1495.1 Relocation Costs</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>17</td>
<td>1499 Development Activities4</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>18a</td>
<td>1501 Collateralization or Debt Service paid by the PHA</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>18ba</td>
<td>9000 Collateralization or Debt Service paid Via System of Direct Payment</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>19</td>
<td>1502 Contingency (may not exceed 8% of line 20)</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>20</td>
<td>Amount of Annual Grant: (sum of lines 2-19)</td>
<td>$2,030,737.00</td>
<td>$2,030,737.00</td>
</tr>
<tr>
<td>21</td>
<td>Amount of line 20 Related to LBP Activities</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>22</td>
<td>Amount of line 20 Related to Section 504 Activities</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>23</td>
<td>Amount of line 20 Related to Security -- Soft Costs</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>24</td>
<td>Amount of line 20 Related to Security -- Hard Costs</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>25</td>
<td>Amount of line 20 Related to Energy Conservation Measures</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
</tbody>
</table>

### Signature of Executive Director

| Signature of Executive Director | Date | Signature of Public Housing Director | Date |

1 To be completed for the Performance and Evaluation Report.
2 To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
3 PHAs with under 250 units in management may use 100% of CFP Grants for operations.
4 RHF funds shall be included here.
### Part II: Supporting Pages

#### PHA Name:
**ALASKA HOUSING FINANCE CORPORATION**

#### Grant Type and Number
- **Capital Fund Program Grant No:** AK01P001501-17
- **Federal FY of Grant:** FFY 2017
- **CFFP (Yes/No):** No
- **Replacement Housing Factor Grant No:**

<table>
<thead>
<tr>
<th>Development Number Name/PHA-Wide Activities</th>
<th>General Description of Major Work Categories</th>
<th>Development Account No.</th>
<th>Quantity</th>
<th>Total Estimated Cost</th>
<th>Total Actual Cost</th>
<th>Status of Work</th>
</tr>
</thead>
<tbody>
<tr>
<td>HA Wide</td>
<td><strong>Moving to Work Demonstration</strong></td>
<td>1492</td>
<td>HA Wide</td>
<td>$2,030,737.00</td>
<td>$2,030,737.00</td>
<td>On-going</td>
</tr>
</tbody>
</table>

1. To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
2. To be completed for the Performance and Evaluation Report.
### Part I: Summary

**PHA Name:** ALASKA HOUSING FINANCE CORPORATION

| Capital Fund Program Grant No | AK01P001501-18 |
| FFY of Grant Approval | 2018 |
| FFY of Grant | 2018 |
| Date of CFFP | 12/31/2021 |

**Type of Grant**

- [ ] Original Annual Statement
- [ ] Reserve for Disasters/Emergencies
- [ ] Revised Annual Statement (revision no: x)
- [ ] Final Performance and Evaluation Report

**Performance and Evaluation Report for Period Ending:** December 31, 2021

### Summary by Development Account

<table>
<thead>
<tr>
<th>Line</th>
<th>Summary by Development Account</th>
<th>Total Estimated Cost</th>
<th>Total Actual Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Original</td>
<td>Revised</td>
</tr>
<tr>
<td>1</td>
<td>1406 Operations (may not exceed 20% of line 21)</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>2</td>
<td>1408 Management Improvements</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>3</td>
<td>1410 Administration (may not exceed 10% of line 21)</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>4</td>
<td>1411 Audit</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>5</td>
<td>1415 Liquidated Damages</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>6</td>
<td>1430 Fees and Costs</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>7</td>
<td>1440 Site Acquisition</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>8</td>
<td>1450 Site Improvement</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>9</td>
<td>1460 Dwelling Structures</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>10</td>
<td>1465.1 Dwelling Equipment-Nonexpendable</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>11</td>
<td>1470 Non-dwelling Structures</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>12</td>
<td>1475 Non-dwelling Equipment</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>13</td>
<td>1485 Demolition</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>14</td>
<td>1492 Moving to Work Demonstration</td>
<td>$2,944,471.00</td>
<td>$2,978,070.00</td>
</tr>
<tr>
<td>15</td>
<td>1495.1 Relocation Costs</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>16</td>
<td>1499 Development Activities</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>17</td>
<td>1501 Collateralization or Debt Service paid by the PHA</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>18</td>
<td>3000 Collateralization or Debt Service paid Via System of Direct Payment</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>19</td>
<td>1500 Contingency (may not exceed 8% of line 20)</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>20</td>
<td>Amount of Annual Grant: (sum of lines 2-19)</td>
<td>$2,944,471.00</td>
<td>$2,978,070.00</td>
</tr>
<tr>
<td>21</td>
<td>Amount of line 20 related to LBP Activities</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>22</td>
<td>Amount of line 20 related to Section 504 Activities</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>23</td>
<td>Amount of line 20 related to Security – Soft Costs</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>24</td>
<td>Amount of line 20 related to Security – Hard Costs</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>25</td>
<td>Amount of line 20 related to Energy Conservation Measures</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
</tbody>
</table>

### Signature

<table>
<thead>
<tr>
<th>Signature of Executive Director</th>
<th>Date</th>
<th>Signature of Public Housing Director</th>
<th>Date</th>
</tr>
</thead>
</table>

---

1. To be completed for the Performance and Evaluation Report.
2. To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
3. PHAs with under 250 units in management may use 100% of CFP Grants for operations.
4. RHF funds shall be included here.
### PHA Name:
**ALASKA HOUSING FINANCE CORPORATION**

### Grant Type and Number
- **Capital Fund Program Grant No:** AK01P001501-18
- **CFFP (Yes/No):** No
- **Replacement Housing Factor Grant No:**

<table>
<thead>
<tr>
<th>Development Number Name/PHA-Wide Activities</th>
<th>General Description of Major Work Categories</th>
<th>Development Account No.</th>
<th>Quantity</th>
<th>Total Estimated Cost</th>
<th>Total Actual Cost</th>
<th>Status of Work</th>
</tr>
</thead>
<tbody>
<tr>
<td>HA Wide</td>
<td>Moving to Work Demonstration</td>
<td>1492</td>
<td>HA Wide</td>
<td>$2,944,471.00</td>
<td>$2,978,070.00</td>
<td>$2,978,070.00</td>
</tr>
</tbody>
</table>

1. To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
2. To be completed for the Performance and Evaluation Report.
### Part I: Summary

**PHA Name:** ALASKA HOUSING FINANCE CORPORATION  
**Grant Type and Number:** AK01P001501-19  
**FFY of Grant:** 2019  
**FFY of Grant Approval:** 2019

**Type of Grant**
- Original Annual Statement
- Reserve for Disasters/Emergencies
- Revised Annual Statement (revision no:)
- Performance and Evaluation Report for Period Ending: December 31, 2021
- Final Performance and Evaluation Report

#### Summary by Development Account

<table>
<thead>
<tr>
<th>Line</th>
<th>Summary by Development Account</th>
<th>Total Estimated Cost</th>
<th>Total Actual Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Original</td>
<td>Revised $^2$</td>
</tr>
<tr>
<td>1</td>
<td>Total Non-CFP Funds</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>2</td>
<td>1406 Operations (may not exceed 20% of line 21)$^3$</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>3</td>
<td>1408 Administration (may not exceed 10% of line 21)</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>4</td>
<td>1411 Audit</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>5</td>
<td>1414 Non-dwelling Equipment</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>6</td>
<td>1430 Fees and Costs</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>7</td>
<td>1440 Site Acquisition</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>8</td>
<td>1450 Site Improvement</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>9</td>
<td>1460 Dwelling Structures</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>10</td>
<td>1461 Non-dwelling Equipment</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>11</td>
<td>1470 Non-dwelling Equipment</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>12</td>
<td>1471 Non-dwelling Equipment</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>13</td>
<td>1485 Demolition</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>14</td>
<td>1492 Moving to Work Demonstration</td>
<td>$2,941,459.00</td>
<td>$2,957,669.00</td>
</tr>
<tr>
<td>15</td>
<td>1495.1 Relocation Costs</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>16</td>
<td>1497 Development Activities$^4$</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>17</td>
<td>1501 Collateralization or Debt Service paid by the PHA</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>18a</td>
<td>1502 Contingency (may not exceed 8% of line 20)</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>19</td>
<td>Amount of Annual Grant: (sum of lines 2-19)</td>
<td>$2,941,459.00</td>
<td>$2,957,669.00</td>
</tr>
<tr>
<td>20</td>
<td>Amount of line 20 Related to LBP Activities</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>21</td>
<td>Amount of line 20 Related to Section 504 Activities</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>22</td>
<td>Amount of line 20 Related to Security -- Soft Costs</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>23</td>
<td>Amount of line 20 Related to Security -- Hard Costs</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>24</td>
<td>Amount of line 20 Related to Energy Conservation Measures</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
</tbody>
</table>

#### Signatures
- Signature of Executive Director: 
  - Date: 
  - Signature of Public Housing Director: 
  - Date: 

---

1. To be completed for the Performance and Evaluation Report.  
2. To be completed for the Performance and Evaluation Report or a Revised Annual Statement.  
3. PHAs with under 250 units in management may use 100% of CFP Grants for operations.  
4. RHF funds shall be included here.
### PHA Name:
**ALASKA HOUSING FINANCE CORPORATION**

<table>
<thead>
<tr>
<th>Development Number Name/PHA-Wide</th>
<th>General Description of Major Work Categories</th>
<th>Development Account No.</th>
<th>Quantity</th>
<th>Total Estimated Cost</th>
<th>Total Actual Cost</th>
<th>Status of Work</th>
</tr>
</thead>
<tbody>
<tr>
<td>HA Wide</td>
<td>Moving to Work Demonstration</td>
<td>1492</td>
<td>HA Wide</td>
<td>$2,941,459.00</td>
<td>$2,957,669.00</td>
<td>$2,957,669.00</td>
</tr>
</tbody>
</table>

---

1 To be completed for the Performance and Evaluation Report or a Revised Annual Statement.

2 To be completed for the Performance and Evaluation Report.
### Part I: Summary

**PHA Name:** ALASKA HOUSING FINANCE CORPORATION  
**Grant Type and Number:** Capital Fund Program Grant No: AK01P001501-20  
**FFY of Grant:** 2020  
**FFY of Grant Approval:** 2020

<table>
<thead>
<tr>
<th>Type of Grant</th>
<th>Description</th>
<th>Original</th>
<th>Revised</th>
<th>Obligated</th>
<th>Expended</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Total Non-CFP Funds</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>2-19</td>
<td>Operations (may not exceed 20% of line 21)</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>20</td>
<td>Amount of Annual Grant: (sum of lines 2-19)</td>
<td>$3,035,482.00</td>
<td>$3,057,543.00</td>
<td>$3,057,543.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>21</td>
<td>Amount of line 20 Related to LBP Activities</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>22</td>
<td>Amount of line 20 Related to Section 504 Activities</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>23</td>
<td>Amount of line 20 Related to Security -- Soft Costs</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>24</td>
<td>Amount of line 20 Related to Security -- Hard Costs</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>25</td>
<td>Amount of line 20 Related to Energy Conservation Measures</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
</tbody>
</table>

---

1. **Signature of Executive Director**
2. **Signature of Public Housing Director**

---

1. To be completed for the Performance and Evaluation Report.  
2. To be completed for the Performance and Evaluation Report or Revised Annual Statement.  
3. PHAs with under 250 units in management may use 100% of CFP Grants for operations.  
4. RHF funds shall be included here.
## Part II: Supporting Pages

<table>
<thead>
<tr>
<th>PHA Name: ALASKA HOUSING FINANCE CORPORATION</th>
<th>Grant Type and Number</th>
<th>Federal FY of Grant:</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Capital Fund Program Grant No: AK01P001501-20</td>
<td></td>
</tr>
<tr>
<td></td>
<td>CFFP (Yes/No): No</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Replacement Housing Factor Grant No:</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Development Number Name/PHA-Wide Activities</th>
<th>General Description of Major Work Categories</th>
<th>Development Account No.</th>
<th>Quantity</th>
<th>Total Estimated Cost</th>
<th>Total Actual Cost</th>
<th>Status of Work</th>
</tr>
</thead>
<tbody>
<tr>
<td>HA Wide</td>
<td>Moving to Work Demonstration</td>
<td>1492</td>
<td>HA Wide</td>
<td>$3,035,482.00</td>
<td>$3,057,543.00</td>
<td>$3,057,543.00</td>
</tr>
</tbody>
</table>

1. To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
2. To be completed for the Performance and Evaluation Report.
## Part I: Summary

### PHA Name:
- ALASKA HOUSING FINANCE CORPORATION

### Grant Type and Number
- Capital Fund Program Grant No: AK01P001501-21
- Replacement Housing Factor Grant No: _________________________

### FFY of Grant Approval:
- 2021

### FFY of Grant:
- 2021

### Date of CFFP:
- _________________________

### Type of Grant
- Original
- Revised
- Final

### Performance and Evaluation Report for Period Ending:
- December 31, 2021

### Line | Summary by Development Account | Total Estimated Cost | Total Actual Cost
--- | --- | --- | ---
1 | Total Non-CFP Funds | $0.00 | $0.00 |
2 | 1406 Operations (may not exceed 20% of line 21) | $0.00 | $0.00 |
3 | 1408 Management Improvements | $0.00 | $0.00 |
4 | 1410 Administration (may not exceed 10% of line 21) | $0.00 | $0.00 |
5 | 1411 Audit | $0.00 | $0.00 |
6 | 1415 Liquidated Damages | $0.00 | $0.00 |
7 | 1430 Fees and Costs | $0.00 | $0.00 |
8 | 1440 Site Acquisition | $0.00 | $0.00 |
9 | 1450 Site Improvement | $0.00 | $0.00 |
10 | 1460 Dwelling Structures | $0.00 | $0.00 |
11 | 1465.1 Dwelling Equipment - Nonexpendable | $0.00 | $0.00 |
12 | 1470 Non-dwelling Structures | $0.00 | $0.00 |
13 | 1475 Non-dwelling Equipment | $0.00 | $0.00 |
14 | 1485 Demolition | $0.00 | $0.00 |
15 | 1492 Moving to Work Demonstration | $3,042,388.00 | $3,042,388.00 |
16 | 1495.1 Relocation Costs | $0.00 | $0.00 |
17 | 1499 Development Activities | $0.00 | $0.00 |
18a | 1501 Collateralization or Debt Service paid by the PHA | $0.00 | $0.00 |
18ba | 9000 Collateralization or Debt Service paid Via System of Direct Payment | $0.00 | $0.00 |
19 | 1502 Contingency (may not exceed 8% of line 20) | $0.00 | $0.00 |
20 | Amount of Annual Grant: (sum of lines 2-19) | $3,042,388.00 | $3,042,388.00 |
21 | Amount of line 20 Related to LBP Activities | $0.00 | $0.00 |
22 | Amount of line 20 Related to Section 504 Activities | $0.00 | $0.00 |
23 | Amount of line 20 Related to Security – Soft Costs | $0.00 | $0.00 |
24 | Amount of line 20Related to Security – Hard Costs | $0.00 | $0.00 |
25 | Amount of line 20 Related to Energy Conservation Measures | $0.00 | $0.00 |

### Signature of Executive Director
- Date: _________________________

### Signature of Public Housing Director
- Date: _________________________
### Part II: Supporting Pages

**PHA Name:** ALASKA HOUSING FINANCE CORPORATION  
**Grant Type and Number**  
- Capital Fund Program Grant No: AK01P001501-21  
- CFFP (Yes/No): No  
- Replacement Housing Factor Grant No:  

<table>
<thead>
<tr>
<th>Development Name/PHA-Wide Activities</th>
<th>General Description of Major Work Categories</th>
<th>Development Account No.</th>
<th>Quantity</th>
<th>Total Estimated Cost</th>
<th>Total Actual Cost</th>
<th>Status of Work</th>
</tr>
</thead>
<tbody>
<tr>
<td>HA Wide</td>
<td>Moving to Work Demonstration</td>
<td>1492</td>
<td>HA Wide</td>
<td>$3,042,388.00</td>
<td>$3,042,388.00</td>
<td>$0.00</td>
</tr>
</tbody>
</table>

1. To be completed for the Performance and Evaluation Report or a Revised Annual Statement.  
2. To be completed for the Performance and Evaluation Report.
# FY2023 AHFC MTW Plan

## Part I: Summary

**PHA Name:** ALASKA HOUSING FINANCE CORPORATION  
**Grant Type and Number:** Capital Fund Program Grant No: AK01P001501-22  
**FFY of Grant:** 2022  
**FFY of Grant Approval:** 2022

### Type of Grant

<table>
<thead>
<tr>
<th>Line</th>
<th>Summary by Development Account</th>
<th>Total Estimated Cost</th>
<th>Total Actual Cost</th>
<th>Original</th>
<th>Revised 1</th>
<th>Obligated</th>
<th>Expended</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Total Non-CFP Funds</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>2</td>
<td>1406 Operations (may not exceed 20% of line 21) 2</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>3</td>
<td>1408 Management Improvements</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>4</td>
<td>1410 Administration (may not exceed 10% of line 21)</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>5</td>
<td>1411 Audit</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>6</td>
<td>1415 Liquidated Damages</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>7</td>
<td>1430 Fees and Costs</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>8</td>
<td>1440 Site Acquisition</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>9</td>
<td>1450 Site Improvement</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>10</td>
<td>1460 Dwelling Structures</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>11</td>
<td>1465.1 Dwelling Equipment-Nonexpendable</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>12</td>
<td>1470 Non-dwelling Structures</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>13</td>
<td>1475 Non-dwelling Equipment</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>14</td>
<td>1485 Demolition</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>15</td>
<td>1492 Moving to Work Demonstration</td>
<td>$3,042,388.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>16</td>
<td>1495.1 Relocation Costs</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>17</td>
<td>1499 Development Activities 1</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>18a</td>
<td>1501 Collateralization or Debt Service paid by the PHA</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>18ba</td>
<td>9000 Collateralization or Debt Service paid Via System of Direct Payment</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>19</td>
<td>1502 Contingency (may not exceed 8% of line 20)</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>20</td>
<td>Amount of Annual Grant: (sum of lines 2-19)</td>
<td>$3,042,388.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>21</td>
<td>Amount of line 20 Related to LBP Activities</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>22</td>
<td>Amount of line 20 Related to Section 504 Activities</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>23</td>
<td>Amount of line 20 Related to Security - Soft Costs</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>24</td>
<td>Amount of line 20 Related to Security - Hard Costs</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>25</td>
<td>Amount of line 20 Related to Energy Conservation Measures</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
</tbody>
</table>

### Signature of Executive Director

<table>
<thead>
<tr>
<th>Date</th>
<th>Signature of Public Housing Director</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

---

1 To be completed for the Performance and Evaluation Report.
2 To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
3 PHAs with under 250 units in management may use 100% of CFP Grants for operations.
4 RHF funds shall be included here.
<table>
<thead>
<tr>
<th>Development Name/PHA-Wide Activities</th>
<th>General Description of Major Work Categories</th>
<th>Development Account No.</th>
<th>Quantity</th>
<th>Total Estimated Cost</th>
<th>Total Actual Cost</th>
<th>Status of Work</th>
</tr>
</thead>
<tbody>
<tr>
<td>HA Wide</td>
<td>Moving to Work Demonstration</td>
<td>1492</td>
<td>HA Wide</td>
<td>$3,042,388.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
</tbody>
</table>

1 To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
2 To be completed for the Performance and Evaluation Report.