Moving to Work Plan
FY2019
Public Housing Division

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  To HUD: April 26, 2018
  Approved by HUD: Pending
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B. Goals

B.1 Overview

“Success doesn’t come to you, you go to it.” – Marva Collins

The Public Housing Division serves as the State of Alaska’s only Public Housing Authority. We manage 1,612 rental units and administer over 5,000 vouchers. Each night we provide over 11,000 Alaskans with decent, safe, and affordable housing. We have 150 employees in sixteen locations throughout the state, most of which are only accessible by plane or boat and separated by hundreds, or even thousands, of miles. With locations that are above the Arctic Circle and in rain forests that are closer to Seattle than our headquarters in Anchorage, our management costs are high. Despite our remoteness and high costs, we strive to provide the best possible service that we can to each family we assist and to reach out to all Alaskans in need of housing resources. For a complete overview of the scope of AHFC’s activities, please reference our annual report at https://www.ahfc.us/about-us/reports/.

As we start our fourth full year of Rent Reform, we continue to see significant increases in work hours and income from our work-able families. Step program families are continuing to increase their income from work. Each quarter has seen about a 2 percent increase over the previous quarter. Savings realized from our Step and Classic programs enabled us to be creative and establish the following specialized programs to house:

- Victims displaced due to domestic violence and sexual assault
- Youth aging out of foster care
- Homeless youth that will access supportive services to re-integrate them into the private rental market
- Homeless persons with disabilities
- Persons leaving the corrections system and re-entering society
- Chronically homeless persons through a Housing First model in the communities of Anchorage and Juneau

Our Jumpstart program continues to be at the forefront of our successes. Jumpstart provides financial incentives for work, education (tuition and educational courses), a savings match, and supportive services funds. During 2017, AHFC paid $172,509 in incentives to Jumpstart families. Of significance is that during the last quarter of 2017, 86 percent of incentives directly supported tuition and educational expenses. We believe these incentives directly contribute to increased work hours and incomes and will continue to provide our clients with the encouragement and resources they need to reach their self-sufficiency goals.

Our focus this past year was on providing the tools to create incentives for families to work, seek work, or prepare for work, while maintaining the quality and stability of our Classic program for our elderly and disabled clients. We have combined that with extensive case
management services and partnerships with other agencies that support low income Alaskans.

Year in Review

“DO NOT GO WHERE THE PATH MAY LEAD, INSTEAD GO WHERE THERE IS NO PATH AND LEAVE A TRAIL.” – RALPH WALDO EMERSON

While our primary customers are Public Housing residents, voucher holders, and other low-income and elderly/disabled Alaskans, we also serve a wide variety of other internal and external stakeholders including the AHFC board, staff, landlords, community partners, HUD, Indian Housing Authorities, local governments, and the public.

We serve our customers through the following core competencies:

- Connecting to those in need.
- Obtaining and administering housing subsidy.
- Providing safe shelter.
- Providing high quality customer service.
- Assisting clients in becoming self-sufficient.

Participation in the Moving to Work Demonstration Program necessitated a re-evaluation of our staffing models and strategic plan. During 2017, we realigned staff to better serve our customers and began the process of redefining our mission, vision, values, and goals.

The following core values guide our actions:

- We are responsible stewards of the public’s resources for future generations.
- We strive for excellence in our performance and are accountable to the people of Alaska.
- We are innovative in a dynamic environment.
- We act with integrity to do what is right.
- We are one company. We are one team. Together we will achieve our vision of an Alaska where all people have a safe and affordable place to call home.

“PASSION IS ENERGY. FEEL THE POWER THAT COMES FROM FOCUSING ON WHAT EXCITES YOU.” – OPRAH WINFREY

This past year we stayed the course with our Rent Reform program, maintaining and strengthening outside partnerships, and strengthening our jumpstart self-sufficiency program. Toward these goals we did the following:

- Fully implemented year four of our Rent Reform program, including moving all families in the Step program to their fourth year, rent-based subsidy schedule.
- Expanded our jumpstart program statewide and enrolled over 500 participants.
• Fully leased up our 150 Moving Home Vouchers, a set aside voucher program in partnership with the Department of Health and Social Services for persons experiencing a disability.
• Expanded our Returning Home Housing Program for parolees re-entering society by adding 20 vouchers statewide through a partnership with the Department of Health and Social Services and the Department of Corrections (see activity 2013-1).
• Expanded our Making A Home Housing Program for youth aging out of foster care by adding 15 vouchers in Anchorage through a partnership with the Office of Children’s Services (see activity 2010-9).
• Began rental assistance at Forget-Me-Not Manor in Juneau (see activity 2018-1).
• Initiated the process for rental assistance at Dena’ina House (see activity 2018-2).
• Implemented smoke-free rules in all AHFC-owned units. The American Lung Association recognized AHFC with their 2017 Breathe Easy Champion Award.

B.2 Summary of Goals

“YOU HAVE BRAINS IN YOUR HEAD. YOU HAVE FEET IN YOUR SHOES. YOU CAN STEER YOURSELF ANY DIRECTION YOU CHOOSE.” – DR. SEUSS

Fiscal year 2019 will be our eleventh year as a Moving to Work agency. In all of our Moving to Work activities, we keep in mind the three statutory goals of the program:

1. Reduce cost and achieve greater cost effectiveness in federal expenditures;
2. Create incentives for families to work, seek work, or prepare for work; and
3. Increase housing choices for low-income families.

For FY2019, we plan to align our goals with our values and MTW activities. Our goals describe our desired destination – where PHD would like to be at the end of 2020. These goals translate our vision and values into a more focused, actionable set of outcomes. This plan carefully considered feedback from management, staff and other stakeholders, and a review of internal performance data, housing alternatives, client outcomes, and other relevant research. PHD’s management team will review progress quarterly and make adjustments as necessary.

Following are the five primary goals PHD will be pursuing.

1. **Maximize financial performance, preservation, and leveraging of existing housing portfolio.** PHD will assess and implement strategies that will create financially sustainable housing that meets the needs of lower-income Alaskans.
2. **Achieve operational excellence.** PHD will create a culture of accountability and continuous improvement by developing and implementing a robust performance management process.
3. **Increase staff capacity through process redesign and technology.** PHD will implement processes and tools to enhance staff productivity, employee satisfaction, and client service.

4. **Increase affordable housing opportunities.** PHD will increase housing capacity to Alaskan households by leveraging resources and the flexibilities of the Moving to Work program and the Alaska Corporation for Affordable Housing.

5. **Ensure safety of housing options.** PHD will continue to make the safety of its residents, clients and staff a priority in order to support its mission and vision.

II. **GENERAL HOUSING AUTHORITY OPERATING INFORMATION**

A. **Housing Stock Information**

A.1 **Planned New Public Housing Units to be Added During the Fiscal Year**

<table>
<thead>
<tr>
<th>AMP Name and Number</th>
<th>Bedroom Size</th>
<th>Total Units</th>
<th>Population Type *</th>
<th># of UFAS Units</th>
</tr>
</thead>
<tbody>
<tr>
<td>N/A</td>
<td>0</td>
<td>0</td>
<td>N/A</td>
<td>0</td>
</tr>
<tr>
<td>N/A</td>
<td>0</td>
<td>0</td>
<td>N/A</td>
<td>0</td>
</tr>
<tr>
<td>N/A</td>
<td>0</td>
<td>0</td>
<td>N/A</td>
<td>0</td>
</tr>
<tr>
<td>N/A</td>
<td>0</td>
<td>0</td>
<td>N/A</td>
<td>0</td>
</tr>
</tbody>
</table>

Total Public Housing Units to be Added: **0**

A.2 **Planned Public Housing Units to be Removed During the Fiscal Year**

<table>
<thead>
<tr>
<th>PIC Dev. # / AMP and PIC Dev. Name</th>
<th>Number of Units to be Removed</th>
<th>Explanation for Removal</th>
</tr>
</thead>
<tbody>
<tr>
<td>N/A</td>
<td>0</td>
<td>N/A</td>
</tr>
<tr>
<td>N/A</td>
<td>0</td>
<td>N/A</td>
</tr>
<tr>
<td>N/A</td>
<td>0</td>
<td>N/A</td>
</tr>
</tbody>
</table>

Total to be Removed: **0**

A.3 **New Housing Choice Vouchers to be Project-Based During the Fiscal Year**

<table>
<thead>
<tr>
<th>Property Name</th>
<th>Number of New PBV Vouchers</th>
<th>Description of Project</th>
</tr>
</thead>
<tbody>
<tr>
<td>N/A</td>
<td>0</td>
<td>N/A</td>
</tr>
<tr>
<td>N/A</td>
<td>0</td>
<td>N/A</td>
</tr>
<tr>
<td>N/A</td>
<td>0</td>
<td>N/A</td>
</tr>
<tr>
<td>N/A</td>
<td>0</td>
<td>N/A</td>
</tr>
<tr>
<td>N/A</td>
<td>0</td>
<td>N/A</td>
</tr>
</tbody>
</table>

Anticipated Total New Vouchers to be Project-Based: **0**

Anticipated Total Number of Project-Based Vouchers Committed at the End of the Fiscal Year: **155**
### Anticipated Total Number of Project-Based Vouchers Leased Up or Issued to a Potential Tenant at the End of the Fiscal Year

<table>
<thead>
<tr>
<th></th>
<th>152</th>
</tr>
</thead>
<tbody>
<tr>
<td>98% of 155</td>
<td></td>
</tr>
</tbody>
</table>

### A.4 Other Changes to the Housing Stock Anticipated During the Fiscal Year
AHFC does not anticipate any changes during this fiscal year.

### A.5 General Description of All Planned Capital Fund Expenditures During the Plan Year
The planned uses of the CFP funds are to make up the difference in funding AMP operating costs in the Public Housing program due to funding shortfalls. Any remaining funds are to be put toward funding new housing units in the affordable housing development program as laid out in the MTW plan.

### B. Leasing Information

#### B.1 Planned Number of Households Served at the End of the Fiscal Year

<table>
<thead>
<tr>
<th>MTW Households to be Served Through:</th>
<th>Planned Number of Households to be Served</th>
<th>Planned Number of Unit Months Occupied/Leased***</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal MTW Public Housing Units to be Leased¹</td>
<td>1,217</td>
<td>14,605</td>
</tr>
<tr>
<td>Federal MTW Voucher (HCV) Units to be Utilized²</td>
<td>4,127</td>
<td>49,524</td>
</tr>
<tr>
<td>Number of Units to be Occupied/Leased through Local, Non-Traditional, MTW Funded, Property-Based Assistance Programs³</td>
<td>100</td>
<td>1,200</td>
</tr>
<tr>
<td>Number of Units to be Occupied/Leased through Local, Non-Traditional, MTW Funded, Tenant-Based Assistance Programs⁴</td>
<td>294</td>
<td>3,528</td>
</tr>
<tr>
<td><strong>Total Households Projected to be Served</strong></td>
<td><strong>5,738</strong></td>
<td><strong>68,857</strong></td>
</tr>
</tbody>
</table>

¹ – Public Housing (98% of 1,242)
² – Moving to Work (98% of 4,212); includes Moving Home Program
³ – Karluk Manor, Forget-Me-Not Manor, and Dena’ina House (98% of 103)
⁴ – (98% of 301) - Empowering Choice Housing Program (185), and Making A Home (20), and Returning Home (96).

Note: NonElderly Disabled (45) and Veterans Affairs Supportive Housing (271) vouchers administrative costs are supported with MTW funds; however, these are not included in the totals.

#### B.2 Reporting Compliance with Statutory MTW Requirements
AHFC is currently in compliance with statutory MTW requirements.
B.3 Description of any Anticipated Issues Related to Leasing of Public Housing, Housing Choice Vouchers, and/or Local, Non-Traditional Units and Possible Solutions

<table>
<thead>
<tr>
<th>Housing Program</th>
<th>Description of Anticipated Leasing Issues and Possible Solutions</th>
</tr>
</thead>
<tbody>
<tr>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td>N/A</td>
<td>N/A</td>
</tr>
</tbody>
</table>

C. Wait List Information

As of 01/01/2018, AHFC had the following waiting list statistics.

<table>
<thead>
<tr>
<th>Housing Program(s)</th>
<th>Wait List Type*</th>
<th>Number of Households on List**</th>
<th>Wait List Open, Partially Open or Closed***</th>
<th>Are There Plans to Open the Wait List During the Fiscal Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Anchorage Housing Choice Voucher</td>
<td>Community-Wide</td>
<td>655</td>
<td>Closed</td>
<td>Yes</td>
</tr>
<tr>
<td>Anchorage Public Housing</td>
<td>Community-Wide</td>
<td>2,331</td>
<td>Partially Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Bethel Public Housing</td>
<td>Community-Wide</td>
<td>49</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Cordova Public Housing</td>
<td>Community-Wide</td>
<td>7</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Fairbanks Housing Choice Voucher</td>
<td>Community-Wide</td>
<td>554</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Fairbanks Public Housing</td>
<td>Community-Wide</td>
<td>494</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Homer Housing Choice Voucher</td>
<td>Community-Wide</td>
<td>129</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Juneau Housing Choice Voucher</td>
<td>Community-Wide</td>
<td>299</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Juneau Public Housing</td>
<td>Community-Wide</td>
<td>218</td>
<td>Partially Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Ketchikan Housing Choice Voucher</td>
<td>Community-Wide</td>
<td>150</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Ketchikan Public Housing</td>
<td>Community-Wide</td>
<td>135</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Kodiak Housing Choice Voucher</td>
<td>Community-Wide</td>
<td>66</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Kodiak Public Housing</td>
<td>Community-Wide</td>
<td>63</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Mat-Su Housing Choice Voucher</td>
<td>Community-Wide</td>
<td>681</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Mat-Su Public Housing</td>
<td>Community-Wide</td>
<td>148</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Nome Public Housing</td>
<td>Community-Wide</td>
<td>24</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Petersburg Housing Choice Voucher</td>
<td>Community-Wide</td>
<td>5</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Sitka Housing Choice Voucher</td>
<td>Community-Wide</td>
<td>47</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Sitka Public Housing</td>
<td>Community-Wide</td>
<td>111</td>
<td>Partially Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Soldotna Housing Choice Voucher</td>
<td>Community-Wide</td>
<td>236</td>
<td>Open</td>
<td>Yes</td>
</tr>
</tbody>
</table>
### FY2019 AHFC Plan

<table>
<thead>
<tr>
<th>Housing Program(s)</th>
<th>Wait List Type*</th>
<th>Number of Households on List**</th>
<th>Wait List Open, Partially Open or Closed***</th>
<th>Are There Plans to Open the Wait List During the Fiscal Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Valdez Housing Choice Voucher</td>
<td>Community-Wide</td>
<td>49</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Valdez Public Housing</td>
<td>Community-Wide</td>
<td>23</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Wrangell Housing Choice Voucher</td>
<td>Community-Wide</td>
<td>4</td>
<td>Open</td>
<td>Yes</td>
</tr>
<tr>
<td>Wrangell Public Housing</td>
<td>Community-Wide</td>
<td>28</td>
<td>Open</td>
<td>Yes</td>
</tr>
</tbody>
</table>

*** For Partially Open Wait Lists, provide a description of the populations for which the waiting list is open.

All partially open waiting lists are for specific bedroom sizes, not populations.

**If Local, Non-Traditional Housing Program, please describe:**

N/A

**If Other Wait List Type, please describe:**

N/A

**If there are any changes to the organizational structure of the wait list or policy changes regarding the wait list, provide a narrative detailing these changes.**

AHFC has plans to open the Anchorage Housing Choice Voucher waiting list during FY2019. A lottery will be used to determine placement on the waiting list.

### III. PROPOSED MTW ACTIVITIES

There are no new activities proposed for this fiscal year.

### IV. APPROVED MTW ACTIVITIES

These activities were approved by HUD in a prior year’s plan. Activities are identified by their activity number, the first four digits being the fiscal year the activity was first added to the plan.

#### A. Implemented

**2010-5 HQS Inspections**

**Description and Status**

Establish an alternate HQS inspection schedule by implementing biennial inspections. Allow inspections conducted by other AHFC HQS-qualified staff to serve as quality control inspections.
This activity was started with Numbered Memo 12-13 dated April 17, 2012. The new policy started May 1, 2012.

- AHFC has implemented a biennial schedule instead of annual inspections.
- AHFC continues to ensure a unit passes HQS before it goes under a HAP contract.
- AHFC continues to conduct inspections regarding possible HQS violations in between biennial inspections.

**Changes or Modifications**
No changes to this activity during this fiscal year.

**Authorization**
Attachment C, paragraph D.5 (no change) and paragraph D.7(d) (additional)

**Regulation Citation**
24 CFR 982.405

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### 2010-6 HQS Inspections on AHFC Properties

**Description and Status**
Allow AHFC staff to inspect AHFC-owned units and determine rent reasonableness instead of paying a third party to conduct these inspections. This was created to reduce costs associated with voucher holders wanting to use an AHFC voucher in an AHFC-owned property.

This activity was started with Numbered Memo 11-11 dated March 22, 2011. It became effective April 1, 2011.

**Changes or Modifications**
No changes to this activity during this fiscal year.

**Authorization**
Attachment C, paragraph D.2.c and paragraph D.5 (no change)

**Regulation Citation**
24 CFR 982.507

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### 2010-7 Project-Based Vouchers – Owner-Managed Waiting Lists

**Description and Status**
Owner management of site-based waiting lists for project-based vouchers. Owners are responsible for advertisement, collection of applications, application screening, maintaining a waiting list, and selecting applicants in the appropriate order when filling a vacant unit. AHFC continues to conduct all project-based voucher eligibility functions.
Policy for management of project-based vouchers was issued to staff with Numbered Memo 12-32 on August 21, 2012. It became effective September 1, 2012.

- MainTree in Homer – 10 units – came on-line in March 2012.
- Anchorage
  - Loussac Place – 60 units – the first phase came on-line in July 2012.
  - Susitna Square – 18 units – came on-line in September 1, 2015.

Changes or Modifications
No changes to this activity during this fiscal year.

Authorization
Attachment C, paragraph D.4 (no change)

Regulation Citation
24 CFR 983.251

2010-9 Returning Home Program
Description and Status
This activity was formerly called “Prisoner Re-Entry.” Develop a time-limited (two years), tenant-based rental assistance program targeting civilian re-entry of individuals released from the prison system. The purpose of this activity is to assist with the reduction of recidivism due to prisoner homelessness upon release from incarceration.

- **HOME Funding**
  Operational and staff costs are supported with MTW funds. AHFC has a fee-for-service for each housing unit month. These HOME administrative fees are booked as non-MTW revenue. AHFC is following HOME rules at 24 CFR 92 for tenant-based assistance. Family annual income is calculated using the rules at 24 CFR 5.630, and families meet HOME income eligibility limits. Numbered Memo 09-30 issued on November 25, 2009 began the program.

- **MTW Funding**
  AHFC set aside a portion of its Moving to Work Block Grant to assist parolees/probationers released into Anchorage’s jurisdiction. This program is modeled on the current HOME-funded program. AHFC set aside funds to serve 20 families. Family annual income is calculated using the rules at 24 CFR 5.630, and families meet Housing Choice Voucher income eligibility limits. Numbered Memo 15-31 issued on November 20, 2015 began the program.

Changes or Modifications
The original benchmark was to serve 10 families per year. AHFC set a new benchmark of 20 families per year in 2010 as the eligibility criteria for families was expanded to include all families meeting State of Alaska Department of Corrections release criteria. Specifically, the requirement that parolees be persons with disabilities was eliminated.
The Anchorage Program has been so successful, that AHFC increased the number of coupons from 20 to 30 in 2017. This increases the overall benchmark from 70 families per year to 100 per year.

AHFC will also be receiving additional funds from the State of Alaska Department of Health and Social Services, Division of Behavioral Health, to prioritize parolees with several mental health or substance use issues. Monies will serve parolees wishing to be released to any of AHFC’s voucher jurisdictions. At this time, monies for FY2018 and FY2019 are available.

**Authorization**

- HOME Funds authorization: Attachment D of the MTW Agreement signed January 30, 2012 allows for “broader uses of funds.” AHFC will rely on that authority to use MTW block grant funds to partially offset administrative costs to support this HOME-funded activity.

**Regulation Citation**

24 CFR 92.209
24 CFR 5.630

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**2010-10 Moving Home Program**

**Description and Status**

This activity was formerly called Use of HCV Program for Persons with Disabilities. The Moving Home Program is a referral-based rental assistance program designed to enable persons with disabilities to rent affordable housing.

AHFC signed a Memorandum of Agreement in 2014 with the State of Alaska Department of Health and Social Services. For the purposes of the agreement, persons with a disability who are eligible for Moving Home are very low-income households (less than 50 percent of area median income) and meet the criteria below:

- Eligible for community-based, long-term services as provided through Medicaid waivers, Medicaid state plan options, state funded services, or other appropriate services related to the target population, and
- Meet the U.S. Department of Housing and Urban Development’s definition of a disabled family (24 CFR 5.403), or are an Alaska Mental Health Trust Authority beneficiary
- Once an applicant family has leased, families are not required to maintain services in order to remain eligible for Moving Home continuing assistance.

This program is available in every community currently offering an AHFC Housing Choice Voucher Program. This program was approved by the AHFC Board of Directors on July 23, 2014 with Resolution 2014-40. Guidance was issued to staff under Numbered Memo 14-33 on December 1, 2014 and was effective on that date.
**Changes or Modifications**
No changes to this activity during this fiscal year.

**Authorization and Changes to Authorization**
Attachment C, paragraph D.3. and D.4 (no change)

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### 2011-1 Simplification of Utility Allowance Schedules

**Description and Status**
Combine multiple utility allowance tables into a single utility allowance table in Anchorage, Mat-Su, and Valdez. AHFC does not plan to change its evaluation methods of local utility providers when creating a new simplified table for each area identified.

This activity was started with Numbered Memo 11-04 on February 1, 2011. Monitoring of the combined forms continues.

**Changes or Modifications**
No changes to this activity during this fiscal year.

**Authorization**
Attachment C, paragraph C.11 and D.2 (no change)

**Regulation Citation**
24 CFR 982.517

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### 2011-2 Local Payment Standards

**Description and Status**
This activity establishes payment standards that do not rely on HUD’s Fair Market Rents for AHFC housing choice voucher jurisdictions. AHFC continues to examine each market on an annual basis to determine if the payment standard is appropriate. AHFC also ensures that it establishes a payment standard that reflects, not leads, the market. As one of its tools, staff uses an annual, independent study conducted by AHFC’s Planning and Program Development Department in cooperation with the State of Alaska Department of Labor. This study surveys Alaska’s communities and landlords about its housing markets including vacancy rates, market conditions, rentals, and utilities. Staff also continues to collect its own survey data on rentals in the local market.

Revised Payment Standards were developed and began on February 1, 2014 with the issuance of Numbered Memo 14-01.

AHFC continues to compare the fair market rent, current gross rents of program participants, local rental market vacancy and rental rates, and local advertising materials when selecting a reasonable payment standard. As an internal control, AHFC sets its payment standards within 15 percent of the DOL market survey rate. Policy exceptions are available in those
instances where extraordinary market conditions or community circumstances warrant. These exceptions are documented and explained.

**Changes or Modifications**
No changes to this activity during this fiscal year.

**Authorization**
Attachment C, paragraph D.2.a (no change)

**Regulation Citation**
24 CFR 982.503.

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### 2011-3 Project-Based Vouchers – Waiver of Tenant-Based Requirement

**Description and Status**
Waive the requirement to provide a tenant-based voucher to a family upon termination of project-based voucher assistance. The purpose of this activity is to prevent families using PBV developments as a shortcut to tenant-based assistance. As many of AHFC’s voucher waiting lists were long at the time of this proposed activity, it did not seem reasonable to allow families to jump over persons on those waiting lists by securing a tenancy at a PBV development.

The project-based voucher policy was approved by AHFC’s Board of Directors on May 4, 2010 with Resolution 2010-14 and implemented in 2011. AHFC monitors the turnover at each PBV development.

**Changes or Modifications**
No changes to this activity during this fiscal year.

**Authorization**
Attachment C, paragraph D.1 (no change)

**Regulation Citation**
24 CFR 983.205(2)(d), 983.257, and 983.260

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### 2011-5 Project-Base Vouchers at AHFC Properties and Exceed 25 Percent Limit per Building

**Description and Status**
Allow AHFC to project-base vouchers at market rental properties it owns and exceed the building cap in project-based voucher developments. This waiver was requested as part of the development of Loussac Place (replaces 60 demolished Public Housing units at this site). In accordance with AHFC’s PBV policy, rent to owner will be determined by an independent entity approved by HUD.

- **Loussac Place** contains 120 affordable housing units (replaces 60 former public housing units at this site) of which 60 are project-based vouchers. The vouchers are
distributed across bedroom sizes (one through four bedroom units) in a variety of buildings throughout the development. Based on the configuration of the development (townhouse-style units), it would have been impossible to successfully use project-based vouchers without this waiver. The first phase was available in July 2012.

- **MainTree Apartments** contains 10 affordable housing units (new development) reserved for persons with developmental disabilities. All units are subsidized with a project-based voucher. These units were available for occupancy in March 2012.
- **Susitna Square** contains 18 affordable housing units in three buildings (replaces 16 former Public Housing units at this site). All units are subsidized with project-based vouchers and were available for occupancy in September 2015.
- **Ridgeline Terrace** contains 70 affordable housing units in 14 buildings (new development). Sixty-three units have project-based voucher assistance attached with 20 units reserved for seniors (age 55 and older). The units were available for occupancy in January 2016.

**Changes or Modifications**
No changes to this activity during this fiscal year.

**Authorization**
Attachment C, paragraphs D.1.e, paragraph D.7.a, and paragraph D.7.b (no change)

**Regulation Citation**
24 CFR 983.56

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**2012-1 Raise HCV Maximum Family Contribution at Lease-Up to 50 Percent**

**Description and Status**
Waive HUD regulations at 24 CFR 982.508 which limit a family to paying no more than 40 percent of their adjusted monthly income toward their rental portion. AHFC proposes a maximum family contribution of 50 percent of monthly income.

This activity was implemented with Numbered Memo 12-09 on February 14, 2012 with a start date of February 16, 2012. This activity is included as part of AHFC’s reasonable rent plan (Activity 2014-1, reference Activity 2014-1h).

With implementation of 2014-1 Reasonable Rent and Family Self-Sufficiency Initiative, this activity was slightly modified to account for Step Program families that transition to a fixed HAP subsidy. Once on a fixed subsidy amount, these families will no longer be subject to a maximum family contribution if they decide to move as their subsidy decreases each year. Families subject to an income-based subsidy calculation will be required to adhere to a maximum family contribution of 50 percent of monthly income.

**Changes or Modifications**
No changes to this activity during this fiscal year.
Authorization
Attachment C, paragraph D.2.a (no change)

Regulation Citation
24 CFR 982.508

2012-2 Nonpayment of Rent
Description and Status
Waive HUD regulations at 24 CFR 966.4(l)(3)(i)(A) that require AHFC to allow 14 days for Public Housing tenants to cure nonpayment of rent. The nonpayment of rent period was shortened to seven days to match the Alaska Landlord-Tenant Act. In addition, the grace period for payment of rent without a penalty was extended to the 7th calendar day of each month. The net result is that residents have the first 14 calendar days of each month to pay their rent.

AHFC began this activity on September 1, 2013 with Numbered Memo 13-36. A letter was sent to all public housing residents in July 2013 to remind them of their lease provision and the new shortened period to pay their late rent.

Changes or Modifications
No changes to this activity during this fiscal year.

Authorization
Attachment C, paragraph C.9.b (no change)

Regulation Citation
24 CFR 966.4(l)(3)

2012-4 Sponsor-Based Rental Assistance Program, Karluk Manor
Description and Status
Fund rental assistance outside Section 8 rules consistent with “broader uses of funds” authority in Attachment D of the Agreement. Provide the funding equivalent of 46 vouchers for rental assistance at a Housing First development, Karluk Manor. Funding requests are submitted to AHFC each month for review and approval. AHFC conducts an annual review of this program.

The sponsor-based rental assistance contract was signed December 8, 2011 and became effective that date for 35 units. Effective July 1, 2015, assistance was extended to all 46 units with an amendment to the sponsor-based contract. Those units occupied by persons with Housing Choice Voucher assistance are excluded.

Changes or Modifications
No changes to this activity during this fiscal year.
Authorization

2013-1 Making A Home Program
Description and Status
This activity was formerly named “Youth Aging Out of Foster Care.” A time-limited (three years), tenant-based rental assistance program targeting youth ages 18 to 24 aging out of Alaskan foster care. The program serves direct referrals from the State of Alaska Department of Health and Social Services, Office of Children’s Services.

Due to the success of the TBRA Parolee/Probationer program with the Alaska Department of Corrections, AHFC partnered with the State of Alaska Office of Children’s Services to provide a similar program for youth aging out of foster care. A Memorandum of Agreement was executed in July 2012. The program began on November 1, 2012 with Numbered Memo 12-37 issued on October 24, 2012.

- HOME Funding
  HOME Investment Partnership Program funds pay for the monthly HAP for vouchers leased outside the Anchorage jurisdiction. Operational and staff costs are supported with MTW funds. AHFC has developed a fee-for-service for each housing unit month. These HOME administrative fees are booked as non-MTW revenue. AHFC is following HOME rules at 24 CFR 92 for tenant-based assistance. Family annual income is calculated using the rules at 24 CFR 5.630.

- State of Alaska Funding
  The State of Alaska Department of Health and Social Services provides HAP funding to assist ten youth families in Anchorage. The number of families assisted each year is contingent upon available funding. For purposes of consistency and administrative efficiencies, family annual income is calculated using the rules at 24 CFR 5.630.

Changes or Modifications
Due to the success of the Anchorage program, the State of Alaska provided additional funding in FY2018 to increase the number of youth served to 15 each month.

Authorization
- HOME Funds authorization: Attachment D of the MTW Agreement signed January 30, 2012 allows for “broader uses of funds.” AHFC will rely on that authority to use MTW block grant funds to partially offset administrative costs to support this HOME-funded activity.

Regulation Citation
24 CFR 92
24 CFR 5.630
2013-2 Empowering Choice Housing Program (ECHP)

Description and Status
In partnership with the State of Alaska Council on Domestic Violence and Sexual Assault and the Alaska Network on Domestic Violence and Sexual Assault (ANDVSA), a set aside of MTW vouchers to exclusively serve families displaced due to domestic violence. This is a time-limited (36 month) program for families referred directly from an ANDVSA member agency. The State of Alaska provides an appropriation each year to expand the number of available units under this program. Continuing operation of additional units is contingent upon available funding. This program is available in every community currently offering an AHFC Housing Choice Voucher Program.

For those communities without a Voucher Program (Bethel, Cordova, Nome), AHFC offers preferential placement on its Public Housing waiting lists for families displaced due to domestic violence. The ANDVSA member agency is responsible for referring those families.

This proposal was approved by the AHFC Board of Directors on August 29, 2012 with Resolution 2012-29 and begun on November 1, 2012 with Numbered Memo 12-42.

Changes or Modifications
No changes to this activity during this fiscal year.

Authorization
Attachment C, paragraph B.1.b.iv, paragraph D.2.d, and paragraph D.4 (no change)

2014-1 Reasonable Rent and Family Self-Sufficiency Initiative

Description and Status
This activity addresses the MTW Agreement requirement to establish a reasonable rent policy designed to encourage employment and self-sufficiency by participating families (MTW Agreement, Section III). It was approved by AHFC’s Board of Directors on February 27, 2013 with Resolution 2013-11.

- Housing Choice Voucher – This activity was issued to staff on January 13, 2014 with Numbered Memo 14-01. New admission families began effective February 1, 2014; transitioning families began with annual examinations effective May 1, 2014 and later.
- Public Housing Program – This activity was issued to staff on April 21, 2014 with Numbered Memo 14-09. New admission families began effective May 1, 2014; transitioning families began with annual examinations effective August 1, 2014 and later.

Changes or Modifications
No changes to this activity during this fiscal year.

Authorization
Attachment C, paragraph C.4 and paragraph C.11 (no change)
Attachment C, paragraph D.2 and paragraph D.4 (no change)
2014-1a Population Definitions
Description and Status
HUD definitions of Working Family, Disabled Family, Elderly Family, and Full-Time Student are currently provided at 24 CFR 5.403. AHFC is using the following definitions as part of its rent reform activity.

1. **Classic Program Family** is defined as 100 percent of adult household members are either a person with a disability (as defined in 24 CFR 5.403) or 62 years of age or older. These families may include a live-in aide (as defined in 24 CFR 5.403), minors, or full-time dependent students.

2. **Full-Time Student** is defined as a dependent adult under the age of 24 who is enrolled as a student at an institution of higher education and meets the school’s definition of full-time enrollment. AHFC will continue to disregard any income earned by an individual while full-time student status is maintained.

3. **Set Aside Program Family** – these are families using special purpose or direct referral vouchers which are using AHFC’s simplified income calculation method. This includes the Empowering Choice Housing Program, Moving Home Program, NonElderly Disabled Vouchers, Port-in Vouchers, Project-Based Vouchers, and Veterans Affairs Supportive Housing Vouchers. As of January 10, 2016, AHFC began absorbing all incoming portable vouchers and classifying families into the Step and Classic Programs.

4. **Step Program Family** is defined as any household that does not meet the definition of a Classic Program family. Families are limited to 5 years of rental assistance.

Changes or Modifications
No changes to this activity during this fiscal year.

Authorization
Public Housing – Attachment C, paragraph C.2 (no change)
Housing Choice Voucher – Attachment C, paragraph D.4 (no change)

Requested Regulation Waiver
HUD definitions of Working Family, Disabled Family, Elderly Family, and Full-Time Student are currently provided at 24 CFR 5.403 and 24 CFR 5.612.

2014-1b Minimum Rent
Description and Status
This supporting activity establishes a minimum rent in exception to HUD regulations. HUD regulations require AHFC to establish a minimum monthly rent for the Public Housing and Housing Choice Voucher programs that does not exceed $50 per month. AHFC has set the following minimum rents as part of its rent reform activity.

1. **Classic Program family** – the minimum rent will be $25. This is lower than the current $50 minimum rent. Because AHFC is anticipating that these families will not
have wage earners and will have fixed income sources, staff felt that it was more reasonable to set a $25 rate. AHFC does not require a waiver for this proposal.

2. **Step Program family** – the minimum rent will be $100. Staff felt that this was a more reasonable minimum rent and prepared the family for the increase in their monthly rental obligation in year 2.

3. **Set Aside Program family** – the minimum rent will be $25. AHFC does not require a waiver for this proposal.

**Changes or Modifications**
No changes to this activity during this fiscal year.

**Authorization**
Public Housing – Attachment C, paragraph C.11 (no change)
Housing Choice Voucher – Attachment C, paragraph D.2.a (no change)

**Requested Regulation Waiver**
24 CFR 5.630.

### 2014-1c Utility Reimbursement Payments

**Description and Status**
HUD regulations require AHFC to establish utility allowance schedules for each Voucher and Public Housing jurisdiction, to update those schedules annually, and to pay a utility reimbursement payment when the utility allowance exceeds the family contribution. This supporting activity eliminates utility reimbursement payments for the Voucher and Public Housing programs. Families that may need an adjustment of their subsidy due to unusual or excessive utility requirements may ask for a hardship. See supporting activity 2014-1l for a discussion of the hardship policy.

**Changes or Modifications**
No changes to this activity during this fiscal year.

**Authorization**
Public Housing – Attachment C, paragraph C.11 (no change)
Housing Choice Voucher – Attachment C, paragraph D.2.a (no change)

**Requested Regulation Waiver**
Housing Choice Voucher - 24 CFR 982.517
Public Housing -24 CFR 960.253, 965.502 through 965.506, and 966.4
Both –24 CFR 5.632

### 2014-1d Jumpstart Program

**Description and Status**
This activity was formerly called Family Self-Sufficiency Program. AHFC has operated a voluntary Family Self-Sufficiency Program since 1994. In order to meet the needs of families
participating in the Step Program, AHFC expanded its program to all its Public Housing and Housing Choice Voucher jurisdictions, as well as increasing the number of families eligible to participate. This new FSS Program is called Jumpstart.

The Jumpstart Program was proposed in AHFC’s FY2016 Moving to Work Annual Plan, Amendment One. It was approved by AHFC’s Board of Directors with Resolution 2015-24 on July 29, 2015. Implementation of the Jumpstart Program began on November 1, 2015 with notification to all families subject to Moving to Work rent reform activities.

Changes or Modifications
No changes to this activity during this fiscal year.

Authorization
Attachment C, paragraph E (no change)

Requested Regulation Waiver
Jumpstart is operated under the regulations at 24 CFR 984 and regulations at parts 5, 882, 887, 960, 966, and 982 (except where specifically exempted by this Plan). Requested waivers are:

- 24 CFR 984.103 – Definition of self-sufficiency; AHFC has developed its own definition
- 24 CFR 984.105 – Minimum program size; AHFC will be expanding the size and jurisdictions under the Jumpstart Program
- 24 CFR 984.202 – Program Coordinating Committee composition; AHFC will be establishing an alternate composition for this committee based on AHFC’s geographic challenges
- 24 CFR 984.203 – Family selection; AHFC has defined Jumpstart family selection priorities in its Jumpstart Action Plan
- 24 CFR 984.303 – Contract of Participation; AHFC has developed its own Agreement for its Jumpstart participants – Jumpstart Participation Agreement
- 24 CFR 984.303(a) – Signature of head of household; AHFC is adding a procedure for an alternate head of household
- 24 CFR 984.303(b)(2) – Independence from welfare assistance; AHFC is waiving this condition for fulfillment of a Jumpstart Agreement
- 24 CFR 984.303(b)(4) – Suitable employment; any adult family member who signs the Agreement can fulfill this requirement.
- 24 CFR 984.303(c) – Contract term; the Jumpstart Agreement will coincide with the Step Program family’s subsidized housing term (this may be less than 5 years)
- 24 CFR 984.303(d) – Contract extension; AHFC Jumpstart staff may extend an Agreement at their discretion or if authorized by the Bridge Committee
- 24 CFR 984.303(d)(5)(iii) – Consequences of noncompliance; AHFC will not terminate a family’s rental assistance for failure to comply with their Agreement
- 24 CFR 984.303(g) – Completion; an Agreement is complete when the family has fulfilled all of its obligations under the Agreement and the family must be in good standing with AHFC the month they complete the Agreement
- 24 CFR 984.304 – Total tenant payment; AHFC will calculate total tenant payment in compliance with policy in its Housing Choice Voucher Administrative Plan and Public Housing Program Admissions and Occupancy Policy
- 24 CFR 984.305 – FSS Account; AHFC will not offer an FSS Account. AHFC has developed an alternate system of incentives
- 24 CFR 984.306 – Residency and portability requirements; families are not eligible to port Jumpstart participation. Families are not eligible to port FSS Program participation into AHFC’s jurisdiction. AHFC will not accept FSS Account balances from other PHAs. Jumpstart incentives must be earned while in an AHFC jurisdiction.

### 2014-1e Family Choice of Rent and Flat Rents

**Description and Status**

This supporting activity waives the annual requirement to offer a public housing family the choice of a flat or income-based rent. AHFC currently sets a contract rent rate for its Public Housing units. This contract rent replaces the flat rent. If a family’s income rises to a point where their required income-based contribution would exceed the contract rent, AHFC offers the family the contract rent. With the implementation of subsidy steps, families are allowed to keep any earnings over their required contribution. The need for a maximum rent cap is eliminated through the new rent calculation method.

AHFC will ensure that it establishes a contract rent that reflects, not leads, the market. As one of its tools, staff will use an annual, independent study conducted by AHFC’s Planning and Program Development Department in cooperation with the State of Alaska Department of Labor (DOL). This study surveys Alaska’s communities and landlords about its housing markets including vacancy rates, market conditions, rentals, and utilities.

AHFC will continue to compare the fair market rent, current family rent contributions, local rental market vacancy and rental rates, and local advertising materials when selecting a reasonable contract rent. AHFC will also continue to add an affordability factor as these rents are meant for low-income families. As an internal control, AHFC will set its contract rents within 15 percent of the DOL market survey rate.

**Changes or Modifications**

No changes to this activity during this fiscal year.

**Authorization**

Attachment C, paragraph C.11 (no change)

**Requested Regulation Waiver**

2014-1f Ineligible Noncitizen Proration
Description and Status
This supporting activity offers an alternate methodology for prorating the assistance available to families with ineligible noncitizen members. Current regulations require:

- Public Housing - AHFC must formulate a “maximum” subsidy each year and update it.
- Voucher - AHFC can give families an estimated figure of their prorated subsidy, but the final figure depends upon the gross rent of the unit rented.

Both procedures are administratively burdensome for the low numbers of ineligible noncitizens in AHFC’s portfolio. For a family with ineligible noncitizen members in the household, AHFC will deduct $50 from the family’s subsidy as long as the ineligible noncitizen members reside in the household.

Changes or Modifications
No changes to this activity during this fiscal year.

Authorization
Attachment C, paragraph C.4 and paragraph C.11 (no change)
Attachment C, paragraph D.2.a and D.3.a (no change)

Requested Regulation Waiver
24 CFR 5.520.

2014-1g Annual Recertification Requirement
Description and Status
This supporting activity develops an alternate recertification schedule for families subject to rent reform activities. AHFC continues to require all families to report changes in family composition within ten business days. AHFC continues to pull the Enterprise Income Verification (EIV) report to track income and how the rent reform activity is affecting its clientele.

- **Classic Program** – these families are moved to a triennial (every three years) examination schedule. In the no examination years for Public Housing, AHFC will continue to verify household composition and certify compliance with community service obligations.
- **Step Program** – these families receive an income examination at time of admission to determine eligibility under income limit guidelines and set their income-based rent for the first year. Each year, AHFC will discuss the EIV report with the family, and the family will self-certify to its accuracy. AHFC will report those figures on the 50058.
- **Set Aside Program** – these families receive an income examination every year.

Changes or Modifications
No changes to this activity during this fiscal year.
Authorization
Public Housing - Attachment C, paragraph C.4 and paragraph C.11 (no change)
Housing Choice Voucher - Attachment C, paragraph D.1.c, D.2.a, and D.3.b (no change)

Requested Regulation Waiver
Public Housing – 24 CFR 960.257
Housing Choice Voucher – 24 CFR 982.516

2014-1h Annual and Adjusted Annual Income Calculation
Description and Status
This supporting activity develops an alternate methodology for calculating a family’s annual income. AHFC does not propose to deviate from the following regulations:

- Determination of income sources and which sources are included or excluded as part of a family’s annual income.
- Determination of asset sources.
- Determination of when a welfare benefit reduction affects annual income.

AHFC has previously requested waivers for the following regulations and has absorbed them into this activity.

- Activity 2014-1j raising the asset threshold from $5,000 to $10,000. Formerly Activity 2010-2.
- Activity 2014-1k eliminating the Earned Income Disallowance program for persons with disabilities and families engaging in work activities. Formerly Activity 2010-3.

AHFC has adopted the following simplified rent calculation:

- Classic Program families will contribute 28.5 percent of monthly income toward rent or the AHFC minimum rent, whichever is greater.
- Step Program families will contribute toward their rent as follows:
  - Year 1 – families contribute 28.5 percent of monthly income or the AHFC minimum rent, whichever is greater.
  - Year 2 – families contribute 40 percent of monthly income
  - Year 3 – families contribute 50 percent of monthly income
  - Year 4 – families contribute 60 percent of monthly income
  - Year 5 – families contribute 70 percent of monthly income

As part of this plan, AHFC is implementing the following waivers. Families that believe they will suffer a financial hardship due to the elimination of these allowances will be able to request a hardship (see supporting activity 2014-1l of this Plan).

- Elimination of the annual $400 allowance for an elderly/disabled family.
- Elimination of the allowance of $480 for each minor dependent in a household.
- Elimination of the medical allowance for out-of-pocket expenses for elderly/disabled families.
• Elimination of the handicap allowance for out-of-pocket expenses which allow a person with disabilities to engage in work activities.
• Elimination of the childcare allowance for out-of-pocket expenses for care of minors under the age of 13 to allow an adult household member to engage in work activities.

Changes or Modifications
No changes to this activity during this fiscal year.

Authorization
Attachment C, paragraph C.4 and paragraph C.11 (no change)
Attachment C, paragraph D.2.a and D.3.a (no change)

Requested Regulation Waiver
Public Housing - 24 CFR 960.225 and 24 CFR 966.4(b)(1)
Housing Choice Voucher – 24 CFR 982.503, 24 CFR 982.505, and 24 CFR 982.508
Both Programs - 24 CFR 5.611, 24 CFR 5.617, and 24 CFR 5.628

2014-1i Portability
Description and Status
This supporting activity changes AHFC’s Housing Choice Voucher Administrative Plan requirements that Step Program families must meet before allowing a family to port AHFC’s voucher to another housing authority’s jurisdiction. These changes will not impact current HUD regulations regarding portability for Nonelderly Disabled (NED) Vouchers or Veterans Affairs Supportive Housing (VASH) Vouchers. AHFC will continue to offer portability under current HUD regulations to all MTW tenant-based voucher holders that are classified under the Classic Program.

AHFC did not make any changes to the rules governing port-in vouchers, except to streamline the calculation of family income as specified in Activity 2014-1h.

• AHFC continues to enforce the regulations regarding nonresident applicants under 24 CFR 982.353(c).
• AHFC continues to enforce the regulations regarding income eligibility under 24 CFR 982.353(d).
• AHFC does not propose any changes to the regulations under 24 CFR 982.355 regarding administration by receiving PHAs.

AHFC proposes the following limitations for Step Program families seeking to port a voucher from AHFC’s jurisdiction.

• Absorption by the Receiving PHA – if a receiving PHA is absorbing vouchers, the Step Program family may port their tenant-based voucher if they meet the requirements under 24 CFR 982.353(b).
• Reasonable Accommodation – if a Step Program family needs to move their tenant-based voucher to another PHA’s jurisdiction in order to accommodate a family member with a disability, AHFC will allow those with appropriate documentation. The family must meet the requirements under 24 CFR 982.353(b).
- **VAWA Protections** – if a Step Program family needs to move their tenant-based voucher to another PHA’s jurisdiction in order to receive protections afforded under the Violence Against Women Act (VAWA), AHFC will allow those with appropriate documentation. The family must meet the requirements under 24 CFR 982.353(b).

  This sub-activity was approved by AHFC’s Board of Directors on August 21, 2013 with Resolution 2013-32.

**Changes or Modifications**
No changes to this activity during this fiscal year.

**Authorization**
Housing Choice Voucher - Attachment C, paragraph D.1.g (no change)

**Requested Regulation Waiver**
24 CFR 982.353

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**2014-1j Income from Assets**

**Description and Status**
AHFC allows a family to self-certify total family assets up to $10,000 and excludes the income generated from a family’s total assets when assets total less than $10,000. This was implemented on October 26, 2009 with Numbered Memo 09-28.

This was formerly numbered as Activity 2010-2 and updated as part of the FY2016 Annual Plan. This was wrapped into Activity 2014-1 because it is part of the new AHFC rent calculation method.

**Changes or Modifications**
No changes to this activity during this fiscal year.

**Authorization**
Attachment C, paragraphs C.11 and D.2.a (no change)

**Regulation Citation**
24 CFR 5.609

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**2014-1k Earned Income Disallowance**

**Description and Status**
Eliminate the Earned Income Disallowance (EID) and its associated tracking/paperwork times. Existing clients are allowed to finish the program. This was implemented on October 26, 2009 with Numbered Memo 09-28. As of the FY2012 MTW Report, no enrollees remained.
This was formerly numbered as Activity 2010-3 and updated as part of the FY2016 Annual Plan. This was wrapped into Activity 2014-1 because methods for disregarding new earned family income were considered when developing the new AHFC rent calculation method.

**Changes or Modifications**  
No changes to this activity during this fiscal year.

**Authorization**  
Attachment C, paragraphs C.11 and D.2.a (no change)

**Regulation Citation**  
24 CFR 5.617 and 960.255

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**2014-1I Hardship Policy and Process**  
**Description and Status**  
As a Moving to Work agency, AHFC must develop a reasonable rent policy that encourages employment and self-sufficiency. AHFC refers to this policy as rent reform. As part of the overall rent reform process, AHFC must also adopt a hardship policy to meet the individual needs of families that request a modification to, exemption from, or temporary waiver to:

- Family requirements under Moving to Work Activity 2014-1 Reasonable Rent and Family Self-Sufficiency; or
- A family’s requirement to pay a minimum rent under 24 CFR 5.630; or
- AHFC’s elimination of interim examinations under Moving to Work Activity 2014-1.

AHFC’s hardship policy is called the Bridge Process and can be found in Chapter 10 of AHFC’s Housing Choice Voucher Administrative Plan and Public Housing Program Admissions and Occupancy Policy. Families who transitioned from the traditional rent calculation method to AHFC’s rent reform model had access to a one-time “Safety Net”. Each of these hardship policies is summarized below. AHFC continues to offer a Minimum Rent Exemption procedure for those families subject to the requirement to pay a minimum rent. This sub-activity was approved by AHFC’s Board of Directors on January 8, 2014 with Resolution 2014-03.

This was formerly listed in the Appendix of the Annual Plan and updated as part of the FY2016 Annual Plan. This was wrapped into Activity 2014-1 as establishing a method for families to grieve an adverse impact due to a rent reform activity is an MTW Agreement obligation.

**Bridge Policy**  
The Bridge Policy is designed to address hardships that occur due to extraordinary financial situations. In order to qualify for a Bridge hardship:

1. The family must have an extraordinary change in life circumstances that significantly impacts the family’s income; AND
2. The hardship must be of long-term duration (anticipated to last at least 90 days); AND
3. The hardship event must cause the family to experience a shelter burden in excess of 50 percent of gross or adjusted monthly income.

In addition, all families must:

1. Be in compliance with AHFC policies (including completion of a financial literacy course); AND
2. Submit a Bridge Application with appropriate documentation.

Beginning in November 2016, AHFC refined the Bridge Policy to a three-tiered process to expedite the processing of family requests.

**Tier 1**
These requests are processed by each local AHFC office. If a family meets the qualifying conditions, staff has the authority to grant a temporary reduction of rent to address the family’s hardship. Hardships include:

- **Permanent Loss of a Household Member with Income** – AHFC will remove the individual and their associated income. If the family is on an income-based formula, the family’s contribution will be recalculated. If the family is on the Step schedule and experiencing a shelter burden, they may qualify for a temporary reduction of rent as listed in the Safety Net below.
- **Safety Net – Short-Term Medical/Health Condition** of an employed adult which results in the loss of income. Staff may grant a reduction of the family portion to 50 percent of monthly income for a period of three months.
- **Safety Net – Unanticipated Income Loss** causes a shelter burden for the family. Staff may grant a reduction of the family portion to 50 percent of monthly income for a period of three months. The family will also be referred to the Jumpstart program for a consultation and possible enrollment.

**Tier 2**
This level of review is for families with hardship circumstances that exceed staff authority to grant and to provide a level of review for families that disagree with the relief offered at Tier 1. Review at this level also includes recommendations for family requests to appear before the Bridge Committee. Hardship relief that can be granted at this level includes:

- **Medical or Child Care Expense Allowance** – an allowance for out-of-pocket expenses can be considered when the expenses causes a shelter burden in excess of 50 percent of family monthly income. A reduction of the family portion to 50 percent of monthly income for a period of six months can be granted. Persons with disabilities who request the medical expense deduction are handled through the reasonable accommodation process.
- **Extension to Tier 1 Safety Net** – if a family’s initial reduction of rent for three months is not sufficient, the family can ask for an additional three months. If the extension is needed due to the unanticipated loss of income, the family
must be an active Jumpstart participant and receive their recommendation for an extension.

**Review of Determinations Under Tier 2**

This level of review is for families that disagree with the relief offered at Tier 2. Review at this level also includes recommendations for family requests to appear before the Bridge Committee.

**Safety Net**

For families transitioning from the traditional public housing or voucher program to the rent reform program, AHFC provided a “safety net” during the initial transition year. Once a family transitioned from the traditional program into the new Step or Classic Program, the family was granted one opportunity for a temporary income change to address an unanticipated change to family income or composition. At the family’s transition appointment, staff counseled the family about their opportunity to process one income change while in the first year of their Step or Classic Program participation. The change was offered for a maximum period of 60 days.

All families completed the transition from the traditional program to the MTW rent reform activity as of July 31, 2015. The Safety Net has been discontinued, but AHFC continues to include it in the Plan as it was part of the initial rent reform activity.

**Changes or Modifications**

No changes to this activity during this fiscal year.

**Authorization**

Attachment C, paragraphs C.11 and D.2.a (no change)

**Regulation Citation**

24 CFR 5.617 and 960.255

---

**2014-3 PBV Inspection Requirements**

**Description and Status**

For project-based voucher (PBV) developments, AHFC requires flexibility when determining the number of annual and quality control inspections. The number required may vary depending on the development configuration and number of PBV units.

AHFC is basing its initial and annual inspection requirement on the needs of each individual development. AHFC reserves the right to inspect any time it suspects that the owner is not in compliance with Housing Quality Standards (HQS) or if the failure rate reaches 20 percent at the development. AHFC will continue to investigate tenant complaints regarding the condition of a PBV unit. AHFC will also continue to conduct the initial property and unit inspections before entering into a HAP Contract for the development.

AHFC has an additional quality assurance process for those developments with PBV and Low Income Housing Tax Credit Programs, as AHFC’s Internal Audit Department conducts reviews
of the property which includes unit inspections. AHFC’s quality assurance staff will review Internal Audit’s findings and include those inspections as part of its inspection universe.

**Changes or Modifications**
No changes to this activity during this fiscal year.

**Authorization**
Attachment C, paragraph D.5 and paragraph D.7.d (no change)

**Regulation Citation**
- 24 CFR 983.103(c) for turnover inspection requirements.
- 24 CFR 983.103(d)(1) for annual inspection random sample requirements.
- 24 CFR 983.103(d)(2) for annual inspection failed unit inspection requirements.
- 24 CFR 983.103(e)(2) for failed inspection follow-up requirements.

---

**2014-4 Ridgeline Terrace and Susitna Square**

**Description and Status**
This activity was formerly named Mountain View and San Roberto Development. AHFC has updated the name to match the development names. AHFC will use its MTW funds and its development expertise to support affordable housing acquisition and development. AHFC will also pursue disposition and redevelopment of its current Public Housing portfolio through its subsidiary entity, Alaska Corporation for Affordable Housing (ACAH).

- Susitna Square (18 units, 18 project-based vouchers) was ready for occupancy on September 1, 2015.
- Ridgeline Terrace (70 units, 63 project-based vouchers) was ready for occupancy on January 8, 2016.

Amendment 2 to the FY2016 MTW Annual Plan increased the income limits for families residing at this property from 50 percent of area median income to 60 percent. This will match the tax credit income limit guidelines. This was approved by AHFC's Board of Directors on April 27, 2016 with Resolution 16-08.

**Changes or Modifications**
No changes to this activity during this fiscal year.

**Authorization**
Attachment C, paragraph D.3.a (no change)
Attachment D signed January 30, 2012 (no change)
AHFC will follow the guidance set forth in PIH Notice 2011-45.

---

**2015-1 Modify Reasonable Rent Procedure for 5 Percent FMR Decrease**

**Description and Status**
Current HUD regulations require a PHA to re-determine rent reasonableness for any unit under contract within 60 days of a five percent decrease in the Fair Market Rent (FMR).
Under Moving to Work Activity 2011-2, Local Payment Standards, AHFC sets each voucher jurisdiction’s payment standard to respond to local market conditions. These are monitored annually and any changes of 5 percent or more in the local market require an adjustment of the payment standard. Payment standard evaluation and adjustment will not typically occur at the same time that HUD publishes revised FMRs.

AHFC will continue to evaluate rent reasonableness prior to signing any new HAP contracts for families that wish to move and for landlord rent increase requests. For those families that are renewing their HAP Contract for their current unit, AHFC will conduct rent reasonableness as part of each family’s regular examination process. The revised payment standard and rent reasonableness will coincide with the effective date of the family’s examination.

This activity was implemented with Numbered Memo 17-13 issued on March 20, 2017. The activity began on April 1, 2017.

**Changes or Modifications**
No changes to this activity during this fiscal year.

**Authorization**
Attachment C, paragraph D.2.c (no change)

**Regulation Citation**
24 CFR 982.507(a)(2)(ii)

---

**2018-1 Sponsor-Based Assistance, Forget-Me-Not Manor**

**Description**
This activity was formerly called, Sponsor-Based Assistance, Alder Manor.” The name of the development changed, and AHFC has changed the activity to reflect the development’s new name. The purpose of this activity is to provide rental assistance outside Section 8 rules for a new Housing First development, Forget-Me-Not Manor, in Juneau, Alaska. The development will be operated by the Juneau Housing First Collaborative and provide safe and secure housing for chronically homeless individuals who are chemically dependent and exhibit an extensive history of emergency service utilization.

This activity is modeled on AHFC’s other sponsor-based activity, 2012-4 Karluk Manor. Like Karluk Manor, Forget-Me-Not Manor was selected under a competitive process for a Special Needs Housing Grant in 2016. The designated population is homeless families or individuals who meet the definition of an Alaska Mental Health Trust beneficiary. This is defined as a person experiencing one or more of the following:

- Mental illness, where “severely mentally ill adult” is defined as an adult (18 years of age or older) with any mental disorder that is generally recognized to be persistent and to be disabling, with or without psychotic features. This population includes all of the persons who were previously defined as “chronically mentally ill (CMI) adults” and those who were previously defined as “severely emotionally disturbed (SED) adults.”
• Chronic alcoholism with psychosis.
• Alzheimer’s disease or related dementia.
• Developmental disabilities.

Forget-Me-Not Manor is targeted to this population to reduce the high utilization rate of emergency services in Juneau and Southeast Alaska.

Changes or Modifications
The Sponsor-Based Rental Assistance Contract was executed on September 20, 2017. Assistance began on that date. AHFC is providing subsidy for 32 efficiency units with a contract rent of $795.

MTW Authorization and Need
Attachment D of the MTW Agreement signed January 30, 2012.

Regulation Citation
AHFC will follow the guidelines issued in PIH Notice 2011-45.

B. Not Yet Implemented

2016-1 Section 811 Sponsor-Based Assistance
Description and Status
Formerly called the Housing First Sponsor-Based Assistance RFP. Under the Moving to Work Demonstration Program, approved housing authorities have the authority to fund rental assistance outside of Section 8 and 9 regulations under the 1937 Housing Act. Since this activity was first proposed in AHFC’s FY2016 Annual Plan, AHFC has received a grant from HUD for Section 811 rental assistance. AHFC is in the process of preparing an RFP to solicit owners of private-market apartments to house individuals who meet the criteria under the Section 811 grant. To increase the attractiveness of the proposal, AHFC is also committing the equivalent of 50 project-based vouchers.

Reason for Hold
Initial interest in the Section 811 funding only option was low. AHFC has solicited two previous proposals for the award of these funds with unsuccessful responses. AHFC has been working on additional funding options to increase the level of funding and possible financing options for constructing new units. In addition to the 50 project-based voucher equivalent funding, AHFC is considering the addition of Low Income Housing Tax Credit and National Housing Trust fund monies.

Implementation Plan and Timeline
The goal is with the addition of regular subsidy payments, a nonprofit group will be able to leverage additional funds to either develop or improve a property as well as pay for necessary supportive services.
Sponsor-based assistance allows AHFC to expand rental assistance to vulnerable populations that may not pass the Housing Choice Voucher (HCV) screening criteria contained in the AHFC Administrative Plan due to their chronic homelessness, lack of financial resources, and references necessary to secure private sector rental housing.

AHFC is in the process of outlining the parameters for a new proposal and selection process using a variety of funding sources to develop new housing, which will include the Section 811 funds as part of the process. AHFC anticipates that it will be able to begin the initial solicitation process after January 1, 2018.

**Changes or Modifications**
No changes to this activity during this fiscal year.

**Authorization**
AHFC will follow the guidance set forth in PIH Notice 2011-45.

---

**2018-2 Sponsor-Based Assistance, Dena’ina House**

**Description and Status**
The purpose of this activity is to provide rental assistance outside Section 8 rules for a development, Dena’ina House, serving homeless and at-risk youth 18 to 24 in Anchorage, Alaska. The development is operated by Covenant House Alaska and provides safe and secure housing for homeless youth along with services to further education, employment, and life skills.

**Reason for Hold**
AHFC is activity working on a sponsor-based rental assistance contract that is anticipated to be executed before the end of the FY2018.

**Implementation Plan and Timeline**
AHFC is currently collecting the necessary documentation to inspect the building and pay the partner. AHFC is also conducting training with the operator to ensure proper income calculations. The building is currently occupied, and AHFC will not be displacing any of the current residents in order to implement this new rental assistance.

**Changes or Modifications**
No changes to this activity during this fiscal year.

**Authorization**
Attachment D of the MTW Agreement signed January 30, 2012.
AHFC will follow the guidelines issued in PIH Notice 2011-45.
C. On Hold

2010-11 Project-Based Voucher Assistance in Transitional Housing

Description and Status
Project-base vouchers for no longer than 24 months in transitional housing that serves homeless or hard-to-serve populations. AHFC is currently serving vulnerable homeless populations through its Prisoner Re-Entry (2010-9), Sponsor-Based Rental Assistance Program, Karluk Manor (2012-4), Youth Aging Out of Foster Care (2013-1), and Empowering Choice Housing Program (2013-2).

Reason for Hold
AHFC has not pursued project-based vouchers in a transitional facility as AHFC has targeted voucher funds to specific, vulnerable populations (persons displaced due to domestic violence, persons with disabilities receiving state-funded services, homeless veterans, homeless youth, and two Housing First developments). AHFC continues to speak with its community partners for possible opportunities using this flexibility.

Implementation Plan and Timeline
None at this time. Once AHFC is able to identify the appropriate individuals to serve, AHFC will again explore this activity.

Changes or Modifications
No changes to this activity during this fiscal year.

Authorization and Changes to Authorization
Attachment C, paragraph B.4 (no change)

Regulation Citation
24 CFR 983.53

2010-13 Homeownership Program

Description and Status
Offer down payment assistance in lieu of a monthly HAP payment. AHFC currently has 24 homeowners receiving assistance for homeownership under a HAP plan. AHFC suspended applications for this program in 2008, when administrative costs exceeded planned expenses. The Board of Directors approved the permanent closure on March 9, 2011.

Reason for Hold
Further development of this activity is tied to future leasing rates and available funds. Staff is also exploring the possibility of other funding sources that may be available to fund the down payment while using MTW funds to cover the administrative cost. Activity is on hold.

Implementation Plan and Timeline
None at this time. AHFC is investigating alternative methods of funding a down payment program and tying it to AHFC’s Jumpstart program.
**Changes or Modifications**
No changes to this activity during this fiscal year.

**Authorization and Changes to Authorization**
Attachment C, paragraph D.8.a (no change)

**Regulation Citation**
24 CFR 982.625

**D. Closed Out**

---

**2010-1 Reexamination of Income**

**Description and Status**
Transition elderly and disabled families on fixed income to a biennial examination schedule. This activity was implemented by staff with Numbered Memo 10-45 on December 7, 2010. After comments from staff, AHFC implemented this for elderly/disabled Public Housing residents only with Numbered Memo 11-08 on January 27, 2011.

**Reason for Closure and Year Closed**
This activity is closed as AHFC's reasonable rent activity implements an alternate annual family income calculation. This activity has been incorporated into MTW Activity 2014-1 Reasonable Rent and Family Self-Sufficiency Initiative. This activity is completed.

**Metrics, Baselines, Benchmarks**
Because this activity was changed from all elderly/disabled households to just Public Housing elderly/disabled households, the original benchmark was revised.

<table>
<thead>
<tr>
<th>Metric</th>
<th>Baseline</th>
<th>Revised Benchmark</th>
<th>Outcome</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of reexaminations a year</td>
<td>Zero</td>
<td>Reduction of 1,300 reexaminations a year</td>
<td>Modified in January 2011</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Revised Metric</th>
<th>Baseline</th>
<th>Revised Benchmark</th>
<th>Outcome</th>
</tr>
</thead>
<tbody>
<tr>
<td>Staff time to perform annual examinations for a population on fixed income</td>
<td>Zero</td>
<td>Reduction of hours spent in reexamination of 100 percent elderly/disabled families.</td>
<td>462 families are 100 percent elder/disabled. This equates to a savings of 347 staff hours every year (1.5 hrs/exam x (462 ÷ 2) exams/yr.).</td>
</tr>
</tbody>
</table>

**Final Outcome and Lessons Learned**
Staff reported positive results from reducing the number of annual examinations for families with all adults on fixed income. Success in this activity lead to the use of a triennial examination schedule for Classic Program families. We also learned that the more...
complicated rent calculation method proposed under this activity was difficult to administer. This lead to the development of the simple 28.5 percent calculation under activity 2014-1.

**Authorization**
Attachment C, paragraph C.4 (changed, HCV eliminated)

**Regulation Citation**
24 CFR 960.257

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**2010-4 Rent Simplification**

**Description and Status**
This was the start of AHFC’s plans for an alternate rent structure. This activity began with non-MTW activity Interim Reexamination Policy and MTW activities 2010-2 and 2010-3. With the implementation of Activity 2014-1 Reasonable Rent and Family Self-Sufficiency, this activity is no longer needed. This activity is now closed.

**Reason for Closure and Year Closed**
This activity was closed in the FY2013 MTW Report for the period ending June 30, 2013.

**Final Outcome and Lessons Learned**
Staff reported positive results from former activity 2010-2 (Asset Threshold) as it decreased staff time verifying small asset balances. It also decreased error rates for posting and updating small asset balances. Positive results from this activity encouraged the incorporation of former activity 2010-2 into activity 2014-1 as 2014-1h.

Former activity 2010-3 (EID Elimination) showed immediate results in the decrease of staff administrative time. AHFC wanted to incentivize families to increase income from wages, but past results from the Earned Income Disallowance did not produce long-term results by encouraging families to retain employment once the disallowance period ended. AHFC considered these results when evaluating how to better incentivize families to retain employment. AHFC decided to incorporate former activity 2010-3 into activity 2014-1h and provide incentives related directly to employment as well as a plan to gradually increase family responsibility for rent.

**Authorization and Changes to Authorization**
Attachment C, paragraph C.11 and paragraph D.2.a (no change)

**Regulation Citation**
24 CFR 5.609

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**2010-8 Live-In Aides**

**Description and Status**
Restructure the live-in aide program to coordinate with the state-funded agencies that provide most of the live-in aides for low-income Alaskans.
Reason for Closure and Year Closed
PIH Notice 2009-22 revised guidance issued in 2008-20. With issuance of revised guidance, the waiver was not needed. Activity completed.

Final Outcome and Lessons Learned
AHFC never instituted this activity as the PIH notice was issued prior to development or implementation of this activity.

Authorization and Changes to Authorization
Attachment C, paragraph D.4 (no change)

Regulation Citation
24 CFR 982.316

2010-12 Local Preferences
Description and Status
Remove a homeless or substandard housing preference from a family that refuses to accept an offer of one or more Public Housing units.

Reason for Closure and Year Closed
On July 1, 2012, AHFC altered its application process to remove the availability of preferences in favor of a list that is ranked by date and time of application. AHFC honored those families who applied for a preference-based waiting list. AHFC exhausted its last preference-based waiting list in FY2017. This activity is closed.

Final Outcome and Lessons Learned
AHFC had proposed this activity as families with homeless preferences were declining a public housing unit offer while they “waited” for a voucher. AHFC never instituted this activity as we eliminated preferences from all our waiting lists. As those lists were being exhausted and closed, the need for this activity diminished.

Authorization and Changes to Authorization
Attachment C, paragraph C.2 (no change)

Regulation Citation
24 CFR 982.205

2010-14 AHFC Alternate Forms
Description and Status
Using HUD forms as a base, develop customized AHFC forms to coincide with MTW activities. All custom forms are forwarded to the MTW coordinator for review.
Reason for Closure and Year Closed
As suggested by HUD, this activity is closed with the publication of the FY2015 Annual Plan. AHFC will continue to develop forms for implementation of rent reform activities that are based on HUD forms and will identify those needed forms as part of each activity.

Final Outcome and Lessons Learned
Not applicable. AHFC does continue to develop custom forms for use with activities. Custom forms are submitted as part of AHFC’s activities.

Changes or Modifications
No changes to this activity during this fiscal year.

Authorization and Changes to Authorization
Attachment C, paragraph D.1 (no change)

2011-4 Establish a Sponsor-Based Rental Assistance Program
Description and Status
Serve additional families through a program that mirrors the Voucher Program with savings from HAP efficiencies.

Reason for Closure and Year Closed
After advice from the MTW office in 2011, AHFC discovered this was a two-part process. As each opportunity is identified, AHFC will seek individual approval. This activity is closed.

Final Outcome and Lessons Learned
Not applicable. AHFC continues to develop specialized programs for difficult-to-house and vulnerable families. As each population is identified, AHFC provides details in each activity.

Authorization and Changes to Authorization
Attachment D signed by HUD on January 30, 2012

2012-3 Waiver of Automatic Termination of HAP Contract
Description and Status
Waive HUD regulations at 24 CFR 982.455 that require AHFC automatically terminate a HAP contract 180 days after the last housing assistance payment to the owner.

Reason for Closure and Year Closed
With the implementation of Activity 2014-1 Reasonable Rent and Family Self-Sufficiency Initiative, AHFC has placed time limits on its work-able families. The remaining population, Classic Program families, consists of elderly and disabled families. These are the most vulnerable families, and AHFC does not wish to place restrictions on these families.

This activity was closed as part of the submission of the FY2016 Annual Plan.
Final Outcome and Lessons Learned
AHFC implemented its rent reform activity prior to implementation of this activity. As a result, no baselines or benchmarks were developed.

Authorization and Changes to Authorization
Attachment C, paragraph D.1.a and paragraph D.2.d (no change)

Regulation Citation
24 CFR 982.455 and language in the Housing Assistance Payments Contract, Part B, Section 4, Term of HAP Contract.

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2013-3 Income Limits
Description and Status
In order to address community concerns about services to those most disadvantaged due to inadequate access to decent, safe, and sanitary housing, AHFC is proposing to lower its income limits to serve those populations most in need.

Reason for Closure and Year Closed
This activity has been incorporated into MTW Activity 2014-1 Reasonable Rent and Family Self-Sufficiency Initiative. With the implementation of time limits for work-able families and set asides for vulnerable populations, AHFC feels it has addressed the need for affordable housing for its poorest families.

Final Outcome and Lessons Learned
AHFC implemented its rent reform activity prior to implementation of this activity. Also, the elimination of preferences helped eliminate the need for this activity. As a result, no baselines or benchmarks were developed. AHFC’s certification as part of its Annual Report demonstrates that AHFC continues to serve the poorest families in its jurisdictions.

Authorization and Changes to Authorization
Attachment C, paragraph C.5 (Public Housing admission) (no change)
Attachment C, paragraph D.3 (Housing Choice Voucher admission) (no change)

Regulation Citation
In the Moving to Work Agreement (Section II.D), AHFC agreed to ensure that at least 75 percent of families assisted are very low income (50 percent of area median income) families. AHFC continues to measure this compliance each year as part of its annual reporting process.

---

2014-2 Use of TIC Sheets for PBV Income Calculations
Description and Status
For project-based voucher (PBV) developments that also utilize Low Income Housing Tax Credit (LIHTC) Program financing, AHFC would like to substitute the LIHTC Tenant Income Certification (TIC) for income and asset verification and determination of subsidy.
**Reason for Closure and Year Closed**
AHFC began talks with the property manager of its project-based voucher locations and discovered after further consultation that AHFC staff would prefer to mirror traditional Classic and Step Program calculations for ease of administration. AHFC began the process of converting its current traditional project-based voucher families to a streamlined rent calculation instead.

This activity is closed as part of the submission of the FY2016 Annual Plan.

**Final Outcome and Lessons Learned**
Initial cooperation with third-party managers of properties with project-based vouchers demonstrated that this might be an administrative efficiency that AHFC could implement. Further discussions with these managers after implementation of rent reform revealed that these managers liked AHFC's Classic and Step program models. AHFC has since implemented its models for new developments (Ridgeline Terrace and Susitna Square) and implemented the streamlined calculation method (2014-1h) for existing project-based locations.

**Authorization and Changes to Authorization**
Attachment C, paragraph D.2.a. and paragraph D.3 (no change)

**Requested Regulation Waiver**
24 CFR 983.2(c)(6)(ii) which refers to 24 CFR 982.516.

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**V. MTW SOURCES AND USES OF FUNDS**

**A. Estimated Sources of MTW Funding for the Fiscal Year**

<table>
<thead>
<tr>
<th>FDS Line Item</th>
<th>FDS Line Item Name</th>
<th>Dollar Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>70500 (70300+70400)</td>
<td>Total Tenant Revenue</td>
<td>$8,246,946.00</td>
</tr>
<tr>
<td>70600</td>
<td>HUD PHA Operating Grants</td>
<td>$49,372,542.00</td>
</tr>
<tr>
<td>70610</td>
<td>Capital Grants</td>
<td>$1,759,832.00</td>
</tr>
<tr>
<td>70700 (70710 + 70720 + 70730 + 70740 + 70750)</td>
<td>Total Fee Revenue</td>
<td>$0.00</td>
</tr>
<tr>
<td>71100+72000</td>
<td>Interest Income</td>
<td>$12,266.00</td>
</tr>
<tr>
<td>71600</td>
<td>Gain or Loss on Sale of Capital Assets</td>
<td>$9,755.00</td>
</tr>
<tr>
<td>71200 + 71300 + 71310 + 71400 + 71500</td>
<td>Other Income</td>
<td>$457,676.00</td>
</tr>
<tr>
<td>70000</td>
<td>Total Revenue</td>
<td>$59,859,017.00</td>
</tr>
</tbody>
</table>
### B. Estimated Uses of MTW Funding for the Fiscal Year

<table>
<thead>
<tr>
<th>FDS Line Item</th>
<th>FDS Line Item Name</th>
<th>Dollar Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>91000 (91100 + 91200 + 91400 + 91500 + 91600 + 91700 + 91800 + 91900)</td>
<td>Total Operating - Administrative</td>
<td>$8,779,923.00</td>
</tr>
<tr>
<td>91300 + 91310 + 92000</td>
<td>Management Fee Expense</td>
<td>$2,416,070.00</td>
</tr>
<tr>
<td>91810</td>
<td>Allocated Overhead</td>
<td>$0.00</td>
</tr>
<tr>
<td>92500 (92100 + 92200 + 92300 + 92400)</td>
<td>Total Tenant Services</td>
<td>$522,809.00</td>
</tr>
<tr>
<td>93000 (93100 + 93600 + 93200 + 93300 + 93400 + 93800)</td>
<td>Total Utilities</td>
<td>$4,310,000.00</td>
</tr>
<tr>
<td>93500 + 93700</td>
<td>Labor</td>
<td>$0.00</td>
</tr>
<tr>
<td>94000 (94100 + 94200 + 94300 + 94500)</td>
<td>Total Ordinary Maintenance</td>
<td>$4,827,275.00</td>
</tr>
<tr>
<td>95000 (95100 + 95200 + 95300 + 95500)</td>
<td>Total Protective Services</td>
<td>$0.00</td>
</tr>
<tr>
<td>96100 (96110 + 96120 + 96130 + 96140)</td>
<td>Total insurance Premiums</td>
<td>$954,113.00</td>
</tr>
<tr>
<td>96000 (96200 + 96210 + 96300 + 96400 + 96500 + 96600 + 96800)</td>
<td>Total Other General Expenses</td>
<td>$421,299.00</td>
</tr>
<tr>
<td>96700 (96710 + 96720 + 96730)</td>
<td>Total Interest Expense and Amortization Cost</td>
<td>$0.00</td>
</tr>
<tr>
<td>97100 + 97200</td>
<td>Total Extraordinary Maintenance</td>
<td>$13,337.00</td>
</tr>
<tr>
<td>97300 + 97350</td>
<td>Housing Assistance Payments + HAP Portability-In</td>
<td>$33,031,904.00</td>
</tr>
<tr>
<td>97400</td>
<td>Depreciation Expense</td>
<td>$4,582,287.00</td>
</tr>
<tr>
<td>97500 + 97600 + 97700 + 97800</td>
<td>All Other Expenses</td>
<td>$0.00</td>
</tr>
<tr>
<td><strong>90000</strong></td>
<td><strong>Total Expenses</strong></td>
<td><strong>$59,859,017.00</strong></td>
</tr>
</tbody>
</table>

### C. Activities Using Only MTW Single Fund Flexibility

N/A.

### D. Local Asset Management Plan

Is the PHA allocating costs within statute?  
Yes or No

Is the PHA implementing a local asset management plan (LAMP)?  
Yes or No

Has the PHA provided a LAMP in the appendix?  
Yes or No
VI. **ADMINISTRATIVE**

A. Board Resolution and Certifications of Compliance
B. Public Review Process
C. PHA Evaluations
D. Appendix Items – Non-MTW Activities
E. Annual Statement/Performance and Evaluation Reports for period ending December 31, 2017

A. **Board Resolution and Certifications of Compliance**
A.1 Board Resolution

ALASKA HOUSING FINANCE CORPORATION

RESOLUTION 2018-08

RESOLUTION APPROVING THE FY2019 MOVING TO WORK ANNUAL PLAN AND CAPITAL FUND PROGRAM

WHEREAS, the Alaska Housing Finance Corporation, a statewide public housing agency, is a Moving to Work (MTW) Agency under the June 24, 2008 Moving to Work Agreement executed by the U.S. Department of Housing and Urban Development (HUD) and AHFC; and

WHEREAS, AHFC’s Board of Directors approved an extension of AHFC’s participation in the MTW Demonstration Program with Resolution 16-11 on May 25, 2016 extending AHFC’s participation to 2028; and

WHEREAS, in compliance with the MTW Agreement, a draft plan was developed, and the scope of the plan covers activities falling within the Public Housing Program, the Capital Fund Program, and the Housing Choice Voucher program, including but not limited to rental subsidy, operations, administration, and modernization as expressly outlined in the MTW Agreement; and

WHEREAS, AHFC invited comment on the plan through notices posted on its web site and notices in the Anchorage Daily News, Fairbanks News-Miner, and Juneau Empire on February 2, 2018 allowing for a 30-day comment period with a public hearing held on February 22, 2018; and

WHEREAS, responses to public comments are contained within the plan; and

WHEREAS, this annual plan is due to HUD at least 75 days before the AHFC fiscal year end;

NOW, THEREFORE, BE IT RESOLVED that the Board of Directors of the Alaska Housing Finance Corporation hereby recommends said plan and directs staff to submit it to the U.S. Department of Housing and Urban Development for approval.

PASSED AND APPROVED by the Board of Alaska Housing Finance Corporation this 25th day of April, 2018.

Brent LeValley - Board Chair
A.2 Certifications of Compliance

Certifications of Compliance with Regulations:
Board Resolution to Accompany the Annual Moving to Work Plan*

Acting on behalf of the Board of Commissioners of the Public Housing Agency (PHA) listed below, as its Chairman or other authorized PHA official if there is no Board of Commissioners, I approve the submission of the Annual Moving to Work Plan for the PHA fiscal year beginning July 1, 2018, hereinafter referred to as "the Plan", of which this document is a part and make the following certifications and agreements with the Department of Housing and Urban Development (HUD) in connection with the submission of the Plan and implementation thereof:

1. The PHA published a notice that a hearing would be held, that the Plan and all information relevant to the public hearing was available for public inspection for at least 30 days, that there were no less than 15 days between the public hearing and the approval of the Plan by the Board of Commissioners, and that the PHA conducted a public hearing to discuss the Plan and invited public comment.

2. The PHA took into consideration public and resident comments (including those of its Resident Advisory Board or Boards) before approval of the Plan by the Board of Commissioners or Board of Directors in order to incorporate any public comments into the Annual MTW Plan.

3. The PHA certifies that the Board of Directors has reviewed and approved the budget for the Capital Fund Program grants contained in the Capital Fund Program Annual Statement/Performance and Evaluation Report, form HUD-50075.1.

4. The PHA will carry out the Plan in conformity with Title VI of the Civil Rights Act of 1964, the Fair Housing Act, section 504 of the Rehabilitation Act of 1973, and title II of the Americans with Disabilities Act of 1990.

5. The Plan is consistent with the applicable comprehensive housing affordability strategy (or any plan incorporating such strategy) for the jurisdiction in which the PHA is located.

6. The Plan contains a certification by the appropriate State or local officials that the Plan is consistent with the applicable Consolidated Plan, which includes a certification that requires the preparation of an Analysis of Impediments to Fair Housing Choice, for the PHA's jurisdiction and a description of the manner in which the PHA Plan is consistent with the applicable Consolidated Plan.

7. The PHA will affirmatively further fair housing by examining its programs or proposed programs, identify any impediments to fair housing choice within those programs, address those impediments in a reasonable fashion in view of the resources available and work with local jurisdictions to implement any of the jurisdiction's initiatives to affirmatively further fair housing that require the PHA's involvement and maintain records reflecting these analyses and actions.

8. The PHA will comply with the prohibitions against discrimination on the basis of age pursuant to the Age Discrimination Act of 1975.


10. The PHA will comply with the requirements of section 3 of the Housing and Urban Development Act of 1968, Employment Opportunities for Low-or Very-Low Income Persons, and with its implementing regulation at 24 CFR Part 135.

11. The PHA will comply with requirements with regard to a drug free workplace required by 24 CFR Part 24, Subpart F.

12. The PHA will comply with requirements with regard to compliance with restrictions on lobbying required by 24 CFR Part 87, together with disclosure forms if required by this Part, and with
restrictions on payments to influence Federal Transactions, in accordance with the Byrd Amendment and implementing regulations at 49 CFR Part 24.

13. The PHA will comply with acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970 and implementing regulations at 49 CFR Part 24 as applicable.

14. The PHA will take appropriate affirmative action to award contracts to minority and women's business enterprises under 24 CFR 5.105(a).

15. The PHA will provide HUD or the responsible entity any documentation needed to carry out its review under the National Environmental Policy Act and other related authorities in accordance with 24 CFR Part 58. Regardless of who acts as the responsible entity, the PHA will maintain documentation that verifies compliance with environmental requirements pursuant to 24 Part 58 and 24 CFR Part 50 and will make this documentation available to HUD upon its request.

16. With respect to public housing the PHA will comply with Davis-Bacon or HUD determined wage rate requirements under section 12 of the United States Housing Act of 1937 and the Contract Work Hours and Safety Standards Act.

17. The PHA will keep records in accordance with 24 CFR 85.20 and facilitate an effective audit to determine compliance with program requirements.

18. The PHA will comply with the Lead-Based Paint Poisoning Prevention Act and 24 CFR Part 35.

19. The PHA will comply with the policies, guidelines, and requirements of OMB Circular No. A-87 (Cost Principles for State, Local and Indian Tribal Governments) and 24 CFR Part 85 (Administrative Requirements for Grants and Cooperative Agreements to State, Local and Federally Recognized Indian Tribal Governments).

20. The PHA will undertake only activities and programs covered by the Plan in a manner consistent with its Plan and will utilize covered grant funds only for activities that are approvable under the Moving to Work Agreement and Statement of Authorizations and included in its Plan.

21. All attachments to the Plan have been and will continue to be available at all times and all locations that the Plan is available for public inspection. All required supporting documents have been made available for public inspection along with the Plan and additional requirements at the primary business office of the PHA and at all other times and locations identified by the PHA in its Plan and will continue to be made available at least at the primary business office of the PHA.

Alaska Housing Finance Corporation (AHFC)  AK001 / AK901
PHA Name  PHA Number/HA Code

I hereby certify that all the information stated herein, as well as any information provided in the accompaniment herewith, is true and accurate. Warning: HUD will prosecute false claims and statements. Conviction may result in criminal and/or civil penalties (18 U.S.C. 1001, 1010, 1012; 31 U.S.C. 3729, 3802).

Brent LeValley
Name of Authorized Official  Chair

Signature  Date

*Must be signed by either the Chairman or Secretary of the Board of the PHA's legislative body. This certification cannot be signed by an employee unless authorized by the PHA Board to do so. If this document is not signed by the Chairman or Secretary, documentation such as the by-laws or authorizing board resolution must accompany this certification.
B. Public Review Process

B.1 Public Notice

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Public Comment and Hearing Notice
Alaska Housing Finance Corporation
Moving to Work Plan and Capital Fund Program

The public is invited to participate in a public comment period and a statewide teleconference to provide comments on the Alaska Housing Finance Corporation (AHFC) FY2019 Moving to Work (MTW) Plan and Capital Fund Program.

The Plan is available on the AHFC website at https://www.ahfc.us/publichousing/resources/. The public may also obtain a copy of the Plan by calling Regina O’Keefe at 907-330-8432 or 800-478-2432, outside of Anchorage.

AHFC provides for a 30-day public comment period and welcomes community input. Written comments will be accepted until the close of business on March 5, 2018. Please submit comments to pctantorf@ahfc.us or mail to:

Alaska Housing Finance Corporation (AHFC)
ATTN: Pamela Stantorf
PO Box 101020
Anchorage, AK 99510-1020

AHFC has scheduled a public hearing to accept public comments on the Plan. Individuals unable to attend the hearing in person may participate by telephone. Please dial 1-877-668-4493; the “meeting number” to the hearing is 925889041. No password is required. The hearing is scheduled for:

Thursday, February 22, 2018, 4:00-6:00 p.m.
4300 Boniface Parkway, Anchorage
First Floor Conference Room

Section 230 of the Consolidated Appropriations Act of 2008 designates AHFC as an MTW agency. The MTW designation allows AHFC to waive parts of the 1937 Housing Act and regulations to address local needs. Requested waivers are detailed in the Plan. The Plan also outlines general information about resources and operations of the AHFC Public Housing Division.

AHFC complies with Title II of the Americans with Disabilities Act of 1990 and the Rehabilitation Act of 1973. Individuals with disabilities who may need auxiliary aids or services or special modifications to participate in this public meeting should call 907-330-8432 at least three business days prior to the scheduled meeting date to arrange an accommodation.
B.2 Affidavits of Publication

STATE OF ALASKA
THIRD JUDICIAL DISTRICT

Joleesa Stepelin being first duly sworn on oath deposes and says that he/she is a representative of the Anchorage Daily News, a daily newspaper. That said newspaper has been approved by the Third Judicial Court, Anchorage, Alaska, and it now and has been published in the English language continually as a daily newspaper in Anchorage, Alaska, and it is now and during all said time was printed in an office maintained at the aforesaid place of publication of said newspaper. That the annexed is a copy of an advertisement as it was published in regular issues (and not in supplemental form) of said newspaper on

February 04, 2018

and that such newspaper was regularly distributed to its subscribers during all of said period. That the full amount of the fee charged for the foregoing publication is not in excess of the rate charged private individuals.

Signed

Subscribed and sworn to before me this 5th day of February, 2018

Notary Public in and for The State of Alaska.
Third Division
Anchorage, Alaska
MY COMMISSION EXPIRES 2/23/2019

Notary Public
BRITNEY L. THOMPSON
State of Alaska
My Commission Expires Feb 23, 2019
B.3 Public Comments from the February 22, 2018 Public Hearing
A transcript of the entire proceeding is on record at the AHFC Public Housing Division headquarters. Excluding AHFC staff members attending (two), no members of the public attended the public hearing.

Michael Courtney provided an introduction to the public hearing and explained the purpose of the hearing. No new MTW activities are proposed in this year’s plan.

B.4 Written Public Comments
There were no written public comments submitted during the public comment period.

B.5 Resident Advisory Board Comments
AHFC conducted a quarterly Resident Advisory Board meeting on January 25, 2018. The Board members received an overview of the proposed plan and were given the opportunity to provide comment. Electronic and paper copies of the Plan were distributed to the members in conjunction with the publication of the Public Comment Notice.

C. PHA Evaluations
None.

D. Appendix – Non-MTW Activities
AHFC submits these activities to its Board of Directors for approval as part of its overall Plan. These activities fall within current authority granted under HUD regulations and do not require HUD MTW approval.

D.1 Preliminary Development Activities
AHFC is in the process of completing an extensive evaluation of its housing portfolio and Alaskan housing needs to determine which community has the greatest need for affordable housing. We are considering development of new units with a private developer, possible expansion of our Public Housing portfolio through use of our Faircloth units, and submission of a Rental Assistance Demonstration Program application.
## D.2 Activities

### On-Going Activities

The following is a table of ongoing activities.

<table>
<thead>
<tr>
<th>Activity</th>
<th>Description</th>
<th>Status</th>
</tr>
</thead>
</table>
| 2010N-7 Designated Housing | Designation of certain Public Housing buildings as elderly or disabled only | HUD approved the designation of 104 units at Chugach Manor as elderly. Sixteen units are reserved for persons with disabilities. HUD granted approval of the designated housing plan on May 10, 2011. Numbered Memo 12-10 dated February 24, 2012 with an effective date of March 1, 2012 issued waiting list and operational procedures for staff.  
  - AHFC received approval to extend this designation on February 26, 2016 from HUD.  
  - AHFC received approval to extend this designation on January 31, 2018 from HUD. | Activity ongoing. |
| 2014N-2 Electronic Fund Transfers for All HAP Distributions | AHFC would like to pay 100 percent of its Housing Assistance Payment (HAP) distributions through direct deposit to vendor accounts. | AHFC transitioned a majority of its landlords to the electronic process. In January 2018, AHFC sent a notice to all landlords receiving a printed check to encourage them to switch to electronic payment. As of March 1, 2018, approximately 56 vendors are still receiving a printed check. AHFC will be contacting these individuals to encourage electronic payment. | Activity on-going. |

### E. Annual Statement/Performance and Evaluation Reports for Period Ending December 31, 2017

**Capital Fund Program**
- AK06P001501-14 (CFP 515)
- AK06P001501-15 (CFP 516)
- AK06P001501-16 (CFP 517)

**Capital Fund and Demolition or Disposition Transitional Funding Program**
- AK01P001501-17 (CFP 518)
- AK01P001501-18 (CFP 519)
Replacement Housing Factor Grants

- AK06R001501-14 (RHF1 515)
- AK06R001502-14 (RHF2 515)
- AK06R001501-15 (RHF1 516)
- AK06R001502-15 (RHF2 516)
- AK06R001501-16 (RHF1 517)
- AK01R001501-17 (RHF1 518)
## Part I: Summary

**PHA Name:** 

ALASKA HOUSING FINANCE CORPORATION

**Grant Type and Number**

Capital Fund Program Grant No: **AK06P001501-14**

Replacement Housing Factor Grant No: 

Date of CFFP: 

### Type of Grant

- [ ] Original Annual Statement
- [ ] Reserve for Disasters/Emergencies
- [ ] Revised Annual Statement (revision no: )
- [ ] Performance and Evaluation Report for Period Ending: December 31, 2017
- [ ] Final Performance and Evaluation Report

### Performance and Evaluation Report for Period Ending: December 31, 2017

<table>
<thead>
<tr>
<th>Line</th>
<th>Summary by Development Account</th>
<th>Total Estimated Cost</th>
<th>Total Actual Cost¹</th>
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<td>1492. Moving to Work Demonstration</td>
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<tr>
<td>16</td>
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</tbody>
</table>

**Signature of Executive Director**

**Date**

**Signature of Public Housing Director**

**Date**

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¹ To be completed for the Performance and Evaluation Report

² To be completed for the Performance and Evaluation Report or a Revised Annual Statement

³ PHAs with under 255 units in management may use 100% of CFP Grants for operations.

⁴ RHF funds shall be included here.

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[60075.1](4/2008)
### Part II: Supporting Pages

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<th>PHA Name: ALASKA HOUSING FINANCE CORPORATION</th>
<th>Grant Type and Number</th>
<th>Federal FY of Grant:</th>
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<td>Replacement Housing Factor Grant No:</td>
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### Part I: Summary

**PHA Name:**

**Grant Type and Number:**
Capital Fund Program Grant No: AK06P001501-15

**Replacement Housing Factor Grant No:**

**Date of CFFP:**

**FFY of Grant:** 2015

**FFY of Grant Approval:** 2015

**Type of Grant**

- Original Annual Statement
- Reserve for Disasters/Emergencies
- Revised Annual Statement (revision no: X)
- Performance and Evaluation Report for Period Ending: December 31, 2017
- Final Performance and Evaluation Report

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2 To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
3 PHAs with under 250 units in management may use 100% of CFP Grants for operations.
4 RHF funds shall be included here.

---

**Signature of Executive Director**

**Date**

**Signature of Public Housing Director**

**Date**
### Part II: Supporting Pages

**PHA Name:**
**ALASKA HOUSING FINANCE CORPORATION**

**Grant Type and Number**
- Capital Fund Program Grant No: AK06P001501-15
- CFFP (Yes/No): No
- Replacement Housing Factor Grant No:

**Federal FY of Grant:** FFY 2015

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<tr>
<th>Development Name/PHA-Wide Activities</th>
<th>General Description of Major Work Categories</th>
<th>Development Account No.</th>
<th>Quantity</th>
<th>Total Estimated Cost</th>
<th>Total Actual Cost</th>
<th>Status of Work</th>
</tr>
</thead>
<tbody>
<tr>
<td>HA Wide</td>
<td>Moving to Work Demonstration</td>
<td>1492</td>
<td>HA Wide</td>
<td>$1,877,019.00</td>
<td>$1,877,019.00</td>
<td>On-going</td>
</tr>
</tbody>
</table>

1. To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
2. To be completed for the Performance and Evaluation Report.
## Part I: Summary

### PHA Name:
ALASKA HOUSING FINANCE CORPORATION

### Grant Type and Number
- Capital Fund Program Grant No: AK01P001501-16
- Replacement Housing Factor Grant No: AK01P001501-16

### FFY of Grant:
- 2016

### FFY of Grant Approval:
- 2016

### Date of CFFP:

### Type of Grant
- Original Annual Statement
- Revised Annual Statement
- Reserve for Disasters/Emergencies
- Performance and Evaluation Report for Period Ending: December 31, 2017

### Line Summary by Development Account

<table>
<thead>
<tr>
<th>Line</th>
<th>Summary by Development Account</th>
<th>Total Estimated Cost</th>
<th>Total Actual Cost</th>
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<td>$0.00</td>
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<td>3</td>
<td>1408 Management Improvements</td>
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<td>$0.00</td>
</tr>
<tr>
<td>4</td>
<td>1410 Administration (may not exceed 10% of line 21)</td>
<td>$0.00</td>
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<tr>
<td>5</td>
<td>1411 Audit</td>
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</tr>
<tr>
<td>6</td>
<td>1415 Liquidated Damages</td>
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<td>7</td>
<td>1430 Fees and Costs</td>
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<tr>
<td>8</td>
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<tr>
<td>9</td>
<td>1450 Site Improvement</td>
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<tr>
<td>10</td>
<td>1460 Dwelling Structures</td>
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<tr>
<td>11</td>
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<td>14</td>
<td>1485 Demolition</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
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<td>16</td>
<td>1495.1 Relocation Costs</td>
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<td>17</td>
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<tr>
<td>18a</td>
<td>1501 Collateralization or Debt Service paid by the PHA</td>
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<tr>
<td>18ba</td>
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<tr>
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<tr>
<td>22</td>
<td>Amount of line 20 Related to Section 504 Activities</td>
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<tr>
<td>23</td>
<td>Amount of line 20 Related to Security – Soft Costs</td>
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<tr>
<td>24</td>
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<td>25</td>
<td>Amount of line 20 Related to Energy Conservation Measures</td>
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### Signature of Executive Director

<table>
<thead>
<tr>
<th>Signature of Executive Director</th>
<th>Date</th>
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### Signature of Public Housing Director

<table>
<thead>
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<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
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</tr>
</tbody>
</table>

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1. To be completed for the Performance and Evaluation Report.
2. To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
3. PHAs with under 250 units in management may use 100% of CFP Grants for operations.
4. RHF funds shall be included here.

Form HUD-50075.1 (07/2014)
### Part II: Supporting Pages

**PHA Name:** ALASKA HOUSING FINANCE CORPORATION  
**Grant Type and Number:** Capital Fund Program Grant No: AK01P001501-16  
**Federal FY of Grant:** FFY 2016

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<th>Development Number Name/PHA-Wide Activities</th>
<th>General Description of Major Work Categories</th>
<th>Development Account No.</th>
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<tr>
<td>HA Wide</td>
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<td>$1,913,480.00</td>
<td>$1,913,480.00</td>
<td>On-going</td>
</tr>
</tbody>
</table>

1 To be completed for the Performance and Evaluation Report or a Revised Annual Statement.

2 To be completed for the Performance and Evaluation Report.
## Part I: Summary

### PHA Name:
ALASKA HOUSING FINANCE CORPORATION

### Grant Type and Number
Capital Fund Program Grant No: AK01P001501-17
Replacement Housing Factor Grant No: Date of CFFP: 2017

### Type of Grant
- [ ] Original Annual Statement
- [ ] Reserve for Disasters/Emergencies
- [ ] Revised Annual Statement (revision no: )
- [ ] Final Performance and Evaluation Report

### Performance and Evaluation Report for Period Ending:
December 31, 2017

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<td>16</td>
<td>1495.1 Relocation Costs</td>
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<td>17</td>
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<td>$0.00</td>
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<td>1501 Collateralization or Debt Service paid by the PHA</td>
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<th>Obligated</th>
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</table>

<table>
<thead>
<tr>
<th>Signature of Executive Director</th>
<th>Date</th>
<th>Signature of Public Housing Director</th>
<th>Date</th>
</tr>
</thead>
</table>

¹ To be completed for the Performance and Evaluation Report.
² To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
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⁴ RHF funds shall be included here.

Form HUD-50075.1 (07/2014)
Part II: Supporting Pages

<table>
<thead>
<tr>
<th>Development Number</th>
<th>General Description of Major Work Categories</th>
<th>Development Account No.</th>
<th>Quantity</th>
<th>Total Estimated Cost</th>
<th>Total Actual Cost</th>
<th>Status of Work</th>
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</thead>
<tbody>
<tr>
<td>HA Wide</td>
<td>Moving to Work Demonstration</td>
<td>1492</td>
<td>HA Wide</td>
<td>$2,030,737.00</td>
<td>$2,030,737.00</td>
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1 To be completed for the Performance and Evaluation Report or a Revised Annual Statement.

2 To be completed for the Performance and Evaluation Report.
## Capital Fund Program - Five-Year Action Plan

### Part I: Summary

<table>
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<tr>
<th>PHA Name/Number</th>
<th>Locality (City/County &amp; State)</th>
<th>Original 5-Year Plan</th>
<th>Revision No:</th>
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<th>Development Number and Name</th>
<th>Work Statement for Year 1</th>
<th>Work Statement for Year 2</th>
<th>Work Statement for Year 3</th>
<th>Work Statement for Year 4</th>
<th>Work Statement for Year 5</th>
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</thead>
</table>

### A. HA - WIDE :

| Moving to Work Demonstration | $2,030,737 | $2,030,737 | $2,030,737 | $2,030,737 |

### B. Physical Improvements Subtotal

| $0 | $0 | $0 | $0 | $0 |

### C. Management Improvements

| $0 | $0 | $0 | $0 | $0 |

### D. PHA-Wide Non-dwelling Structures and Equipment

| $0 | $0 | $0 | $0 | $0 |

### E. Administration

| $0 | $0 | $0 | $0 | $0 |

### F. Other

| $0 | $0 | $0 | $0 | $0 |

### G. Operations

| $0 | $0 | $0 | $0 | $0 |

### H. Demolition

| $0 | $0 | $0 | $0 | $0 |

### I. Development

| $0 | $0 | $0 | $0 | $0 |

### J. Capital Fund Financing – Debt Service

| $0 | $0 | $0 | $0 | $0 |

### K. Total CFP Funds (estimated)

| $2,030,737 | $2,030,737 | $2,030,737 | $2,030,737 |

### L. Total Non-CFP Funds

| $0 | $0 | $0 | $0 | $0 |

### M. Grand Total

<p>| $2,030,737 | $2,030,737 | $2,030,737 | $2,030,737 | $2,030,737 |</p>
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<th>Year 1</th>
<th>Activities for Year 2</th>
<th>Activities for Year 3</th>
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<td>FFY Grant: 2019</td>
</tr>
<tr>
<td></td>
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<td>PHA FY: 2020</td>
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<tr>
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<td>Development Name/Number</td>
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<td>Major Work Categories</td>
<td>Major Work Categories</td>
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### Activities for Year 4

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### Activities for Year 5

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Subtotal of Estimated Cost: $2,030,737.00
### Part I: Summary

**PHA Name:** ALASKA HOUSING FINANCE CORPORATION  
**Grant Type and Number:**  
**Replacement Housing Factor Grant No:** AK01P001501-18  
**Date of CFFP:**  
**FFY of Grant Approval:** 2018

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<td>1408 Management Improvements</td>
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<td>4</td>
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<tr>
<td>19</td>
<td>1502 Contingency (may not exceed 8% of line 20)</td>
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<td>20</td>
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<td>Amount of line 20 Related to LBP Activities</td>
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<td>22</td>
<td>Amount of line 20 Related to Section 504 Activities</td>
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<td>$0.00</td>
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<td>$0.00</td>
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<tr>
<td>23</td>
<td>Amount of line 20 Related to Security – Soft Costs</td>
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<td>$0.00</td>
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<td>24</td>
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<td>25</td>
<td>Amount of line 20 Related to Energy Conservation Measures</td>
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<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
</tbody>
</table>

### Signature of Executive Director

<table>
<thead>
<tr>
<th>Date</th>
<th>Signature of Public Housing Director</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
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<td></td>
</tr>
</tbody>
</table>

1. To be completed for the Performance and Evaluation Report.
2. To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
3. PHAs with under 250 units in management may use 100% of CFP Grants for operations.
4. RHF funds shall be included here.
### Part II: Supporting Pages

<table>
<thead>
<tr>
<th>PHA Name: ALASKA HOUSING FINANCE CORPORATION</th>
<th>Grant Type and Number</th>
<th>Federal FY of Grant: 2018</th>
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<tbody>
<tr>
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<tr>
<td>CFFP (Yes/No): No</td>
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<tr>
<td>Replacement Housing Factor Grant No:</td>
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<table>
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<tr>
<th>Development Number Name/PHA-Wide Activities</th>
<th>General Description of Major Work Categories</th>
<th>Development Account No.</th>
<th>Quantity</th>
<th>Total Estimated Cost</th>
<th>Total Actual Cost</th>
<th>Status of Work</th>
</tr>
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<tbody>
<tr>
<td>HA Wide</td>
<td>Moving to Work Demonstration</td>
<td>1492</td>
<td>HA Wide</td>
<td>$2,030,737.00</td>
<td>$0.00</td>
<td>$0.00</td>
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1. To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
2. To be completed for the Performance and Evaluation Report.
### ALASKA HOUSING FINANCE CORPORATION - AK001

<table>
<thead>
<tr>
<th>Development Number and Name</th>
<th>Work Statement for Year 1</th>
<th>Work Statement for Year 2</th>
<th>Work Statement for Year 3</th>
<th>Work Statement for Year 4</th>
<th>Work Statement for Year 5</th>
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#### A. HA - WIDE:
- Moving to Work Demonstration

<table>
<thead>
<tr>
<th>Year</th>
<th>FFY Grant</th>
<th>PHA FY</th>
<th>Work Statement</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018</td>
<td>$2,030,737</td>
<td>2020</td>
<td>$2,030,737</td>
</tr>
</tbody>
</table>

#### B. Physical Improvements Subtotal: $0
#### C. Management Improvements: $0
#### D. PHA-Wide Non-dwelling Structures and Equipment: $0
#### E. Administration: $0
#### F. Other: $0
#### G. Operations: $0
#### H. Demolition: $0
#### I. Development: $0
#### J. Capital Fund Financing – Debt Service: $0

#### K. Total CFP Funds (estimated):
- **$2,030,737**

#### L. Total Non-CFP Funds: $0
#### M. Grand Total: **$2,030,737**
<table>
<thead>
<tr>
<th>Activities for Year 1</th>
<th>Activities for Year 2</th>
<th>Activities for Year 3</th>
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<tbody>
<tr>
<td><strong>2018</strong></td>
<td>FFY Grant: <strong>2019</strong></td>
<td>FFY Grant: <strong>2020</strong></td>
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<tr>
<td>Development</td>
<td>Major Work Categories</td>
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<tr>
<td>Name/Number</td>
<td>Estimated Cost</td>
<td>Development</td>
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<td>HA - WIDE</td>
<td>HA - WIDE</td>
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<td>Moving to Work Demonstration - CFP</td>
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<td>$2,030,737.00</td>
<td>$2,030,737.00</td>
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<td></td>
<td>Subtotal of Estimated Cost</td>
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<td>Activities for Year 4</td>
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<td>PHA FY: 2022</td>
<td>PHA FY: 2023</td>
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<td>Development Name/Number</td>
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<td>Estimated Cost</td>
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<table>
<thead>
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<td>2018</td>
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<table>
<thead>
<tr>
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<th>Estimated Cost</th>
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<tr>
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<td>Moving to Work Demonstration - CFP</td>
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</table>

Subtotal of Estimated Cost $2,030,737.00

See Annual Statement

Subtotal of Estimated Cost $2,030,737.00
## Replacement Housing Factor Grants

### Part I: Summary

**PHA Name:** ALASKA HOUSING FINANCE CORPORATION  
**Grant Type and Number:** Capital Fund Program Grant No: AK06R001501-14  
**FFY of Grant:** 2014  
**FFY of Grant Approval:** 2014

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<tr>
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</thead>
<tbody>
<tr>
<td>Line</td>
<td>Summary by Development Account</td>
<td>Total Estimated Cost</td>
<td>Total Actual Cost</td>
<td>Original</td>
<td>Revised</td>
</tr>
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</table>

1. **Total Non-CFP Funds**  
   - $0.00  
   - $0.00  
   - $0.00  
   - $0.00

2. **Management Improvements**  
   - $0.00  
   - $0.00  
   - $0.00  
   - $0.00

3. **Administration (may not exceed 10% of line 20)**  
   - $0.00  
   - $0.00  
   - $0.00  
   - $0.00

4. **Audit**  
   - $0.00  
   - $0.00  
   - $0.00  
   - $0.00

5. **Liquidated Damages**  
   - $0.00  
   - $0.00  
   - $0.00  
   - $0.00

6. **Fees and Costs**  
   - $0.00  
   - $0.00  
   - $0.00  
   - $0.00

7. **Site Acquisition**  
   - $0.00  
   - $0.00  
   - $0.00  
   - $0.00

8. **Site Improvement**  
   - $0.00  
   - $0.00  
   - $0.00  
   - $0.00

9. **Dwelling Structures**  
   - $0.00  
   - $0.00  
   - $0.00  
   - $0.00

10. **Dwelling Equipment—Nonexpendable**  
    - $0.00  
    - $0.00  
    - $0.00  
    - $0.00

11. **Non-dwelling Structures**  
    - $0.00  
    - $0.00  
    - $0.00  
    - $0.00

12. **Non-dwelling Equipment**  
    - $0.00  
    - $0.00  
    - $0.00  
    - $0.00

13. **Demolition**  
    - $0.00  
    - $0.00  
    - $0.00  
    - $0.00

14. **Relocation Costs**  
    - $0.00  
    - $0.00  
    - $0.00  
    - $0.00

15. **Moving to Work Demonstration**  
    - $115,681.00  
    - $115,681.00  
    - $115,681.00  
    - $0.00

16. **Development Activities**  
    - $0.00  
    - $0.00  
    - $0.00  
    - $0.00

17. **Collateralization or Debt Service paid by the PHA**  
    - $0.00  
    - $0.00  
    - $0.00  
    - $0.00

18. **Collateralization or Debt Service paid Via System of Direct Payment**  
    - $0.00  
    - $0.00  
    - $0.00  
    - $0.00

19. **Contingency (may not exceed 8% of line 20)**  
    - $0.00  
    - $0.00  
    - $0.00  
    - $0.00

20. **Amount of Annual Grant (sum of lines 1-19)**  
    - $115,681.00  
    - $115,681.00  
    - $115,681.00  
    - $0.00

21. **Amount of line 20 Related to LBP Activities**  
    - $0.00  
    - $0.00  
    - $0.00  
    - $0.00

22. **Amount of line 20 Related to Section 504 Activities**  
    - $0.00  
    - $0.00  
    - $0.00  
    - $0.00

23. **Amount of line 20 Related to Security — Soft Costs**  
    - $0.00  
    - $0.00  
    - $0.00  
    - $0.00

24. **Amount of line 20 Related to Security — Hard Costs**  
    - $0.00  
    - $0.00  
    - $0.00  
    - $0.00

25. **Amount of line 20 Related to Energy Conservation Measures**  
    - $0.00  
    - $0.00  
    - $0.00  
    - $0.00

### Signature of Executive Director

<table>
<thead>
<tr>
<th>Signature of Executive Director</th>
<th>Date</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>Signature of Public Housing Director</th>
<th>Date</th>
</tr>
</thead>
</table>

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1. To be completed for the Performance and Evaluation Report
2. To be completed for the Performance and Evaluation Report or a Revised Annual Statement
3. PHAs with under 250 units in management may use 100% of CFP Grants for operations.
4. RHF funds shall be included here.

**Form:** HUD-50075.1 (4/2008)
### PHA Name:
**ALASKA HOUSING FINANCE CORPORATION**

### Development Name/PHA-Wide Activities

<table>
<thead>
<tr>
<th>General Description of Major Work Categories</th>
<th>Development Account No.</th>
<th>Quantity</th>
<th>Total Estimated Cost</th>
<th>Total Actual Cost</th>
<th>Funds Obligated</th>
<th>Funds Expended</th>
<th>Status of Work</th>
</tr>
</thead>
<tbody>
<tr>
<td>PHA-WIDE Moving to Work Demonstration Program</td>
<td>1492</td>
<td></td>
<td>$115,681.00</td>
<td>$115,681.00</td>
<td>$115,681.00</td>
<td>$0.00</td>
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</table>
## Part I: Summary

**PHA Name:** ALASKA HOUSING FINANCE CORPORATION  
**Capital Fund Program Grant No:** AK06R001502-14  
**Date of CFFP:**  
**FFY of Grant:** 2014  
**FFY of Grant Approval:** 2014

### Type of Grant

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<th>Total Estimated Cost</th>
<th>Total Actual Cost1</th>
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<tbody>
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<td></td>
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</tr>
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<tr>
<td>2</td>
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<tr>
<td>3</td>
<td>1458 Management Improvements</td>
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<td>4</td>
<td>1410 Administration (may not exceed 10% of line 20)</td>
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<td>5</td>
<td>1411 Audit</td>
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<td>6</td>
<td>1415 Liquidated Damages</td>
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<td>8</td>
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<td>1445 Site Improvement</td>
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<tr>
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<td>18a</td>
<td>1501 Collateralization or Debt Service paid by the PHA</td>
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<td>$0.00</td>
</tr>
<tr>
<td>18b</td>
<td>9000 Collateralization or Debt Service paid Via System of Direct Payment</td>
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<tr>
<td>19</td>
<td>1502 Contingency (may not exceed 8% of line 20)</td>
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<td>$0.00</td>
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<tr>
<td>20</td>
<td>Amount of Annual Grant: (sum of lines 2-19)</td>
<td>$114,193.00</td>
<td>$114,193.00</td>
</tr>
<tr>
<td>21</td>
<td>Amount of line 20 Related to LIIF Programs</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>22</td>
<td>Amount of line 20 Related to Section 504 Activities</td>
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<td>$0.00</td>
</tr>
<tr>
<td>23</td>
<td>Amount of line 20 Related to Security – Soft Costs</td>
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<td>$0.00</td>
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<tr>
<td>24</td>
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<tr>
<td>25</td>
<td>Amount of line 20 Related to Energy Conservation Measures</td>
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<td>$0.00</td>
</tr>
</tbody>
</table>

### Signature of Executive Director

<table>
<thead>
<tr>
<th>Signature of Executive Director</th>
<th>Date</th>
<th>Signature of Public Housing Director</th>
<th>Date</th>
</tr>
</thead>
</table>

1 To be completed for the Performance and Evaluation Report  
2 To be completed for the Performance and Evaluation Report or a Revised Annual Statement  
3 PHAs with under 250 units in management may use 100% of CFP Grants for operations.  
4 RHF funds shall be included here.
### Part II: Supporting Pages

<table>
<thead>
<tr>
<th>PHA Name:</th>
<th>ALASKA HOUSING FINANCE CORPORATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grant Type and Number</td>
<td>Capital Fund Program Grant No: CFFP (Yes/No): No Replacement Housing Factor Grant No: AK06R001502-14</td>
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<td>Federal FFY of Grant:</td>
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<th>Development Account No.</th>
<th>Quantity</th>
<th>Total Estimated Cost</th>
<th>Total Actual Cost</th>
<th>Status of Work</th>
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<td>$114,193.00</td>
<td>On-going</td>
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**Part I: Summary**

**PHA Name:** ALASKA HOUSING FINANCE CORPORATION

**Grant Type and Number**
Capital Fund Program Grant No: AK06R001501-15
Replacement Housing Factor Grant No: 2015

**Type of Grant**
- Reserve for Disasters/Emergencies
- Revised Annual Statement (revision no: X)
- Final Performance and Evaluation Report

**Performance and Evaluation Report for Period Ending:** December 31, 2017

**FFY of Grant:** 2015
**FFY of Grant Approval:** 2015

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<th>Summary by Development Account</th>
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<th>Total Actual Cost$</th>
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<tbody>
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<td>Original</td>
<td>Revised</td>
</tr>
<tr>
<td>1</td>
<td>Total Non-CFP Funds</td>
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<td>$0.00</td>
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<td>$0.00</td>
</tr>
<tr>
<td>4</td>
<td>Administration (may not exceed 10% of line 21)²</td>
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<td>$0.00</td>
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<td>5</td>
<td>Audit</td>
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<td>$0.00</td>
</tr>
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<td>Liquidated Damages</td>
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<td>7</td>
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<td>8</td>
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<td>9</td>
<td>Site Improvement</td>
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</tr>
<tr>
<td>10</td>
<td>Dwelling Structures</td>
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<tr>
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<td>Dwelling Equipment-Nonexpendable</td>
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<tr>
<td>12</td>
<td>Non-dwelling Structures</td>
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<td>Non-dwelling Equipment</td>
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<td>$0.00</td>
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<tr>
<td>18a</td>
<td>Collateralization or Debt Service paid by the PHA</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>18ba</td>
<td>Collateralization or Debt Service paid Via System of Direct Payment</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>19</td>
<td>Contingency (may not exceed 8% of line 20)</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>20</td>
<td>Amount of Annual Grant: (sum of lines 2-19)</td>
<td>$114,807.00</td>
<td>$114,807.00</td>
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<tr>
<td>21</td>
<td>Amount of line 20 Related to LBP Activities</td>
<td>$0.00</td>
<td>$0.00</td>
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<tr>
<td>22</td>
<td>Amount of line 20 Related to Section 504 Activities</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>23</td>
<td>Amount of line 20 Related to Security – Soft Costs</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>24</td>
<td>Amount of line 20 Related to Security – Hard Costs</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>25</td>
<td>Amount of line 20 Related to Energy Conservation Measures</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
</tbody>
</table>

**Signature of Executive Director**

**Date**

**Signature of Public Housing Director**

**Date**

---

¹ To be completed for the Performance and Evaluation Report.
² To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
³ PHAs with under 250 units in management may use 100% of CFP Grants for operations.
⁴ RHF funds shall be included here.
<table>
<thead>
<tr>
<th>Development Number Name/PHA-Wide Activities</th>
<th>General Description of Major Work Categories</th>
<th>Development Account No.</th>
<th>Quantity</th>
<th>Total Estimated Cost</th>
<th>Total Actual Cost</th>
<th>Status of Work</th>
</tr>
</thead>
<tbody>
<tr>
<td>HA Wide</td>
<td>Moving to Work Demonstration</td>
<td>1492</td>
<td>HA Wide</td>
<td>$114,807.00</td>
<td>$114,807.00</td>
<td>$114,807.00</td>
</tr>
</tbody>
</table>

1 To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
2 To be completed for the Performance and Evaluation Report.
## Part I: Summary

**PHA Name:** ALASKA HOUSING FINANCE CORPORATION  
**Grant Type and Number:** Capital Fund Program Grant No: AK06R001502-15  
**FFY of Grant:** 2015  
**FFY of Grant Approval:** 2015

### Performance and Evaluation Report for Period Ending: December 31, 2017

<table>
<thead>
<tr>
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<th>Summary by Development Account</th>
<th>Total Estimated Cost</th>
<th>Total Actual Cost1</th>
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<td>1410 Administration (may not exceed 10% of line 21)</td>
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</tr>
<tr>
<td>5</td>
<td>1411 Audit</td>
<td>$0.00</td>
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</tr>
<tr>
<td>6</td>
<td>1415 Liquidated Damages</td>
<td>$0.00</td>
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</tr>
<tr>
<td>7</td>
<td>1430 Fees and Costs</td>
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</tr>
<tr>
<td>8</td>
<td>1440 Site Acquisition</td>
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<td>9</td>
<td>1450 Site Improvement</td>
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<td>$64,945.00</td>
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<td>21</td>
<td>Amount of line 20 Related to LBP Activities</td>
<td>$0.00</td>
<td>$0.00</td>
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<tr>
<td>22</td>
<td>Amount of line 20 Related to Section 504 Activities</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>23</td>
<td>Amount of line 20 Related to Security – Soft Costs</td>
<td>$0.00</td>
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<tr>
<td>24</td>
<td>Amount of line 20 Related to Security – Hard Costs</td>
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<tr>
<td>25</td>
<td>Amount of line 20 Related to Energy Conservation Measures</td>
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<td>$0.00</td>
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</tbody>
</table>

1. To be completed for the Performance and Evaluation Report.
2. To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
3. PHAs with under 250 units in management may use 100% of CFP Grants for operations.
4. RHF funds shall be included here.
<table>
<thead>
<tr>
<th>Development Number Name</th>
<th>General Description of Major Work Categories</th>
<th>Development Account No.</th>
<th>Quantity</th>
<th>Total Estimated Cost</th>
<th>Total Actual Cost</th>
<th>Status of Work</th>
</tr>
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<tbody>
<tr>
<td>HA Wide</td>
<td>Moving to Work Demonstration</td>
<td>1492</td>
<td>HA Wide</td>
<td>$64,945.00</td>
<td>$64,945.00</td>
<td>$0.00</td>
</tr>
</tbody>
</table>

1. To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
2. To be completed for the Performance and Evaluation Report.
### Part I: Summary

#### PHA Name:
ALASKA HOUSING FINANCE CORPORATION

#### Grant Type and Number
- Capital Fund Program Grant No: AK01R001501-16
- Replacement Housing Factor Grant No: AK01R001501-16

#### FFY of Grant Approval:
2016

#### FFY of Grant:
2016

#### Type of Grant
- Original Annual Statement
- Reserve for Disasters/Emergencies
- Revised Annual Statement (revision no: 
- Final Performance and Evaluation Report

#### Performance and Evaluation Report for Period Ending:
December 31, 2017

<table>
<thead>
<tr>
<th>Line</th>
<th>Summary by Development Account</th>
<th>Total Estimated Cost</th>
<th>Total Actual Cost1</th>
<th>Expended</th>
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<tbody>
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<td>5</td>
<td>Audit</td>
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<td>Liquidated Damages</td>
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<td>7</td>
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<td>Demolition</td>
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<td>$116,767.00</td>
<td>$116,767.00</td>
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<tr>
<td>16</td>
<td>Relocation Costs</td>
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<td>17</td>
<td>Development Activities3</td>
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</tr>
<tr>
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<td>$116,767.00</td>
<td>$116,767.00</td>
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<td>21</td>
<td>Amount of line 20 Related to LBIP Activities</td>
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<td>22</td>
<td>Amount of line 20 Related to Section 504 Activities</td>
<td>$0.00</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
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<td>23</td>
<td>Amount of line 20 Related to Security - Hard Costs</td>
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<td>$0.00</td>
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</tr>
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<td>$0.00</td>
<td>$0.00</td>
</tr>
</tbody>
</table>

#### Signature of Executive Director

<table>
<thead>
<tr>
<th>Date</th>
<th>Signature of Public Housing Director</th>
<th>Date</th>
</tr>
</thead>
</table>

---

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2. To be completed for the Performance and Evaluation Report or a Revised Annual Statement.
3. PHAs with under 250 units in management may use 100% of CFP Grants for operations.
4. RHF funds shall be included here.
### Part II: Supporting Pages

<table>
<thead>
<tr>
<th>PHA Name:</th>
<th>Capital Fund Program Grant No:</th>
<th>Replacement Housing Factor Grant No:</th>
<th>Federal FY of Grant:</th>
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<tbody>
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<td>AK01R001501-16</td>
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<td>FFY 2016</td>
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<table>
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<th>Development Number Name/PHA-Wide Activities</th>
<th>General Description of Major Work Categories</th>
<th>Development Account No.</th>
<th>Quantity</th>
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<tbody>
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<td>HA Wide</td>
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<td>$116,767.00</td>
</tr>
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1 To be completed for the Performance and Evaluation Report or a Revised Annual Statement.

2 To be completed for the Performance and Evaluation Report.