## Schedule At-A-Glance

### Tuesday, April 6, 2021

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
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<tbody>
<tr>
<td>1:30pm - 3:00pm ET</td>
<td>Welcome + Annual General Membership Meeting – Closed, PHAs Only</td>
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<tr>
<td>3:00pm - 3:15pm ET</td>
<td>Break</td>
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<tr>
<td>3:15pm - 4:15pm ET</td>
<td>HUD MTW Update</td>
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### Wednesday April 7, 2021

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<th>Time</th>
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<tr>
<td>1:00pm - 2:00pm ET</td>
<td>HUD General Session</td>
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<tr>
<td>2:00pm - 3:00pm ET</td>
<td>Landlord Incentives and Methods of Increasing Participation</td>
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<td>Affordable Housing Development and Preservation – Using MTW to Address Homelessness and Advance Equity in Housing</td>
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### Thursday, April 8, 2021

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<tr>
<td>1:00pm - 2:00pm ET</td>
<td>CFO Working Group - Closed Session</td>
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<td>RAD and Faircloth</td>
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<td>3:15pm - 4:15pm ET</td>
<td>Streamlining for MTW Agencies</td>
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### Tuesday, April 13, 2021

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<tbody>
<tr>
<td>1:00pm - 2:00pm ET</td>
<td>Affordable Housing Accreditation – Virtual Experiences from 2020</td>
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<td>2:00pm - 3:00pm ET</td>
<td>From 50,000 Feet: MTW From A National Perspective</td>
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<td>PHAs and Local Advocacy – Source of Income Discrimination</td>
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### Thursday, April 15, 2021

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<th>Time</th>
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<tbody>
<tr>
<td>1:00pm - 2:00pm ET</td>
<td>MTW Metrics Working Group Roundtable Discussion –Closed, PHAs Only</td>
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<tr>
<td>2:00pm - 3:00pm ET</td>
<td>Supporting Resident Steps Towards Economic Independence</td>
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<tr>
<td>3:00pm - 3:15pm ET</td>
<td>Break</td>
</tr>
<tr>
<td>3:15pm - 4:15pm ET</td>
<td>PHAs and the Digital Divide Roundtable Discussion</td>
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<tr>
<td>4:15pm – 4:30pm ET</td>
<td>Closing Remarks – MTW Collaborative Board</td>
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Full Conference Schedule

Tuesday, April 6th

Welcome + Annual General Membership Meeting – Closed Session, PHAs Only
1:30 pm – 3:00 pm ET
Facilitator: Andrew Lofton, MTW Collaborative President
• The MTW Collaborative Board will hold its Annual General Membership Meeting. This session is closed to PHAs only.

HUD MTW Update
3:15 pm – 4:15 pm ET
Panelists: Marianne Nazzaro, Program Director, MTW Office; John Concannon, Deputy Director, MTW Office
• During this panel, the HUD MTW Office will provide updates on the latest MTW notices, rules, and regulations, and hold a Q&A session.
Wednesday, April 7\textsuperscript{th}

**HUD General Session**
1:00 pm – 2:00 pm ET

*Panelists:* Peggy Bailey, Senior Advisor for Rental Assistance, Office of the Secretary; Richard Cho, Senior Advisor for Housing & Services, Office of the Secretary; Dominique Blom, General Deputy Assistant Secretary for Housing, PIH; Danielle Bastarache, Deputy Assistant Secretary for Public Housing and Voucher Programs, PIH; Robert Mulderig, Deputy Assistant Secretary, Office of Public Housing Investments, PIH; Todd Richardson, General Deputy Assistant Secretary, PD&R

- During this panel, senior HUD staff will provide updates on the latest HUD notices, rules, and regulations, and hold a Q&A session.

**Landlord Incentives and Methods of Increasing Participation**
2:00 pm – 3:00 pm ET

*Facilitator:* Mariangela Patruno, Moving to Work Program Administrator, San Diego Housing Commission

*Panelists:* Amanda Hower, Operations Project Manager, Housing Authority of the City of Pittsburgh; Alyson Reid, Landlord Outreach Coordinator; Housing Authority of the City of Pittsburgh; Teela Carpenter, Assistant Director, Oakland Housing Authority; Timica M. Melvin, MPA, Senior Vice President of the Housing Choice Voucher Program INLIVIAN

- How have other MTW agencies sought to bring in landlords in competitive rental markets? This session will look at some of what MTW agencies have done to improve landlord participation via the use of methods such as incentives, assistance, and outreach.

**Affordable Housing Development and Preservation – Using MTW to Address Homelessness and Advance Equity in Housing**
3:15 pm – 4:14 pm ET

*Panelists:* Suket Dayal, Executive Vice President, San Diego Housing Commission, Lorraine Robles, Director of Development Services and Neighborhood Revitalization, San Antonio Housing Authority; Margaret Moran, Director of Planning & Development, Cambridge Housing Authority

- The shortage of affordable housing has impacted every community across our nation. Addressing this crisis requires both the creation of new affordable housing and the preservation of affordable rental housing that currently exists in communities. Affordable housing is a key component of a balanced infrastructure providing stability to low-income households. MTW agencies have stepped up to the challenge and you will hear how San Diego, San Antonio and Cambridge are using this flexibility to address this issue.
Thursday, April 8th

CFO Working Group - Closed Session
1:00 pm – 2:00 pm ET
Facilitator: Peter Beyer, Chief Financial Officer, Home Forward
- Closed session for MTW Agency CFOs/Finance Directors on topics related to finances and MTW.

RAD and Faircloth
1:00 pm – 2:00 pm ET
Facilitator: Tom Davis, Director, Office of Recapitalization, HUD
- There is existing Federal authority to provide deep rent assistance for nearly 220,000 units, provided the PHAs can finance the initial construction. HUD has streamlined and merged a path for PHAs to develop new public housing units from their available Faircloth Authority and then convert the assistance from public housing to Section 8 through the Rental Assistance Demonstration (RAD) program once the units have been entered into the PIH Information Center (PIC) after construction completion. While guidance is forthcoming, in this session HUD would provide an overview of the opportunity and the specific process HUD has designed.

Strategies & Outcomes: Important Things to Know When Staffing MTW
2:00 pm – 3:00 pm ET
Facilitator: Heather Miller, Sr. Housing Policy Analyst, Santa Clara Housing Authority
Panelists: Mishon Hurst, Deputy Executive Director, City of Reno Housing Authority; Richard Milk, Director of Policy and Planning, San Antonio Housing Authority; Alison Christensen, Senior Housing Innovations Specialist, HUD MTW Office
- This panel will dive into the magic of the MTW Program by exploring differences between the original 30 MTW agencies and the new cohorts. The panel will also discuss specific challenges, the differing needs of MTW agencies, and things they wish they had known when starting as MTW.

Streamlining for MTW Agencies
3:15 pm – 4:15 pm ET
Panelists: Sarah Galloway, Special Assistant, Louisville Metro Housing Authority, Nicole Beydler, Senior Management Analyst, Housing Authority of the County of San Bernardino
- Moving to Work flexibilities allow housing agencies to streamline processes like inspections, recertifications, and income calculations, but the path toward simplifications can be complex. Join us for a discussion about streamlining processes through MTW flexibilities, including challenges and solutions, outcomes, and lessons learned.
Tuesday, April 13th

Affordable Housing Accreditation – Virtual Experiences from 2020
1:00 pm – 2:00 pm ET
Facilitator: Diana McWilliams, President & CEO, Affordable Housing Accreditation Board
Panelists: Mike Johnston, Executive Director, Cambridge Housing Authority; Lisa Walters, Executive Director, Housing Authority of Columbus, GA; Josh Meehan, Executive Director, Keene Housing

- Three MTW organizations were awarded accreditation in 2020, in the midst of a global pandemic. Hear how they were able to review their operations, write their narratives, participate in a site visit, all in a virtual environment. Executive Directors from these agencies discuss the Affordable Housing Accreditation experience including the use of transcription assistance, maintaining social distancing and conducting a virtual site visit. Diana McWilliams, CEO of the Affordable Housing Accreditation Board moderates this panel discussion and provides information on how they adapted to COVID-19 protection protocols to conduct their review of the organizations, leading to national accreditation.

From 50,000 Feet: MTW From A National Perspective
2:00 pm – 3:00 pm ET
Facilitator: Shara Jones, MTW Analyst, Orlando Housing Authority
Panelists: Chris Golden, Housing Innovations Specialist, HUD MTW Office; Pravin Krishnan, Sr. Housing Innovations Specialist, HUD MTW Office; John Concannon, Deputy Director, HUD MTW Office

- This panel will explore trends and successes in MTW from the perspective of HUD’s MTW Analysts, including local, non-traditional programs, RAD using MTW flexibilities, and examples of ways to use your MTW flexibility in emergency situations.

PHAs and Local Advocacy: Source of Income Discrimination
3:15 pm – 4:15 pm ET
Facilitator: Nicole Barrett, MTW Program Manager, MTW Collaborative
Panelists: A. Fulton Meachem Jr., President & CEO, INLIVIAN; Richard Milk, Director of Policy & Planning, San Antonio Housing Authority; Azucena Valladolid; Sr. Vice President of Rental Assistance and Workforce Development; San Diego Housing Commission

- States and cities are increasingly adopting local source of income discrimination (SOID) laws that prohibit housing discrimination based on source of income for assisted households. Join panelists from INLIVIAN, San Antonio Housing Authority, and San Diego Housing Commission to learn more about the work they are doing locally around SOID and the impact these policies have on low-income households.
Thursday, April 15th

MTW Metrics Working Group Roundtable Discussion—Closed Session, PHAs Only
1:00 pm – 2:00 pm ET
Facilitator: Nicole Barrett, MTW Program Manager, MTW Collaborative
• This roundtable will focus on the recent efforts of the MTW Metrics Working Group and include discussion around potential new approaches to MTW metrics and evaluation.

Supporting Resident Steps Towards Economic Independence
2:00 pm – 3:00 pm ET
Facilitator: Keely Stater, Director of Research and Industry Intelligence, PAHRC
Panelists: Aviva Rothman-Shore, Director for Programs and Strategy, Massachusetts Department of Housing and Community Development; Denise Pratt, Director of Housing Services, Keene Housing; Lily Walton, Interim Executive Director, Housing Authority of Champaign County
• This session will feature a brief overview of programs and a guided Q&A with MTW agencies who have implemented initiatives to support residents in their efforts to position themselves towards economic independence. Participants will discuss the impetus for launching their programs, decisions around program structure and resources, and outcome evaluation practices as well as critical successes and failures. National statistics on the employment trends for career-age work-able residents will also be shared.

PHAs and the Digital Divide Roundtable Discussion
3:15 pm – 4:15 pm ET
Facilitator: Vincent Taylor, Manager of MTW Planning & Reporting, Atlanta Housing; Ayanna Kennedy, Senior Project Manager, Atlanta Housing
Panelists: Abra Lyons-Warren, Director of Cross-Sector Initiatives, Council of Large Public Housing Authorities
• Join staff from the Atlanta Housing Authority as they lead a roundtable discussion on the digital divide and discuss strategies for PHAs to increase connectivity and digital equity for their residents.

Closing Remarks
4:15 pm – 4:30 pm ET
• MTW Collaborative Board will give closing remarks for the 2021 MTW Virtual Conference.