



U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
WASHINGTON, D.C. 20410-0500

Office of General Counsel  
Departmental Enforcement Center

**VIA FEDEX**

Ms. Tara Lucas  
[REDACTED]

Re: Notice of Final Determination

Dear Ms. Lucas:

By notice dated August 26, 2024 (Notice), you were notified by the Department of Housing and Urban Development (HUD) of your proposed debarment for a three-year period from February 16, 2024, the date of your suspension. You were informed of your right to submit, within 30 days of your receipt of the Notice, a request for a hearing in opposition to the proposed debarment action. The Notice also advised you that if you did not respond within 30 days, a final determination would be issued.

You did not respond to the Notice within the required 30 days and your debarment has become final. During your period of debarment, you are excluded from procurement and nonprocurement transactions, as either a principal or participant, with HUD and throughout the Executive Branch of the Federal Government. Your debarment is effective through February 15 2027. Your suspension is hereby superseded by this debarment.

Sincerely,

10/6/2024

X Mark G. Borum

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Mark G. Borum

Signed by: MARK BORUM

Mark G. Borum  
Director  
Departmental Enforcement Center

cc:

