



U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
WASHINGTON, D.C. 20410-0500

Office of General Counsel  
Departmental Enforcement Center

**March 12, 2024**

**CERTIFIED MAIL – RETURN RECEIPT REQUESTED**

Mr. Duane Emery

Register Number: [REDACTED]

FPC Duluth  
[REDACTED]

Re: Notice of Final Determination

Dear Mr. Emery:

By notice dated February 6, 2024 (Notice), you were told of the proposed debarment action against you by the Department of Housing and Urban Development for a three-year period from May 25, 2023, the date of your suspension. You were informed of your right to submit, within 30 days of your receipt of the Notice, a written argument and a request for a hearing in opposition to the proposed debarment action. The Notice also advised you that if you did not respond within 30 days, a final determination would be issued.

You did not respond to the Notice within the required 30 days and your debarment has become final. During your period of debarment, you are excluded from procurement and nonprocurement transactions, as either a principal or participant, with HUD and throughout the Executive Branch of the Federal Government. Your debarment is effective through May 24, 2026. Your suspension is hereby superseded by this debarment.

Sincerely,

3/12/2024

**X** Mark G. Borum

Mark G. Borum

Signed by: MARK BORUM

Mark G. Borum

Director

## Departmental Enforcement Center

