



U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT
WASHINGTON, D.C. 20410-0500

Office of General Counsel
Departmental Enforcement Center

NOV 17 2023

VIA FEDEX

Ms. Barbara Skipper
[REDACTED]

Re: Notice of Final Determination

Dear Ms. Skipper:

By notice dated October 12, 2023 (Notice), you were told that the Department of Housing and Urban Development (HUD) proposed your debarment for a three-year period. You were informed of your right to submit, within 30 days of your receipt of the Notice, a written argument and a request for a hearing in opposition to the proposed debarment action. You also were advised that if you did not respond to the Notice within 30 days, a final determination would be issued.

You did not respond to the Notice within the required 30 days and your debarment has become final. During your debarment, you are excluded from procurement and nonprocurement transactions, as either a principal or participant, with HUD and throughout the Executive Branch of the Federal Government. Your debarment is effective for three years from the date of this notice.

Sincerely,

11/16/2023

X Mark G. Borum
Mark G. Borum

Signed by: MARK BORUM

Mark G. Borum
Acting Director
Departmental Enforcement Center

