



**U.S. Department of Housing and Urban Development**

Public and Indian Housing

Choice Neighborhoods Implementation Grant Program

FR-6200-N-34

Application Due Date: 09/17/2018

Choice Neighborhoods Implementation Grant Program  
FR-6200-N-34  
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## U.S. Department of Housing and Urban Development

<b>Program Office:</b>	Public and Indian Housing
<b>Funding Opportunity Title:</b>	Choice Neighborhoods Implementation Grant Program
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### Overview

**For Further Information Regarding this NOFA:** Please direct questions regarding the specific program requirements of this Program Notice of Funding Availability (NOFA) to the agency contact identified in Section VII.

OMB Approval Number(s): 2577-0269

### I. Funding Opportunity Description.

#### A. Program Description.

##### 1. Purpose

The Choice Neighborhoods program leverages significant public and private dollars to support locally driven strategies that address struggling neighborhoods with distressed public or HUD-assisted housing through a comprehensive approach to neighborhood transformation. Local leaders, residents, and stakeholders, such as public housing authorities, cities, schools, police, business owners, nonprofits, and private developers, come together to create and implement a plan that revitalizes distressed HUD housing and addresses the challenges in the surrounding neighborhood. The program helps communities transform neighborhoods by revitalizing severely distressed public and/or assisted housing and catalyzing critical improvements in the neighborhood, including vacant property, housing, businesses, services and schools. To this end, Choice Neighborhoods is focused on three core goals:

1. **Housing:** Replace distressed public and assisted housing with high-quality mixed-income housing that is well-managed and responsive to the needs of the surrounding neighborhood;
2. **People:** Improve outcomes of households living in the target housing related to employment and income, health, and children's education; and
3. **Neighborhood:** Create the conditions necessary for public and private reinvestment in distressed neighborhoods to offer the kinds of amenities and assets, including safety, good schools, and commercial activity, that are important to families' choices about their community.

To achieve these core goals, successful applicants have in place a comprehensive neighborhood revitalization strategy, or “Transformation Plan.” This Transformation Plan is the guiding document for the revitalization of the public and/or assisted housing units, while simultaneously directing the transformation of the surrounding neighborhood and creating positive outcomes for families.

Experience shows that to successfully develop and implement the Transformation Plan, broad civic engagement is needed. Successful applicants need to work with public and private agencies, organizations (including philanthropic and civic organizations), and individuals - including local leaders, residents, and stakeholders, such as public housing authorities, cities, Tribes, schools, police, business owners, nonprofits, and private developers - to gather and leverage the financial and human capital resources needed to support the sustainability of the plan. These efforts should build community support for and involvement in the development and implementation of the plan.

**Objectives and Metrics to Measure Long Term Success:** Each Choice Neighborhoods grantee is expected to develop metrics based on the objectives listed below to measure performance.

**1. Housing Objectives:** Housing transformed with the assistance of Choice Neighborhoods should be:

1. **Well-Managed and Financially Viable.** Developments that have budgeted appropriately for the rental income that can be generated from the project and meet or exceed industry standards for quality management and maintenance of the property.
2. **Mixed-Income.** Housing affordable to families and individuals with a broad range of incomes including low-income, moderate-income, and market rate or unrestricted.
3. **Energy Efficient, Sustainable, Accessible, Healthy, and Free from Discrimination.** Housing that is well-designed, embraces not only the requirements of accessible design but also concepts of visitability and universal design, has low per unit energy and water consumption and healthy indoor air quality, is built to be resistant to local disaster risk, has affordable broadband Internet access, and is free from all types of discrimination.

**2. People Objectives:** People that live in the neighborhood, with a primary focus on residents of the housing targeted for revitalization, benefit from:

1. **Effective Education.** A high level of resident access to high-quality early learning programs and services so children enter kindergarten ready to learn and significant growth in existing individual resident educational outcomes over time relative to the state average.
2. **Employment Opportunities.** The income of residents of the target housing development, particularly wage income for non-elderly/non-disabled adult residents, increases over time.
3. **Quality Health Care.** Residents have increased access to health services and have improved health over time.

4. **Housing Location, Quality, and Affordability.** Residents who, by their own choice, do not return to the development have housing and neighborhood opportunities as good as or better than the opportunities available to those who occupy the redeveloped site.

3. **Neighborhood Objectives:** Through investments catalyzed by Choice Neighborhoods, the neighborhood enjoys improved:

1. **Private and Public Investment in the Neighborhood.** The neighboring housing has a very low vacancy/abandonment rate, the housing inventory is of high quality, and the neighborhood is mixed income and maintains a mixture of incomes over time.
2. **Amenities.** The distance traveled from the neighborhood to basic services is equal to or less than the distance traveled from the median neighborhood in the metropolitan area. Those basic services include grocery stores, banks, health clinics and doctors' offices, dentist offices, and high quality early learning programs and services.
3. **Effective Public Schools:** Public schools in the target neighborhood are safe and welcoming places for children and their families. In addition, schools have test scores that are as good as or better than the state average or are implementing school reforms that raise student achievement over time and graduate students from high school prepared for college and a career.
4. **Safety:** Residents are living in a safer environment as evidenced by the revitalized neighborhood having significantly lower crime rates than the neighborhood had prior to redevelopment and maintaining a lower crime rate over time.

## 2. Changes from Previous NOFA.

Highlights of significant changes:

1. Revised capacity rating factors to only require one specific example of relevant experience for Lead Applicant and Principal Team Members.
2. Deleted Program Schedule rating factor and moved those elements to the Housing and People rating factors.
3. Revised People leverage to only include supportive services resources committed to serving residents of the target housing site.

## 3. Definitions.

### a. Standard Definitions

Authorized Organization Representative (AOR) is the person authorized to submit applications on behalf of the organization via Grants.gov. The AOR is authorized by the E-Biz point of contact in the System for Award Management. The AOR is listed in item 21 on the SF-424. Award, as used in this NOFA means a federal, grant, cooperative agreement, loan, or loan guarantee.

Catalog of Federal Domestic Assistance (CFDA) is a directory of the various Federal listings, projects, services and activities offering financial and non-financial assistance and benefits to

the American public. CFDA Number is the unique number assigned to each program, project, service or activity listed in the Catalog of Federal Domestic Assistance (CFDA).

Consolidated Plan is a document developed by states and local jurisdictions. This plan is completed by engaging in a participatory process to assess their affordable housing and community development needs and market conditions, and to make data-driven, place-based investment decisions with funding from formula grant programs. (See 24 CFR part 91 for more information about the Consolidated Plan and related Annual Action Plan).

Contract means a legal instrument by which a non-Federal entity purchases property or services needed to carry out the project or program under a Federal award. The term as used in this NOFA does not include a legal instrument, even if the non-Federal entity considers it a contract, when the substance of the transaction meets the definition of a Federal award or subaward (See 2 CFR 200.22.)

Contractor means an entity receiving a contract.

Deficiency is information missing or omitted within a submitted application. Deficiencies typically involve missing documents, information on a form, or some other type of unsatisfied information requirement (e.g., an unsigned form, unchecked box, etc.). Depending on specific criteria, deficiencies may be either curable or non-curable.

- Curable Deficiency – Applicants may correct a curable deficiency with timely action.

To be curable the deficiency must:

Not be a threshold requirement, except for documentation of applicant eligibility;

Not influence how an applicant is ranked or scored versus other applicants; and

Be able to be remedied within the time frame specified in the notice of deficiency.

- Non-Curable Deficiency – An applicant cannot correct a non-curable deficiency after the submission deadline.

Non-curable deficiencies are deficiencies if corrected would change an applicant's score or rank versus other applicants.

Non-curable deficiencies may result in an application being marked ineligible, or otherwise adversely affect an application's score and final determination.

DUNS Number is the nine-digit identification number assigned to a business or organization by Dun & Bradstreet and provides a means of identifying business entities on a location-specific basis. Requests for a DUNS number can be made by visiting the Online DUNS Request Portal. Eligibility requirements are mandatory requirements for an application to be eligible for funding. Deficiencies in meeting an eligibility requirement may be categorized as either curable or non-curable.

Federal Awardee Performance and Integrity Information System (FAPIIS) is a database that has been established to track contractor misconduct and performance.

Grants.gov is the website serving as the Federal government's central portal for searching and applying for federal financial assistance throughout the Federal government. Registration in Grants.gov is required for submission of applications to prospective agencies.

NOTE: Passwords expire every 60 days. Accounts inactive for 1 year or more result in removal

of all account roles. For more account management information, review the [Applicant FAQs](#) contained on the grants.gov web page.

Non-Federal Entity means a state, local government, Indian tribe, institution of higher education (IHE), or non-profit organization carrying out a Federal award as a recipient or subrecipient.

Point of Contact (POC) is the person who may be contacted with questions about the application submitted by the AOR. The point of contact is listed in item 8F on the SF424.

Promise Zones are federally-designated, high-poverty urban, rural and tribal communities where the Federal government will partner with and invest in communities to accomplish these goals: create jobs, leverage private investment, increase economic activity, expand educational opportunities, and reduce violent crime.

Promotores/Promotoras are Spanish-speaking Community Health Workers who work in their communities to reduce barriers to health services and make health care systems more responsive.

Recipient means a non-Federal entity receiving an award directly from HUD to carry out an activity under a HUD program.

Section 3 Business Concern means a business concern (1) 51 percent or more owned by Section 3 residents; or (2) of which at least 30 percent of permanent, full-time employees are currently Section 3 residents, or were Section 3 residents within three years of the date of first employment with the business concern; or (3) provides evidence of a commitment to subcontract over 25 percent of the dollar award of all subcontracts to be awarded to business concerns meeting the qualifications in this definition.

Section 3 Residents means: 1) Public housing residents; or 2) Low and very-low income persons, as defined in 24 CFR 135.5, who live in the metropolitan area or non-metropolitan county where Section 3 covered assistance is expended.

Standard Form 424 (SF424) Application for Federal Assistance Programs, required by discretionary grant programs.

Subaward means an award provided by a recipient to a subrecipient for the subrecipient to carry out part of a Federal award received by the recipient. It does not include payments to a contractor or payments to an individual's beneficiary of a Federal program. A subaward may be provided through any form of legal agreement, including an agreement that the recipient considers a contract.

Subrecipient means a non-Federal entity receiving a subaward from a recipient to carry out part of a HUD program; but does not include an individual's beneficiary of such program.

A subrecipient may also receive other Federal awards directly from a Federal awarding agency (including HUD).

System for Award Management (SAM), is an official website of the U.S. government. You can access the website at [Sam.gov](#). There is no cost to use SAM. SAM is the official U.S.

Government system that consolidated the capabilities of Central Contractor Registry (CCR), Excluded Parties List System (EPLS) and the Online Representations and Certifications Application (ORCA). Registration with [Sam.gov](#) is required for submission of applications via [Grants.gov](#).

Threshold Requirement – Threshold requirements are a type of eligibility requirement.

Threshold requirements must be met for an application to be reviewed. Threshold requirements are not curable, except for documentation of applicant eligibility. Threshold requirements are listed in Section III.C. of this NOFA.

Applicants must ensure their application package addresses threshold requirements. Please

check your application carefully!

#### 4. Program Definitions

For purposes of the Choice Neighborhoods program, the following definitions of key terms apply. As needed, other definitions relevant to specific thresholds and rating factors will be provided in those sections of the NOFA.

**1. Affordable Housing.** The term “affordable housing” means, in the context of a Choice Neighborhoods Transformation Plan, housing funded by the Choice Neighborhoods grant for which the owner of the project/unit has recorded a HUD-approved affordability use restriction for occupancy by households earning up to 120 percent of Area Median Income (AMI) for no fewer than 20 years. Such housing is not considered replacement housing for the purposes of the one-for-one replacement requirement.

**2. Anchor Institutions.** Anchor institutions are place-based entities that have regional significance and are permanently rooted, economic and cultural drivers in specific locales – generating jobs, creating local business opportunities, and contributing in significant ways to the development of human, social and cultural capital. They include universities, tribal colleges, hospitals, sports facilities, performing arts, tribal cultural institutions, and other major cultural facilities (such as museums and central libraries) and some very large places of worship and corporations, subject to HUD’s discretion.

**3. Assisted Housing.** In this NOFA, the term “assisted housing” (used interchangeably with “HUD-Assisted Housing”) means housing assisted under section 8 of the United States Housing Act of 1937 (42 U.S.C. 1437f and 42 U.S.C 1437g) (excluding tenant-based vouchers and where fewer than 50 percent of the units in a housing development receive project-based voucher assistance); section 221(d)(3) or section 236 of the National Housing Act (12 U.S.C. 1715l and 12 U.S.C 1715z-1); section 202 of Housing Act of 1959 (12 U.S.C. 1701q); section 811 of the National Affordable Housing Act of 1990 (42 U.S.C 8013); or the Native American Housing Assistance and Self-Determination Act of 1996, 25 U.S.C. § 4101, et seq. (limited only to single family and duplex rental housing that is clustered in a development and/or multifamily rental housing projects in which at least 50 percent of the units are assisted) (Indian Housing).

**4. Case Management.** Case Management is an individual- or family-centered approach to assisting people of all ages with accessing the services they want and need. It includes screening/assessment/risk management, individualized service planning based on resident needs and choices, provision of options and information, linkage/referral to formal and informal services and supports, service coordination at the client-level, crisis intervention, follow-up, advocacy, monitoring/evaluation of resident progress as well as timeliness and effectiveness of service delivery, and maintenance of records. Case management contributes to and benefits from well-coordinated services at the community level. The intensity and frequency of case management services should be tailored to the level of an individual’s or family’s needs. Active case management requires a minimum of quarterly client contact.

**5. Co-Applicant.** Co-Applicant means an entity with which the Lead Applicant chooses to apply for funding under this NOFA. A Co-Applicant can be a local government, PHA,



nonprofit, for-profit developer, or tribal entity. The local government of jurisdiction, or tribe for applications that target Indian Housing, must be included as the Co-Applicant if it is not the Lead Applicant. Along with the Lead Applicant, the Co-Applicant must meet each Threshold Requirement listed in Section III.C, will sign the Grant Agreement, and will be responsible for implementing the activities identified in the Transformation Plan.

**6. Critical Community Improvements.** Critical Community Improvements (CCI) are community and economic development projects undertaken in the target neighborhood which will enhance the neighborhood outcomes proposed in the Transformation Plan. Up to 15 percent of the Choice Neighborhoods grant may be used for CCIs. Applicants must have a plan, approved by HUD, for how these funds will be used. CCI funds must be leveraged with additional resources. They must be used for physical community and economic development projects that enhance and accelerate the transformation of the neighborhood and the target housing being redeveloped. HUD does not explicitly define every possible use of CCI funds as use of these funds should be locally driven to solve challenges identified by the community. CCI funds are not intended to be used for infrastructure or substitute for basic municipal services. These funds should be used for innovative solutions to neighborhood challenges identified in the neighborhood narrative. Possible uses of funds include, but are not limited to:

- a. Financing for commercial and economic development projects;
- b. Neighborhood business facade improvement programs;
- c. Place-making projects;
- d. Neighborhood broadband;
- e. Revolving loan funds for business attraction and retention;
- f. Streetscape improvements above and beyond the locality's norm;
- g. Programs to improve housing in the neighborhood surrounding the target housing subject of this application. Such programs could include targeted loan, grant and revolving loan programs to assist existing property owners with maintaining their property, model block programs, facade and front porch repair programs; and
- h. Acquisition of underutilized land for new parks, community gardens, community facilities, or other uses approved by HUD.

Ineligible uses of CCI funds include, but are not limited to:

- a. Providing programs and services;
- b. The commission of plans and studies;
- c. Water and sewer line repair or infrastructure; and
- d. Street and sidewalk repair, infrastructure or lighting.

**7. Evidence-based Practice.** Evidence-based practice refers to the use of the best available conclusions/findings from research and studies as a base for determining the best practices and predictions of outcomes in a field. A strong evidence base is offered by studies with designs that can support causal conclusions and studies that, in total, include

enough of the range of participants and settings to support generalizability.

**8. Families.** The term “families” has the meaning provided in section (b)(3)(B) of the United States Housing Act of 1937 (42 U.S.C. 1437a).

**9. Hard to House.** Hard to House refers to a special population of residents who face multiple, persistent barriers to moving toward self-sufficiency or maintaining stable housing for reasons that go beyond affordability, such as long-term unemployment, substance use or mental health problems, and/or a criminal record. These vulnerable households may have trouble finding a unit in the private market and may face significant challenges meeting the screening requirements to return to a new mixed-income development.

**10. Housing Implementation Entity.** The entity that is responsible for implementing the Housing component of the Transformation Plan and is at-risk and financially responsible for developing the housing and the long-term asset management of the housing. A joint venture with an executed agreement that establishes clear roles and responsibility can be the Housing Implementation Entity.

**11. Lead Applicant.** Lead Applicant means the primary entity responsible for implementing the activities identified in the Transformation Plan. The Lead Applicant must be a local government, PHA, or tribal entity. The Lead Applicant is responsible for overseeing and coordinating all elements of the Choice Neighborhoods Transformation Plan and is accountable to HUD to complete the work proposed in the application, as amended with HUD approval. The Lead Applicant will sign the Grant Agreement.

**12. Local Government.** The term “local government” shall have the same meaning as “unit of general local government” in section 102(a)(1) of the Housing and Community Development Act of 1974 (42 U.S.C. 5302): The term “unit of general local government” means any city, county, town, township, parish, village, or other general purpose political subdivision of a State; Guam, the Northern Mariana Islands, the Virgin Islands, and American Samoa, or a general purpose political subdivision thereof; a combination of such political subdivisions that, except as provided in section 5306(d)(4) of this title, is recognized by the Secretary; the District of Columbia; and the Trust Territory of the Pacific Islands. Such term also includes a State or a local public body or agency (as defined in section 4512 of this title), community association, or other entity, which is approved by the Secretary for the purpose of providing public facilities or services to a new community as part of a program meeting the eligibility standards of section 4513 of this title or title IV of the Housing and Urban Development Act of 1968).

**13. Low-performing School.** The term low-performing school means a school receiving assistance through Title I of the Elementary and Secondary Education Act (ESEA), that is in corrective action or restructuring in the State, as determined under section 1116 of the ESEA, and a secondary school (either middle or high school) in the State that is equally as low-achieving as these Title I schools and are eligible for, but do not receive Title I funds.

**14. Neighborhood.** The neighborhood is the geographic area within which the activities of the Transformation Plan shall focus. HUD understands that neighborhood boundaries are not fixed like municipal or county boundaries. The Department also recognizes that

neighborhoods do not necessarily follow statistical boundaries, such as Census Tracts. For Choice Neighborhoods, HUD will rely on applicants to identify boundaries for the target neighborhood that are generally accepted as a neighborhood. In many communities, those typical neighborhood boundaries are delineated by major streets or physical topography.

The neighborhood must be larger than just the footprint of the distressed public or HUD-Assisted Housing targeted in the application, but cannot encompass more than one municipal jurisdiction and is typically an area less than two miles wide.

**15. Neighborhood Assets.** Neighborhood assets includes five main categories:

- a. Developmental assets that allow residents to attain the skills needed to be successful in all aspects of daily life (e.g., educational institutions, early learning centers, and health resources);
- b. Commercial assets that are associated with production, employment, transactions, and sales (e.g., labor force and retail establishments);
- c. Recreational assets that create value in a neighborhood beyond work and education (e.g., parks, open space, community gardens, athletics and arts organizations);
- d. Physical assets that are associated with the built environment and physical infrastructure (e.g., housing, commercial buildings, and roads);
- e. Social assets that establish well-functioning social interactions (e.g., public safety and community engagement); and
- f. Cultural assets that enhance the quality of life for the neighborhood residents (e.g. art centers, museums, etc.).

**16. Neighborhood Implementation Entity.** The entity that is responsible for coordinating, overseeing and implementing the Critical Community Improvements. The Neighborhood Implementation Entity must be either 1) the local government or tribe in which the target housing resides, 2) a local redevelopment authority, or 3) a public/private partnership which receives local government funding for its activities in the target neighborhood and which has local government participation on its governing board. A joint venture or other type of partnership cannot be the Neighborhood Implementation Entity.

**17. Part I Violent Crimes.** Part I Violent Crimes shall have the same meaning used by the United States Department of Justice Bureau of Justice Statistics and the Uniform Crime Report. Aggravated assault, rape, murder, and robbery are classified as Part I Violent Crimes.

**18. People Implementation Entity.** An entity with proven experience in supportive service design and implementation which has primary responsibility for facilitating the achievement of the supportive services strategy. This strategy should be minimally comprised of case management and service coordination related to health, economic development, education and early childhood education. A joint venture or other type of partnership cannot be the People Implementation Entity.

**19. Physical Needs Assessment.** A Physical Needs Assessment (PNA) should be prepared by an independent registered engineer or architect that conducts a physical inspection of at least 10 percent of each dwelling unit set (i.e. a grouping of units within a building, which

share characteristics, such as: number of bedrooms, number of full and half baths, ceiling height, and floor area) in order to ensure a representative sample of dwelling units are assessed and at least 50 percent of the non-dwelling space (i.e. exteriors, envelopes, non-dwelling units, grounds, common space and systems). Generally, a PNA identifies all the work needed to bring the housing project up to the applicable building modernization and energy conservation standards. Typically, a PNA takes into account the life cycle replacement costs of the housing project's entire inventory of capital items for a period of 20 years; however, for the purposes of the rating factors in this NOFA HUD will only consider the cost of immediate needs for rehabilitation, defined as capital replacements to be conducted in Year 1 of the PNA's replacement schedule. Capital Needs Assessments, Project Capital Needs Assessments and Physical Condition Assessments are acceptable formats.

**20. Principal Team Member.** Principal Team Members are the Lead Applicant, Co-Applicant(s) if any, Housing Implementation Entity, People Implementation Entity, and Neighborhood Implementation Entity.

**21. Public Housing.** The term "public housing" refers to housing that receives funding under an Annual Contributions Contract (ACC) and in accordance with section 9 of the US Housing Act of 1937. A public housing project is a group of such housing that has a single Project Number assigned by the Director of Public Housing of a HUD Field Office and has, or had (in the case of previously demolished units) housing units under an ACC and in accordance with section 9 of the US Housing Act of 1937. If a PHA had two distinct projects, with different project numbers, under its original ACC, and those projects were combined into a single project number in the Inventory Management System/Public Housing Information Center (IMS/PIC) for the purposes of implementing HUD's project-based budgeting requirements using Asset Management Project (AMP) numbers, the applicant should use the original project number to identify the public housing project targeted by the application. Applicants should be clear throughout their application as to the project they are targeting.

**22. Public Housing Agency.** The term "public housing agency" (PHA) has the meaning provided in section 3(b)(6) of the United States Housing Act of 1937 (42 U.S.C.1437a).

**23. Rental Assistance Demonstration (RAD).** A HUD program that allows PHAs to convert public housing to project-based section 8 housing to facilitate additional debt and equity financing. If awarded a Choice Implementation Grant, awardees may use RAD as a replacement housing vehicle. More information on the RAD Program can be found at [www.hud.gov/rad](http://www.hud.gov/rad).

**24. Replacement Housing.** Replacement housing is rental housing that will replace demolished, disposed of, or otherwise reduced public or assisted housing. Replacement housing may take the form of public housing or section 8 assisted housing as defined under sections 8 and 9 of the United States Housing Act of 1937 (42 U.S.C. 1437f and 42 U.S.C 1437g) or the Native American Housing Assistance and Self-Determination Act of 1996 (25 U.S.C. § 4101, et seq.). With regard to section 8 housing, project-based vouchers (section 8(o)(13) of the US Housing Act of 1937) and project-based rental assistance as provided in a RAD conversion are included in this definition. To satisfy the housing replacement requirement through acquisition, the replacement unit must not already be

public or assisted housing prior to submitting the application. For example, you cannot acquire a Section 202 funded property that is near the public or assisted housing site targeted in the application for the purposes of deeming that replacement housing.

**25. Service Coordination.** Service Coordination is a systems-centered approach to coordinating multiple services across agencies within a community, based on the needs of the target resident population, to increase accessibility, utilization, and quality of services and to reduce fragmentation in service delivery systems. Service coordination often requires the negotiation of enhanced services to address unique needs and gaps in available services. Partnership and network building with community-based supportive and social service agencies are critical components of service coordination.

**26. Severely Distressed Housing.**

a. In accordance with Section 24(j)(2) of the 1937 Act, the term means a public and/or assisted housing project (or building in a project) that:

(1) Requires major redesign, reconstruction, or redevelopment, or partial or total demolition, to correct serious deficiencies in the original design (including inappropriately high population density), deferred maintenance, physical deterioration or obsolescence of major systems, and other deficiencies in the physical plan of the project;

(2) Is a significant contributing factor to the physical decline of, and disinvestment by public and private entities in, the surrounding neighborhood;

(3) Is:

(i) Occupied predominantly by families who are very low-income families with children, have unemployed members, and are dependent on various forms of public assistance;

(ii) Has high rates of vandalism and criminal activity (including drug-related criminal activity) in comparison to other housing in the area; or

(iii) Is lacking in sufficient appropriate transportation, supportive services, economic opportunity, schools, civic and religious institutions, and public services, resulting in severe social distress in the project;

(4) Cannot be revitalized through assistance under other programs, such as the Capital Fund and Operating Fund programs for public housing under the 1937 Act, or the programs under sections 9 or 14 of the 1937 Act (as in effect before the effective date under section 503(a) of the Quality Housing and Work Responsibility Act of 1998 (Pub. L. 105-276, approved October 21, 1998)), because of cost constraints and inadequacy of available amounts; and

(5) In the case of an individual building that currently forms a portion of the public and/or assisted housing project targeted by the application to this NOFA: (a) Is sufficiently separable from the remainder of the project of which the building is part, such that the revitalization of the building is feasible; or (b) was part of the targeted public and/or assisted housing project that has been legally vacated or demolished, but for which HUD has not yet provided replacement housing assistance (other than tenant-based assistance). “Replacement housing

assistance” is defined as funds that have been furnished by HUD to perform major rehabilitation on, or reconstruction of, the public and/or assisted housing that have been legally vacated or demolished.

b. A severely distressed project that has been legally vacated or demolished (but for which HUD has not yet provided replacement housing assistance, other than tenant-based assistance) must have met the definition of physical distress not later than the day the demolition application approval letter was signed by HUD.

**27. Supportive Services.** The term “supportive services” includes all activities that will promote upward mobility, self-sufficiency, or improved quality of life, including such activities as literacy training, activities that promote early learning and the continuum of educational supports, remedial and continuing education, job training, financial literacy instruction, day care, youth services, aging-in-place, public transportation, physical and mental health services, economic development activities, and other programs for which the community demonstrates need.

**28. Transformation Plan.** The Transformation Plan is a comprehensive neighborhood revitalization strategy proposed (as presented in the Choice Neighborhoods grant application) to achieve the three core goals of Choice Neighborhoods (Housing, People, Neighborhood). The Transformation Plan is a living document that is expected to change over time. HUD’s approval will be required for revisions to the Transformation Plan.

**29. Tribal Entities.** Tribal entities means tribes, as defined in Section 4(13) of NAHASDA, and Tribally Designated Housing Entities, as defined in section 4(22) of NAHASDA.

## 5. Web Resources

The resources indicated provide details for the application process

- [Affirmatively Furthering Fair Housing](#)
- [Code of Conduct list](#)
- [Do Not Pay](#)
- [Dun & Bradstreet](#)
- [Request a DUNS Number](#)
- [Equal Participation of Faith-Based Organizations](#)
- [Federal Awardee Performance and Integrity Information System](#)
- [Federal Subaward Reporting System\) FSRS](#)
- [Grants.gov](#)
- [Grants.gov support](#)
- [Healthy Homes Strategic Plan](#)
- [Healthy Housing Reference Manual](#)
- [HUD Funds available](#)
- [HUD’s Strategic Plan](#)
- [HUD Grants](#)
- [Limited English Proficiency](#)

- [NOFA webcasts](#)
- [Procurement of recovered materials](#)
- [Promise Zones](#)
- [Section 3 Business Registry](#)
- [State Point of Contact List](#)
- [System for Award Management \(SAM\)](#)
- [Real Property Acquisition and Relocation](#)
- [USASpending](#)

## **B. Authority.**

The funding authority for Choice Neighborhoods grants under this NOFA is provided by the Consolidated Appropriations Act, 2018 (Public Law 115-141, approved March 23, 2018). The program authority for the Choice Neighborhoods Initiative is Section 24 of the United States Housing Act of 1937 (42 U.S.C. 1437v) (1937 Act), as applied by the FY2018 Appropriations.

## **II. Award Information.**

### **A. Available Funds**

Funding of up to **\$145,000,000** is available through this NOFA.

Additional funds may become available for award under this NOFA as a result of HUD's efforts to recapture unused funds, use carryover funds, or because of the availability of additional appropriated funds. Use of these funds is subject to statutory constraints. All awards are subject to the applicable funding restrictions contained in this NOFA.

Per the FY2018 Consolidated Appropriations Act, at least \$75 million of the total FY2018 Choice Neighborhoods funding must be awarded to applications in which a public housing authority is the Lead Applicant or Co-Applicant. HUD may set aside one grant award for the highest scoring application that targets a multifamily HUD-Assisted Housing property that is receiving project-based rental assistance under section 8 of the United States Housing Act of 1937 (exclusive of tenant-based or project-based vouchers). The maximum grant amount is \$30 million. At the Department's discretion and subject to appropriations, HUD may use FY2019 Choice Neighborhoods funding to make Implementation Grant awards under this NOFA.

Tenant Protection Voucher assistance for purposes in association with the Implementation Grants will be in addition to the Choice Neighborhoods Implementation Grant.

### **B. Number of Awards.**

HUD expects to make approximately 5 awards from the funds available under this NOFA.

### **C. Minimum/Maximum Award Information**

For the purposes of establishing the maximum amount of Choice Neighborhoods

Implementation Grant funding that you may request, you will calculate a development cost for the replacement housing units to be developed in the Transformation Plan and allow for additional funding to cover non-housing activities. See Section IV.F.3 for detailed instructions on how to calculate this amount. You may request the lesser of this calculated amount or \$30,000,000. Use the FY18 Implementation Grant Sizing worksheet (HUD-53235) and include it in the attachments section of your application.

Estimated Total Funding:	\$145,000,000
Minimum Award Amount:	\$1 Per Project Period
Maximum Award Amount:	\$30,000,000 Per Project Period

#### **D. Period of Performance**

Grantees must proceed in a timely manner, as indicated by the timeframes established in this NOFA and Grant Agreement. All FY2018 Choice Neighborhoods funds (pending approval) must be expended by September 30, 2025. The grant term will accommodate the timeframes established by Congress if any FY2019 funding is appropriated and included in the grant awards.

Estimated Project Start Date:	02/28/2019
Estimated Project End Date:	02/28/2019
Length of Project Periods:	Other
Length of Project Periods Explanation of Other:	See Section IV.F for additional information.

#### **E. Type of Funding Instrument.**

Funding Instrument Type:	Grant
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### **III. Eligibility Information.**

#### **A. Eligible Applicants.**

City or township governments  
Native American tribal governments (Federally recognized)  
Public housing authorities/Indian housing authorities  
Nonprofits having a 501(c)(3) status with the IRS, other than institutions of higher education  
Others (see text field entitled "Additional Information on Eligibility" for clarification)

Additional Information on Eligibility:

Eligible applicants are Public Housing Authorities (PHAs), local governments, tribal entities, nonprofits, and for-profit developers that apply jointly with a public entity. See section I.A.4 for definitions and section III.A for additional information related to Eligible Applicants.

**Key Eligibility Criteria.** There are three key eligibility criteria for Choice Neighborhoods



funding. In addition to the applicant's eligibility, the application must also demonstrate that the proposal targets an eligible housing project and is located in an eligible neighborhood.

**1. Eligible Applicants.** The Lead Applicant must be a Public Housing Agency (PHA), a local government, or a tribal entity. If there is also a Co-Applicant, it must be a PHA, a local government, a tribal entity, or the owner of the target HUD-assisted housing (e.g. a nonprofit or for-profit developer). The local government of jurisdiction, or tribe for applications that target Indian Housing, must be the Lead Applicant or Co-Applicant. See Sections I.A.4 for definitions of related terms.

a. Troubled Status for PHAs. If a PHA applicant was designated as troubled by HUD pursuant to section 6(j)(2) of the 1937 Act on the most recently released Operational Troubled List, HUD will use documents and information available to it to determine whether that PHA qualifies as an eligible applicant. In accordance with section 24(j) of the 1937 Act, a troubled PHA may still be eligible to apply if it:

(1) Is designated as troubled principally for reasons that will not affect its capacity to carry out a revitalization program;

(2) Is making substantial progress toward eliminating the deficiencies of the agency that resulted in its troubled status;

(3) Has not been found to be in noncompliance with fair housing or other civil rights requirements; or

(4) Is otherwise determined by HUD to be capable of carrying out a revitalization program.

b. Previous Participation Certification for Multifamily Assisted Property Owners. If the Co-Applicant is the owner of the assisted property that is the subject of the Choice Neighborhoods activity grant, the application must include the owner's most recent Previous Participation Certification (form HUD-2530). If the owner has defaulted on a mortgage loan or has less than satisfactory review ratings (physical inspections, management and financial reviews), HUD will use documents and information available to it to determine whether the owner qualifies as an eligible applicant. Approvals of entities that have defaulted or received unsatisfactory review ratings will be subjected to HUD's Previous Participation clearance review process. Applicants may still be eligible to apply for Choice Neighborhoods funding if HUD deems the applicant to be making substantial progress in addressing the deficiencies related to such default or review rating. This requirement is not applicable to applications that target only public housing or Indian housing.

**2. Eligible Target Housing.** Each application must focus on the revitalization of at least one severely distressed public and/or assisted housing project. The definition of severely distressed housing from section 24(j)(2) of the 1937 Act is included in section I.A.4 along with definitions of "public housing" and "assisted housing". You must demonstrate in your application that the targeted housing is eligible under this NOFA (i.e. is public and/or assisted housing) and meets the definition of severely distressed. If the targeted project(s) is/are not eligible housing and is/are not severely distressed, your application will not be considered for funding. You must identify the housing project(s) you are targeting on the Key Eligibility Data form included in the attachments section of your application. You must also use the Certification of Severe Physical Distress form (HUD-53232) and include it in the attachments section of your application. The certification must be signed by an engineer or architect licensed by a state licensing board and

dated no more than 12 months prior to the application due date. The license does not need to have been issued in the same state as the severely distressed project. The engineer or architect must include his or her license number and state of registration on the certification. The engineer or architect may not be an employee of the Lead Applicant, Co-Applicant (if any), Planning Coordinator (if any), the project's owner, the public housing authority (if applicable), or a unit of local government in which the housing is located. If this application targets more than one public and/or assisted housing project, each project must meet this definition and be listed on the severe distress certification form

**3. Eligible Neighborhoods.** Eligible neighborhoods for Choice Neighborhoods grant funds are neighborhoods:

a. With at least 20 percent of the residents estimated to be in poverty or have extremely low incomes based on the most recent data collected by the U.S. Census Bureau; and

b. That are experiencing distress related to one or both of the following:

(1) high crime; defined as where either the average Part I violent crime rate (measured as Part I Violent Crimes per 1000 persons) over the three years 2015-2017 is at least 1.5 times the per capita Part I violent crime rate (measured as Part I Violent Crimes per 1000 persons) of the city or, where no city data is available, county/parish in which the neighborhood is located over the same time frame; or the average annual rate is greater than 18 crimes per 1000 persons; OR

(2) high vacancy, or for applications targeting Indian Housing, substandard homes; defined as where either the most current rate within the last year of long-term vacant or substandard homes is at least 1.5 times higher than that of the county/parish; or the rate is greater than 4 percent.

c. To demonstrate compliance with this threshold, the following criteria apply:

(1) The definition of "neighborhood" from Section I.A.4 applies. Note: HUD reserves the right to ask applicants to provide evidence that the target neighborhood boundary is generally accepted. Such evidence might include planning, community development or zoning maps which have been adopted by a public jurisdiction.

(2) For the purposes of establishing neighborhood eligibility and to assign points for certain rating factors, HUD has created a mapping tool that will overlay the locally defined neighborhood boundaries with data associated with that area and estimate the rates of certain indicators in that neighborhood using a proportional allocation methodology. HUD will calculate the poverty rate, extremely low-income rate, and residential vacancy rate for the target area as well as other measures of distress. For example, if census tracts are the smallest statistical boundary for the available data and the locally defined neighborhood is partially within two different census tracts, the poverty rate will be calculated based on the portion of the neighborhood housing units located in each tract. In this example, 80 percent of the housing units in the locally defined neighborhood are in a tract with a poverty rate of 40 percent and 20 percent of the units are in a tract with a poverty rate of 10 percent. The "neighborhood poverty rate" would be calculated as:  $(80\% \times 40\%) + (20\% \times 10\%) = 34\%$ . You must draw the boundaries of the target neighborhood using the mapping tool posted on the FY2018 NOFA and Funding Information page at [www.hud.gov/cn](http://www.hud.gov/cn) and provide a pdf of your eligible neighborhood, as produced and emailed to the user by the mapping tool, in the attachments section of your application. HUD will not accept additional

documentation and will make the final determination on compliance with the threshold.

(3) As applicable, you must provide the data on Part I violent crime (data is described in the rating factor in Section V.A.1.B.2.c) or substandard housing (only for applications that target Indian housing, and data is described in the rating factor in Section V.A.1.B.2.b) for the neighborhood and the city or county as a whole. For applications that target Indian housing, tribal entities do not need to submit the crime documentation.

## **B. Cost Sharing or Matching.**

This Program requires cost sharing, matching or leveraging as described below.

Section 24(c)(1)(A) of the 1937 Act (42 U.S.C. 1437v(c)(1)(A)) sets forth a requirement for matching funds for all HOPE VI-related grants, which includes Choice Neighborhoods.

Matching funds in the amount of at least five percent of the requested grant amount in cash or in-kind donations must be secured and used by the end of the grant term. HOPE VI program funding, including HOPE VI Revitalization, HOPE VI Demolition, HOPE VI Neighborhood Networks, HOPE VI Main Street grants, Choice Neighborhoods Implementation, or Choice Neighborhoods Planning Grants, may NOT be considered match. Generally other federal sources are only allowed to be used as cost share or match if permitted by a program's authorizing statute.

Grantees will be required to show evidence that matching resources were actually received and used for their intended purposes through quarterly reports as the project proceeds. Sources of matching funds may be substituted after grant award.

Grantees must pursue and enforce any commitment (including commitments for service) obtained from any public or private entity for any contribution or commitment to the project or surrounding area that was part of the match amount.

## **C. Threshold Requirements.**

Applicants who fail to meet any of the following threshold eligibility requirements will be deemed ineligible. Applications from ineligible applicants will not be evaluated.

**1. Timely Submission of Applications** – Applications submitted after the deadline stated within this NOFA that do not meet the requirements of the grace period policy will be marked late. Late applications are ineligible and will not be considered for funding. See also Section IV Application and Submission Information, part D. Application Submission Dates and Times

**2. Partnership and Joint Venture Certifications.** Provide a letter or other document from each Principal Team Member, including the Lead Applicant and any Co-Applicant, certifying their commitment to specific duties and responsibilities corresponding to the Housing, People and Neighborhood components of the Transformation Plan for at least the grant term. Each of the duties and responsibilities must be described in the document. Each document must be signed by an authorized representative of each entity. If the Housing Implementation Entity is a joint venture, the joint venture's certification should also affirm that a contract governing the rights and responsibilities of the parties is in legal force and effect for that joint venture. The Housing Implementation Entity must indicate that it will be responsible for implementing day-to-day development and asset management activities associated with the Housing Plan. If a Lead

Applicant proposes to rely on a Principal Team Member for rating purposes under the NOFA, the applicant will be required to secure HUD's approval, if funded, prior to dismissing and/or replacing any Principal Team Member or effecting any material change to the roles and responsibilities of the Principal Team Member. You may, but are not required to, submit one certification letter that all parties sign to meet this requirement, provided that it includes the required information for each of the entities.

**3. Site Control for Target and Replacement Housing Sites to Be Developed by the Housing Implementation Entity.** Provide a letter in your application certifying that you (as the Lead Applicant), your Co-Applicant (if any), or the Housing Implementation Entity has site control as of the application due date and will maintain site control through the later of the end of the grant term or until all replacement housing is built/rehabbed, unless otherwise approved by HUD. The site control certification must be provided for the target housing site and all parcels proposed for replacement housing under the Transformation Plan. Site control means the Lead Applicant, Co-Applicant, or Housing Implementation Entity either owns the property(ies), including land and buildings, or that such parties have a legally binding purchase agreement for it, or, in the case of an application targeting Indian housing, owns or has a leasehold interest in the property(ies). Site control held by another Principal Team Member (who is not also the Lead Applicant, Co-Applicant, or the Housing Implementation Entity) is not sufficient. The certification must identify each parcel (e.g. by address or specific location), describe how the site is controlled, and be signed by the Executive Officer of the entity that has site control. If the Housing plan includes replacement units that will be provided through project-based vouchers as described in section III.E.2.b.5, HUD will review the letter from the PHA that will administer the vouchers as required in the Overall Housing Strategy rating factor. If you do not provide an acceptable certification of site control, your entire application will be disqualified from further consideration for funding. If after grant award, HUD determines that the Lead Applicant, Co-Applicant, or Housing Implementation Entity does not have the site control claimed in the certification, HUD reserves the right to rescind the grant award. A change in site due to unforeseeable environmental compliance issues will only be permitted if the environmental issues are beyond the control of the grantee.

**4. Location of Housing.** The application must include a site map indicating both the original target housing location and all proposed housing location(s). If all proposed housing will be located within the neighborhood, no additional documentation is necessary. If housing is proposed outside the target neighborhood, the application must also include (1) a justification explaining why it is necessary to locate this housing outside the target neighborhood (i.e., off-site) and how doing so supports and enables the Transformation Plan (as provided in section III.E.2.b.3.a) and (2) evidence that demonstrates the alternative neighborhood meets the requirements set forth in section III.E.2.b.3.b. You must include all this information in the attachments. The map must also be at a scale to show exact lots/parcels and includes street names. If the Housing plan includes replacement units that will be provided through project-based vouchers as described in section III.E.2.b.5, HUD will review the letter from the PHA that will administer the vouchers to ensure it includes the commitment that such units will be located in eligible Choice Neighborhoods locations as described in section III.E.2.b.3.

**5. Consistency with PHA/MTW Plan.** If a public housing project is the target housing of this application, the Transformation Plan must be consistent with the PHA Plan (or MTW Plan, as applicable). Provide a letter signed by the PHA Executive Director certifying that the

Transformation Plan is consistent with most recently approved PHA Plan (or MTW Plan, as applicable) in the attachments. If this application is from a prior Planning Grantee and HUD has accepted the final Transformation Plan as of the NOFA publication date, the application automatically passes this threshold and no additional documentation is necessary.

**6. Consistency with Consolidated Plan or Indian Housing Plan.** The proposed Transformation Plan must be consistent with the Consolidated Plan for the jurisdiction in which the target neighborhood is located, or the Indian Housing Plan (IHP) for applications targeting Indian housing. Provide the Certification of Consistency with the Consolidated Plan (form HUD-2991) or a certification from the Tribal Chairperson indicating that the Transformation Plan is consistent with the IHP.

**7. One-for One-Replacement of Public and/or Assisted Housing.** Provide the One-for-One Replacement Certification form (HUD-53238) committing to compliance with the one-for-one replacement requirements in Section III.E.2.b. If the target site has already been demolished or the housing plan is 100 percent rehabilitation of the units with the current bedroom configuration, the certification form does not need to be provided. If the report generated from the HUD CN Mapping Tool indicates that this neighborhood qualifies for the exception allowing tenant-based vouchers as replacement housing provided in Section III.E.2.b.6, fill out the form accordingly.

**8. Resident and Community Involvement.** In accordance with section 24(e)(2)(D) of the 1937 Act, applicants must involve affected residents at the beginning of and during the planning process for the transformation program, prior to the submission of an application. You are required to involve the affected public and/or assisted housing residents in the planning process and implementation of the Transformation Plan. This involvement must be continuous from the beginning of the planning process through the implementation and management of the grant, if awarded. You must demonstrate compliance with this threshold by providing the Resident and Community Involvement certification (form HUD-53231) in the attachments section of the application. The certification form must include the name of the target public and/or assisted housing site, the dates of the meetings, and be signed and dated by the Lead Applicant Executive Officer. If this application is from a prior Planning Grantee and HUD has accepted the final Transformation Plan as of the NOFA publication date, the application automatically passes this threshold and you do not need to submit the certification form.

(a) Resident Meetings. You must conduct at least two meetings with the residents of the target public and/or assisted housing to discuss the proposed Transformation Plan during the its development.

(b) Public Meetings. You must conduct at least two public meetings with the broader community (including residents of the target public and/or assisted housing) to discuss the proposed Transformation Plan.

(c) Allowable Time Period for Meetings.

(i) Each of these meetings must take place on different days.

(ii) At least one public meeting, which included representation from the target public and/or assisted housing residents and the broader community, must have taken place at the beginning of the transformation planning process. This meeting can have occurred prior to the publication of this NOFA, but must have anticipated the project proposed in this application.

(iii) At least one resident meeting and one public meeting must be held after the publication date of this NOFA.

(d) Content and Structure. At each meeting residents and community members must be given opportunities to express their support or lack of support for the proposals presented and given the power to affect changes impacting their living environment. Resident decision making must be recorded and documented. Such documentation might include voting rolls, minutes of meetings, and recorded public discussions. Each of the issues listed below must have been discussed in at least one meeting.

(i) The Choice Neighborhoods planning and implementation process;

(ii) The proposed physical plan, including the extent of proposed demolition or rehabilitation of existing structures, and if applicable, proposed site design. If you are also proposing to convert public housing units via RAD, that must be discussed as well;

(iii) Planned supportive service activities;

(iv) Neighborhood improvement projects and other proposed transformation activities;

(v) Relocation issues, such as relocation planning, mobility counseling, relocation assistance, how information will be shared with residents before and during the demolition and reconstruction phases, and the purpose and timing of written notices required by the URA;

(vi) Re-occupancy plans and policies, such as site-based waiting lists and the right to return; and

(vii) Economic Opportunities for Low- and Very Low-Income Persons, including efforts by the recipient, in accordance with Section 3 of the Housing and Urban Development Act of 1968 (Section 3) to ensure, to the greatest extent feasible, that training, employment, contracting, and other economic opportunities will be directed to low- and very low-income persons, particularly those who are recipients of government assistance for housing, and to business concerns that provide economic opportunities to low- and very low-income persons in the area in which the project is located. See the Section 3 regulations at 24 CFR part 135.

**9. Separability.** While section 24(j)(2)(A)(v) of the 1937 Act, allows for a Transformation Plan to target only a portion of an existing housing project for redevelopment, that is not consistent with the objectives of the Choice Neighborhoods program. If you nonetheless propose to only address a portion of the target housing site for redevelopment, the application must demonstrate that the target severely distressed public and/or assisted housing is sufficiently separable from the remainder of the project, of which the building is a part, to make use of the building feasible for transformation. Having a project timeline that extends beyond the Choice Neighborhoods grant term is not sufficient basis for invoking separability. Separability can be demonstrated by evidencing that the subject site is located on its own legal lot or lots or by indicating that any criteria necessary for the local governmental agency responsible for land use decisions to legally subdivide the existing site can reasonably be achieved within the necessary timeframes. Physical features such as a road, berm, catch basin, or other recognized neighborhood distinction are sometimes used as the basis for delineating separate sites. You must demonstrate compliance with this threshold in the narrative. If you do not propose to target only a portion of a project for transformation, you may indicate, “n/a,” for not applicable, in the narrative.

**10. Number of Applications and Public and/or Assisted Housing Projects.**

(a) A local government, as Lead Applicant or Co-Applicant, may only submit one application under this NOFA. Other Principal Team Members may participate in a maximum of two FY2018 Choice Neighborhoods Implementation Grant applications, either as an individual entity or as a joint venture member, in accordance with the criteria of this NOFA.

(b) You may only submit one Implementation Grant application per public and/or assisted housing site. There is no limit to the number of public and/or assisted housing projects per application, so long as all are within the boundaries of the neighborhood.

(c) If HUD receives electronically multiple versions of an application, HUD will rate and rank the last version of the application received by Grants.gov that meets the timely receipt requirements. All other applications (i.e., prior versions) will not be considered eligible. If applicants find after submitting an application that they want to amend or adjust their application and it is prior to the deadline date, applicants should be aware that they must resubmit the entire application, including all fax transmissions previously sent, to ensure that HUD gets a complete application.

**11. Choice Neighborhoods Planning Grants.** While HUD encourages current Planning Grantees to complete their grant term before applying for an Implementation Grant, public and/or assisted housing projects and the neighborhoods in which they are located previously funded through a Choice Neighborhoods Planning Grant are eligible to be the target housing and neighborhood in a FY2018 Choice Neighborhoods Implementation Grant application under this NOFA. However, if it is the subject of a FY2017 Planning Grant, the maximum award amount for which the application is eligible under this NOFA is reduced by the same amount awarded under the Choice Neighborhoods Planning Grant. You may not apply for both a FY2018 Planning Grant and a FY2018 Implementation Grant for the same target housing and neighborhood. A prior Planning Grant award is not required to apply for an Implementation Grant.

**12. Relation to prior HOPE VI Revitalization Grants.** Public housing projects previously funded through a HOPE VI Revitalization grant may not be the target public housing project of a Choice Neighborhoods grant application. However, they may be located within the Transformation Plan neighborhood.

**13. Relation to ARRA CFRC Grants.** Public housing projects previously funded through an ARRA Capital Fund Recovery Competition (CFRC) grant under Category 2 (Public Housing Transformation), Category 3 (Gap Financing for Projects that are Stalled Due to Financing Issues), or Category 4 Option 1 (Creation of Energy Efficient, Green Communities, Substantial Rehabilitation or New Construction) may not be the target housing project of a Choice Neighborhoods grant application. However, they may be located within the Transformation Plan neighborhood.

**14. Relation to prior Choice Neighborhoods Implementation Grants.** Public and/or assisted housing projects and the neighborhoods in which they are located previously funded through a Choice Neighborhoods Implementation Grant may not be the target housing and neighborhood of a FY2018 Choice Neighborhoods Grant application.

**15. Relation to Rental Assistance Demonstration (RAD) Applicants.** PHAs that have applied for RAD, received a Commitment to enter into a Housing Assistance Payments Contract (CHAP) (either a Portfolio award that covers the property proposed or a Multiphase award) that covers the

property proposed and are planning on demolition and new construction or major rehabilitation or reconstruction may apply for a Choice Neighborhoods Implementation Grants provided they have not yet received a RAD Conversion Commitment (RCC) at the time of the application deadline for this NOFA. In the case where there is a Multiphase award, only units at the target public housing site that are not included in an RCC can still be eligible. The Office of Recapitalization will offer flexibility with regard to the RAD milestones so that PHAs and their partners may take advantage of the Implementation Grants.

#### **D. Statutory and Regulatory Requirements Affecting Eligibility**

##### **Eligibility Requirements for Applicants of HUD's Grants Programs**

The following requirements affect applicant eligibility. Detailed information on each requirement is posted on HUD's Funding Opportunities Page ([click here](#)).

Resolution of Civil Rights Matters

Outstanding Delinquent Federal Debts

Debarments and/or Suspensions

Pre-selection Review of Performance

Sufficiency of Financial Management System

False Statements

Mandatory Disclosure Requirement

Prohibition Against Lobbying Activities

Equal Participation of Faith-Based Organizations in HUD Programs and Activities

#### **E. Program Specific Requirements.**

**1. Program Activities** - Choice Neighborhoods grants must be used for activities that will further the purposes of the Choice Neighborhoods program in accordance with a Transformation Plan, to carry out transformational programs and initiatives. Activities approved by HUD must be conducted in accordance with section 24 of the US Housing Act of 1937, as amended, by the FY17 Consolidated Appropriations Act, and the requirements of this NOFA. Eligible activities include:

(a) Construction, acquisition or rehabilitation of public, assisted, and affordable housing (available to households earning 80-120 percent of AMI) that incorporates sustainable design principles, including energy efficiency;

(b) Acquisition, demolition or disposition of properties, including Federal Housing Administration-Real Estate Owned properties;

(c) Providing supportive services for residents, primarily focused on case management, service coordination and assistance to enable residents to access programs from other key agencies and local service providers to help residents be stably housed, improve outcomes for children, enhance adults' capacity for self-sufficiency and economic security, and services for elderly and persons with disabilities to maintain independence;

(d) Partnering with employers and for-profit and nonprofit organizations to create jobs and job training opportunities, with a focus on job opportunities accessible by mass transit;

(e) Relocation assistance, including tenant-based rental assistance renewable under section 8 of the United States Housing Act of 1937, and supportive services for families that are displaced,



including mobility and relocation counseling over multiple years, reasonable moving costs, and security deposits;

(f) Activities that promote sustainable neighborhoods and incorporate principles of sustainable design and development;

(g) Critical community improvements, as defined in section I.A.4 of this NOFA;

(h) Endowments. Consistent with section 24(d)(2) of the 1937 Act, grantees may deposit up to 15 percent of the Choice Neighborhoods grant (the maximum amount of the award allowable for supportive services activities) into an endowment trust to provide supportive services activities.

(i) Conversion of vacant or foreclosed properties to affordable housing;

(j) Architectural and engineering work;

(k) Administrative costs of the applicant directly related to carrying out grant activities; and

(l) Payment of reasonable legal fees.

## **2. Program Requirements**

This section contains Choice Neighborhoods program requirements, administrative and national policy requirements, and other program priorities. Applicants **MUST** review this section and ensure they comply with the requirements, as relevant.

**a. Right to Return for Tenants.** Grantees must provide each tenant who occupies a unit at the target housing under a valid lease or occupancy on the date the of grant award the opportunity to return to a replacement unit if the tenant was lease-compliant at the time of departure from the housing prior to relocation and continued to remain lease-compliant during the relocation period. A returning tenant shall be provided the highest level preference for occupancy of replacement units (either on-site or off-site) before such units are made available to any other eligible households. Accordingly, the Housing plan must provide an adequate number of replacement housing units that can be occupied by households with incomes up to 80% AMI (e.g. and are not limited by another funding source such as LIHTC equity that has a lower income limit). The tenant also has the option not to occupy a replacement unit and may retain tenant-based voucher assistance provided under section 8(o) of the United States Housing Act of 1937 for relocation from the properties revitalized under this NOFA. These preferences are retained even if the resident has already received permanent relocation assistance. This preference remains available until the initial lease-up of the replacement units. If a household is “rightsized” (e.g., splits into two separate households) through the relocation resulting from Choice Neighborhoods, the original head of household will have the right to return. Once all the original heads of household have been housed, the Grantee is required to offer the second household any units that are available. If no units are available, then the second household will be moved to the top of the waiting list for the replacement units in this project. Both the original household and the second household are required to be lease-compliant at the time of relocation and throughout relocation.

**b. One-for-One Replacement of Public and/or Assisted Housing.** Each Transformation Plan that provides for public and/or assisted dwelling units to be demolished or disposed must provide as follows:

(1) **Public Housing Replacement Housing.** For all public housing dwelling units still

physically standing as of the application due date which will be demolished or disposed, the Transformation Plan must provide for replacement of the same number of bedrooms. The number of dwelling units replaced may be greater or fewer than those still physically standing, so the overall unit mix meets the needs of the existing residents, takes into account needs of the residents on the waiting list, and is aligned with the results of a recent housing market study. For example, if the development has experienced high vacancy rates for efficiency and one-bedroom units and the PHA waiting list and market study indicate there is no expectation of demand in the future, but there is a need for three-bedroom units, three one-bedroom and/or efficiency units may be combined to create a three-bedroom unit. Larger bedroom units (i.e. four or more bedrooms) may only be converted to create additional smaller-bedroom units if 1) the PHA is currently under its Faircloth limit (i.e. Section 9(g)(3) of the United States Housing Act of 1937, as amended) and 2) there are no existing households or waiting-list households requiring larger-bedroom units, and the market study indicates there will not be future demand.

(2) **Assisted Housing Replacement Housing.** For all Assisted Housing units still physically standing as of the application due date which are to be demolished or disposed, the Transformation Plan must provide for one-for-one replacement in accordance with all HUD policies, procedures and requirements for project-based section 8 Housing Assistance Payments (“HAP”) contract.

(3) **Location.**

(a) Replacement housing units may be developed:

(i) On-site (i.e., on the target housing site and/or in the target neighborhood being revitalized); and

(ii) Off-site (i.e., outside of the target neighborhood but within the metropolitan area up to 25 miles from the target housing site), as necessary to:

(a) In jurisdictions that do not yet have an Assessment of Fair Housing (AFH) accepted by HUD in accordance with 24 CFR 5.150 et seq., overcome the effects of impediments to fair housing choice consistent with actions identified in an applicable Analysis of Impediments to fair housing choice (AI) (24 CFR 91.225 or 91.325) and address the impediments to fair housing choice identified consistent with 24 CFR 903.7(o). In jurisdictions with an accepted AFH, address the AFH's fair housing goals; or address other affirmatively furthering fair housing objectives as described in the grant application; or comply with a voluntary compliance agreement, settlement, or order to resolve a finding or charge of violating a nondiscrimination or equal opportunity requirement;

(b) De-concentrate poverty; or

(c) Redevelop on-site with appropriate densities.

(b) Replacement housing outside the target neighborhood (i.e., off-site) must:

(i) Offer access to economic opportunities and public transportation and be accessible to social, recreational, educational, commercial, health facilities and services, and other municipal services and facilities that are comparable to those that will be provided in the target neighborhood; and

(ii) Be located neither in areas of minority concentration nor in areas with a poverty rate above 40 percent. A neighborhood of minority concentration is a Census tract or other defined

geographic area in which the percentage of residents who are racial or ethnic minorities is at least 20 percentage points higher than the percentage of minority residents in the Metropolitan Statistical Area (MSA) (or jurisdiction not in a MSA) as a whole. In MSAs (or jurisdictions not in MSAs) in which the majority of residents are racial or ethnic minorities, HUD will consider and rely on all relevant information to determine whether the neighborhood proposed for replacement housing will lead to the creation of more inclusive and integrated housing in opportunity-rich neighborhoods.

(4) **Types of Units.** Replacement housing is rental housing that will replace demolished, disposed of, or otherwise reduced public or assisted housing. Refer to the definition of Replacement Housing in Section I.A.4 of this NOFA.

(5) **Section 8 Project Based Voucher Replacement Housing Development.** Section 8 project-based vouchers may be developed as replacement housing provided that the local PHA has an established PBV program in accordance with 24 CFR Part 983. The PHA must provide a signed commitment to the Lead Applicant and the Housing Implementation Entity that it will provide a specific number of PBVs as replacement housing developed in eligible Choice Neighborhoods replacement locations as described above. These units can be developed by either the Housing Implementation Entity and/or other entities. In the event the proposed PBVs are not developed, the Lead Applicant and Housing Implementation Entity will be responsible for meeting the one-for-one requirements established above.

(6) **Tenant-based Vouchers as Replacement Housing.** The following is an exception to the hard-unit one-for-one replacement criteria described above. A grantee may replace up to half of the public housing and/or assisted housing dwelling units that are demolished or disposed of under the Transformation Plan with tenant-based vouchers in housing markets where there is an adequate supply of affordable rental housing in areas of low poverty. Please note that this exception does not supersede an entity's obligation to comply with other one-for-one replacement requirements associated with other funding sources (e.g. the Rental Assistance Demonstration, Section 104(d) of the Housing and Community Development Act, etc.).

(a) To be eligible for this exception to the hard-unit one-for-one replacement criteria, the target neighborhood of the Choice Neighborhoods application must meet both of the following criteria:

(i) **Vacancy:** Be located in a county/parish with a rental vacancy rate (as measured in the American Communities Survey (ACS)) that exceeds the HUD conventional range for a "balanced" rental market by a percentage point or more in accordance with the table below. For example, in a market with slow population growth (population growth of one percent annually or less), HUD has determined that market to be "soft" or "loose" if rental vacancy rates in the county are greater than 5.9 percent.

<b>Annual Population Growth</b>	<b>Vacancy Rate of Loose Rental Market</b>
Slow (<1%)	>5.9%
Moderate (1-2.9%)	>7.4%
Rapid (>3%)	>9.0%

(ii) **Voucher Dispersion:** Be located in a Core Based Statistical Area (CBSA) or non-CBSA County where vouchers currently in use are primarily in lower poverty neighborhoods. Data from IMS/PIC shows the location of current housing choice voucher holders in the CBSA (or county/parish outside of CBSA). To qualify on this standard, the median neighborhood poverty rate or extremely low-income percentage for voucher holders in the CBSA (or county/parish outside of a CBSA) must be 20 percent or less. In other words, at least 50 percent of all voucher holders in the CBSA must be in neighborhoods with a 20 percent poverty rate (or extremely low-income rate) or less. An applicant may also meet this requirement if the success rate of only the housing agency that will administer the replacement vouchers meets the criteria above.

(b) **Process for Receiving HUD Approval.** As part of the Choice Neighborhoods mapping tool, HUD has included the counties that meet the standards in (i) Vacancy and (ii) Voucher Dispersion above. This information will be included in the pdf report sent via email after you draw the neighborhood's boundary on the mapping tool that you must include as an attachment in your application. If the report indicates those criteria are met, then Choice Neighborhoods applicants working in an eligible community may submit a grant application based on qualifying for this exception.

**c. Long-term Affordability for Grant-funded Units.** Grantees must ensure that replacement units developed with Choice Neighborhoods funds will remain affordable to low-income households for a period of at least 40 years. Grantees must ensure that non-replacement rental units and homeownership units developed with Choice Neighborhoods funds will remain affordable to households earning up to 120 percent of AMI for at least 20 years.

**d. Relocation.** Projects involving real property acquisition, rehabilitation, or demolition are subject to the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended (URA) (42 U.S.C. 4601-4655), and the government-wide implementing regulations issued by the Federal Highway Administration at 49 CFR part 24 (except for displacement resulting from demolition or disposition activities subject to section 18 of the 1937 Act). As required by the URA, residents must be provided with certain notices prior to relocation. In the context of a Choice Neighborhoods Implementation Grant, applicants should provide the General Information Notice (GIN) that meets the requirements of the URA as soon as feasible after the date of submission of the grant application. The Initiation of Negotiations Date (ION) is a trigger date for issuance of a Notice of Eligibility for Relocation Assistance or the Notice of Nondisplacement to each resident. The ION date for Choice Neighborhoods Implementation Grants is the execution date of the Grant Agreement. As of the Grant Agreement execution date, all residents of the project are eligible for relocation payments or other relocation assistance in accordance with the URA. When HUD determines that there are circumstances under which a planned Choice Neighborhoods project is either so large, or is located in a community with such limited housing resources to absorb large numbers of residents who will be displaced by the project, that a single ION would be impracticable and/or detrimental to the smooth relocation of residents, demolition of the existing units, and reconstruction of the project, HUD may approve multiple ION dates based on phased demolition as proposed by a grantee in its Transformation Plan. Each demolition phase should propose an ION date which is at least 6 months prior to the planned start date for demolition in that phase (e.g., for a demolition phase that will begin June 1, the proposed ION date should be no later than the preceding January 1). These phased ION dates

will enable the grantee to concentrate advisory services and resources on assisting affected residents to find replacement housing in a timely manner as each demolition date approaches. Grantees may opt to send Notices of Eligibility sooner than required, but these Notices must be sent no later than the established ION date for each phase.

In addition, Choice Neighborhoods grantees are required to (1) inform residents of the target public and/or assisted housing of their right to return, and the specific counseling and supports that will be provided prior to and up to three years after initial relocation to ensure that all residents can maintain lease compliance and eligibility for units in the new development(s), including effectively handling landlord disputes, to make a successful transition back to the revitalized neighborhood; (2) integrate comprehensive relocation and reoccupancy counseling and supports with the People Plan, so that residents of the target public and/or assisted housing receive the array of services they need to return to the revitalized housing or maintain stability in other housing of their choice; (3) regularly communicate and collaborate with property management to ensure that case management supports are offered to households at risk of eviction; (4) track 100 percent of the original residents for at least five years after their initial move; and (5) report to HUD on relocation and reoccupancy metrics.

**e. Match Donations and Leverage Resources – Post Award.** After award, during review of development proposals, HUD will evaluate the nature of Match and Leverage resources to assess whether the conditions precedent to the availability of the funds to the grantee are commercially reasonable or whether these preconditions provide the lender with too much unquantifiable discretion to withhold or withdraw the match. HUD will assess the availability of the participating party(ies)'s financing, the amount and source of financing committed to the proposal by the participating party(ies), and the firm commitment of those funds. HUD may require an opinion of the grantee's and the owner entity's counsel (or other party designated by HUD) attesting that counsel has examined the availability of the participating party's financing, and the amount and source of financing committed to the proposal by the participating party(ies), and has determined that such financing has been firmly committed by the participating party(ies) for use in carrying out the proposal, and that such commitment is in the amount required under the terms of the proposal and contains only commercially reasonable conditions precedents for release of the match.

Grantees will be required to show evidence that match and leverage resources were actually received and used for their intended purposes through quarterly reports as the project proceeds. Sources of match and leverage funds may be substituted after grant award, as long as the dollar requirement is met. Grantees must pursue and enforce any commitment (including commitments for services) obtained from any public or private entity for any contribution or commitment to the project or surrounding area that was part of the match or leverage amount.

**f. Broadband Access.** All Implementation Grantees will be required to include at least one form, and preferably two or more forms (e.g. wired and wireless), of infrastructure that permits unit-based access to broadband Internet connectivity in all new units. Grantees may use Choice Neighborhoods funds to provide unit-based broadband Internet connectivity, which includes the costs of installing broadband infrastructure and hardware in units, but not the costs of internet service for residents. Regular and informed Internet adoption can increase access to the job market, as well as health, education, financial and other services. Further, in-home broadband Internet access is an attractive, and in most cases, standard amenity that can be used to market the mixed-income community created through the Transformation Plan. For applications

targeting Indian housing located in rural areas, this program requirement can be met by providing internet access.

**g. Capital Fund Financing Program (CFFP).** If the target housing is from the inventory of a PHA with an outstanding, approved CFFP proposal, the PHA must take necessary steps to remain in compliance with the terms of that approval, as applicable. To the extent HUD determines that the Capital Fund projections in its CFFP Proposal did not accurately or completely incorporate the reduction in public housing units that would be caused by the Choice Neighborhoods activity, prior to undertaking the Choice Neighborhoods activity, the PHA will use Capital Funds, or other eligible funds to defease, redeem, or otherwise prepay the CFFP financing. This prepayment must be sufficient to maintain the same debt coverage ratio in the year immediately following any reduction in Annual Contribution Contract (ACC) Units related to the Choice Neighborhoods grant (based on the then-current year's capital fund allocation, but giving effect to the change in ACC Units in a manner acceptable to HUD) as existed prior to any reductions occurring as a result of the Choice Neighborhoods grant.

**h. Public Housing Demolition.** You may not carry out nor permit others to carry out the demolition of the targeted project or any portion of the project until HUD approves, in writing, one of the following ((a) – (c) of this section), and until HUD has also: (i) approved a Request for Release of Funds submitted in accordance with 24 CFR part 58, or (ii) if HUD performs an environmental review under 24 CFR part 50, has approved the property for demolition, in writing, following its environmental review.

(a) Information regarding demolition in your Choice Neighborhoods Application, along with Supplemental Submissions requested by HUD after the award of the grant. Section 24(g) of the 1937 Act provides that severely distressed public housing that is demolished pursuant to a transformation plan is not required to be approved through a demolition application under section 18 of the 1937 Act or regulations at 24 CFR part 970. If you do not receive a Choice Neighborhoods grant, the information in the application will not be used to process a request for demolition;

(b) A demolition application under section 18 of the 1937 Act; or

(c) A section 202 Mandatory Conversion Plan, in compliance with regulations at 24 CFR part 971 and other applicable HUD requirements, if the project is subject to Mandatory Conversion (section 202 of the Omnibus Consolidated Rescission's and Appropriations Act of 1996, Pub. L. 104-134, approved April 26, 1996). A Mandatory Conversion Plan concerns the removal of a public housing project from a PHA's inventory.

**i. Public Housing Disposition.** Public Housing disposition is authorized through Section 18 regulations or through RAD.

(1) Disposition of a severely distressed public housing site, by sale or lease, in whole or in part, may be done in accordance with section 18 of the 1937 Act and implementing regulations at 24 CFR part 970.

(2) The Grantee will comply with the provisions of section 18 of the 1937 Act, 24 CFR part 970, as may be modified or amended from time to time, and the provisions of its approved disposition application (the approved "Disposition Application"), unless otherwise modified in writing by HUD. The Grantee will also comply with procedures for processing dispositions

associated with mixed-finance projects as set forth by HUD.

(3) A lease of one year or more that is not incident to the normal operation of a development is considered to be a disposition that is subject to section 18 of the 1937 Act.

(4) Alternatively, disposition of a public housing site may be done in accordance with RAD requirements, as set forth in Notice PIH 2012-32/H 2017-3 REV-3, in a development seeking RAD conversion.

**j. Replacement Housing Development Activities.**

(1) Public Housing Development. Any public housing development activity (whether on-site reconstruction or off-site development) must be done in accordance with a development proposal submitted under 24 CFR part 905.606.

(2) Any RAD conversion must be done in accordance with the protocol for reviewing RAD/Choice Neighborhoods projects or subsequent guidance (available on the Choice Neighborhoods website at [https://portal.hud.gov/hudportal/HUD?src=/program\\_offices/public\\_indian\\_housing/programs/ph/cn/grants](https://portal.hud.gov/hudportal/HUD?src=/program_offices/public_indian_housing/programs/ph/cn/grants)).

(3) For projects involving Section 8, both Project Based Rental Assistance (PBRA) and Project Based Vouchers (PBV), and Choice Neighborhoods funding, HUD will review the development proposal in accordance with the Cost Controls and Safe Harbor Standards for Rental Mixed-Finance Development, dated April 2003, or subsequent guidance.

**k. Affordable Housing Development Activities.** Affordable housing units (non-replacement rental units, as defined in the NOFA) developed with Choice Neighborhoods funds must be done in accordance with a proposal approved by HUD. Such units must be available to families earning 81-120 percent of AMI and grantees shall commit to an affordability period of at least 20 years. Affordable housing units must be in the same building with replacement units, except for buildings with one to four units total. Further, affordable housing units cannot include other funding that restricts incomes below 120% AMI (e.g. Low Income Housing Tax Credits). The affordability restrictions shall be contained in a legally enforceable document recorded in the appropriate recorder's office or registry of deeds and consistent with the long-term viability of the project.

**l. Homeownership Development Activities.** Homeownership units developed with Choice Neighborhoods funds must be developed in accordance with a homeownership proposal. Such units must be sold to families earning up to 120 percent of AMI and grantees shall commit to an affordability period of at least 20 years.

**m. Acquisition.**

(1) Acquisition Proposal. A grantee must submit an acquisition proposal to HUD for review and approval prior to acquisition in accordance with 24 CFR 905.608 when a PHA determines that it is necessary to acquire vacant land for development of public housing through new construction, using public housing funds. This acquisition approval must be received prior to submission of a development proposal under 24 CFR 905.606.

(2) Land for Replacement Units outside the target neighborhood. For acquisition of land for replacement housing outside the target neighborhood, you must comply with 24 CFR part

905.602(d) (site and neighborhood standards).

(3) Land for Economic Development-Related Activities.

(a) Acquisition of land for this purpose is eligible only if the economic development-related activities specifically promote the economic self-sufficiency of residents.

(b) Limited infrastructure and site improvements associated with developing retail, commercial, or office facilities, such as rough grading and bringing utilities to (but not on) the site, are eligible activities with prior HUD approval.

(4) Acquisition of land for federally-funded projects is subject to the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended (URA).

**n. Building Standards.** Recognizing the fundamental role that HUD's investments play in defining the physical form of communities and quality of life for residents, HUD encourages its grantees to help communities embrace a more sustainable future. To HUD, sustainability means that the buildings we invest in are energy efficient, healthy, and affordable for the long term. Among other things, that federally-funded housing development occurs on land that is free of hazardous materials, contamination, toxic chemicals and gases, and radioactive substances that could affect the health and safety of occupants or conflict with the use of the property, or that such land will be cleaned in accordance with an action or remediation plan approved by the appropriate State or other jurisdiction; and structures can survive in the event of severe weather events. HUD encourages activities that actively promote sustainability through energy-efficient, environmentally-friendly, healthy design, including elements of visitability and universal design.

(1) **Building Codes.** All activities that include construction, rehabilitation, and related activities must meet or exceed local building codes.

(2) **Physical Accessibility Requirements.** All new construction and alterations of existing buildings and facilities must be done in compliance with Section 504 of the Rehabilitation Act of 1973 and its implementing regulations at 24 CFR part 8, or the 2010 ADA Standards for Accessible Design with exceptions as noted at FR-5784-N-01 Nondiscrimination on the Basis of Disability in Federally Assisted Programs and Activities: <http://www.gpo.gov/fdsys/pkg/FR-2014-05-23/pdf/2014-11844.pdf>, design and construction requirements under the Fair Housing Act and its implementing regulations at 24 CFR part 100, Title II of the Americans with Disabilities Act and its implementing regulations at 28 CFR part 35, and the Architectural Barriers Act of 1968 and its implementing regulations at 24 CFR part 40 as applicable. HUD applies the Uniform Federal Accessibility Standards (UFAS) through its regulations under part 8. All applicable laws must be read together and followed. PIH Notice 2010-26, available at [https://www.hud.gov/site/documents/DOC\\_8993.pdf](https://www.hud.gov/site/documents/DOC_8993.pdf), and subsequent updates or successor notices, provide an overview of all pertinent laws and implementing regulations pertaining to Choice Neighborhoods. In addition, under the Fair Housing Act, all new construction of covered multifamily dwellings must contain certain features of accessible and adaptable design. The term "covered multifamily dwellings" means buildings consisting of four or more dwelling units if such buildings have one or more elevators, and ground floor units in other buildings consisting of four or more dwelling units. The relevant accessibility requirements are provided on HUD's Fair Housing and Equal Opportunity (FHEO) website at [http://portal.hud.gov/portal/page/portal/HUD/program\\_offices/fair\\_housing\\_equal\\_opp](http://portal.hud.gov/portal/page/portal/HUD/program_offices/fair_housing_equal_opp). Information on Accessibility Analysis of Model Building Codes is available at <https://www.federalregister.gov>



[/documents/2007/07/18/E7-13885/report-of-hud-review-of-the-fair-housing-accessibility-requirements-in-the-2006-international](#). You are also encouraged to read the “Report of HUD Review of the Fair Housing Accessibility Requirements in the 2006 International Building Code,” which can be accessed from the webpage above, along with other valuable information on model codes and fair housing accessibility guidelines. Housing assisted under this program must be provided in the most integrated setting appropriate to the needs of qualified persons with disabilities.

(3) **Deconstruction.** You should design programs that incorporate sustainable construction and demolition practices, such as the dismantling or “deconstruction” of public housing units, recycling of demolition debris, and reusing of salvage materials in new construction. “A Guide to Deconstruction: An Overview of Deconstruction with a Focus on Community Development Opportunities” can be found at <https://www.huduser.gov/portal/publications/destech/decon.html>.

(4) **Energy Efficiency and Green Building Standards.**

(a) Owners of new construction and substantial rehabilitation low-rise (up to 3 stories) multifamily developments must meet the requirements of EPA’s ENERGY STAR Qualified Homes. Mid-Rise and High Rise developments (4 or more stories) must meet the ASHRAE 90.1 Appendix G Plus 15 percent standard for Energy Efficiency. Any state energy code requirements will take precedence over ENERGY STAR or ASHRAE specifications when the state code approximates or exceeds that standard. More information concerning this requirement can be found at <http://www.energystar.gov>. For information on the ENERGY STAR Multifamily High-Rise Program, please visit [https://www.energystar.gov/index.cfm?c=bldrs\\_lenders\\_raters.nh\\_multifamily\\_highrise](https://www.energystar.gov/index.cfm?c=bldrs_lenders_raters.nh_multifamily_highrise). For information concerning ASHRAE, please visit [www.ashrae.org](http://www.ashrae.org).

(b) Grantees must achieve certification by one of the recognized green rating programs for new construction or substantial rehabilitation, including such programs as the Energy Star Plus Indoor Air Package or Energy Star Advanced New Home Construction; Enterprise Green Communities Initiative; the National Green Building Standards; LEED for Homes (for single family); LEED New Construction (for multifamily or commercial development); as well as regionally or locally recognized green standards such as Earthcraft or Built Green.

(d) Applicants constructing, rehabilitating, or maintaining housing or community facilities must use Energy Star for New Homes design standards as well as purchase and install Energy Star-labeled products. Applicants providing housing assistance or counseling services are encouraged to promote and adopt Energy Star building by homebuyers and renters. Program activities can include developing Energy Star promotional and information materials, outreach to low- and moderate-income renters and buyers on the benefits and savings when using Energy Star products and appliances, and promoting the designation of community buildings and homes as Energy Star-compliant. For further information about Energy Star, see <http://www.energystar.gov> or call 888-STAR-YES (888-782-7937), or, for the hearing-impaired, call 888-588-9920 TTY.

(e) You are encouraged to negotiate with the local utility company to obtain a lower rate. Utility rates and tax laws vary widely throughout the country. In some areas, PHAs are exempt or partially exempt from utility rate taxes. Some PHAs have paid unnecessarily high utility rates because they were billed at an incorrect rate classification.

(f) Local utility companies may be able to provide grant funds to assist in energy efficiency

activities. States may also have programs that will assist in energy efficient building techniques.

(g) All new construction and substantially improved structures (as defined in 24 CFR part 55) located in the 100-year floodplain on the latest FEMA map must be elevated or floodproofed, where applicable, to at least one foot above the 100-year base flood elevation.

(5) **Universal Design.** In addition to any applicable required accessibility feature under Section 504 of the Rehabilitation Act of 1973, the design and construction requirements of the Fair Housing Act, Title II of the Americans with Disabilities Act, and state or local accessibility codes, as applicable, the Department encourages applicants to incorporate the principles of universal design when developing housing, community facilities, and electronic communication mechanisms, or when communicating with community residents at public meetings or events.

Universal design is the design of products and environments to be usable by all people, to the greatest extent possible, without the need for adaptation or specialized design. The intent of universal design is to simplify life for everyone by making products, communications, and the built environment more usable by as many people as possible at little or no extra cost to the user.

A universal design benefits people of all ages and abilities. Examples include designing wider doorways, installing levers instead of doorknobs, and putting bathtub/shower grab bars in all units. Computers and telephones can also be set up in ways that enable as many residents as possible to use them. There are also designs available for accessible children's playgrounds that can be utilized. HUD believes that to address affordable housing needs effectively, it is necessary to provide affordable housing that is accessible to all regardless of ability or age. Likewise, creating places where people work, train, and interact that are usable and open to all residents increases opportunities for economic and personal self-sufficiency. More information on universal design is available at <https://universaldesign.org/> and the Center for Universal Design at <https://www.ncsu.edu/ncsu/design/cud/> or the Resource Center on Accessible Housing and Universal Design at <http://www.abledata.com/abledata.cfm?pageid=113573&top=16029&sectionid=19326>. The Department has a publication that contains a number of ideas about how the principles of Universal Design can benefit persons with disabilities. To order a copy of Strategies for Providing Accessibility and Visitability for HOPE VI and Mixed Finance Homeownership, go to the publications and resource page of the HOPE VI website at <https://www.huduser.gov/portal/publications/pubasst/strategies.html>. More information about visitability is available at <http://www.visitability.org>.

**p. Federal Labor Standards.** Federal labor standards are applicable to Choice Neighborhoods grants. These labor standards involve the payment of not less than prevailing wage rates to laborers and mechanics, and may include overtime requirements (premium pay for hours worked over 40 in a workweek), and record keeping and reporting requirements.

(1) Davis-Bacon wage requirements apply to the development of any replacement housing rental units or homeownership units developed with Choice Neighborhoods Implementation Grant funds. The grantee must obtain the appropriate Davis-Bacon wage decision, which sets forth the minimum wage rates that may be paid to construction laborers and mechanics. This wage decision and provisions requiring compliance with federal labor standards must be included in any bid specifications and construction contracts. Development work undertaken directly by the grantee, with its own employees, is also subject to Davis-Bacon wage requirements.

(2) HUD-determined wage rates are applicable to all maintenance laborers and mechanics engaged in the operation of revitalized housing.

(3) Exclusions. Under Section 12(b) of the 1937 Act, prevailing wage requirements do not apply to individuals who:

- (a) Perform services for which they volunteered;
  - (b) Do not receive compensation for those services or are paid expenses, reasonable benefits, or a nominal fee for the services; and
  - (c) Are not otherwise employed in the work involved (24 CFR part 70).
- (4) If other federal programs are used in connection with Choice Neighborhoods activities, federal labor standards requirements apply to the extent required by the other federal programs on that portion of the project which is not subject to Section 12 of the 1937 Act.

**q. Operation and Management Principles and Policies, and Management Agreement for PHAs.** Choice Neighborhoods grantees with public housing projects will be required to develop Management Agreements that describe their operation and management principles and policies for their public housing units. Grantees and procured property managers, if applicable, must comply (to the extent required) with the provisions of 24 CFR part 966 in planning for the implementation of the operation and management principles and policies described below.

(1) Rewarding work and promoting family stability by promoting positive incentives such as income disregards and ceiling rents;

(2) Instituting a system of local preferences adopted in response to local housing needs and priorities, e. g., preferences for victims of domestic violence, residency preferences, working families, and disaster victims. No other preference may constitute a higher priority than the right to return for residents of the target housing. Note that local preferences for public housing must comply with Fair Housing requirements at 24 CFR 960.206. No preference may have an unjustified discriminatory effect on any Fair Housing Act protected class or protected class identified in other applicable civil rights authorities;

(3) Adopting lease requirements that encourage self-sufficiency by promoting involvement in the resident association, performance of community service, participation in self-sufficiency activities, and transitioning from public housing;

(4) Implementing site-based waiting lists that follow project-based management principles for the redeveloped public housing. Note that site-based waiting lists for public housing must comply with Fair Housing requirements at 24 CFR 903.7(b)(2);

(5) Strictly enforcing lease and eviction provisions;

(6) Implementing defensible space principles and installing physical security systems such as surveillance equipment, control engineering systems, etc. to improve the safety and security of residents;

(7) Enhancing ongoing efforts to eliminate drugs and crime from neighborhoods through collaborative efforts with federal, state, and local crime prevention programs and entities.

**r. Non-Fungibility for Moving To Work (MTW) PHAs.** Funds awarded under this NOFA are not fungible under MTW agreements and must be accounted for separately, in accordance with the Choice Neighborhoods Grant Agreement, Administrative Requirements and Cost Principles set forth in 2 CFR 200, and generally accepted accounting principles (GAAP).

**s. Supportive Services.**

(1) **Term Period.** Key Supportive Services programs and activities must be made available to affected residents within 60 days of grant award, must last for the life of the grant and must be carefully planned so that they will be sustainable after the Choice Neighborhoods grant period ends.

(2) **Allowed Funding Mechanisms:**

(a) **Maximum Supportive Services Amount.** Consistent with sections 24(d)(1)(L) and 24(j)(3) of the 1937 Act, grantees may use up to 15 percent of the total Choice Neighborhoods grant to pay the costs of Supportive Services activities. Grantees may spend additional sums on Supportive Services activities using donations; other HUD funds made available for that purpose; and other federal, state, local, PHA, or private-sector donations (leverage). After award, successful applicants must provide a detailed plan, for HUD's review and approval, for how Choice Neighborhoods funds will be used in combination with other resources to achieve improvements in self-sufficiency, health, and education outcomes and metrics, including but not limited to those listed under rating factor V.A.1.C.4.

(b) **Supportive Services Endowment Trust.** Each grantee may elect to establish an endowment with some Supportive Services funding under this grant. The Supportive Services Endowment Trust must be matched dollar for dollar. HUD will release funds into the Supportive Services Endowment Trust during the last year of the grant term if the grantee demonstrates that it has made substantial progress on a subset of performance indicators. If the grantee has not met these performance benchmarks and has not secured matching funds, then it may forfeit this portion of the total grant, unless otherwise approved by HUD. To establish an endowment trust, grantees must first execute with HUD an Endowment Trust addendum to the grant agreement. Grantees must submit this addendum as part of an Endowment Trust proposal. When reviewing the Endowment Trust proposal, HUD will take into consideration the grantee's ability to pay for current supportive services activities with Choice Neighborhoods or other funds and the projected long-term sustainability of the endowment trust to carry out those activities, and whether the grantee has secured a dollar for dollar match in non-Choice Neighborhoods funds for the endowment trust.

**t. Case Management and Service Coordination.** Case Management should be available throughout the grant period to all original residents of the target housing as well as residents who occupy the revitalized public and/or HUD-assisted housing units. Individuals and families that are Hard to House or otherwise high need may require more intensive case management services to successfully relocate to the revitalized housing or maintain stability in other housing of their choice, as well as to improve self-sufficiency. In addition to Case Management, Service Coordination should be provided to improve target residents' access to high-quality services that meet their needs.

**u. Early Learning Programs.** High-quality early learning programs and services should improve outcomes in physical well-being and motor development, social-emotional development, language and literacy development, and cognition and general knowledge, including early numeracy for children. Early learning programs and services include but are not limited to high-quality early education programs and evidence-based programming for caregivers and young children, such as home visiting. Any identified early education programs should use a set of statewide program standards that demonstrate high expectations of program excellence

commensurate with nationally recognized standards and are linked to the State's licensing system. These programs should also be combined with other learning supports, such as connections to early behavioral health services and health and nutrition programs, to address relevant needs identified in your resident needs assessment. The early learning programs should also include intensive community outreach and enrollment. Should you receive a grant, you must commit to a goal of enrolling, tracking and supporting the attendance of children from birth to kindergarten in high-quality early learning programs.

**v. School-based and Out-of-School Education Programs.** High-quality programs include evidence-based programs that increase learning time, which include but are not limited to school-based, after school, summer, and other expanded-learning-time programs designed to improve student outcomes; and evidence-based programs that prepare students for college and career success. Arrangements should be made for appropriate transportation to ensure HUD-assisted families can access these programs.

**w. Design.** HUD is seeking excellence in design. You must carefully select your architects and planners, and enlist local affiliates of national architectural and planning organizations such as the American Institute of Architects, the American Society of Landscape Architects, the American Planning Association, the Congress for the New Urbanism, and the department of architecture at a local college or university to assist you in assessing qualifications of design professionals or in participating on a selection panel that results in the procurement of excellent design services.

You should select a design team that is committed to a process in which residents, including young people and seniors, the broader community, and other stakeholders participate in designing the new community. Your proposed site plan, new or rehabilitated units, and other buildings must be designed to be compatible with and enrich the surrounding neighborhood. Local architecture and design elements and amenities should be incorporated into the new or rehabilitated homes so that the revitalized sites and structures will blend into and/or enhance the broader community. Site and building design must also incorporate accessibility standards. Housing, community facilities, and economic development space must be well integrated.

**x. OMB Administrative Requirements and Cost Principles.** For OMB Administrative Requirements and Cost Principles, see section V.C.3 of the General Section.

(1) Administrative Requirements, Cost Principles and Audit Requirements. Any Grantee must comply with 2 CFR part 200.

(2) Procurement criteria to assemble the Choice Neighborhoods Grant Application. The procurement criteria of this regulation are not required to be followed for purposes of assembling a team of entities to submit an application in response to this NOFA (i.e., Lead Applicant, Co-Applicant, and Principal Team Members). However, if the procurement criteria are not followed for purposes of selecting the team, then the grantee will be required to ensure compliance with the applicable procurement requirements for all expenditure of grant funds.

(3) Subgrant Agreements for Supportive Services. If awarded a Choice Neighborhoods grant, the grantee may enter into subgrant agreements with nonprofit entities or state or local governments for the performance of Supportive Services activities under the Transformation Plan. The grantee is not required to undertake a competitive procurement under 2 CFR part 200, or any superseding guidance, to select a nonprofit or state or local government subgrantee.

This program requires a certification of Consistency with the Consolidated Plan under 24 CFR 91.2. This certification means the proposed activities in the application are consistent with the jurisdiction's strategic plan, and the location of the proposed activities is consistent with the geographic areas specified in the Consolidated Plan. The Consolidated Plan also includes the jurisdiction's certification to affirmatively further fair housing, which means: (1) that it will take meaningful actions to further the goals identified in the Assessment of Fair Housing (AFH) conducted in accordance with 24 CFR 5.150 through 5.180, and that it will take no action that is materially inconsistent with its obligation to affirmatively further fair housing; or (2) for jurisdictions that are not yet required to submit an AFH, they must continue complying with the regulations that existed prior to August 17, 2015, with respect to conducting Analyses of Impediments to Fair Housing Choice, as applicable. Under 24 CFR 91.510, for competitive programs, a certification of consistency of the application with the approved consolidated plan for the jurisdiction may be required, whether the applicant is the jurisdiction or another applicant. If you fail to provide the certification, and you do not cure the omission as a curable deficiency, HUD will not fund the application.

**Participative Planning and Implementation:** Applicants must identify the steps they will take to ensure that traditionally marginalized populations (such as racial and ethnic minorities and persons with disabilities) will be able to meaningfully participate in the planning process. The applicant must identify the specific populations that it will include, identify community organizations that represent these populations, and describe how these populations will be included in the planning process. For capital investment projects, grantees should commit to and demonstrate plans to employ low-income and very low-income persons and/or utilize Section 3 businesses at levels beyond those required by Section 3. In seeking public participation, applicants and recipients must ensure that all communications are provided in a manner that is effective for persons with hearing, visual, and other communication-related disabilities consistent with Section 504 of the Rehabilitation Act of 1973 and, as applicable, the Americans with Disabilities Act. In addition, Title VI of the Civil Rights Act of 1964, 42 U.S.C. 2000d and Executive Order 13166 require that grantees take reasonable steps to ensure meaningful access to services, programs, and activities by persons with Limited English Proficiency (LEP persons).

## **F. Criteria for Beneficiaries.**

n/a

## **IV. Application and Submission Information.**

### **A. Obtaining an Application Package.**

#### **Instructions for Applicants.**

You must download both the Application Instruction and the Application Package from Grants.gov. To ensure you are using the correct Application Package and Application Instructions, you must verify the CFDA Number and CFDA Description on the first page of the Application Package, and the Opportunity Title and the Funding Opportunity Number match the

Program and NOFA to which you are applying.

The Application Package contains the Adobe forms created by Grants.gov. The Instruction Download contains official copies of the NOFA, and forms necessary for a complete application. The Instruction Download may include Microsoft Word, Microsoft Excel and additional documents.

An applicant demonstrating good cause may request a waiver from the requirement for electronic submission. For example, a lack of available Internet access in the geographic area in which your business offices are located. Lack of SAM registration or valid DUNS is not deemed good cause. If you cannot submit your application electronically, you must ask in writing for a waiver of the electronic grant submission requirements. HUD will not grant a waiver if HUD does not receive your written request at least 15 days before the application deadline or if you do not demonstrate good cause. An email request sent 15 days before the application will also be considered. If HUD waives the requirement, HUD must receive your paper application or email request before the deadline of this NOFA. To request a waiver and receive a paper copy of the application materials, you must contact:

Choice Neighborhoods Program Office:

Email: [choiceneighborhoods@hud.gov](mailto:choiceneighborhoods@hud.gov)

## **B. Content and Form of Application Submission.**

You must verify boxes 11, 12, and 13 on the SF424 match the NOFA for which you are applying. If they do not match, you have downloaded the wrong Application Instruction and Application Package.

Submission of an application that is otherwise sufficient, under the wrong CFDA and Funding Opportunity Number is not a curable deficiency and will result in your application being declared ineligible for funding.

### **1. Content.**

Forms for your package include the forms outlined below:

<b>Forms / Assurances / Certifications</b>	<b>Submission Requirement</b>	<b>Notes / Description</b>
FY18 Implementation Grant Application Table of Contents (HUD-53230)	All applicants should provide a table of contents	
CN Certification of Severe Physical Distress (HUD-53232)	All applicants must submit this form	

CN Application Information (HUD-53233)	All applicants must submit this form	Please note there are multiple tabs in the Excel workbook
CN Unit Information (HUD-53234)	All applicants must submit this form	Please note there are multiple tabs in the Excel workbook
CN Implementation Grant Sizing Workbook (HUD-53235)	All applicants must submit this form	
CN Implementation Grants Budget (HUD-53236)	All applicants must submit this form	Please note there are multiple tabs in the Excel workbook
Extraordinary Site Costs Certification (HUD-53237)	Provide this form, if applicable	
Previous Participation (HUD-2530)	All applicants must submit this form as applicable for Lead or Co-Applicant and for Housing Implementation Entity	
CN Implementation One-for-One Replacement Certification (HUD-53238)	Provide this form, if applicable	
Consistency with Consolidated Plan (HUD-2991)	All applicants (except those that target Indian Housing) must provide this form	
CN Implementation Leverage Resource Cover Sheets (HUD-53239)	All applicants must submit each cover sheet with the applicable leverage commitment letters	
CN Resident & Community Involvement	All applicants must submit this form	



Certification (HUD-53231)		
HUD Applicant Recipient Disclosure Report (HUD) 2880 Applicant/Recipient Disclosure/Update Report	HUD will provide instructions to grantees on how the form is to be submitted.	HUD will provide instructions to grantees on how the form is to be submitted.
Housing Choice Vouchers application (HUD-52515)	Provide this form, if applicable	
Acknowledgment of Application Receipt (HUD2993), if applicable	This form is applicable only to applications submitted on paper, following receipt of a waiver of electronic submission.	This form is not required but is available for applicants who want confirmation that their hard-copy application was received by HUD. The form must be submitted with the application, in accordance with the application submission instructions included in the waiver of electronic submission.

Additionally, your complete application must include the following narratives and non-form attachments.

The following provides instructions on the organization and content of your application. It lists the narrative exhibits, attachments, and instructions for each, that are required as part of the application. All narrative exhibits and attachments (including forms) are required to be submitted in your application unless otherwise indicated. Please be advised that not providing required documentation, not providing information clearly and consistently, and/or not providing exhibits and attachments in accordance with the instructions and documentation requirements in this NOFA, may negatively impact HUD's ability to determine if your application meets Threshold Requirements or to score your application. This could result in a determination of threshold non-compliance or a lower score. HUD forms required by this NOFA will be made available as part of the application package downloaded at <http://www.grants.gov/>.

(1) **Table of Contents.** Use form provided (form HUD-53230).

(2) **Narrative Exhibits.** The narrative exhibits required in your applications are as follows:

(a) **Exhibit A – Executive Summary.** Provide an overall summary of the Transformation Plan proposed in your application, including summarizing the Housing, People, and Neighborhood components of your Transformation Plan. Identify the Lead Applicant, Co-

Applicant(s) (if any), Principal Team Members (specifying the Housing Implementation Entity, People Implementation Entity, and Neighborhood Implementation Entity), and Principal Education Partner and describe their roles and how they will work together. Describe the basis of how the neighborhood boundaries were established. Please note that HUD reserves the right to ask applicants to provide evidence during the review process that the target neighborhood boundary is generally accepted. Identify the amount of Choice Neighborhoods grant funding you are requesting, the number and rationale for tenant protection vouchers you are requesting, the targeted public and/or assisted housing sites targeted and the neighborhood.

**(b) Exhibit B – Threshold Requirements.** Some of the Threshold Requirements require a narrative response. Review and provide narrative responses for the following Threshold Requirements:

B.1 Partnership Narrative - Lead Applicant, Co-Applicant (if any), and Principal Team Members. Review and provide a narrative response to section III.C.2.

B.2 Separability. Review and provide a narrative response to section III.C.9.

**(c) Exhibit C – Capacity.**

C.1 Overall Project Leadership Capacity of the Lead Applicant. Review and provide a narrative response to section V.A.1.A.1.

C.2 Capacity of Neighborhood Implementation Entity. Review and provide a narrative response to section V.A.1.A.2.

C.3 Capacity of Housing Implementation Entity. Review and provide a narrative response to section V.A.1.A.3.

C.4 Capacity of People Implementation Entity. Review and provide a narrative response to section V.A.1.A.4

C.5 Overall Community Involvement. Review and provide a narrative response to section V.A.1.A.5.

**(d) Exhibit D – Need.** Design Deficiencies. Review and provide a narrative response to section V.A.1.B.1(c).

**(e) Exhibit E – Neighborhood Narrative.** Provide the narrative required in section V.A.1.C.1.

**(f) Exhibit F – Neighborhood Strategy.**

F.1 Overall Neighborhood Strategy. Review and provide a narrative response to section V.A.1.C.2.a.

F.2 Critical Community Improvements (CCI) Plan. Review and provide a narrative response to section V.A.1.C.2.b.

F.3 Public Safety Strategy. Review and provide a narrative response to section V.A.1.C.2.c.

**(g) Exhibit G – Housing Strategy.**

G.1 Overall Housing Strategy. Review and provide a narrative response to section V.A.1.C.3.a.

G.2 Phasing and Mixed-Income Development by Building. Review and provide a narrative response to section V.A.1.C.3.b.

G.3 Mixed-Income Development by Total Units. Review and provide a narrative response to section V.A.1.C.3.c.

G.4 Property Management. Review and provide a narrative response to section V.A.1.C.3.d.

G.5 Design. Review and provide a narrative response to section V.A.1.C.3.e.

**(h) Exhibit H – People Strategy.**

H.1 Resident Needs Assessment. Review and provide a narrative response to section V.A.1.C.4.a.

H.2 Supportive Services and Programs. Review and provide a narrative response to section V.A.1.C.4.b.

H.3 Case Management. Review and provide a narrative response to section V.A.1.C.4.c.

H.4 Supportive Services Sustainability. Review and provide a narrative response to section V.A.1.C.4.d.

H.5 Education Strategy. Review and provide a narrative response to section V.A.1.C.4.e.

H.6 Section 3 Plan. Review and provide a narrative response to section V.A.1.C.4.f.

**(i) Exhibit I – Soundness of Approach.**

I.1 Planning Process. Review and provide a narrative response to section V.A.1.E.1.

I.2 Community Engagement. Review and provide a narrative response to section V.A.1.E.2.

I.3 Anchor Institution Engagement. Review and provide a narrative response to section V.A.1.E.3.

I.4 Organizational Framework for Implementation. Review and provide a narrative response to section V.A.1.E.4.

**(3) Attachments.** The attachments required in your applications, unless otherwise noted, are as follows:

Attachment 1: **Implementation Grants Key Eligibility Threshold Data Form.** Complete the form provided (form HUD-53233).

Attachment 2: **Existing Units, Occupancy, Vacancy.** Complete the form provided (form HUD-53234).

Attachment 3: **Planned Units.** Complete the form provided indicating the units included in the Housing component of your Transformation Plan (form HUD-53234).

Attachment 4: **RAD Certification.** If you are proposing a joint RAD application, provide a letter signed by the Executive Director and the Chair of the PHA Board of Commissioners identifying the housing project(s) and/or units to be placed on the RAD wait list.

Attachment 5: **Eligible Target Housing Documentation – Severe Distress of Targeted**

**Project Certification.** Review and respond to the eligibility requirement in Section III.A.2 by completing the form provided (form HUD-53232).

Attachment 6: **Eligible Neighborhoods Documentation – Eligible Neighborhoods Data.** Review and respond to the Threshold Requirement in Section III.A.3 by providing the pdf received via email from using the mapping tool provided on the FY2018 NOFA and Funding Information page of the Choice Neighborhoods website ([www.hud.gov/cn](http://www.hud.gov/cn)).

Attachment 7: **Eligible Neighborhoods Documentation – Substandard Housing Documentation,** as applicable. If you are demonstrating compliance with the Eligible Neighborhoods Threshold Requirement in Section III.A.3 through the substandard housing criterion, provide the required documentation in this attachment.

Attachment 8: **Partnership Certifications.** Review and respond to the Threshold Requirement in Section III.C.2 by providing the documentation required in that section.

Attachment 9: **Site Control for Target and Replacement Housing Sites to Be Developed by the Housing Implementation Entity.** Review and respond to the Threshold Requirement in Section III.C.3 by providing the documentation required by that section.

Attachment 10: **Location of Housing Map and Documentation.** Review and respond to the Threshold Requirement in Section III.C.4 by providing the documentation required by that section. If any housing is proposed outside the neighborhood, provide all required documentation in this attachment.

Attachment 11: **Consistency with PHA/MTW Plan.** Review and respond to Threshold Requirement in Section III.C.5 by providing the documentation required under that section, if applicable.

Attachment 12: **Consistency with Consolidated Plan or Indian Housing Plan.** Review and respond to the Threshold Requirement in Section III.C.6 by including form HUD-2991 or tribal resolution.

Attachment 13: **One-for-One Replacement Certification.** Review and respond to the Threshold Requirement in Section III.C.7 by including the certification form provided (form HUD-53238).

Attachment 14: **Resident and Community Involvement Certification.** Review and respond to the Threshold Requirement in Section III.C.8 by including the assurance form provided (form HUD-53231).

Attachment 15: **Grant Sizing Worksheet.** Review the Program Requirements in Section III.E and Funding Restrictions in Section IV.F. Complete and provide the entire form (form HUD-53235).

Attachment 16: **Extraordinary Site Costs Certification.** Review Funding Restrictions in Section IV.F to determine if this attachment applies. If applicable, complete the form provided (form HUD-53237).

Attachment 17: **Choice Neighborhoods Budget Form.** Complete the form provided (form HUD-53236) and only include Choice Neighborhoods funds.

Attachment 18: **Housing Sources and Uses.** Include 1) an overall Sources and Uses for the entire housing development plan and 2) a phase-by-phase break out. If there is both

construction period financing and permanent financing, submit the sources and uses for both. The chart should show the intended use for each source (e.g. have separate columns for each source). It should also indicate (e.g. by highlighting, underlining or putting in bold font) which funding is firmly committed (i.e. the funding for which you have included documentation for the leverage rating factors). The budget should be based upon a construction cost estimate performed by a general contractor or professional cost estimator with itemized sources of funds to cover costs.

**Attachment 19: City and Neighborhood Maps.** Provide to-scale city and neighborhood maps that clearly label the items listed below following in the context of existing city streets, the central business district, other key city and neighborhood sites, and census tracts. The neighborhood map must show the same boundaries used to draw the neighborhood through the mapping tool that generated the eligible neighborhoods data required in Attachment 6. Because the City and Neighborhood Maps provide essential context for HUD reviewers, it is essential that applicants provide maps that are readable, at a reasonable scale, and clearly label the key information below:

- (a) the existing housing project and eligible neighborhood;
- (b) replacement neighborhoods, if any;
- (c) off-site properties, if any;
- (d) other subsidized housing;
- (e) neighborhood assets;
- (f) job centers and applicable transportation connections (highways, streets, bus/rail transit service, bike and pedestrian facilities) from the neighborhood to these job centers;
- (g) Promise Zones, Promise Neighborhoods, and Byrne Criminal Justice Grant neighborhood boundaries, if applicable; and
- (h) other useful information to place the project in the context of the city, county/parish, or municipality, and other revitalization activity underway or planned.

**Attachment 20: Photographs.** Please provide photographs of the housing development and the neighborhood, especially photos of the areas immediately surrounding the development.

**Attachment 21: Neighborhood Investment Map.** Provide a to-scale city and neighborhood map(s) that clearly labels the items listed below in the context of existing city streets:

- (a) Proposed housing development/s;
- (b) Planned CCI projects;
- (c) Neighborhood investments described the application and
- (d) Identification of any applicable designated TIF, redevelopment, or other legally designated revitalization area.

**Attachment 22: Capacity – Lead Applicant Documentation.** If needed, provide any additional support for the narrative response to Section V.A.1.A.1.

**Attachment 23: Capacity – Neighborhood Implementation Entity Documentation.** If

needed, provide any additional support for your narrative response to Section V.A.1.A.2.

Attachment 24: **Capacity – Housing Implementation Entity Documentation.** If needed, provide any additional support for your narrative response to Section V.A.1.A.3.

Attachment 25: **Capacity – People Implementation Entity Documentation.** If needed, to provide any additional support for your narrative response to Section V.A.1.A.4.

Attachment 26: **Capacity – Overall Community Involvement Documentation.** This attachment may be used, if needed, to provide any additional support for your narrative response to Section V.A.1.A.5.

Attachment 27: **Capacity - References.** Review and respond to the rating factor in Section V.A.1.A.6.

Attachment 28: **Need – Immediate Project Capital Needs.** Review and respond to the rating factor in Section V.A.1.B.1a.

Attachment 29: **Need – Structural Deficiencies Documentation.** Review and respond to the rating factor in Section V.A.1.B.1.b by providing the documentation identified in that section, as relevant. Include photographs as part of the documentation.

Attachment 30: **Need – Design Deficiencies Documentation.** Review and respond to the rating factor in Section V.A.1.B.1.c by providing the documentation identified in that section, as relevant. Include photographs as part of the documentation.

Attachment 31: **Need – Part I Violent Crimes Documentation.** Review and respond to the rating factor in Section V.A.1.B.2.c by providing the documentation identified in that section. This documentation may also be used by HUD in order to assess compliance with the Eligible Neighborhoods Threshold Requirement.

Attachment 32: **Market Analysis.** Provide a summary of the market analysis conducted that supports the information provided in the neighborhood narrative required in Section V.A.1.C.

Attachment 33: **Letter regarding proposed PBVs from PHA.** If applicable, provide the letter required in Section V.A.1.C.3.a.

Attachment 34: **Current Site Plan.** The Current Site Plan shows and clearly labels the targeted housing site's various buildings. Previously demolished buildings should be shown and labeled as such. Label all uses and buildings that adjoin the existing development.

Attachment 35: **Conceptual Site Plan Design.** Review and respond to the rating factor in Section V.A.1.C.3.e by providing a conceptual site plan. The Conceptual Site Plan shows and clearly labels the layout of the proposed site plan post-transformation, indicating where your plan's proposed construction and rehabilitation activities will take place and any planned acquisition of adjacent property and/or buildings.

Attachment 36: **Building Elevations.** Provide elevation drawings for proposed new construction or rehabilitation in response to Rating Factor V.A.1.C.3.e.

Attachment 37: **Schematic Drawings.** Provide sample schematic drawings for proposed new construction or rehabilitation in response to Rating Factor V.A.1.C.3.e.

Attachment 38: **Land Use Approvals.** Review and respond to Rating Factor in Section

V.A.1.C.3.f.

Attachment 39: **Community Development Block Grant Leverage Documentation.** Review and respond to Rating Factor in Section V.A.1.D.4.a.

Attachment 40: **Neighborhood Investment Documentation.** Review and respond to Rating Factor in Section V.A.1.D.4.b. Include cover sheet provided in form HUD-53239.

Attachment 41: **Housing Leverage Documentation.** Review and respond to Rating Factor in Section V.A.1.D.4.c. Include cover sheet provided in form HUD-53239.

Attachment 42: **People Leverage Documentation.** Review and respond to Rating Factor in Section V.A.1.D.4.d. Include cover sheet provided in form HUD-53239.

Attachment 43: **Anchor Institution Engagement.** Provide documentation required in Rating Factor in Section V.A.1.E.3, if not otherwise included in an attachment related to the Leverage rating factors.

Attachment 44: **Organizational Chart.** Provide an organizational chart(s) in relation to Rating Factor in Section V.A.1.E.4.

Attachment 45: **Program Schedule.** Provide a schedule indicating key milestones for the each of the Housing, People, and Neighborhood components of the proposed Transformation Plan.

Attachment 46: **Previous Participation Certification (HUD-2530).** Provide the HUD-2530 for the Co-Applicant, Housing Implementation Entity, and/or Property Manager, as applicable.

Attachment 47: **Preference Points.** Review and respond to Rating Factor in Section V.A.2 by including form HUD-50153, as applicable.

Attachment 48: **Housing Choice Voucher Application.** Housing Choice Voucher (HCV) assistance is available from the tenant protection voucher fund to successful applicants that receive the Implementation Grant awards. The dollar amount of HCV assistance is in addition to the award amount and will be based upon resident relocation needs. Applicants must prepare their HCV assistance applications for the targeted project in accordance with the requirements of Notice PIH 2007-10 (and any reinstatement of or successor to that Notice) and submit it in its entirety (not just form HUD- 52515) with this Choice Neighborhoods Application. HUD will process the HCV assistance applications for Choice Neighborhoods grantees. If you are not funded by this NOFA, the HCV application will not be processed. The notice can be found on the Internet at [http://portal.hud.gov/hudportal/documents/huddoc?id=DOC\\_11380.pdf](http://portal.hud.gov/hudportal/documents/huddoc?id=DOC_11380.pdf). If funds are not available from the tenant protection voucher fund, HUD may use Choice Neighborhoods funds to fund vouchers for grantees and may, specifically, adjust the grant award amount for any or all applications in order to provide tenant protection vouchers to grantees.

Attachment 49: **Standard Forms.** The Lead Applicant must be the signatory for these forms.

(i) Application for Federal Assistance (SF-424).

(ii) Disclosure of Lobbying Activities (SF-LLL), if applicable. If this form does not apply, indicate that (e.g., writing “N/A”) on the form and submit it.

(iii)Applicant/Recipient Disclosure/Update Report (form HUD-2880) (“HUD Applicant Recipient h your application. Disclosure Report”).

## **2. Format and Form.**

Narratives and other attachments to your application must follow the following format guidelines.

### **a. Application Layout.**

(1) The first part of your application will be comprised of narrative exhibits. Your narratives will respond to thresholds, rating factors, and other criteria in the NOFA, as indicated below.

(2) The second part of your application will be comprised of attachments. These documents will also respond to the rating factors in the NOFA, as well as threshold and mandatory documentation requirements. They will include documents such as maps, photographs, application data forms, and various certifications.

(3) Use 8½ x 11-inch paper. If a larger size page is submitted, it will be counted as two pages (or more) when printed.

(4) All margins should be approximately one inch. If any margin is smaller than ¾ inch, the page will be counted as two pages.

(5) Use 12-point, Times New Roman font. If you use a smaller and/or different font, the page will be counted as two pages.

(6) Double-space your narrative pages. Single-spaced pages will be counted as two pages.

(7) Narrative pages must be numbered. HUD recommends that applicants consecutively number the pages of the attachments section to ensure proper assembly of their application.

(8) Any pages marked as sub-pages (e.g., with numbers and letters such as 75A, 75B, 75C), will be treated as separate pages.

(9) If a section is not applicable, indicate “N/A” so that there is a clear indication to HUD (do not leave the section blank).

(10) No more than one page of text may be placed on one sheet of paper; i.e., you may not shrink pages to get two or more on a page. Shrunk pages, or pages where a minimized/reduced font are used, will be counted as multiple pages.

(11) Do not use endnotes or footnotes.

(12) Do not format your narrative in columns. Pages with text in columns will be counted as two pages.

(13) Any tables included in the narrative exhibits of the application must also be double spaced or they will be counted twice (i.e., if the table is single-spaced on one page, it will count against the page limit as two pages).

**b. Application Page Count.** HUD will only consider the information on any pages in excess of the limits for the purposes of reviewing for compliance with the Threshold



Requirements. HUD will not consider the information on any excess pages scoring.

(1) **Narrative Exhibits.** Each Choice Neighborhoods application must contain no more than 105 pages of narrative exhibits.

(2) **Attachments.** Each Choice Neighborhoods application must contain no more than 120 pages of attachments.

(3) **Exceptions to Page Limits.** The documents listed below constitute the only exceptions and are not counted in the page limits listed above. Extraneous information not required by the NOFA that is provided in these attachments will be counted toward the page limit:

- (a) Additional pages submitted at the request of HUD in response to a technical deficiency.
- (b) Documentation required for the Key Eligibility Criteria (Attachments 5, 6, and 7).
- (c) Maps of the city and neighborhood (Attachment 19).
- (d) Leverage documentation (Attachments 39, 40, 41, and 42).
- (e) Previous Participation Certification (Attachment 46)
- (f) Housing Choice Voucher Application (Attachment 48).
- (g) Standard Forms (Attachment 49).
- (g) Blank/extra pages generated as part of standard forms.
- (h) Tabs/title pages that are blank or display a title/header/“n/a” indication.

### **C. System for Award Management (SAM) and Dun and Bradstreet Universal Numbering System (DUNS) Number.**

#### **1. SAM Registration Requirement**

Applicants must be registered with SAM before submitting their application. In addition, applicants must maintain an active SAM registration with current information while they have an active Federal award or an application or plan under consideration by HUD.

#### **2. DUNS Number Requirement.**

Applicants must provide a valid DUNS number, registered and active at SAM, in the application. DUNS numbers may be obtained for free from [Dun & Bradstreet](#).

#### **3. Requirement to Register with Grants.gov.**

Anyone planning to submit applications on behalf of an organization must register at Grants.gov and be approved by the EBiz Point of Contact in SAM to submit applications for the organization.

Registration for SAM and Grants.gov is a multi-step process and can take four (4) weeks or longer to complete if data issues arise. Applicants without a valid registration cannot submit an application through Grants.gov. Complete registration instructions and guidance are provided at Grants.gov. See also Section IV.B for necessary form and content information.

### **D. Application Submission Dates and Times.**

The application deadline is 11:59:59 p.m. Eastern time on **09/17/2018**. Applications must be received no later than the deadline.

Submit your application to Grants.gov unless a waiver has been issued allowing you to submit your application in paper form. Instructions for submitting your paper application will be contained in the waiver of electronic submission.

“Received by Grants.gov” means the applicant received a confirmation of receipt and an application tracking number from Grants.gov. Then Grants.gov assigns an application tracking number and **date-and time-stamps** each application upon successful receipt by the Grants.gov system. A submission attempt not resulting in confirmation of receipt and an application tracking number is not considered received by Grants.gov.

Applications received by Grants.gov must be validated by Grants.gov to be received by HUD. “Validated by Grants.gov” means the application has been accepted and was not rejected with errors. You can track the status of your application by logging into Grants.gov, selecting “Applicants” from the top navigation, and selecting “Track my application” from the dropdown list. If the application status is “rejected with errors,” you must correct the error(s) and resubmit the application before the 24-hour grace period ends. Applications in “rejected with errors” status after the 24-hour grace period expires will not be received by HUD. Visit Grants.gov for a complete description of processing steps after submitting an application.

HUD strongly recommends applications be submitted at least **48 hours before the deadline** and during regular business hours to allow enough time to correct errors or overcome other problems.

You can verify the contents of your submitted application to confirm Grants.gov received everything you intended to submit. To verify the contents of your submitted application:

- Log in to Grants.gov.
- Click the Check Application Status link, which appears under the Grant Applications heading in the Applicant Center page. This will take you to the Check Application Status page.
- Enter search criteria and a date range to narrow your search results.
- Click the Search button. To review your search results in Microsoft Excel, click the Export Data button.
- Review the Status column.
- To view more detailed submission information, click the Details link in the Actions column.
- To download the submitted application, click the Download link in the Actions column.

Please make note of the Grants.gov tracking number as it will be needed by the Grants.gov Help Desk if you seek their assistance.

HUD may extend the application deadline for any program if Grants.gov is offline or not

available to applicants for at least 24 hours immediately prior to the deadline date, or the system is down for 24 hours or longer and impacts the ability of applicants to cure a submission deficiency within the grace period.

HUD may also extend the application deadline upon request if there is a presidentially-declared disaster in the applicant's area.

If these events occur, HUD will post a notice on its website establishing the new, extended deadline for the affected applicants. HUD will also include the fact of the extension in the program's Notice of Funding Awards required to be published in the [Federal Register](#).

In determining whether to grant a request for an extension based on a presidentially-declared disaster, HUD will consider the totality of the circumstances including the date of an applicant's extension request (how closely it followed the basis for the extension), whether other applicants in the geographic area are similarly affected by the disaster, and how quickly power or services are restored to enable the applicant to submit its application.

**PLEASE NOTE:** Busy servers, slow processing, or large file sizes, improper registration or password issues are not valid circumstances to extend the deadline dates or the grace period.

### **1. Amending or Resubmitting an Application.**

Before the submission deadline, you may amend a validated application through Grants.gov by resubmitting a revised application containing the new or changed material. The resubmitted application must be received and validated by Grants.gov by the applicable deadline.

If HUD receives an original and a revised application for a single proposal, HUD will evaluate only the last submission received by Grants.gov before the deadline.

### **2. Grace Period for Grants.gov Submissions.**

If your application is received by Grants.gov before the deadline, but is rejected with errors, you have a grace period of 24 hours after the application deadline to submit a corrected, received, and validated application through Grants.gov. The date and time stamp on the Grants.gov system determines the application receipt time. Any application submitted during the grace period not received and validated by Grants.gov will not be considered for funding. There is no grace period for paper applications.

### **3. Late Applications.**

An application received after the NOFA deadline date that does not meet the Grace Period requirements will be marked late and will not be received by HUD for funding consideration. Improper or expired registration and password issues are not causes that allow HUD to accept applications after the deadline.

### **4. Corrections to Deficient Applications.**

HUD will not consider information from applicants after the application deadline. HUD may contact the applicant to clarify other items in its application. HUD will uniformly notify applicants of each curable deficiency. A curable deficiency is an error or oversight that if **corrected** it would not alter, in a positive or negative fashion, the review and rating of the

application. See curable deficiency in definitions section. Examples of curable (correctable) deficiencies include inconsistencies in the funding request and failure to submit required certifications. These examples are non-exhaustive.

When HUD identifies a curable deficiency, HUD will notify the authorized representative. The email is the official notification of a curable deficiency. Each applicant must provide accurate email addresses for receipt of these notifications and must monitor their email accounts to determine whether a deficiency notification has been received. The applicant must carefully review the request for cure of deficiency and must provide the response in accordance with the instructions contained in the deficiency notification.

Applicants must email corrections of curable deficiencies to [applicationsupport@hud.gov](mailto:applicationsupport@hud.gov) within the time limits specified in the notification. The time allowed to correct deficiencies will not exceed 14 calendar days or be less than 48 hours from the date of the email notification. The start of the cure period will be the date stamp on the email sent from HUD. If the deficiency cure deadline date falls on a Saturday, Sunday, Federal holiday, or on a day when HUD's Headquarters are closed, then the applicant's correction must be received on the next business day HUD Headquarters offices in Washington, DC are open.

The subject line of the email sent to [applicationsupport@hud.gov](mailto:applicationsupport@hud.gov) must state: **Technical Cure** and include the Grants.gov application tracking number (e.g., Subject: Technical Cure - GRANT123456). If this information is not included, HUD cannot match the response with the application under review and the application may be rejected due to the deficiency. This only applies to certain programs and responses should be sent to the NOFA specific program.

Corrections to a paper application must be sent in accordance with and to the address indicated in the notification of deficiency. HUD will treat a paper application submitted in accordance with a waiver of electronic application containing the wrong DUNS number as having a curable deficiency. Failure to correct the deficiency and meet the requirement to have a DUNS number and active registration in SAM will render the application ineligible for funding.

**5. Authoritative Versions of HUD NOFAs.** The version of these NOFAs as posted on Grants.gov are the official documents HUD uses to solicit applications.

#### **E. Intergovernmental Review.**

This program is not subject to Executive Order 12372, Intergovernmental Review of Federal Programs.

#### **F. Funding Restrictions.**

##### **1. Statutory Time Limits.**

a. Required Obligation Date. Funds appropriated for the Choice Neighborhoods program for FY2018 must be obligated by HUD on or before September 30, 2020. HUD will make sure to

comply with obligation requirements for funds appropriated for the Choice Neighborhoods program. Any funds that are not obligated by their respective dates will be recaptured by the Treasury, and thereafter will not be available for obligation for any purpose.

b. **Required Expenditure Date.** In accordance with 31 U.S.C. § 1552, all FY2018 Choice Neighborhoods funds expire on September 30, 2025. Grantees must also comply with expenditure dates established for any other funding included in the grant award. Any funds that are not expended by that date will be cancelled and recaptured by the Treasury, and thereafter will not be available for obligation or expenditure for any purpose. HUD reserves the right, however, to require an earlier expenditure deadline under a Grant Agreement.

## **2. Ineligible Activities.**

a. Choice Neighborhoods funds cannot be used to pay for any activities carried out on or before the date of the letter announcing the award of the Choice Neighborhoods grant.

b. Choice Neighborhoods funds cannot be used to pay for the cost of Choice Neighborhoods application preparation.

c. Funds may not be used for construction or rehabilitation of a K-12 school building or a higher educational institution.

d. Not more than 15 percent of funds may be used for Supportive Services.

e. Not more than 15 percent of funds may be used for Critical Community Improvements.

**3. Grant Sizing Methodology.** HUD has established the following methodology for the purposes of establishing the maximum amount of Choice Neighborhoods Implementation Grant funding that you may request. An applicant may request the lesser of \$30,000,000 or the amount calculated in accordance with the methodology below. The formula calculates a development cost for the replacement housing units to be developed in the Transformation Plan with grant funds and allows for additional funding for non-development activities.

a. To establish the replacement housing unit development cost, HUD will use the Total Development Cost limits (TDC Limit) in effect at the time this Choice Neighborhoods NOFA is published (currently posted on February 22, 2017 in accordance with PIH Notice 2011-38) as a proxy for the costs of all types of replacement housing units. Note: The TDC limit, as defined at 24 CFR 905.314, refers to the maximum amount of public housing capital assistance that HUD will approve for development of public housing. It applies only to the costs of development of public housing that are paid directly with HUD public housing funds; a PHA may exceed the TDC limit using non-public housing funds such as CDBG, HOME, low-income housing tax credit equity, etc.

(1) TDC definitions and limits in the regulations are summarized as follows:

(a) The total cost of development, which includes relocation costs, is limited to the sum of:

(i) Up to 100 percent of HUD's published TDC limits for the costs of demolition and new construction, multiplied by the number of public housing replacement units; and

(ii) Ninety percent of the TDC limits, multiplied by the number of public housing units after substantial rehabilitation and reconfiguration.

(b) The TDC limit for a project is made up of the following components:

(i) **Housing Cost Cap (HCC).** HUD's published limit on the use of public housing funds for the cost of constructing the public housing units, which includes unit hard costs, builder's overhead and profit, utilities from the street to the public housing project, finish landscaping, and a hard cost contingency. Estimates should take into consideration the Davis-Bacon minimum wage rate and other requirements as described in "Labor Standards," section III.C. of this NOFA.

(ii) **Community Renewal (CR).** The balance of funds remaining within the project's TDC limit after the housing construction costs described in (a) above are available to pay for other eligible costs, such as planning, administration, site acquisition, relocation, demolition of public housing units that will be replaced on the project site, interest and carrying charges, off-site facilities, community buildings and non-dwelling facilities, contingency allowance, insurance premiums, any initial operating deficit, on-site streets, on-site utilities, and all other development costs.

(c) **Demolition and Site Remediation Costs of Units Not Replaced On-site.** You may request an amount necessary for demolition and site remediation costs of units that will not be replaced on-site. This cost is in addition to (i.e., excluded from) the TDC/cost cap calculation above.

(d) **Extraordinary Site Costs.**

(i) You may request a reasonable amount to pay extraordinary site costs, which are construction costs related to unusual pre-existing site conditions that are incurred, or anticipated to be incurred. If such costs are significantly greater than those typically required for similar construction, are verified by an independent, certified engineer or architect, and are approved by HUD, they may be excluded from the TDC/cost cap calculation above. Extraordinary site costs may be incurred in the remediation and demolition of existing property, as well as in the development of new and rehabilitated units. Examples of such costs include, but are not limited to: abatement of extraordinary environmental site hazards; removal or replacement of extensive underground utility systems; extensive rock and soil removal and replacement; removal of hazardous underground tanks; work to address unusual site conditions such as slopes, terraces, water catchments, lakes, etc.; and work to address flood plain and other environmental remediation issues. Costs to abate asbestos and lead-based paint from structures are normal demolition costs. Extraordinary measures to remove lead-based paint that has leached into the soil would constitute an extraordinary site cost.

(ii) Extraordinary site costs must be justified and verified by a licensed engineer or architect who is not an employee of a PHA, the city or the applicant. The engineer or architect must provide his or her license number and state of registration. This certification must be included in the application and approved by HUD or else such costs will be subtracted from the grant amount.

**b. Funding for Non-Housing Activities.**

**(a) Supportive Services.** You may request an amount not to exceed 15 percent of the total Choice Neighborhoods grant to pay the costs of Supportive Services activities. These costs are in addition to, i.e., excluded from, the TDC/cost cap calculation above.

**(b) Critical Community Improvements.** You may request an amount not to exceed 15 percent of the total Choice Neighborhoods grant to pay the costs of non-replacement housing

capital costs as described in the definition for Critical Community Improvements (CCI).

#### **4. Cost Control Standards**

- a.** Hard development costs must be realistically developed using technically competent methodologies, including cost estimating services, and should be comparable to industry standards for the kind of construction to be performed in the proposed geographic area.
- b.** Cost estimates must represent an economically viable preliminary plan for designing, planning, and carrying out your proposed activities, in accordance with local costs of labor, materials, and services.
- c.** Projected soft costs must be reasonable and comparable to industry standards and in accordance with the applicable policy, statute and/or regulations.
- d.** HUD shall establish cost limits on eligible activities under this NOFA sufficient to provide for effective transformation programs.

**5. Grant Reduction or Recapture.** If you are selected for funding, and if you propose to make significant changes to your transformation plan, compared to what was presented in this application, HUD reserves the right to amend the award and reduce the amount or recapture the grant.

**6. Withdrawal of Grant Amounts.** In accordance with section 24(i) of the 1937 Act, if a grantee does not proceed within a reasonable timeframe, HUD reserves the right to withdraw any funds the grantee has not obligated under their award. HUD shall redistribute any withdrawn amounts to one or more other applicants eligible for Choice Neighborhoods assistance or to one or more other entities capable of proceeding expeditiously in the same locality in carrying out the Choice Neighborhoods plan of the original grantee.

#### **Indirect Cost Rate.**

Statutory or Regulatory Restrictions Apply

Funding under this NOFA may only be used for direct costs. Therefore, indirect costs are not permitted under this NOFA.

### **G. Other Submission Requirements.**

#### **1. Application Certifications and Assurances**

By signing the SF424 either through electronic submission or in paper copy submission (for those granted a waiver), applicant affirms certifications and assurances associated with the application are material representations of the facts upon which HUD will rely when making an award to the applicant. If it is later determined the signatory to the application submission knowingly made a false certification or assurance or did not have the authority to make a legally binding commitment for the applicant, the applicant may be subject to criminal prosecution, and HUD may terminate the award to the applicant organization or pursue other available remedies. Each applicant is responsible for including the correct certifications and assurances with its application submission, including those applicable to all applicants, those applicable only to federally-recognized Indian tribes, and those applicable to applicants other than

federally-recognized Indian tribes. All program-specific certifications and assurances are included in the program Instructions Download on Grants.gov.

## 2. Lead Based Paint Requirements

When providing housing assistance funding for purchase, lease, support services, operation, or work that may disturb painted surfaces, of pre-1978 housing, you must comply with the lead-based paint evaluation and hazard reduction requirements of HUD's lead-based paint rules (Lead Disclosure; and Lead Safe Housing (24 CFR part 35)), and EPA's lead-based paint rules (e.g., Repair, Renovation and Painting; Pre-Renovation Education; and Lead Training and Certification (40 CFR part 745)).

When providing education or counseling on buying or renting housing that may include pre-1978 housing, when required by regulation or policy, inform clients of their rights under the Lead Disclosure Rule (24 CFR part 35, subpart A), and, if the focus of the education or counseling is on rental or purchase of HUD-assisted pre-1978 housing, the Lead Safe Housing Rule (subparts B, R, and, as applicable, F - M).

## V. Application Review Information.

### A. Review Criteria.

#### 1. Rating Factors.

Applications, and Transformation Plans proposed in them, must respond to the rating factor criteria of the NOFA as the basis to be rated and ranked. Applicants must review and follow many documentation requirements provided in this Rating Factor Section and the instructions on application organization, content and submission provided in Section IV.B.

#### Scoring Summary

<b>Capacity</b>	Overall Project Leadership Capacity of the Lead Applicant	5
	Capacity of Neighborhood Implementation Entity	4
	Capacity of Housing Implementation Entity	6
	Capacity of People Implementation Entity	4
	Community Involvement	2
	subtotal	<b>21</b>

<b>Need</b>	Immediate Project Capital Needs	2
	Structural Deficiencies	2
	Design Deficiencies	2
	Poverty/ELI	2
	Long-term Vacancy or Substandard Homes	1
	Part I Violent Crime	2
	Need for Affordable Housing in the Community	1
	subtotal	<b>12</b>



<b>Strategy - Neighborhood</b>	Overall Neighborhood Transformation Strategy	3
	CCI Plan	3
	Public Safety Strategy	2
	Public Safety - BCJI/CBCR Grant	1
	subtotal	<b>9</b>

<b>Strategy - Housing</b>	Overall Housing Strategy	4
	Phasing and Mixed-income Development by Building	2
	Mixed-Income Development	3
	Property Management	1
	Design	3
	Land Use Approvals	1
	Financial Feasibility	2
	subtotal	<b>16</b>

<b>Strategy - People</b>	Resident Needs Survey and Results	1
	Supportive Services and Programs	4
	Case Management	3
	Supportive Services Sustainability	1
	Education - Early Learning	2
	Education - Schools	2
	Section 3 Plan	1
	subtotal	<b>14</b>

<b>Leverage</b>	Neighborhood - CDBG	2
	Neighborhood Investment	2
	Housing Leverage	4
	People Leverage	3
	subtotal	<b>11</b>

<b>Soundness of Approach</b>	Planning Process	5
	Community Engagement	2
	Anchor Institution Engagement	1

	Organizational Framework for Implementation	1
	Project Readiness	1
	Impact of the Transformation Plan	7
	subtotal	17

Preference Points	Promise Zones Designation	2
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<b>TOTAL</b>	<b>102</b>
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<b>A. CAPACITY</b>	<b>Maximum Points: 21</b>
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**1. Overall Project Leadership Capacity of the Lead Applicant** – 5 points. You, the Lead Applicant, must articulate and demonstrate that you have the capacity, qualifications, and experience to lead the implementation of a comprehensive neighborhood transformation plan which includes strategies to improve outcomes for Neighborhood, People and Housing, and is similar in scope and complexity to the Transformation Plan proposed in this grant application. This rating factor looks at the capacity of only the Lead Applicant. Describe the work your organization is engaged in and how this work relates to and makes you qualified to lead implementation of the proposed Transformation Plan. Articulate how your specific roles and responsibilities demonstrate successful experience as they relate to your role as Lead Applicant. In addition, you must provide one specific example of a comprehensive neighborhood transformation project for which you led the implementation. The example project must be substantially complete and have achieved measurable outcomes. The planning process leading up to this grant application is not an acceptable demonstration of capacity in this rating factor. Demonstrate this through narrative description, charts, and other documentation. Include relevant dates for the project in the description. Points will be awarded based on the extent of the relevant qualification, as well as the extent to which you demonstrate in your example how implementation of a comprehensive neighborhood transformation plan, worked with other stakeholders, and how those efforts led to positive, measurable outcomes. One point will be awarded if the application demonstrates you effectively secured, leveraged, and coordinated multiple funding streams from private and public sources as part of the effort (i.e. identify all major funding sources and amounts).

**2. Capacity of Neighborhood Implementation Entity** – 4 points. You must articulate and demonstrate why the Neighborhood Implementation Entity is qualified to implement the neighborhood component of the proposed Transformation Plan. This rating factor looks only at the capacity of the Neighborhood Implementation Entity. Describe the organization, the work it is engaged in, and how this work relates to and makes them qualified to be the Neighborhood Implementation Entity. In addition, you must provide one example of neighborhood-level planning, coordination, and implementation of activities in which the Neighborhood Implementation Entity directly undertook substantial leadership activities or had a leadership role in a coordinating council, board or equivalent entity which was empowered through a substantive community process to affect neighborhood transformation and revitalization. Include relevant dates for the project in your description. The example project must be substantially complete and have achieved measurable outcomes. Points will be awarded based on the extent of the

Neighborhood Implementation Entity's qualifications, role, and relevant experience, as well as the extent to which the application demonstrates that the Neighborhood Implementation Entity led the implementation of a neighborhood transformation plan which effectively and substantially contributed to moving a neighborhood of distress toward a neighborhood of opportunity. You may demonstrate this by showing that private capital has begun to be reinvested back into the neighborhood and key amenities are available, describing how the entity led the development of a shared plan and outcomes with other participating parties, and the improvement of a range of neighborhood assets and sustained these improvements over time. One point will be earned by demonstrating that it effectively secured and integrated a range of public and private funding sources in support of neighborhood planning, coordination, and implementation activities (i.e. identify all major funding sources and amounts). You may respond to these rating factors through narrative description, charts, and other documentation. In accordance with section V.B.1 Past Performance, HUD will also consider the past performance of the Neighborhood Implementation Entity.

**3. Capacity of Housing Implementation Entity – 6 points.** Demonstrate that the Housing Implementation Entity has effectively implemented mixed-income housing activities, including affordable and market rate housing, comparable in scope and complexity to the Housing component of your proposed Transformation Plan that have resulted in positive outcomes aligned with the Housing goal of Choice Neighborhoods. This rating factor looks only at the capacity of the Housing Implementation Entity. Please provide background on the organization articulating why it is best suited to be a Housing Implementation Entity. Demonstrate their track record with the development of affordable housing, mixed-income housing, and other large-scale redevelopments with programs such as HOPE VI and Choice Neighborhoods. Also, provide a detailed example of completed, comparable housing development project in which the Housing Implementation Entity had primary responsibility for implementing day-to-day development (including securing financing and providing completion and long-term operating guarantees) and performing ongoing asset management activities. If the Housing Implementation Entity is a joint venture, provide one example for each member that is representative of its role in the Housing component of this Transformation Plan. HUD will weigh the points based on the proportion of responsibility each member has (e.g. if one member of the joint venture will be responsible for most of the housing, the example demonstrating that entity's capacity will carry more weight in assigning points under this rating factor).

The Housing Implementation Entity's role in each example must be identified. Points will be awarded based on relevant experience and the extent to which the application demonstrates that the Housing Implementation Entity effectively developed, newly constructed, rehabilitated, and/or acquired, high-quality, energy efficient, accessible, housing that resulted in significant improvements in the quality, affordability, and income mix of housing in a neighborhood, and that it effectively managed the units either on its own or through a property management firm it directed. One point will be earned by demonstrating that the organization effectively secured and leveraged significant funding streams from a range of public and private sources (i.e. identify all major sources and amounts of financing). If the project described in an example is still underway, zero points will be awarded. The application must also include the most recent filing of the Previous Participation Certification form (HUD-2530) from the Housing Implementation Entity, if applicable. If HUD has flagged the Housing Implementation Entity on the HUD-2530, the application will earn zero points for this rating and, if severe, HUD reserves the right not to fund

the application. In accordance with section V.B.1 Past Performance, HUD will also consider the past performance of the Housing Implementation Entity.

**4. Capacity of People Implementation Entity – 4 points.** Demonstrate that the People Implementation Entity is qualified to implement the People component of the proposed Transformation Plan. This rating factor looks only at the capacity of the People Implementation Entity. Describe the organization, the work it is engaged in, and experience in implementing supportive services coordination and program design activities comparable in scope to the People component of your proposed Transformation Plan that have resulted in positive outcomes aligned with the People goal of Choice Neighborhoods. Demonstrate the organization's experience with service provision and providing case management and/or service coordination. Provide one example of a comparable supportive services coordination initiatives in which the People Implementation Entity had primary responsibility for implementing day-to-day services coordination and program design. The example project must be substantially complete and have achieved measurable outcomes.

Identify the People Implementation Entity's role in the initiative and include achievements in the areas described below. Demonstrate the entity's capacity through narrative description, charts, and other documentation. Points will be awarded based on their relevant experience and the extent to which the application demonstrates that the People Implementation Entity has effectively provided case management; coordinated supportive services from a diverse set of partner organizations; effectively improved resident well-being and/or quality of life across targeted populations (please identify the populations served) for key indicators in response to particular needs that were identified, such as access to prenatal health care, number of children enrolled in effective early learning programs, or improvements in employment rates; and sustained successful service strategies and/or expanded them over time. One point will be earned by demonstrating how the People Implementation Entity effectively secured and integrated a range of public and private funding sources through leverage (i.e. identify all major funding sources and amounts). In accordance with section V.B.1 Past Performance, HUD will also consider the past performance of the People Implementation Entity.

**5. Overall Community Involvement – 2 points.** Using only the examples of prior experience provided above, provide a detailed description of how the entities actively engaged the community in planning process through implementation, as well as your team's role in developing the plans implemented. You may respond to this rating factor through narrative description, charts, and other documentation. HUD will evaluate your application based on the extent to which it demonstrates that you and the Principal Team Member(s) effectively promoted the community in driving project planning and implementation, including public and/or assisted housing residents, community and faith-based groups, local businesses, and organizations that are broadly representative of resident needs for each of the Housing, People, and Neighborhood examples.

**6. References.** Provide one reference for each example identified throughout this Capacity section. You must, therefore, provide one reference for the Lead Applicant's experience leading comprehensive neighborhood revitalization efforts and one reference the Lead Applicant's, the Co-Applicant's or the Principal Team Member's experience implementing the Housing, People, and Neighborhood activities. Each reference should be a significant financial funder, local governmental official, or resident or community organization directly involved in the project. Each reference should include a contact name and title, organization, address, phone number and

email address so that HUD may verify the information you provided. To receive full points in each of the above Capacity rating factors, your references, if contacted, must be able to affirm the information you provided. Please provide only a list of references as described above. Letters of support will not be accepted as references.

## B. NEED

Maximum Points: 12

**1. Severe Physical Distress of Target Public and/or Assisted Housing.** HUD will evaluate the extent of the severe physical distress of the public and/or assisted housing project(s) that are proposed for redevelopment as part of the Choice Neighborhoods Implementation Grant. You will receive points for the following subfactors, as indicated.

(a) **Immediate Project Capital Needs** – 2 points. An application will be evaluated based on the estimated cost of immediate project capital needs as determined by a Physical Needs Assessment (PNA, as defined in section I.A.4) that has been conducted within the last three years for the target public and/or assisted housing project(s). You must provide a copy of the PNA's Year 1 capital needs replacement schedule and the PNA's executive summary. The executive summary must be dated and on the letterhead of the entity that conducted it. It must provide a narrative explanation of the replacement needs and costs noted in Year 1 of the housing project's PNA replacement schedule (not a multi-year lifecycle projection) for the entirety of the target housing project(s). If the PNA was completed more than one year prior to the publication date of this NOFA, you must also include an update by the project's owner indicating which improvements identified in the PNA have been completed. HUD will then calculate the per unit cost as a percentage of the applicable Total Development Cost limit (TDC Limit), as defined at 24 CFR 905.314, in effect at the time this NOFA is published (currently posted on February 22, 2017 in accordance with PIH Notice 2011-38), for a two-bedroom walkup unit. If this application is for more than one public and/or assisted housing project, a PNA excerpt must be submitted for each site and HUD will calculate a weighted average in order to award points. If the targeted units are public housing and HUD has already approved a Section 18 demolition of the targeted units, you will receive full points if you submit a copy of HUD's letter approving the demolition. If the targeted units are Indian Housing that have been demolished, you will receive full points if you submit a copy of the written notification of demolition provided to HUD in accordance with 24 CFR 1000.134. Points will be awarded based on the following table:

Estimated Rehabilitation Needs as Percent of TDC	Points Awarded
At least 60 percent	2
Between 35.00 and 59.99 percent	1
Less than 35 percent	0

(b) **Structural Deficiencies** – 2 points. To earn full points, the application must demonstrate significant deficiencies in the structural elements, building systems, and on-site infrastructure of the targeted public and/or assisted housing units such that significant rehabilitation or demolition is required. Examples of structural elements include roofs, foundations, and structural walls. Building systems include electrical, plumbing, heating and cooling, and mechanical systems.

On-site infrastructure includes site work, sewer and storm drain laterals, or other on-site utilities. If the targeted units are public housing and HUD has already approved demolition of the targeted units, you will receive full points if you submit a copy of HUD's letter approving the demolition. If the targeted units are Indian Housing that have been demolished, you will receive full points if you submit a copy of the written notification of demolition provided to HUD in accordance with 24 CFR 1000.134. If this application is for more than one public and/or assisted housing project, descriptions must be submitted for each site and HUD will consider documentation provided for all properties.

Provide a letter in your attachments signed by a registered engineer or architect and including a narrative description. It may be supplemented by physical inspection reports or pictures. (The Certification of Severe Physical Distress submitted to satisfy the Eligible Target Housing requirement is not sufficient to earn points for this rating factor, though it may be signed by the same person that signs the letter required for this rating factor). The letter must be based on a recent physical inspection and dated no more than 18 months prior to the publication of this NOFA.

Fewer points may be awarded for descriptions that are inadequate and/or demonstrate less severe distress. Zero points will be awarded if the documentation in your attachments is not in the format required (e.g., not a letter signed by a registered architect or engineer), does not demonstrate severe distress, the deficiencies are cosmetic or require routine repair/maintenance, or does not provide adequate information to make HUD's rating of this factor possible.

(c) **Design Deficiencies** – 2 points. Points will be awarded based on the extent to which the application demonstrates that there are fundamental design deficiencies, of a type and character that require substantial rehabilitation or reconstruction to fully address, related to: (a) substantially inappropriate building design or site layout when compared to the surrounding neighborhood which may include inappropriate density; (b) inadequate room size and/or unit configurations to meet the needs of existing residents; (c) lack of defensible space related to building layout and orientation; (d) disproportionately high and adverse environmental health effects associated with ongoing residency; (e) inaccessibility for persons with disabilities with regard to individual units (i.e. less than 5 percent of units are accessible), entrances/entryways, and common areas; and (f) significant utility expenses (at least 30 percent higher than similar properties) caused by energy conservation deficiencies that may be documented by an energy audit. You may demonstrate this in your application through narrative description in the exhibits and additional physical inspection information, letters from relevant oversight agencies, and/or pictures in the attachments section. If this application is for more than one public and/or assisted housing project, descriptions should be submitted for each site and HUD will consider documentation provided for all properties. In the target housing site is already demolished, provide narrative related to design deficiencies at the time of demolition.

(i) Two points will be awarded to applications that demonstrate fundamental design deficiencies, of a type and character that require substantial rehabilitation or reconstruction to fully address, in 3 or more of these deficiencies.

(ii) One point will be awarded to applications that address fewer than 3 items, demonstrate less severe distress, and/or for responses that are inadequate.

(iii) Zero points will be awarded to applications that do not address any of these items, does not demonstrate distress, or does not address this subfactor to an extent that makes HUD's rating

of this subfactor possible.

**2. Severe Distress of the Target Neighborhood.** Choice Neighborhoods is intended to be a tool to help communities turn around the most distressed neighborhoods. HUD will evaluate the level of this neighborhood-wide distress by examining several factors: poverty, vacancy rates, and crime rates. You will receive points by addressing the following separate factors, as indicated.

(a) **Poverty/ELI Rate** – 2 points. Points will be awarded based on the concentration of households in poverty or with extremely low incomes (whichever is greater) residing within the target neighborhood. HUD will use the same data from the mapping tool as used for the Eligible Neighborhood requirement to assign points for this factor.

Concentration of Households in Poverty or with Extremely Low Incomes	Points Awarded
40.00 percent and above	2
Between 30.00 and 39.99 percent	1
Below 30.00 percent	0

(b) **Long-term Vacancy or Substandard Homes** – 1 point. An application will be evaluated based on the current rate of long-term vacant properties or substandard homes within the target neighborhood. Only applicants targeting Indian housing may be evaluated based on substandard homes.

(i) Long-term vacancy: You will earn points for the higher of either the rate of vacant housing or the ratio of vacant housing in the neighborhood to the county/parish in accordance with the table below. HUD will use data from the mapping tool to determine the vacancy rate for this scoring criteria and the Eligible Neighborhood requirement.

Current Long-term Vacancy Rate in the Target Neighborhood	Current Long-Term Vacancy Rate in the Target Neighborhood is X times the County/Parish	Points Awarded
14.00 percent and above	4.00 and above	1
Below 14.00 percent	Less than 4.00	0

(ii) Substandard Homes: Alternatively, applications targeting Indian housing can be evaluated based on the percentage of occupied housing units lacking complete plumbing facilities, as indicated by the most recent data from the American Community Survey (ACS) for your neighborhood. If the rate is 8.00 percent or above, the application will earn 1 point. If the rate less than 8.00 percent, the application will earn 0 points. ACS data from Census tracts that cover the majority of the neighborhood can be used to approximate neighborhood-level data (please indicate tracts). In your attachments you must include a photocopy/printout of published data including the relevant full page or pages from the original source, such as a printed publication or website, and the source must be identifiable on the photocopy/printout itself, for example through

a header or footer identifying the publication or a website link.

(c) **Part I Violent Crime Rate** – 2 points. Points will be awarded based on the average rate of Part I violent crimes for the precinct/PSA in which the target housing is located for the three years 2015-2017 (measured as Part I violent crimes per 1,000 persons). You must submit data for each of the three years, and preferably break out the number of incidences for each of the four classifications of Part I violent crimes, in your attachments as a letter of certification from the local law enforcement agency or by providing a photocopy/print out of published local law enforcement data. If providing the latter, the photocopy/print out must include the relevant full page or pages from the original source, such as a printed publication or website, and the source must be identifiable on the photocopy/print out itself, for example through a header or footer that identifies the publication or a website link. You will earn points for the higher of the 3-year average for either the rate compared to the city/county/parish or the rate in accordance with the applicable table below. This rating factor does not apply to applicants who are tribal entities.

Applications targeting Indian housing will automatically be awarded full points and do not need to submit the crime documentation listed above.

Part I Violent Crime Rate: Crimes per 1,000 Residents in Precinct/PSA of Target Housing	Part I Violent Crime Rate of Precinct/PSA is X times the City/County/Parish*	Points Awarded
26.50 or more	2.50 or more	2
Between 20.00 and 26.49	Between 2.00 and 2.49	1
19.99 or less	Less than 2.00	0

\*In non-metropolitan areas, if the Precinct/PSA is coterminous with the County/Parish, the applicant may compare its Part I violent crime rate to that of the state.

You will receive 0 points if the data is not for the time period specified (calendar years 2015-2017), in the format required (e.g. shows each of the three years individually and indicates the number of incidents per 1,000 residents), or otherwise inadequate to make HUD's rating of this factor possible.

**3. Need for Affordable Housing in the Community** – 1 point. You will receive 1 point if the Choice Neighborhoods project is in a county where the shortage of housing affordable to very low-income (VLI) renter households (0 to 50 percent AMI) is greater than the national rate using the most currently available Census Data. HUD will provide this data at via the mapping tool at [www.hud.gov/cn](http://www.hud.gov/cn). The shortage rate is calculated as the number of VLI renter households divided by the number of rental units affordable and available to VLI households, where affordable and available equals units that: (1) have rents not exceeding 30 percent of 50 percent of AMI; and (2) are vacant or occupied by a VLI renter household. Where HUD and the Census Bureau have not provided this data, HUD may approve applicants to provide the most relevant source of locally available data to demonstrate a need for affordable housing. Locally gathered data should still reflect what households of given income levels are paying for rent.

## C. STRATEGY

Maximum Points: 39

**1. Neighborhood Narrative.** The Choice Neighborhoods program is intended to use investment in Housing, People, and Neighborhood as a catalyst for comprehensive neighborhood change. In



order to evaluate your overall Transformation Plan, HUD requires an understanding of the neighborhood you propose to improve. Provide a narrative of your neighborhood that is supplemented with maps and other documents in the attachments. The purpose of this section is to provide HUD with an overall understanding of the strengths and challenges in the neighborhood and to provide the foundation from which to evaluate the strategies proposed in your Transformation Plan. Each of the specific strategies should relate to the strengths and challenges identified in this section and describe how the selected strategy addresses the challenges identified.

*Neighborhood Data.* Please provide a quantitative description of the neighborhood. This should include:

- Demographic information (population, age, income, race, employment, etc.) in relation to the city and region;
- Crime rates in relation to the city and region;
- School(s) location, performance, enrollment numbers, enrollment policies/catchment areas, etc.;
- Housing stock information (other public/HUD-assisted/subsidized housing in the neighborhood, property values, age of housing, rental/homeownership rates, sales prices, rents, vacancy rates etc.);
- Vacant land, if applicable;
- Foreclosure rates; and
- Other information, as necessary.

For purposes of this NOFA, the data can be from secondary sources (e.g., Census, HUD's Inventory Management System/Public Housing Information Center, health department, school system, police department, etc.). Locally published data from city or regional plans and other sources may be used. Data may be provided in chart form or narrative. Sources should be identified.

*Neighborhood Description.* Please provide a narrative description of your neighborhood, which should include history, location, demographic composition and changes over time, economics, community assets, transit, educational opportunities, employment centers, organizations etc. Provide whatever you think will best provide HUD with a "snapshot" of your community. Describe the neighborhood's current status with regard to patterns of disinvestment, existing neighborhood assets, patterns of racial and ethnic concentration, patterns of concentration or integration of persons with disabilities, and patterns of poverty concentration. Please include descriptions of ongoing or recent revitalization activities and new investment that may be taking place in the neighborhood or on its periphery. Describe challenges that residents have in accessing job opportunities. Please describe the critical challenges facing the neighborhood. If there is an elementary, middle/junior high or high school in the neighborhood, describe the performance of the school. If the school is low-performing (as defined in the NOFA), explain whether the school is making significant improvements to programs, policies or personnel, such as one of the four rigorous interventions identified by the Department of Education's Title 1 School Improvement grant program. (Note: It is not anticipated that the applicant will undertake new studies or generate new data upon which to base the Neighborhood Description. The housing needs and geographic targeting provisions of the Consolidated Plan and data provided by

HUD and otherwise available to the jurisdiction for the Assessment of Fair Housing (AFH) should provide most of the information.)

*Housing Description and Relationship to Neighborhood.* Please describe the housing development(s) that is the subject of this application including age, condition, unit mix and population. Using your market analysis and other available data, please describe the housing in the neighborhood paying particular attention to the housing in the area immediately surrounding the housing development(s) you intend to revitalize. Also, include a description of the development's current impact on the surrounding community. Please describe the critical housing challenges facing the neighborhood.

*People Narrative.* Please briefly describe the demographics (population, age, income, race, employment, etc.) of the residents of the target housing development as well as the surrounding neighborhood. From other city or community documents or your own planning process, what human services and assets are in the neighborhood? What human services have been identified as needed by the community?

*Vision.* What is the long-term vision for the neighborhood? What changes do you want to occur in the neighborhood?

**2. NEIGHBORHOOD.** Applicants must provide detail about the Neighborhood component of the Transformation Plan. HUD will evaluate the application based on the extent it demonstrates a well-defined, sound and results-oriented plan to achieve the Neighborhood goals identified in the neighborhood narrative. The Neighborhood plan should serve as the framework of your overall Transformation Plan. It should relate to the key findings of your planning process, relevant data, and the strengths and challenges discussed in the neighborhood narrative. The Neighborhood plan should be the 'glue' that holds together the Housing and People strategies. It should also serve as the basis for the use of the Critical Community Improvements (CCI) funds available through this grant.

(a) **Overall Neighborhood Transformation Strategy** – 3 points. Please describe the neighborhood improvement strategies and activities planned as part of this Transformation Plan. What activities will be undertaken as part of the neighborhood investment? What strategies and activities will be undertaken by community partners that enhance the Choice Neighborhoods activities? How do these align with existing efforts or official designations (e.g. Promise Zone, Neighborhood Revitalization Strategy Area (NRSA), or Tax Increment Finance district)? How do these strategies relate to the needs and challenges identified in your neighborhood narrative? Describe how these strategies and activities leverage other stakeholders and funding. How do your strategies and activities address disinvestment, avoid or reduce the concentration of racial or ethnic minorities, reduce the concentration of poverty, and build upon neighborhood assets? In its evaluation of the Neighborhood Strategy, HUD will consider the extent to which the strategies and activities relate to the neighborhood needs identified in the neighborhood narrative, data provided, market analysis and the planning process and the extent to which you demonstrate that your plan will improve key measurable outcomes. You must identify the specific outcomes your plan will improve.

(b) **CCI Plan** – 3 points. Please describe the plan for using the CCI funds available through this grant. No more than five CCI projects will be accepted. Include a detailed explanation about each project and how it relates to and reinforces the Housing component of your Transformation Plan. How does each project relate to the needs and challenges identified in the neighborhood

narrative? How will these projects enhance the neighborhood, especially the area immediately surrounding the target housing site, and serve as a catalyst for continued investment in the community? Priority will be given to economic development projects that create jobs, new economic opportunities for residents, and/or bring new businesses to the neighborhood. This application must include a budget for each project that shows other sources of funding and partners. If this application is selected for grant award, HUD reserves the right to negotiate and approve the final overall plan as well as to approve each specific project.

(c) **Public Safety.** The public safety strategy should ensure that a comprehensive, community-based strategy will bring together criminal justice entities with other community groups and institutions to coordinate activities that improve key measurable outcomes for community safety. These activities should balance enforcement efforts targeting serious public safety concerns associated with Part I Violent Crimes, gang activity and illegal drugs with prevention, intervention and community building strategies. You are encouraged to consider evidence-based approaches with a demonstrated record of success decreasing Part I Violent Crimes, gang activity, and illegal drugs.

(i) **Public Safety Strategy** – 2 points. Points will be awarded based on the extent to which the application demonstrates a well-defined, sound and results-oriented public safety strategy as indicated by the evidence base and responsiveness to your residents' needs to achieve the priority outcomes. Describe specific activities that will be undertaken to address and prevent high Part I Violent Crimes, gang, and illegal drug activity in the target neighborhood through law enforcement, innovative police practices, re-entry initiatives, prosecution, adjudication, parole and probation, courts, and corrections. Describe how you are aligning with and building on existing public safety efforts in the community and describe the criminal justice and other community-based partnerships/resource commitments that have been established.

(ii) **Alignment with Byrne Criminal Justice Innovation/Innovations in Community Based Crime Reduction Grant** – 1 point. If your target neighborhood is also the focus area of a Byrne Criminal Justice Innovation or Innovations in Community Based Crime Reduction Grant funded through the Department of Justice, you may receive 1 point by describing the partnership you have with that grantee and how the public safety strategies are integrated and how they will be enhanced.

**3. HOUSING.** Applicants must provide a detailed description about the Housing component of the Transformation Plan. HUD will evaluate the application based on the extent to which the proposal demonstrates a well-defined, high-quality, sound plan to achieve the Housing goals defined in this NOFA and the Neighborhood Narrative. HUD anticipates that grant funds will serve as a catalyst to neighborhood revitalization, including rebuilding the neighborhood housing market, while at the same time assisting long-term residents to remain in the community. Grantees should develop mixed-income housing that serves families with a broad range of incomes within each building, to the maximum extent possible. Housing should be well-designed, energy efficient, sustainable and accessible. Housing must be financially viable and well-managed.

When rating the grant application, HUD will only consider housing to be rehabilitated or constructed by the Housing Implementation Entity and units to be replaced through the use of project-based vouchers awarded by the PHA through a competitive RFP to other developments.

Describe each phase of the Housing Plan, including the number and type of each unit (e.g. public housing, RAD, LITHC, PBV, affordable, unrestricted, etc.), bedrooms per unit, funding sources, building type (e.g. elevator, walk-up, row house, etc.), location for each phase, start and end dates for each phase, and, if the Housing Implementation Entity is a joint venture, which partner will lead each phase. All replacement housing must be included in this section of your application.

All other proposed housing development in which the Housing Implementation Entity does not have material control is excluded from consideration for the rating factors this section (though it may be included in the Neighborhood component of your Plan). Units that have been completed as of the date of NOFA publication are not included.

**(a) Overall Housing Strategy – 4 points.** Explain how the Housing Plan addresses the housing needs of residents of the target housing (including replacement units for households earning up to 80% AMI). Discuss how the plan serves neighborhood residents and renters you wish to attract across a broad range of incomes groups. Demonstrate the appropriateness of the plan in the context of the local housing market relative to the alternatives for the target housing that were considered and discuss why those options were not pursued. In the discussion, include the reasoning for determining such factors as:

- demolition and new construction versus rehabilitation of the target housing
- overall unit mix and bedroom mix
- if applicable, creating a joint venture and the division of responsibility among members
- if applicable, the use of Section 8 Project-based Vouchers (PBVs) developed by another entity without grant funding for replacement housing. Please also include a letter signed by the Executive Director of the PHA that will administer the vouchers indicating that the PHA has an existing PBV program and its commitment to dedicate PBVs as replacement housing for this project.
- locating replacement housing on the current site, elsewhere within the target neighborhood, and, if applicable, outside of the target neighborhood
- strategic acquisitions
- mix of rental and homeownership units
- relocation strategy in relation to the target housing redevelopment

**(b) Phasing and Mixed-Income Development by Building - 2 points.** Explain the rationale for the proposed phasing and unit mix by phase. How it is informed by market analysis and other information you described in the neighborhood narrative and available financing? To what extent does each building provide housing for households with a broad range of incomes? HUD will also consider the extent to which it is consistent with the overall housing vision and the goals of this NOFA.

**(c) Mixed-Income Development by Total Units – 3 points.** Grantees must develop housing available to households with a broad range of incomes. This includes housing that is available to households with moderate to middle-income as is needed to improve the housing market dynamics in the neighborhood as identified in your neighborhood narrative. HUD will evaluate your application based on the extent to which the Housing Plan contains units that are not replacement housing, and that will be available to households earning more than 60 percent of AMI. To earn points for this rating factor, at least 50 percent of the new or rehabbed units must be non-replacement housing. Points will be awarded in accordance with the table below based on

the percentage of units that will be available to households earning above 60 percent of AMI.

This can include units that have received financial assistance (including Choice Neighborhoods funding to build non-replacement affordable housing as defined in section I.A.3) to develop the unit, but will not receive direct, ongoing operating subsidy. If the Housing Plan contains 50 percent or more of public and/or assisted-housing units, the application will earn zero points.

Units Available to Households above 60% of AMI (Exclusive of Public or Assisted Housing) as a Percentage of Total Units in the Housing Plan	Points Awarded
More than 20 percent	3
Between 15.01 and 20.00 percent	2
Between 10.01 and 15.00 percent	1
Less than 10 percent	0

For example, an application proposes to develop a total of 300 units: 135 PBV/LIHTC units, 90 LIHTC-only (no PBVs attached) units, 25 affordable units partially financed with Choice Neighborhoods funding, and 50 unrestricted units. In this case, 45 percent (135/300) are replacement units. In accordance with the table, it earns full points since 25 percent (75/300) of the units will be available to households above 60 percent of AMI and are not replacement housing and are available to households earning more than 60 percent of AMI.

**(d) Property Management - 1 point.** Identify the proposed property manager for each phase. Describe their experience in managing projects such as number of units under management, experience with public and HUD-assisted housing management, mixed-income developments, and LIHTC certifications and monitoring. Provide any additional relevant information regarding managing housing of a type similar to that proposed. Describe the property management's relationship to the Housing Implementation Entity or any other Principal Team Members. How will property management staff work with residents and case management staff to ensure housing stability? If applicable, also provide the most recent Previous Participation Certification (HUD-2530). If there is a recently has been a 2530 flag, Choice Neighborhoods will rely on the opinion of HUD's Office Multifamily Housing and the Department Enforcement Center as to the suitability of the management plan and company. (This does not apply to PHAs or their instrumentalities that do not manage multifamily assisted housing.) HUD reserves the right to require a different management company if this grant application is funded and there are significant 2530 flags.

**(e) Design - 3 points.** HUD is seeking excellence in design. The proposed site plan, new units, and other buildings must be designed to enrich the surrounding neighborhood and promote mixed-income, mixed-use communities. High quality residential and mixed-use architecture should be incorporated into the new neighborhood. Subsidized, LIHTC and unrestricted or market rate housing should be indistinguishable from each other in appearance and amenities. HUD expects quality, energy-efficient amenities found in newly developed and renovated housing in the community. Housing, community facilities, recreation and economic development space must be well integrated and accessible to persons with disabilities and the elderly. Submit site plans,

schematic drawings, building sections and elevations, and pictures of the adjoining neighborhood in the attachments to support the narrative to fully respond to all elements to receive full points. The application should demonstrate the following elements:

(i) The plan incorporates architectural character, design elements and amenities into the revitalized homes that will attract income diversity and enable the housing to enrich the neighborhood and appeal to intended market segments including buildings to harmonize in scale with people, streets, outdoor spaces, and surrounding structures;

(ii) Unit and room sizes should be adequate for and accommodate contemporary families, incorporating sufficient storage for family needs;

(iii) A compact, pedestrian-friendly and mixed-use neighborhood through the use of an interconnected network of sidewalks, streets, and bike routes providing connections to public transportation, retail, parks and open space;

(iv) Sidewalks should be buffered from adjacent streets through the use of a greenway with shade trees and crosswalks should be provided to alert drivers to pedestrian and bike activity;

(v) Opportunities for recreation and appropriate settings for community gathering spaces;

(vi) Defensible space and “eyes on the street” with building entrances fronting on the street and housing overlooking common areas and parks, including clearly defined public and private spaces that have appropriate lighting, helping the community watch over itself and providing a sense of safety;

(vii) Landscape elements that are appropriate to each site’s soils and microclimate and provide shade trees for streets and parking; and

(viii) Stormwater management practices such as green roofs, rain gardens, pervious surfaces, bioswales and natural vegetation.

**(f) Land Use Approvals** – 1 point. You will receive 1 point if your application includes a certification that all required discretionary land use approvals (including zoning) for the Housing plan, other than any required design review, have been secured for the developed and undeveloped land. Building permits are not considered part of land use approvals. All applicants, including local governments, must include a certification from the appropriate local official (i.e., that has the necessary authority) in your attachments.

**(g) Financial Feasibility** - 2 points. HUD will review both the development sources and uses for each individual phase as well as the leverage commitment letters and evaluate the extent to which they demonstrate that the Housing plan is sound and financially feasible and can be completed within the grant term. HUD expects Choice Neighborhoods funds to be leveraged to the greatest extent possible with private first mortgage debt to support the development of housing that is replacement, affordable and market rate. Applications that do not leverage any “at risk funding” will receive 0 points for this factor.

**4. PEOPLE.** Applicants must provide a detailed description of the People component of the Transformation Plan. This component aims to improve outcomes of households living in the target development(s), related to employment and income, health, and children’s education. The People Plan should be developed primarily based on the needs of the residents of the targeted

housing site(s) and should be responsive to the results of the household needs assessment. If the target housing was demolished five or more years ago, please explain and justify the target population for your proposed People strategy as part of your responses to this rating factor. If this application is selected for grant award, HUD reserves the right to negotiate and approve the target population for services funded by the grant. If other residents in the neighborhood will also be served by the strategies identified in the People plan, please explain how the strategies are responsive to the neighborhood narrative. HUD will evaluate the People plan based on the extent to which you demonstrate a well-defined, sound and results-oriented plan.

Your plan must address the following priority outcomes, and you may choose to address additional outcomes and associated metrics (if any) in the areas of health, education, and employment that have been identified as a priority in the needs assessment and/or neighborhood narrative. You do not need to address additional outcomes and associated metrics to receive full points for this rating factor. If this application is selected for grant award, HUD reserves the right to negotiate and approve the final People plan.

### **Health, Education, and Economic Self-Sufficiency Outcomes and Metrics**

<b>Outcome</b>	<b>Metrics</b>
1. Children, youth, and adults that are physically and mentally healthy	<ul style="list-style-type: none"> <li>• Number and percentage of target residents who have a place of healthcare where they regularly go, other than an emergency room, when they are sick or need advice about their health</li> <li>• Number and percentage of target residents who have health insurance</li> </ul>
2. Children enter Kindergarten ready to learn	<ul style="list-style-type: none"> <li>• Number and percentage of target resident children, from birth to kindergarten entry, participating in center-based or formal home-based early learning settings or programs</li> <li>• Number and percentage of target resident children in kindergarten who demonstrate at the beginning of the program or school year age-appropriate functioning across multiple domains of early learning as determined using developmentally appropriate early learning measures</li> <li>• Number and percentage of target resident students at or above grade level according to state mathematics and English language arts assessments in at least the grades required by the ESEA (3rd through 8th and once in high school)</li> <li>• Number and percentage of target resident students who graduate from high school</li> </ul>
3. Children are proficient in core academic subjects	
4. Youth, including youth with disabilities, graduate from high school college-and career-ready	
5. Households are economically stable and self-sufficient	<ul style="list-style-type: none"> <li>• Number and percentage of target residents between the ages of 18-64 years with wage income.</li> </ul>

	<ul style="list-style-type: none"> <li>• Average annual income of target households (excluding those households who cannot work due to being elderly or disabled)</li> </ul>
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(a) **Resident Needs Assessment** – 1 point. You must demonstrate that a comprehensive resident needs survey has been completed as of the application deadline, which informs the People strategy proposed in your application and case management activities. All households of the public and/or assisted housing must have the opportunity to complete a written or oral survey as part of the resident needs assessment. The response rate must be at least 51 percent of all public and/or assisted households targeted for this grant in order to earn the point. In detailing the results of your resident needs survey, please provide numbers and percentages for the following:

- demographics of residents in the target public and/or assisted housing;
- key data in the areas of health, education, and employment of affected residents across all age groups, including those with unique circumstances (e.g. elderly or disabled), as relevant to the target development(s) and neighborhood. You should report on the “Health, Education, and Economic Self-Sufficiency Outcomes and Metrics” as part of the resident needs survey results description; and
- resident satisfaction with the quality and accessibility of existing services and resident preferences for improved and new services.

(b) **Supportive Services and Programs** – 4 points. Describe the supportive services and programs that will be administered in coordination with effective case management to achieve the employment and health outcomes identified in the table above (see the “Health, Education, and Economic Self-Sufficiency and Metrics” table). Use the table format below for each component of your People Plan:

**Table: People Strategy and Expected Results Related to Economic Self-Sufficiency and Health by Final Year of the Grant**

<b>Impact Statement and Expected Outcome(s)</b>	Provide the desired outcome (number and percentage) by the final year of the grant from the Health, Education, and Economic Self-Sufficiency Outcomes and Metrics table above.
<b>Needs Assessment Baseline</b>	State the baseline result (number and percentage) for each metric as identified in the resident needs assessment.
<b>Strategy</b>	Provide a brief description of the strategies and services that will be used to achieve this end of grant outcome. Describe how these strategies and services directly address the need(s) identified in the resident needs assessment. Describe how services and strategies will be coordinated between partners. Describe how you will ensure services will be provided to the targeted housing residents, with a particular emphasis on how you will ensure these residents receive priority for any leveraged



	positions or “slots” in programs.
<b>Residents Served</b>	Provide the number and percentage of target public and/or assisted housing residents to be served by each strategy/service. If additional neighborhood residents are to be served, provide the number and percentage of additional neighborhood residents to be served by each strategy/service as applicable.
<b>Service Provider</b>	State the name and role of the service provider(s) contributing to this outcome.
<b>Resource Commitment</b>	Identify the Choice Neighborhoods funds and major leverage commitments dedicated to the strategies. Describe how you are leveraging and building on existing high-quality services and programs that are already in the neighborhood. Describe how these commitments directly address the needs identified in the resident needs assessment and/or neighborhood narrative. Finally, provide a summary table detailing the leveraged positions or “slots” for targeted housing residents in job training/employment and health programs. If slots are also leveraged for additional neighborhood residents, include a separate column in the summary table for these slots.

**(c) Case Management** – 3 points. HUD expects case management services to be provided to all residents of the targeted housing development(s) before and after revitalization. Case management must (1) ensure the successful relocation of original residents, if applicable; (2) ensure that all original residents understand their choice of housing options and are prepared to return to the revitalized site or successfully relocate permanently; and (3) ensure that residents are working toward their self-sufficiency and quality of life goals. Describe how the proposed case management approach will achieve these objectives. Explain how the case management approach will serve as a foundation for the People Plan and ensure that residents of the targeted housing development(s) are aware of and will be the primary beneficiaries of the People Plan. Finally, provide anticipated client-to-staff ratios among your case management provider(s).

**(d) Supportive Services Sustainability** – 1 point. The sustainability of the supportive services strategy is important to attaining long-term outcomes that improve resident quality of life and avoiding abrupt cessation of key services at the end of the grant period. Describe the plan to ensure that effective services are offered after the term of the grant. Identify any financing already committed to assure future services. If no commitments are in place, describe the plan to secure future commitments and/or any necessary match funds by the final year of the grant.

**(e) Education Strategy.** Your Education strategy should ensure that all children birth through 18 years old living in the target HUD-assisted housing before and after redevelopment will have access to high-quality education programs and services so that children enter kindergarten ready to learn, are proficient in core academic subjects, and graduate college- and career-ready. Please refer to section III.3.C.3 for the Program Requirements related to Early Learning Programs and School-Based and Out-of-School Education programs. HUD will evaluate your application based on the extent to which you demonstrate a well-defined, sound and results-oriented strategy to achieve the priority Education outcomes (see the “Health, Education, and Economic Self-Sufficiency Outcomes and Metrics” table above), which addresses all of the criteria in each of the

following rating factors. You will be evaluated in part in terms of how successful your strategy will be at improving the priority Education outcomes in the table above.

**(1) Early Learning – 2 points.** You should:

- i. Describe the coordinated set of activities that you and your partners will undertake to ensure that children living in the target HUD-assisted housing will enter kindergarten ready to learn. Describe how you will enroll, track and support the attendance of children from birth to kindergarten in high-quality, evidence-based early learning programs as defined in section III.3.C.3. If a substantial number of young children are not participating in early learning programs, please explain why participation is low and how your proposed activities will increase participation to get to 65 percent. Explain how you or your Principal Education Partner will coordinate and share information across multiple partners to reach your early learning goals; and
- ii. Identify the baseline and the projected results by the final year of the grant for the priority outcome that children enter kindergarten ready to learn (see “Health, Education, and Economic Self-Sufficiency Outcome and Metrics” table above). If your baseline information does not include all children in kindergarten living in the target housing, please describe how you will access this information for all the children in this age group, such as whether you will develop a data-sharing agreement with the school system and the specific information that the agreement will permit to be shared.

**(2) School-Aged Children – 2 points.** You should:

- i. Describe the coordinated set of activities that you and your partners will undertake to increase the number and percentage of school-aged children living in the target HUD-assisted housing who are proficient in core academic subjects and are graduating from high school college- and career-ready. If you choose to focus on a neighborhood school, please state how many children living in the target housing attend the school. If the school is low-performing, please describe the school improvement strategies currently underway. Explain how you will enroll, track and support the attendance of school-aged children in high-quality School-Based or Out-of-School Education programs as defined in section III.3.C.3 of this NOFA. Explain how you or your Principal Education Partner will coordinate and share information across multiple partners to reach your education goals for school-aged children; and
- ii. Identify the baseline and the projected results by the final year of the grant for the priority outcomes that children are proficient in core academic subjects and graduate from high school college- and career-ready (see “Health, Education, and Economic Self-Sufficiency Outcome and Metrics” table above). Please include the total number of children in the grades that are tested currently living in the target housing. If your baseline information does not include all such children living in the target housing, please describe how you will access this information for all children in this age group, such as whether you will develop a data-sharing agreement with the school system and other youth-serving partners and the specific information that the agreement will permit to be shared.

**(f) Section 3 Plan - 1 point.** One point will be awarded if the application demonstrates a feasible plan to direct training, employment and contracting opportunities generated by the expenditure of covered financial assistance (this grant award) to Section 3 residents and Section 3 business entities. To earn the point, the application must demonstrate that the Section 3 Plan addresses the items listed below in paragraphs (i)-(vii).

- i. Types and amounts of employment, training, and contracting opportunities to be generated as a result of proposed grant activities;
- ii. Specific actions that will be taken to ensure that low- and very low-income persons and the business entities that substantially employ these persons will be given priority consideration for employment, training, and contracting opportunities in accordance with 24 CFR part 135.34 and part 135.36;
- iii. Criteria to be used for certifying eligibility of Section 3 residents and business entities;
- iv. Process to be used for notifying Section 3 residents and business entities about the availability of training, employment, and contracting opportunities;
- v. Methodology to be used for monitoring developers/contractors and subcontractors that are awarded covered contracts to ensure their compliance with the requirements of Section 3;
- vi. Strategies for meeting the Section 3 minimum numerical goals for employment and contracting opportunities found at 24 CFR part 135.30; and
- vii. Contact information and qualifications for staff persons that will be responsible for the day-to-day implementation of Section 3.

#### D. LEVERAGE

Maximum Points: 11

HUD seeks to fund Choice Neighborhoods projects that leverage the maximum amount of other funds in support of the proposed Transformation Plan. Other stakeholders who are committed to improving the community and who can provide significant financial assistance to the transformation effort, both for match and leverage, must be actively engaged. To encourage grantees to exceed the five percent match requirement, there are separate rating factors related to the leverage generated for each component of the plan (e.g. Housing, People, and Neighborhood). Applicants must follow these requirements in compiling and documenting their leverage resources for purposes of the NOFA rating factors. Otherwise, it may not be possible for HUD to count the commitment at the level claimed.

##### 1. General Leverage Documentation Requirements.

**(a) Firmly Committed.** All resources for leverage must be firmly committed as of the application deadline date. “Firmly committed” means that the amount of the resource and its dedication to Choice Neighborhoods activities must be explicit, in writing, and signed by a person authorized to make the commitment [e.g., a PHA’s Executive Director cannot commit the funds of another agency, organization or government body (unless the applicant can demonstrate otherwise in the application)]. Funding may be contingent upon receipt of the Choice Neighborhoods grant.

**(i)** Examples of language that shows firm commitment: “X Agency commits to providing Y...” and “X Agency will provide....”

**(ii)** Examples of language that does NOT show firm commitment: “X Agency is interested in providing Y resource...,” “X Agency will give strong consideration to providing Y resource...,” “X Agency commits funds subject to their availability from the city/state...,” “X Agency commits funds subject to their approval of ABC application/resolution/other process...,” and “This

document does not constitute a binding commitment....”

**(iii)** HUD will consider commitments contingent on future fiscal year Federal appropriations to be firmly committed for the following Federal programs only: Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME), Indian Housing Block Grant (IHBG), and Community Services Block Grant (CSBG). If an entity makes a firm commitment of funds from its future year allocation but its actual allocation for that year is below the amount projected in the application, that commitment may only be reduced by a proportional amount (e.g., if the CDBG allocation is 10 percent less than projected, the CDBG commitment may only be reduced by up to 10 percent). If appropriations are enacted during HUD’s review of the applications and the commitment of funds is based on a percentage of the entity’s allocation, the dollar amount associated with percentage of the actual allocation will be used for purposes of calculating leverage. If the commitment of future year funds is contingent on the amount of Federal funding received, then an entity’s projected allocation for that future year cannot be higher than its most recent allocation.

**(b)** Endorsements or general letters of support from organizations or vendors alone will not count as resources and should not be included in the application or on a resources summary form in the attachments section of the application.

**(c)** Content. Documents submitted must represent valid and accurate commitments. Documents must detail the dollar amount and term of the commitment. They must also indicate that the commitment is available to you for the relevant activities of the subject Transformation Plan. Otherwise, it may not be possible for HUD to count the commitment at the level claimed.

**(i)** If a commitment is for more than one resource/amount (and in the case of Supportive Services, the derivation/calculation), each resource/amount should be indicated individually rather than in one lump sum.

**(ii)** Documents must indicate that the committed leverage funding is clearly dedicated to this Transformation Plan.

**(iii)** For Supportive Services, documents must state that the committed services/amount is specifically for the residents of the target housing site(s) and indicate the number of residents of the target housing site(s) to be served (or if the target housing was demolished five or more years ago, you must indicate that the services are for your selected target population). Documents must indicate whether the resource commitment is new, existing, and/or a combination of new and existing (i.e. an existing service that is also being increased to reach a larger number of targeted public and/or assisted housing residents). The documents must specify how the resource commitment will be directly tied to and coordinated with the People component of the Transformation Plan. Documents must state the total amount of the commitment. A statement that the commitment is \$X/year over the term of the grant is not acceptable. Documents must also provide the derivation of the calculation for the total. See section on supportive services resources below for in-kind calculation/derivation requirements.

**(iv)** Examples of good physical development commitments are: “X Agency commits to providing \$1,000,000 in funds for infrastructure over the life of the FY2018 Choice Neighborhoods Implementation Grant for ABC Transformation Plan” or “X Agency has committed to providing \$2,000,000 in funds toward the construction of units to replace the XYZ assisted housing development.”

(d) Signature and date. Resource commitments must be written, signed, and dated by a person authorized to make the commitment. The Executive Director of one agency cannot commit the funds of another agency, organization or government body (unless the applicant can demonstrate otherwise in the application).

(e) Letterhead. For leverage commitments that are letters, the letters must be on letterhead or they will not be accepted.

(f) If the commitment document for any leverage funds/in-kind services is not included in the application, the related leverage will not be considered.

(g) The staff time and benefits of the Lead or Co-Applicant is not an eligible leverage resource.

(h) Resource commitments may only be counted once unless specifically stated otherwise (e.g. the CDBG funding commitment for CDBG Leverage can also be counted in the Neighborhood Investment Leverage).

(i) It is important to note that certain OMB circulars are applicable, and particular attention should be given to the provisions concerning the use of federal funds for matching requirements. See the General Section for more information.

(j) Federal Funds. Funding provided under the U.S. Housing Act of 1937, as amended, (e.g. Public housing and MTW funds) may not be used for match or leverage. Other federal sources (e.g. non-public housing funds provided by HUD as well as funds from other federal agencies) may be counted provided the funds are permitted to be used as leverage by the statute or regulation governing the funds, in accordance with Section III.B. If a PHA provides a leverage commitment, the documentation must identify the specific source of funding.

## **2. Physical Development Resources for Housing and Neighborhood Leverage.** Types of Development Resources may include but are not limited to:

(a) **Permanent Phase Loans and Debt.** This includes private mortgage-secured loans, insured loans and other debt that can remain in place throughout the permanent phase of the project. HUD will not accept loan commitments that require take-out sources or have balloon payments which jeopardize the project's long-term financial feasibility, unless there is a permanent take-out loan that will replace a construction/bridge loan. If this is the case, you must provide documentation of both loans, but only the value of the permanent loan will be counted.

Your application or commitment letters must include each loan's interest rate and term and provide only commercially reasonable conditions to closing. Award of Choice Neighborhoods funds or receipt of documentation showing tax-exempt bond approval is an acceptable condition to closing. Without this information, HUD will not be able to count the commitment. For privately financed homeownership, acceptable documentation of construction loans only will be considered. Projected sales prices will not be counted as a development resource.

(b) **Bonds.** This includes tax-exempt bonds and private activity revenue bonds. Your application should include the documentation showing the bond resolution has been passed by the public entity with appropriate authority. In addition the application should include the dollar amount, a description of the use and term, and how the bonds will be issued. Otherwise, it may not be possible for HUD to count the bonds at the level claimed. HUD will NOT accept a bond commitment where you plan to pay that bond off with Choice Neighborhoods or other public housing or other HUD funds. If you are proposing to use volume capped tax-exempt bond

authority (in tandem with 4 percent tax credits), you must provide evidence that such bond authority has been allocated to this project.

**(c) Low-Income Housing Tax Credits (LIHTC).**

**(i)** Only LIHTC allocations (nine percent or four percent) that have been secured as of the application deadline date will be considered for leverage scoring under this NOFA. Applications must provide evidence from the allocating agency that the allocation or reservation is secured.

Evidence may be in a form other than a letter, provided that it comes from an official agency source such as a website or public announcement. LIHTC allocations that are not secured (i.e., documentation in the application does not demonstrate they have been reserved by the state or local housing finance agency) will not be counted for leverage scoring. Only tax credits that have been reserved specifically for revitalization performed through this NOFA will be counted.

**(ii)** Other resource commitments that are contingent on the receipt of tax credits that have not yet been secured cannot be counted.

**(d)** Tax Credit equity commitments (i.e., LIHTC, New Market Tax Credits, Historic Tax Credits and other state tax credits) will only be counted as leverage if the application demonstrates that the tax credits are secured.

**(e) Donations and Contributions of Funds.**

**(f) Sale of Land and Buildings.** Cash proceeds realized as of the application deadline date from the sale of land and/or buildings not associated with the target housing may be included as a resource. Absent a completed sales transaction, the value of land and/or buildings will not be counted.

**(g) Donations of Land and Buildings.** Donations of land and/or buildings may be counted as a resource, only if the donating entity owns the land/buildings to be donated. Donating entities may include a city, county/parish, tribe, church, community organization, etc. The land upon which the target housing is located will not be counted as leverage. The application must include documentation of this ownership, and the donation of land, signed by the appropriate authorizing official. The dollar amount attributed to the donated land and/or buildings must be verified through an appraisal by an independent, state-certified appraiser, or other appropriate means, the documentation of which must be provided in the attachments. (Please note that acquisitions of real property via donation are subject to the URA's acquisition policies.)

**(h) Housing Trust Funds.**

**(i) Program Income.** Program income from previous HOPE VI or other public housing or Indian housing must be already earned. Projected program income will not be counted.

**(j) Waived Government Fees.** The value of fees for services/activities necessary to the revitalization effort may be counted if they have been waived by the authorizing government entity and documented in writing by the local government.

**(k) Developer Fees.** Projected developer fees to be waived or put back into the project will *not* be counted.

**(l) Homeownership down payments** from homebuyers will *not* be counted. Down payment assistance may be counted as a physical development resource if it is provided by a third-party entity not related to the homebuyer.

**(m) Equity or permanent financing** committed to build private sector housing in direct connection with the Choice Neighborhoods Transformation Plan may be counted toward Neighborhood leverage only.

**(n) Tax Increment Financing (TIF).** A TIF will only be considered for leverage scoring under this NOFA if, as documented in a letter from the unit of local government responsible for approving the TIF: the TIF district has been formally created; the unit of local government responsible for approving the TIF has issued a commitment letter (as of the application deadline) reserving all or a portion of the TIF to benefit the Choice Neighborhoods Transformation Plan; the letter includes an estimate of the amount of resources anticipated to be generated by the TIF over the Choice Neighborhoods grant period; and the letter includes a detailed explanation of how that estimate was derived.

### **3. Supportive Services Resources for People Leverage.**

**(a) General.** Commitments of funding or in-kind services related to the provision of supportive service activities may be counted toward the calculation of People leverage, in accordance with the requirements below. These resources must be for supportive services purposes and be directly applicable to the Transformation Plan proposed in the Choice Neighborhoods application.

**(b) New and/or Existing Leverage for Supportive Services.** To count toward Supportive Services leverage rating factor points, resources can be for existing and/or new commitments.

**(i) New leverage.** To count as a new commitment, the financial and in-kind resources must be newly generated for the FY2017 Choice Neighborhoods grant. Commitments by service providers to continue services they already provide will not be counted as "new leverage."

However, if an existing service provider increases the level of financial or in-kind commitment directed to the residents of the target public and/or assisted housing, the increased commitment amount may be counted, unless otherwise noted in this section [e.g., Temporary Assistance for Needy Families (TANF) cash benefits (for individuals)]. HUD will not count any commitments as "new" that have already been provided on a routine basis, such as in-kind services that have been supporting ongoing resident services.

**(ii) Existing leverage.** To count as existing leverage, previously committed financial and in-kind sources must be recommitted for use during the Choice Neighborhoods grant and must be directly tied to and coordinated with the People component of the proposed Transformation Plan.

**(iii) Documenting new and/or existing leverage.** Letters must distinguish between new and existing resource commitments (if applicable). To clearly make this distinction, letters should separate the content for these two categories, identifying existing resource commitments in one section and new resource commitments in a separate section.

**(c) In-Kind Leverage for Supportive Services.** In order to count toward People strategy leverage rating factor points, resources can be financial and/or in-kind.

**(i) In-kind contributions.** In-kind contributions will only be evaluated for the People leverage rating factor. They may be in the form of staff time, donated materials, or services. All assistance provided to meet this requirement must be identified by their dollar equivalent based upon accepted salary or regional dollar values. When an individual donates his/her time in a professional capacity to supervise members, train or engage in member development, provide

technical assistance on a project, evaluate a project, oversee project quality, or provide pro bono work as a member of the nonprofit organization on a permanent or temporary basis, the time involved is an in-kind contribution. For materials, the items must be donated to the Lead Applicant or People Implementation Entity. Donated materials can include physical items such as computer equipment and supplies or materials for projects. They can also be in the form of office and meeting space or the use of a vehicle.

**(ii) In-kind calculation/derivation.** For in-kind contributions, the commitment letter must indicate how the dollar amount of the in-kind resource commitment was derived/calculated. Resource commitment documents that simply give a dollar figure for proposed services will not be counted. An example of a good Supportive Services commitment: “Q Agency will reserve 10 slots for new enrollees only in the Adult Literacy Program for residents of the targeted XYZ public housing development, valued at \$3000 per slot per year. Therefore, the total leveraged value over five years will be \$150,000 (10 slots multiplied by \$3000 per slot, multiplied by 5 years = \$150,000).” Another example: “Y Organization is committed to providing at least 12 hours of professional staff time per week on-site at the targeted ABC public housing community to conduct asset building services, including opening accounts, providing ongoing non-cash account services, and providing financial education. The value of this service is equal to \$87,840 for 12 hours a week of staff time for 244 weeks in total.” If an agency commits in the same letter to providing, for example, a job readiness workshop and an afterschool program, both derivations/calculations should be present in the letter or detailed in the application.

**(d) Types of Supportive Services Resources.** Types of Supportive Services resources may include, but are not limited to, the following. All must be related to the Supportive Services activities of the proposed Choice Neighborhoods grant.

- (i) The value of a building or space in a building donated for Supportive Services purposes;
- (ii) The value of a lease on a building or space in a building donated for Supportive Services purposes;
- (iii) Time and services contributed by volunteers;
- (iv) Staff salaries and benefits of service providers (PHA and/or applicant staff time may not be counted); and
- (v) The value of supportive services provided by a partner agency, in accordance with the eligible Supportive Services activities.
- (vi) TANF. Existing and newly generated non-cash services provided by TANF agencies may be accepted as a resource for leverage. Cash benefits (for individuals) will not be accepted as a resource for leverage.
- (vii) Wages projected to be paid to residents through jobs or projected benefits (e.g., health/insurance/retirement benefits) related to projected resources to be provided by Supportive Services partners may not be counted.

**NOTE:** Even though an in-kind Supportive Services contribution may count as a resource, it may not be appropriate to include on the Sources and Uses attachment. Each source on the sources and uses attachment must be matched by a specific and appropriate use. For example, donations of staff time may not be used to offset costs for infrastructure.



#### 4. Rating Factors.

**(a) Community Development Block Grant Leverage** – 2 points. In the attachments, provide a commitment letter from the local jurisdiction in which the target neighborhood is located detailing its commitment of CDBG funds, excluding CDBG Disaster Recovery funds, to the Transformation Plan, which can be spread over the grant term.

(i) You will receive 2 points if the local jurisdiction commits at least one of the following: (1) an amount that is a minimum of \$1,500,000 or 10 percent of one-year's CDBG allocation, whichever is greater, to the activities in the Transformation Plan or (2) Section 108 financing committed by the local jurisdiction in an amount of at least \$1,500,000 to support an economic development project in the Transformation Plan.

(ii) You will receive 1 point if the local jurisdiction commits at least one of the following: (1) an amount that is a minimum of \$500,000 or 5 percent of one-year's CDBG allocation, whichever is greater, committed to activities in the Transformation Plan (projects in non-entitlement areas only must meet the \$500,000 commitment) or (2) Section 108 financing committed by the local jurisdiction in an amount of at least \$500,000 to support an economic development project in the Transformation Plan.

**(b) Neighborhood Investment** – 2 points. HUD recognizes that neighborhood transformation is an evolving, locally-driven process that requires more than just federal funds to truly succeed. While HUD encourages Choice Neighborhoods awards to leverage significant new investment, it does not want to penalize communities that have already begun to reinvest in their communities in anticipation of catalytic redevelopment. Please provide a list of projects (including proposed CCI projects) supported by documented commitments along with the dollar value of each investment in the target neighborhood that have and will contribute to the Neighborhood strategies you have described in your application. Please separately identify committed public and private investments for future projects as well as those that began no earlier than 36 months prior to this NOFA's publication date.

Neighborhood Investments		Points Awarded
MSA greater than 200,000	MSA less than 200,000 or application targeting Indian Housing	
More than \$40,000,000	More than \$20,000,000	2
\$20,000,001- \$40,000,000	\$10,000,001- \$20,000,000	1
\$0-\$20,000,000	\$0- \$10,000,000	0

**(c) Housing Development Leverage** - 4 points. For this rating factor, the resource commitments must be for the development included in the Housing component of the Transformation Plan. Resource commitments being used for activities completed in the past or by an entity other than the Housing Implementation Entity will not be counted as Housing

Development Leverage. HUD will calculate the ratio of 70 percent of the Choice Neighborhoods grant amount requested to the dollar value of documented, committed Housing resources leveraged from other sources.

Leverage Ratio (70% of Choice Neighborhoods grant request vs. non-Choice Neighborhoods grant funds)		Points Awarded
MSA greater than 200,000	MSA 200,000 or less or application targeting Indian Housing	
1:3.00 or higher	1:2.25 or higher	4
1:2.50 and 1:2.99	1:2.00 and 1:2.24	3
1:2.00 and 1:2.49	1:1.50 and 1:1.99	2
1:1.50 and 1:1.99	1:0.76 and 1:1.49	1
Below 1:1.50	Below 1:0.76	0

**(d) People Leverage** – 3 points. HUD encourages applicants to create a comprehensive continuum of committed resources that support your People plan. For the purposes of the People Leverage Rating Factor, only services committed to the residents of the target housing project(s) will be counted. To receive points under this rating factor, leveraged resource commitments must directly contribute to your People plan. The commitment letters must also state that these committed funds/services are specifically for the residents of the target housing project(s) and indicate the number of residents to be served (or if the target housing was demolished five or more years ago, the letter must indicate that the services are for the selected population). Include a table in the People Leverage attachment with the following information summarizing the People resource commitments that have been secured:

Agency	Amount – Existing	Amount – New	Brief Service Description	Number of Public and/or Assisted Housing Residents Served
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Commitments to a Supportive Services Endowment do not count toward this rating factor. Both existing resources and new commitments will be counted, but new commitments must be at least half of the leveraged amount. HUD will calculate the ratio of the total allowable Choice Neighborhoods funds that can be requested for supportive services activities (15 percent of the total Choice Neighborhoods grant amount requested) to the dollar value of documented, committed People resources leveraged from other sources. HUD will round figures to two decimal points, using standard rounding rules.

Leverage Ratio (15% of Choice Neighborhoods grant request vs. non-Choice Neighborhoods funds)		Points Awarded
MSA greater than 200,000	MSA 200,000 or less or application targeting Indian Housing	
1:3.00 or higher	1:1.50 or higher	3
1:2.00 and 1:2.99	1:1.00 and 1:1.49	2
1:1.00 and 1:1.99	1:0.50 and 1:0.99	1
Less than 1:1.00	Less than 1:0.50	0

#### E. SOUNDNESS OF APPROACH

Maximum Points: 17

**1. Planning Process** – 5 points. Previously awarded Choice Neighborhoods Planning Grantees will automatically receive five points for this rating factor if HUD has accepted the final Transformation Plan by this NOFA's publication date. For all other applicants, up to three points may be earned based on the extent to which the application demonstrates the quality of your overall neighborhood planning process for the Transformation Plan proposed in this grant application, including how well your Housing, People and Neighborhood strategies detailed in the Strategy rating factors relate to the findings and recommendations of your planning process. Please describe the planning process undertaken, participants in the process, engagement of residents, community residents, other community organizations, businesses, service providers, religious institutions, schools, etc. Demonstrate the engagement of governmental agencies and broader civic engagement, as applicable. Include a summary of representative resident and community recommendations and concerns from meetings and other forms of communication as well as an explanation of how this resident and community input has been addressed through the components of your proposed Transformation Plan.

**2. Community Engagement** – 2 points. Keeping residents of the target housing as well as other neighborhood residents and stakeholders engaged is critical to the success of a Choice Neighborhoods grant. How will you conduct outreach to these groups so that they are able to participate in the implementation process? How will the process ensure target housing residents, neighborhood residents, and community-based partners can make meaningful contributions to the implementation process? Identify specific key stakeholders (philanthropic, civic, business and political groups, etc.) and explain how they will be engaged throughout the transformation process.

**3. Anchor Institution Engagement** – 1 point. HUD will evaluate the application based on the extent to which the application evidences how your strategy has engaged Anchor Institutions, as defined in this NOFA, in a meaningful way in the planning and implementation of the Transformation Plan and builds on the existing relationships and contributions of the Anchor Institutions. Evidence should take the form of financial commitments and significant in-kind support as described in a letter signed by an Executive Officer of the Anchor Institution.

**4. Organizational Framework for Implementation** – 1 point. Please provide a chart identifying the organizational structure of the implementation team, including the Lead Applicant and Co-Applicant (if applicable), Principal Team Members, and key partners, and identifying any committees, if applicable. Provide an accompanying narrative which discusses the roles of the team members, including the role of the Lead Applicant in overseeing and coordinating the implementation process. Include a discussion on how team members will interact and how they will be held accountable for performance, including how failure to perform and conflict resolution will be addressed. HUD will evaluate based on the extent to which the governance structure provides an effective structure for overseeing and managing the implementation process amongst all partners. HUD will also evaluate this rating factor using the partnership certifications provided in your attachments.

**6. Project Readiness** - 1 point. HUD seeks to fund projects that will be able to commence immediately after the grant award. HUD will evaluate your application for this rating factor based on the Sources and Uses and other information provided in the attachments. An application will receive 1 point if:

(a) the funding for the first housing phase of development which includes Choice Neighborhoods funds is firmly committed. Provide a detailed budget identifying sources and uses which indicates that all the construction and permanent period sources necessary to cover the cost of the phase (including any required infrastructure costs) have been committed (other than Choice Neighborhoods funding). If the phase includes public housing funds, the PHA must provide a commitment letter detailing the fiscal year(s) and dollar amount of these commitments. Please include this letter in the same attachment as the Sources and Uses; and

(b) the People strategy demonstrates that providing Supportive Services to residents will begin within 60 days of the grant award date.

**7. Impact of the Transformation Plan** - 7 points. To ensure the maximum impact of Choice Neighborhoods funds, the Transformation Plan must demonstrate a clear connection between the needs identified in Housing, People, and Neighborhood; the improvements the plan will make; and the strategies proposed to achieve those outcomes. Successful Transformation Plans will spur outside investment into the surrounding community, enhance economic and education opportunities for residents, remove impediments to continued redevelopment, and sustain the revitalization effort for the long-term. The application should demonstrate that the plan is financially feasible, as reflected in the budgets. The application itself must be well organized, well written and internally consistent. For this rating factor, HUD will evaluate your overall Transformation Plan and rate it based on the extent to which the approach described in the Strategy sections of your application achieves the core goals of the program and addresses the key needs of the targeted neighborhood; the degree of impact your Plan will have on the three core goals and the likelihood of success (e.g. sustainability, financial feasibility, and/or support from local government). Full points will be awarded if the application demonstrates that you have devised a Transformation Plan that will accomplish the core goals of the program, have significant impact on the neighborhood, and is likely to succeed. Fewer points will be awarded if the application demonstrates that your Transformation Plan will accomplish some of the core goals of the program, have a less significant impact on the neighborhood, and/or is less likely to succeed.

## 2. Preference Points.

HUD encourages activities in Promise Zones (PZ) communities. HUD will award two (2) points for qualified activities within a designated zone or area.

To receive Promise Zones Preference Points, applicants must submit form HUD 50153, Certification of Consistency with Promise Zone Goals and Implementation, signed by the Promise Zone Official authorized to certify the project meets the criteria to receive preference points. To view the list of designated Promise Zones and persons authorized to certify, please see the Promise Zone pages on [HUD's website](#).

## **B. Review and Selection Process.**

### **1. Past Performance**

In evaluating applications for funding, HUD will take into account an applicant's past performance in managing funds. Items HUD may consider include, but are not limited to:

- a. The ability to account for funds appropriately;
- b. Timely use of funds received from HUD;
- c. Timely submission and quality of reports submitted to HUD;
- d. Meeting program requirements;
- e. Meeting performance targets as established in the grant agreement;
- f. The applicant's organizational capacity, including staffing structures and capabilities;
- g. Time-lines for completion of activities and receipt of promised matching or leveraged funds; and
- h. The number of persons to be served or targeted for assistance.

HUD may deduct points from the rating score or establish threshold levels as specified under the Factors for Award in the NOFA. Each NOFA will specify how past performance will be rated or otherwise used in the determination of award amounts. Whenever possible, HUD will obtain past performance information from staff with the greatest knowledge and understanding of each applicant's performance. If this evaluation results in an adverse finding related to integrity or performance, HUD reserves the right to take any of the remedies provided in Section III.D 1. Pre-selection Review of Performance, above.

### **2. Assessing Applicant Risk**

HUD's selection process is designed to ensure that grants are awarded to eligible applicants that submit the most meritorious applications. HUD will consider the information you submit by the application deadline date. After the application deadline date, HUD cannot, consistent with its regulations in 24 CFR part 4, subpart B, consider any unsolicited information that you or any third party may want to provide. HUD may verify information provided in your application as needed by accessing information in HUD systems (e.g. PIC, TRACS, etc.) or by sending a written request for clarification (including following site visits to be conducted in stage 3 of the review process). Responses to such inquiries will be required within 2 business days.

#### **a. Application Screening.**

(1) HUD will screen each application to determine if the three Key Eligibility criteria in Section III.A are met (including screening for technical deficiencies). If it does not, the application will be deemed ineligible and will not receive further review. If yes, then HUD will

screen the application to determine if it meets the other threshold criteria listed in Section III.C (including screening for technical deficiencies).

(2) **Corrections to Deficient Applications – Cure Period.** In accordance with Section IV.D.4 of this NOFA, corrections of technical deficiencies in accordance with the information provided by HUD must be submitted within five business days (i.e. excluding Saturdays, Sundays and federal holidays) of the date of receipt of the HUD notification. Examples of curable (correctable) technical deficiencies include, but are not limited to, inconsistencies in the funding request, the Key Eligibility Data form is not filled out completely, failure to submit the standard forms, and failure to submit a signature and/or date on a certification.

(3) **Applications that will not be rated or ranked.** HUD will not rate or rank applications that are deficient at the end of the cure period or that have not met the Threshold Requirements described in Section III.C of this NOFA. Such applications will not be eligible for funding.

**b. Preliminary Rating and Ranking.**

(1) Reviewers will preliminarily rate each eligible application, based SOLELY on the rating factors described in Section V.A of this NOFA.

(2) The preliminary review will be conducted in three stages:

(a) In **Stage 1**, HUD will evaluate the application based on only the Capacity and Need rating factors. Applications must earn at least 70 percent of the points in Capacity and at least 50 percent of the points in Need in order to move on to Stage 2. However, HUD reserves the right to lower these criteria to allow enough applications to move on to Stage 2 that reflect a cumulative funding request up to approximately four times the amount of funding available. For those applications that do not move onto Stage 2, HUD will not review the rest of the application.

(b) In **Stage 2**, HUD will evaluate the application based on the Strategy and Soundness of Approach rating factors, except for the Impact of the Transformation Plan rating subfactor. Applications will be ranked in score order based on the total score from each stage. The number of the most highly rated applications that reflects a cumulative funding request of up to or approximately two times the amount of funding available will move on to Stage 3 as Finalists. For those applications that do not move on to Stage 3, HUD will not review the rest of the application.

(c) In **Stage 3**, HUD plans to conduct site visits to the Finalists' neighborhoods so that HUD may gain a better understanding of the Transformation Plan. Information gained during these visits will be taken into consideration while assigning scores in response to all the rating factors. HUD expects to meet with the Lead Applicant, Co-Applicant (if any), Principal Team Members and other key partners that HUD will identify to ensure that they are committed to and able to implement the Transformation Plan described in the Choice Neighborhoods grant application. These meetings are being conducted as part of a competition covered by the HUD Reform Act and thus will not be open to the public. HUD anticipates that all site visits will be conducted in January-February 2019. HUD encourages you to ensure that all the key members of the team are available during these dates and to avoid scheduling conflicts. Given the short time frame for conducting these visits, HUD will determine the schedule of site visits and notify you in advance. Please do not indicate to HUD your scheduling preferences.

**C. Final Panel Review.** A Final Review Panel will:

(1) Review the Preliminary Rating and Ranking documentation to ensure any inconsistencies between preliminary reviewers are identified and rectified and to ensure the Preliminary Rating and Ranking documentation accurately reflects the contents of the application;

(2) Assign a final score to each application and rank them in score order; and

(3) Recommend for selection the most highly rated applications, subject to the amount of available funding, in accordance with the allocation of funds described in section II of this NOFA. At least \$75 million of the FY18 appropriations must be awarded to a public housing authority is the Lead or Co-Applicant and HUD may set aside one grant award for the highest scoring application that targets a multifamily HUD-Assisted Housing property that is receiving project-based rental assistance under section 8 of the United States Housing Act of 1937 (exclusive of tenant-based or project-based vouchers).

**D. Tie Scores.** If two or more applications have the same score and there are insufficient funds to select all of them, HUD will select for funding the application(s) with the highest overall score for the Capacity rating factors. If a tie remains, HUD will select for funding the application(s) with the highest score for the Lead Applicant Capacity Rating Factor. HUD will select further tied applications with the highest overall score for the Need rating factors.

**C. Anticipated Announcement and Award Dates.**

HUD anticipates announcing grant awards under this NOFA in February 2019.

**VI. Award Administration Information.**

**A. Award Notices.**

Following the evaluation process, HUD will notify successful applicants of their selection for funding. HUD will also notify other applicants, whose applications were received by the deadline, but have not been chosen for award. Notifications will be sent by email to the person listed as the AOR in item 21 of the SF-424.

1. Negotiation. After HUD has rated and ranked all applications and made selections, some HUD programs may negotiate specific terms of the funding agreement and budget with selected applicants. If HUD and a selected applicant do not successfully conclude negotiations in a timely manner, or a selected applicant fails to provide requested information, an award will not be made to that applicant. In this case, HUD may select another eligible applicant.

2. Adjustments to Funding. HUD may adjust the grant award amount for any or all applications to meet any statutory requirement that designates a portion of the FY2018 Choice Neighborhoods appropriations to be awarded to public housing authorities. In addition, to ensure the fair distribution of funds and enable the purposes or requirements of a specific program to be met, HUD reserves the right to fund less than the amount requested in an application.

A. HUD will fund no portion of an application that:

(1) Is not eligible for funding under applicable statutory or regulatory requirements;

(2) Does not meet the requirements of this notice; or

(3) Duplicates other funded programs or activities from prior year awards or other selected applicants.

B. If funds are available after funding the highest-ranking application, HUD may fund all or part of another eligible fundable application. If an applicant turns down an award offer, or if HUD and an applicant do not successfully complete grant negotiations, HUD may make an offer of funding to another eligible application.

C. If funds remain after all selections have been made, remaining funds may be made available within the current FY for other competitions within the program area, or be held for future competitions, or be used as otherwise provided by authorizing statute or appropriation.

D. If, after announcement of awards made under the FY2018 NOFA, additional funds become available either through the FY2019 appropriations, a supplemental appropriation, other appropriations or recapture of funds, HUD may use the additional funds to provide additional funding to an applicant awarded less than the requested amount of funds to make the full award, and/or to fund additional applicants that were eligible to receive an award but for which there were no funds available.

3. Initial Announcement. The HUD Reform Act prohibits HUD from notifying you as to whether or not you have been selected to receive a grant until it has announced all grant recipients. If your application has been found to be ineligible or if it did not receive enough points to be funded, you will not be notified until the successful applicants have been notified. HUD will provide written notification to all applicants, whether or not they have been selected for funding.

4. Choice Neighborhoods Grant Agreement. When you are selected to receive a Choice Neighborhoods grant, HUD will send you a grant agreement, which constitutes the contract between you and HUD to carry out and fund Choice Neighborhoods Implementation Grant activities. It is effective on the date of HUD's signature.

## **B. Administrative, National and Department Policy Requirements for HUD recipients**

For this NOFA, the following General Administrative Requirements and Terms for HUD Financial Assistance Awards apply. Please [[click here](#)] to read the detailed description of each applicable requirement.

### 1. Compliance with Non-discrimination and Related Requirements.

Unless otherwise specified, these non-discrimination and equal opportunity authorities and other requirements apply to all NOFAs. Please read the following requirements carefully as the requirements are different among HUD's programs.

- Compliance with Fair Housing and Civil Rights Laws.
- Affirmatively Furthering Fair Housing.
- Economic Opportunities for Low-and Very Low-income Persons (Section 3).
- Improving Access to Services for Persons with Limited English Proficiency (LEP).
- Accessible Technology.



2. Equal Access to Housing Regardless of Sexual Orientation or Gender Identity.
3. Ensuring the Participation of Small Disadvantaged Business, and Women-Owned Business.
4. Equal Participation of Faith-Based Organizations in HUD Programs and Activities.
5. Real Property Acquisition and Relocation.
6. Participation in HUD-Sponsored Program Evaluation.
7. OMB Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards.
8. Drug-Free Workplace.
9. Safeguarding Resident/Client Files.
10. Compliance with the Federal Funding Accountability and Transparency Act of 2006 (Pub. L. 109-282) (Transparency Act), as amended.
11. Eminent Domain.
12. Accessibility for persons with Disabilities.
13. Conducting Business in accordance with Ethical Standards/Code of Conduct.
14. Environmental Requirements.

Compliance with 24 CFR Part 50 or 58 procedures is explained below:

**Limitations on activities pending clearance.** You, and any participant in the development process, may not undertake any actions with respect to the project that are choice-limiting or could have environmentally adverse effects, including demolishing, acquiring, rehabilitating, converting, leasing, repairing, or constructing property (i.e. “physical activities”) proposed to be assisted under this NOFA, and you, and any participant in the development process, may not commit or expend HUD or local funds for these activities, until (i) HUD has approved a Request for Release of Funds following a responsible entity's environmental review under 24 CFR part 58, or (ii) if HUD has determined to perform the environmental review under paragraph "Responsibility" below, HUD has completed the environmental review and given approval for the action under 24 CFR part 50. In addition, grantees must carry out any mitigating/remedial measures required by the responsible entity (or HUD), or select an alternate eligible property, if permitted by HUD.

**Environmental Review and Choice Neighborhoods Supplemental Submissions.** The environmental review must be completed before development activities commence, which means either the responsible entity has submitted a Request for Release of Funds (RROF) or HUD has completed and signed off on its environmental review, as documented in the HUD Environmental Review Online System (HEROS) or the form HUD-4128. Grantees must carry out any mitigating/remedial measures required by the responsible entity (or HUD), or select an alternate eligible property, if permitted by HUD. If a mitigating measure, where required, is not approved by the responsible entity (or HUD) and/or other jurisdictional authority HUD reserves the right to determine that the grant is in default. If a fully funded contract with a qualified contractor licensed to perform the required type of mitigation is not executed, HUD reserves the right to determine that the grant is in default.

**Responsibility.** If your application is selected for funding and an environmental review has not been conducted on the targeted site, the responsible entity should assume the environmental review responsibilities for projects being funded by Choice Neighborhoods. If you object to the responsible entity conducting the environmental review, based on performance, timing, or compatibility of objectives, HUD will review the facts and determine who will perform the

environmental review. At any time, HUD may reject the use of a responsible entity to conduct the environmental review in a particular case based on performance, timing, or compatibility of objectives, or in accordance with 24 CFR 58.77(d)(1). If a responsible entity objects to performing an environmental review, or if HUD determines that the responsible entity should not perform the environmental review, HUD may designate another responsible entity to conduct the review or may itself conduct the environmental review in accordance with the provisions of 24 CFR part 50.

**Site selection and control.** A change in site due to unforeseeable environmental compliance issues will only be permitted if the environmental issues are beyond the control of the grantee. In the event of unforeseeable environmental compliance issues beyond your control, HUD may permit you to propose a site at a different location than the site originally proposed. If you are permitted to propose a different site, additional environmental reports and information concerning the proposed site will be required.

**Supporting Documentation.** You must provide any reports and documentation that are needed to perform the environmental review to the responsible entity (or HUD, where applicable). Where HUD is conducting the environmental review, applicants should follow the documentation guidance as discussed in Chapter 9 of the MAP Guide. Guidance on environmental review is available on HUD's environmental website: <https://www.hudexchange.info/environmental-review/>.

**Scoping, Aggregation, and Cumulative Impacts.** The environmental review must cover all activities and actions that are logically related to the project, regardless of whether they are also assisted by HUD. An Environmental Impact Statement must be prepared for projects that are determined to have a significant impact on the environment.

The environmental review must group together and evaluate as a single project all individual activities which are related either on a geographical or functional basis, or are logical parts of a composite of contemplated actions, regardless of funding sources. However, where the Choice Neighborhoods project includes on-site and off-site housing and the off-site housing is not clearly identified when the on-site housing development must begin, separate environmental reviews for the off-site and on-site housing may be performed. In addition, CCI activities may be addressed in a separate environmental review which must commence immediately upon HUD's written approval of the CCI Plan.

In approaching the risks and solutions, applicants should be cognizant of the cumulative impacts and effects of their project when considered with other efforts in an area. Cumulative impacts are the impact on the environment that results from the incremental impact of the project when added to other past, present, and reasonably foreseeable future actions regardless of what agency or person undertakes such other actions. The project when added to such other actions can result in collectively significant actions taking place over a period of time. An Environmental Impact Statement must be prepared for projects that are determined to have a significant impact on the environment.

**Phase I and Phase II Environmental Site Assessments.** If your application is selected for funding, you must have a Phase I Environmental Site Assessment (Phase I ESA) completed in accordance with ASTM E 1527-13 for each affected site. A Phase I ESA is required whether the environmental review is completed under 24 CFR part 50 or 24 CFR part 58. The Phase I ESA must incorporate a Vapor Encroachment Screen in accordance with ASTM E 2600-10 to

assess the potential for vapor migration. The results of the Phase I ESA must be included in the documents that must be provided to the responsible entity (or HUD) for the environmental review. If the Phase I ESA concludes that there are recognized environmental conditions or if the results are inconclusive, a Phase II environmental site assessment will be required. If a contamination remediation plan, where required, is not approved by a state or other jurisdictional authority (whether under Part 50 or Part 58) and a fully funded contract with a qualified contractor licensed to perform the remediation is not executed, HUD reserves the right to determine that the grant is in default.

**Radon.** Any new construction projects must be built with radon-resistant construction techniques. Testing of existing structures is strongly encouraged, as well as mitigation of any structures with elevated radon.

**Failure to meet environmental requirements.** HUD may rescind the grant award if the site or application fails to comply with environmental requirements or the environmental process under 24 CFR Parts 50 and 58.

**Reference:** HUD's environmental website is <https://www.hudexchange.info/environmental-review/>.

### C. Reporting.

HUD requires recipients to submit performance and financial reports under OMB guidance and program instructions.

**1. Reporting Requirements and Frequency of Reporting.** This NOFA and award agreement will specify the reporting requirements, including content, method of data collection, and reporting frequency. Applicants should be aware that if the total Federal share of your Federal award includes more than \$ 500,000 over the period of performance, you may be subject to post award reporting requirements reflected in Appendix XII to Part 200-Award Term and Condition for Recipient Integrity and Performance Matters.

**2. Race, Ethnicity and Other Data Reporting.** HUD requires recipients that provide HUD-funded program benefits to individuals or families to report data on the race, color, religion, sex, national origin, age, disability, and family characteristics of persons and households who are applicants for, participants in, or beneficiaries or potential beneficiaries of HUD programs in order to carry out the Department's responsibilities under the Fair Housing Act, Executive Order 11063, Title VI of the Civil Rights Act of 1964, and Section 562 of the Housing and Community Development Act of 1987. NOFAs may specify the data collection and reporting requirements. Many programs use the Race and Ethnic Data U.S. Department of Housing OMB Approval No. 2535-0113 Reporting Form HUD-27061.

**3. Performance Reporting.** All HUD funded programs, including this program, require recipients to submit, not less than annually, a report documenting achievement of outcomes under the purpose of the program and the work plan in the award agreement.

**4. Funding Sources and Uses.** HUD shall require grantees under this NOFA to report the sources and uses of all amounts expended and other information about transformation plans for HUD's annual report to Congress or other purposes as determined by HUD.

**5. Quarterly Report.** If you are selected for funding, you must submit a quarterly report to

HUD. HUD will provide training and technical assistance on the filing and submitting of quarterly reports. Filing of quarterly reports is mandatory for all grantees, and failure to do so within the required timeframe will result in suspension of grant funds until the report is filed and approved by HUD. Grantees will be held to the milestones in the program schedule, as approved by HUD. Grantees must also report obligations and expenditures in LOCCS, or its successor system, on a quarterly basis.

**6. Final Report.** The grantees shall submit a final report, which will include a financial report and a narrative evaluating overall performance against its Choice Neighborhoods Transformation Plan. Grantees shall use quantifiable data to measure performance against goals and objectives outlined in its Transformation Plan. The financial report shall contain a summary of all expenditures made from the beginning of the grant agreement to the end of the grant agreement and shall include any unexpended balances. The final narrative and financial report shall be due to HUD 90 days after either the full expenditure of funds, or when the grant term expires, whichever comes first.

#### **D. Debriefing.**

For a period of at least 120 days, beginning 30 days after the public announcement of awards under this NOFA, HUD will provide a debriefing related to their application to requesting applicants. A request for debriefing must be made in writing or by email by the authorized official whose signature appears on the SF424 or by his or her successor in office, and be submitted to the point of contact in Section VII Agency Contact(s), below. Information provided during a debriefing may include the final score the applicant received for each rating factor, final evaluator comments for each rating factor, and the final assessment indicating the basis upon which funding was approved or denied.

#### **VII. Agency Contacts.**

HUD staff will be available to provide clarification on the content of this NOFA. Questions regarding specific program requirements for this NOFA should be directed to the point of contact listed below.

Choice Neighborhoods Program Office

[choiceneighborhoods@hud.gov](mailto:choiceneighborhoods@hud.gov)

Persons with hearing or speech impairments may access this number via TTY by calling the toll-free Federal Relay Service at 800-877-8339. Please note that HUD staff cannot assist applicants in preparing their applications.

#### **VIII. Other Information.**

##### **1. National Environmental Policy Act.**

A Finding of No Significant Impact (FONSI) with respect to the environment has been made for this NOFA in accordance with HUD regulations at 24 CFR Part 50, which implement section 102(2)(C) of the National Environmental Policy Act of 1969 (42 U.S.C. 4332(2)(C)). The

FONSI is available for inspection at HUD's Funds Available web page at [http://portal.hud.gov/hudportal/HUD?src=/program\\_offices/administration/grants/fundsavail](http://portal.hud.gov/hudportal/HUD?src=/program_offices/administration/grants/fundsavail).

**2. Posting Application Information.** After the selection process, HUD may post on-line certain summary and contact information from Choice Neighborhoods applications (e.g., the Executive Summary, neighborhood map, Lead Applicant contact information, etc.) to facilitate connections between eligible applicants (both those selected for grant funding and those who are not) and other entities (e.g., foundations, philanthropies, etc.) that might be interested in supporting the project proposed in the application. HUD also posts the highest rated application to its Freedom of Information Act (FOIA) frequently requested materials. FOIA materials are reviewed for privacy and proprietary information before posting.