

<b>1.0</b>	<b>PHA Information</b> PHA Name: <u>Housing Authority of the City of Alameda</u> PHA Code: <u>CA062000001</u> PHA Type: <input type="checkbox"/> Small <input checked="" type="checkbox"/> High Performing <input type="checkbox"/> Standard <input checked="" type="checkbox"/> HCV (Section 8) PHA Fiscal Year Beginning: (MM/YYYY): <u>07/2010</u>				
<b>2.0</b>	<b>Inventory</b> (based on ACC units at time of FY beginning in 1.0 above) Number of PH units: <u>0</u> Number of HCV units: <u>1845</u>				
<b>3.0</b>	<b>Submission Type</b> <input checked="" type="checkbox"/> 5-Year and Annual Plan <input type="checkbox"/> Annual Plan Only <input type="checkbox"/> 5-Year Plan Only				
<b>4.0</b>	<b>PHA Consortia</b> <input type="checkbox"/> PHA Consortia: (Check box if submitting a joint Plan and complete table below.)				
	Participating PHAs	PHA Code	Program(s) Included in the Consortia	Programs Not in the Consortia	No. of Units in Each Program
					PH HCV
	PHA 1:				
	PHA 2:				
	PHA 3:				
<b>5.0</b>	<b>5-Year Plan.</b> Complete items 5.1 and 5.2 only at 5-Year Plan update.				
<b>5.1</b>	<b>Mission.</b> State the PHA's Mission for serving the needs of low-income, very low-income, and extremely low income families in the PHA's jurisdiction for the next five years:  The Housing Authority of the City of Alameda, in partnership with the entire community, advocates and provides quality, affordable safe housing, and encourages self-sufficiency and strengthening community inclusiveness and diversity in housing.				
<b>5.2</b>	<b>Goals and Objectives.</b> Identify the PHA's quantifiable goals and objectives that will enable the PHA to serve the needs of low-income and very low-income, and extremely low-income families for the next five years. Include a report on the progress the PHA has made in meeting the goals and objectives described in the previous 5-Year Plan.  Goal 1. Manage and maintain efficiently and effectively Housing Authority rental units to provide safe and affordable homes for low-income seniors and families. Objectives: a) Complete extraordinary maintenance and capital improvement projects. b) Identify and implement green initiatives. c) Complete the transition to the new rental agreement for all tenants. d) Implement smoke-free policy at all housing complexes. e) Implement strategy to reduce lease up time of vacant units (e.g., eligibility processes and continue to project-base units).  Goal 2. Maximize use of Housing Choice Voucher allocation to provide housing assistance to as many low-income seniors and families as possible. Objectives: a) Maintain High Performer status on the Section Eight Management Assessment Program (SEMAP). b) Maximize lease up through various initiatives, such as continuing the landlord outreach program, opening the waiting list, etc. c) Implement the Family Unification Program.  Goal 3. Develop, implement and maintain policies and procedures for effective, efficient operation of Housing Authority programs. Objectives: a) Keep existing Plans and Policies up to date (e.g., Administrative Plan, Procurement Policy, etc.) b) Develop and implement a Fiscal Sustainability Policy. c) Develop and implement policies to enhance service delivery (e.g., Language Assistance Plan). d) Develop and implement a Development Policy. e) Develop and implement green initiatives to improve the effective and efficient operation of properties and service delivery to our customers; including water conservation, energy efficiency, and other green initiatives.  Goal 4. Promote, provide, and secure services for our customers. Objectives: a) Complete agreements with Alameda County Department of Social Services for information sharing and with Alameda Unified School District for the Safe Schools Program. b) Continue to partner with other government agencies and non-profits to enhance the level and kinds of services available to our clients. c) Publish quarterly newsletters for Section 8 participants and property owners/managers. d) Assess the need to submit application to HUD for vouchers for non-elderly, disabled families. e) Evaluate the possibility of re-instituting the Family Self-Sufficiency program.  Goal 5. Promote a Work Environment that follows the Housing Authority's Principles to Ensure Quality Customer Service. Objectives: a) Enhance use of technology (e.g., online forms, briefings, re-exams, document imaging of records). b) Require management staff to implement the performance review program to optimize the values and functions of the agency. c) Continue to review the organizational structure and work processes to develop the most efficient and effective means of delivering services to our customers. d) Implement plans and policies to ensure continued service delivery (e.g., Succession Plan).  Goal 6. Develop additional affordable housing in Alameda. Objectives: a) Continue, in partnership with our non-profit partners, to pursue acquisition and development of the former North Housing site for 90 units of affordable housing for the homeless. b) Explore opportunities to develop affordable housing throughout Alameda.				

6.0	<p><b>PHA Plan Update</b></p> <p>(a) Identify all PHA Plan elements that have been revised by the PHA since its last Annual Plan submission:</p> <p>Section 2.0 Inventory. This section changed because the Housing Authority no longer has public housing units. It is a Section 8 only agency.</p> <p>Section 7.0 HOPE VI etc. This section is no longer applicable because of the disposition of public housing units.</p> <p>Section 8.0 Capital Fund Program. This section and all subcomponents are no longer applicable because of the disposition of public housing.</p> <p>Section 9.0 Housing Needs. This section has been updated.</p> <p>Section 10.0 Additional Information. Part a of this section has been updated. Part b is unchanged.</p> <p>Section 11.0 Required Submission for Field Office Review. Because of the disposition of public housing and the loss of Capital Fund grants, some forms are no longer required and will not be submitted.</p> <p>(b) Identify the specific location(s) where the public may obtain copies of the 5-Year and Annual PHA Plan. For a complete list of PHA Plan elements, see Section 6.0 of the instructions.</p> <p>Housing Authority of the City of Alameda, 701 Atlantic Avenue, Alameda, CA 94501-2161  Housing Authority of the City of Alameda website: <a href="http://www.alamedahsg.org">www.alamedahsg.org</a>  City of Alameda, City Clerk's Office, 2263 Santa Clara Avenue, Room 380, Alameda, CA 94501  Alameda Free Library (Main Library), 1550 Oak Street, Alameda, CA 94501  Alameda Free Library (West End Library), 788 Santa Clara Avenue, Alameda, CA 94501</p>
7.0	<p><b>Hope VI, Mixed Finance Modernization or Development, Demolition and/or Disposition, Conversion of Public Housing, Homeownership Programs, and Project-based Vouchers.</b> <i>Include statements related to these programs as applicable.</i></p> <p>Not applicable</p>
8.0	<p><b>Capital Improvements.</b> Please complete Parts 8.1 through 8.3, as applicable.</p> <p>Not applicable</p>
8.1	<p><b>Capital Fund Program Annual Statement/Performance and Evaluation Report.</b> As part of the PHA 5-Year and Annual Plan, annually complete and submit the <i>Capital Fund Program Annual Statement/Performance and Evaluation Report</i>, form HUD-50075.1, for each current and open CFP grant and CFFP financing.</p> <p>An Annual Statement of Performance for the ARRA Capital Fund formula grant – the final grant for this agency - is attached as Attachment C.</p>
8.2	<p><b>Capital Fund Program Five-Year Action Plan.</b> As part of the submission of the Annual Plan, PHAs must complete and submit the <i>Capital Fund Program Five-Year Action Plan</i>, form HUD-50075.2, and subsequent annual updates (on a rolling basis, e.g., drop current year, and add latest year for a five year period). Large capital items must be included in the Five-Year Action Plan.</p> <p>Not applicable</p>
8.3	<p><b>Capital Fund Financing Program (CFFP).</b></p> <p><input type="checkbox"/> Check if the PHA proposes to use any portion of its Capital Fund Program (CFP)/Replacement Housing Factor (RHF) to repay debt incurred to finance capital improvements.</p> <p>Not applicable</p>

	<p><b>Housing Needs.</b> Based on information provided by the applicable Consolidated Plan, information provided by HUD, and other generally available data, make a reasonable effort to identify the housing needs of the low-income, very low-income, and extremely low-income families who reside in the jurisdiction served by the PHA, including elderly families, families with disabilities, and households of various races and ethnic groups, and other families who are on the public housing and Section 8 tenant-based assistance waiting lists. The identification of housing needs must address issues of affordability, supply, quality, accessibility, size of units, and location.</p> <p>From the Action Plan – Final, FY 2009-10, July 1, 2009 – June 30, 2010, City of Alameda, Alameda County HOME Consortium</p> <p><b>Households with Incomes &lt;=30%MFI:</b>  Number of Elderly Rental Households 705 – Cost Burden &gt; 30% 485 (68.8%), Cost Burden &gt; 50% 403 (57.2%)  Number of Small Related Renter Households 823 – Cost Burden &gt; 30% 666 (80.9%), Cost Burden &gt; 50% 556 (67.6%)  Number of Large Related Renter Households 211 – Cost Burden &gt; 30% 157 (74.4%), Cost Burden &gt; 50% 119 (56.4%)  Number of All Other Renter Households 865 – Cost Burden &gt; 30% 711 (82.2%), Cost Burden &gt; 50% 633 (73.2%)  Number of Elderly Owner Households 321 – Cost Burden &gt; 30% 193 (60.1%), Cost Burden &gt; 50% 125 (38.9%)  Number of Small Related Owner Households 178 – Cost Burden &gt; 30% 140 (78.7%), Cost Burden &gt; 50% 122 (68.5%)  Number of Large Related Owner Households 44 – Cost Burden &gt; 30% 36 (81.8%), Cost Burden &gt; 50% 32 (72.7%)  Number of All Other Owner Households 238 – Cost Burden &gt; 30% 183 (76.9%), Cost Burden &gt; 50% 135 (56.7%)</p> <p><b>Households with Incomes &lt;=50%MFI:</b>  Number of Elderly Rental Households 424 – Cost Burden &gt; 30% 329 (77.6%), Cost Burden &gt; 50% 149 (35.1%)  Number of Small Related Renter Households 583 – Cost Burden &gt; 30% 512 (75%), Cost Burden &gt; 50% 186 (27.2%)  Number of Large Related Renter Households 218 – Cost Burden &gt; 30% 131 (60.1%), Cost Burden &gt; 50% 18 (8.3%)  Number of All Other Renter Households 618 – Cost Burden &gt; 30% 525 (85%), Cost Burden &gt; 50% 237 (38.32%)  Number of Elderly Owner Households 575 – Cost Burden &gt; 30% 221 (38.4%), Cost Burden &gt; 50% 116 (20.2%)  Number of Small Related Owner Households 258 – Cost Burden &gt; 30% 203 (78.7%), Cost Burden &gt; 50% 161 (62.4%)  Number of Large Related Owner Households 90 – Cost Burden &gt; 30% 61 (67.8%), Cost Burden &gt; 50% 57 (63.3%)  Number of All Other Owner Households 164 – Cost Burden &gt; 30% 136 (82.9%), Cost Burden &gt; 50% 102 (62.2%)</p> <p><b>Households with Incomes &lt;=80%MFI:</b>  Number of Elderly Rental Households 413 – Cost Burden &gt; 30% 264 (63.9%), Cost Burden &gt; 50% 39 (9.4%)  Number of Small Related Renter Households 1020 – Cost Burden &gt; 30% 373 (36.6%), Cost Burden &gt; 50% 14 (1.4%)  Number of Large Related Renter Households 188 – Cost Burden &gt; 30% 39 (20.7%), Cost Burden &gt; 50% 10 (5.3%)  Number of All Other Renter Households 1181 – Cost Burden &gt; 30% 601 (50.9%), Cost Burden &gt; 50% 53 (4.5%)  Number of Elderly Owner Households 597 – Cost Burden &gt; 30% 165 (27.6%), Cost Burden &gt; 50% 78 (13.1%)  Number of Small Related Owner Households 364 – Cost Burden &gt; 30% 257 (70.6%), Cost Burden &gt; 50% 171 (47%)  Number of Large Related Owner Households 34 – Cost Burden &gt; 30% 16 (47.1%), Cost Burden &gt; 50% 8 (23.5%)  Number of All Other Owner Households 204 – Cost Burden &gt; 30% 132 (64.7%), Cost Burden &gt; 50% 89 (43.6%)</p> <p><b>Special Needs have been identified for the following groups:</b>  Frail Elderly  People with Severe Mental Illness and Developmental Disabilities  Persons with Alcohol/Other Drug Addictions  Physically Disabled People</p>
9.1	<p><b>Strategy for Addressing Housing Needs.</b> Provide a brief description of the PHA’s strategy for addressing the housing needs of families in the jurisdiction and on the waiting list in the upcoming year. <b>Note: Small, Section 8 only, and High Performing PHAs complete only for Annual Plan submission with the 5-Year Plan.</b></p> <p>The Housing Authority has outlined several strategies in its Five-Year Plan. The Housing Authority also will work with the City of Alameda to assist the City in meeting its housing-related goals and objectives as outlined in the Action Plan (on file at the Housing Authority office).</p>
10.0	<p><b>Additional Information.</b> Describe the following, as well as any additional information HUD has requested.</p> <p>(a) Progress in Meeting Mission and Goals. Provide a brief statement of the PHA’s progress in meeting the mission and goals described in the 5-Year Plan.</p> <p>The Housing Authority met the vast majority of the Goals and Objectives outlined in its previous Five-Year Plan. Exceptions include postponing the refinancing of Independence Plaza (Goal 1, Objective d) because of the state of the financial markets. The state of the housing market also resulted in postponement of selling the Housing Authority-owned condominiums (Goal 1, Objective e) so that additional affordable housing could be developed. The Housing Authority also has not yet developed a program to train residents on home maintenance and simple repairs (Goal 4, Objective a), a program that will be renewed in the new Five-Year Plan.</p> <p>(b) Significant Amendment and Substantial Deviation/Modification. Provide the PHA’s definition of “significant amendment” and “substantial deviation/modification”</p> <p>This definition is unchanged. It is:</p> <p>The Housing Authority of the City of Alameda defines a “substantial deviation or significant amendment or modification” for both its Five-Year and Annual Plans as one that meets all of the following qualifications:</p> <ol style="list-style-type: none"> <li>Is discretionary (rather than mandated by HUD or other government entity);</li> <li>Fundamentally changes the policies of the Housing Authority;</li> <li>Requires formal approval of the Housing Commission, and</li> <li>Would result in changes to a Streamlined Plan submission.</li> </ol> <p>(c) See attachment A for Violence Against Women provisions.</p>

<p><b>11.0</b></p>	<p><b>Required Submission for HUD Field Office Review.</b> In addition to the PHA Plan template (HUD-50075), PHAs must submit the following documents. Items (a) through (g) may be submitted with signature by mail or electronically with scanned signatures, but electronic submission is encouraged. Items (h) through (i) must be attached electronically with the PHA Plan. <b>Note:</b> Faxed copies of these documents will not be accepted by the Field Office.</p> <ul style="list-style-type: none"> <li>(a) Form HUD-50077, <i>PHA Certifications of Compliance with the PHA Plans and Related Regulations</i> (which includes all certifications relating to Civil Rights) Hardcopy to be submitted to Field Office – to be completed by Housing Commission upon adoption</li> <li>(b) Form HUD-50070, <i>Certification for a Drug-Free Workplace</i> (PHAs receiving CFP grants only) Not applicable</li> <li>(c) Form HUD-50071, <i>Certification of Payments to Influence Federal Transactions</i> (PHAs receiving CFP grants only) Not applicable</li> <li>(d) Form SF-LLL, <i>Disclosure of Lobbying Activities</i> (PHAs receiving CFP grants only) Not applicable</li> <li>(e) Form SF-LLL-A, <i>Disclosure of Lobbying Activities Continuation Sheet</i> (PHAs receiving CFP grants only) Not applicable</li> <li>(f) Resident Advisory Board (RAB) comments. Comments received from the RAB must be submitted by the PHA as an attachment to the PHA Plan. PHAs must also include a narrative describing their analysis of the recommendations and the decisions made on these recommendations. To be submitted to Field Office. See Attachment B.</li> <li>(g) Challenged Elements To be submitted to Field Office</li> <li>(h) Form HUD-50075.1, <i>Capital Fund Program Annual Statement/Performance and Evaluation Report</i> (PHAs receiving CFP grants only) See Attachment C.</li> <li>(i) Form HUD-50075.2, <i>Capital Fund Program Five-Year Action Plan</i> (PHAs receiving CFP grants only) Not applicable</li> </ul>
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## Streamlined Five-Year and Annual PHA Plan Fiscal Year 2010

### Attachment A

#### Violence Against Women Act (VAWA) Provisions

1. Activities, services, or programs provided or offered by the Housing Authority, either directly or in partnership with other service providers, to child or adult victims of domestic violence, dating violence, sexual assault, or stalking.

The Housing Authority (AHA) has notified Section 8 Housing Choice Voucher program participants and notifies all applicants and property managers of victims rights under VAWA, including:

- The AHA's confidentiality requirements
- Participants' rights of confidentiality and the limits thereof
- Protections and rights under VAWA
- Property owners and managers responsibilities and limits on terminating tenancy

The AHA trained its staff on the provisions of VAWA. Management reminded staff about the resources available to victims of domestic violence and made sure they had this information readily available to provide when needed.

2. Activities, services, or programs provided or offered that helps child and adult victims of domestic violence, dating violence, sexual assault, or stalking to obtain or maintain housing.

The Housing Authority of the City of Alameda operates a Section 8 Program which prohibits denying housing assistance to victims of domestic violence, dating violence, and stalking. The Housing Authority's Policy is as follows:

- *The AHA acknowledges that a victim of domestic violence, dating violence, or stalking may have an unfavorable history that would warrant denial under the AHA's policies. If the AHA makes a determination to deny admission to an applicant family; therefore, the AHA will include in its notice of denial a statement of the protection against denial provided by VAWA and will offer the applicant the opportunity to provide documentation affirming that the cause of the unfavorable history is that a member of the applicant family is or has been a victim of domestic violence, dating violence, or stalking.*
- *Criminal activity directly relating to domestic violence, dating violence, or staling, engaged in by a member of a tenant's household or any guest or other person under the tenant's control shall not be a cause for termination of assistance, tenancy, or occupancy rights if the tenant or an immediate member of the tenant's family is the victim or threatened victim of that domestic violence, dating violence, or stalking.*
- *The AHA has the authority to terminate assistance to any individual who is a tenant or lawful occupant and who engages in criminal acts of physical violence*

*against family members or others, without evicting, removing, terminating assistance to, or otherwise penalizing the victim of such violence who is also a tenant or lawful occupant.*

- *The AHA's authority is not limited in terminating the assistance of any participant if the AHA can demonstrate an actual and imminent threat to other tenants or those employed at or providing service to the property if that tenant is not evicted or terminated from assistance.*
- *If the AHA can demonstrate an actual and imminent threat to other participants or those employed at or providing service to the property if the participant's tenancy is not terminated, the AHA will bypass the standard process and proceed with the immediate termination of the family's assistance.*
- *When the actions of a participant or other family member results in the AHA decision to terminate the family's assistance and another family member claims that the actions involve criminal acts of physical violence against family members or others, the AHA will request that the victim submit certification and supporting documentation supporting the claim. If provided, the AHA will not terminate assistance to, or otherwise penalize the victim of such violence who is also a tenant or lawful occupant.*
- *All information provided to the AHA regarding domestic violence, dating violence, or stalking, including the fact that an individual is a victim of such violence or stalking, must be retained in confidence and may neither be entered into any shared data base nor provided to any related entity, except to the extent that the disclosure (a) is requested or consented to by the individual in writing, (b) is required for use in an eviction proceeding, or (c) is otherwise required by applicable law.*

For additional information about the administration of this policy, please refer to the Housing Authority's Administrative Plan.

3. Any activities, services, or programs provided or offered to prevent domestic violence, dating violence, sexual assault, and stalking, or to enhance victim safety in assisted families.

See above.

## Streamlined Five-Year and Annual PHA Plans Fiscal Year 2010 - 2011

### Attachment B

#### Resident Advisory Committee Comments:

One member asked about the process to obtain additional vouchers. This question was asked in the context of the Housing Authority's obtaining additional vouchers under the Family Unification Program. Housing Authority staff described the application process.

A member asked about 18 year olds living on their own. Staff advised that under FUP, usually the voucher holders are 19 years of age and many of these young adults have children.

A member asked about vouchers for veterans. Staff described the activities of Operation Dignity and their mission to help homeless veterans and the Housing Authority's collaboration with them to try to obtain former Alameda Naval Air Station land for 90 affordable units of housing. Staff also mentioned the veteran's preference that the Housing Authority provides.

A member asked when the Housing Authority would open its waiting list. Staff explained the complex issues regarding this decision, including the small number of vouchers available – essentially only those available through attrition. Staff also described the project-based program and creation of site-specific lists.

After a staff description of the "Safe Schools" program, a member asked if police will know where kids live or just the school they attend. Staff advised that police will know both pieces of information.

A member asked about staff's opinion on a proposed ballot measure and if it would affect affordable housing development. Staff advised that an opinion could not be given but advised all RAC members to read as much about the measure as possible so they could make an informed decision.

A member asked about the impact on schools if all the housing development takes place at the former Alameda Naval Air Station.

One member suggested that an emphasis needs to be placed on developing more housing for the elderly.

The Housing Authority does not believe that any of the comments received by RAC members affect the proposed PHA Five-Year and Annual Plan. The Housing Authority is dedicated to developing more affordable housing, including housing for the elderly.

Annual Statement/Performance and Evaluation Report  
 Capital Fund Program, Capital Fund Program Replacement Housing Factor and  
 Capital Fund Financing Program

U.S. Department of Housing and Urban Development  
 Office of Public and Indian Housing  
 OMB No. 2577-0226  
 Expires 4/30/2011

PHA Name: Housing Authority  
 of the City of Alameda  
 HA Code: CA062000001

Part I: Summary					
PHA Name: Housing Authority of the City of Alameda		Grant Type and Number Capital Fund Program Grant No: CA39S06250109 Replacement Housing Factor Grant No: Date of CFFP: _____		FFY of Grant: 2009 FFY of Grant Approval:	
Type of Grant <input type="checkbox"/> Original Annual Statement <input type="checkbox"/> Reserve for Disasters/Emergencies <input type="checkbox"/> Revised Annual Statement (revision no: ) <input type="checkbox"/> Performance and Evaluation Report for Period Ending: <input checked="" type="checkbox"/> Final Performance and Evaluation Report					
Line	Summary by Development Account	Total Estimated Cost		Total Actual Cost <sup>1</sup>	
		Original	Revised <sup>2</sup>	Obligated	Expended
1	Total non-CFP Funds				
2	1406 Operations (may not exceed 20% of line 21) <sup>3</sup>				
3	1408 Management Improvements				
4	1410 Administration (may not exceed 10% of line 21)				
5	1411 Audit				
6	1415 Liquidated Damages				
7	1430 Fees and Costs				
8	1440 Site Acquisition				
9	1450 Site Improvement				
10	1460 Dwelling Structures	\$257,654		\$257,654	
11	1465.1 Dwelling Equipment—Nonexpendable				
12	1470 Non-dwelling Structures	\$12,063		\$12,063	
13	1475 Non-dwelling Equipment				
14	1485 Demolition				
15	1492 Moving to Work Demonstration				
16	1495.1 Relocation Costs				
17	1499 Development Activities <sup>4</sup>				
18a	1501 Collateralization or Debt Service paid by the PHA				
18ba	9000 Collateralization or Debt Service paid Via System of Direct Payment				
19	1502 Contingency (may not exceed 8% of line 20)				
20	Amount of Annual Grant: (sum of lines 2 – 19)	\$269,717		\$269,717	
21	Amount of line 20 Related to LBP Activities				
22	Amount of line 20 Related to Section 504 Activities				
23	Amount of line 20 Related to Security – Soft Costs				
24	Amount of line 20 Related to Security – Hard Costs	\$269,717			
25	Amount of line 20 Related to Energy Conservation Measures				

<sup>1</sup> To be completed for the Performance and Evaluation Report.  
<sup>2</sup> To be completed for the Performance and Evaluation Report or a Revised Annual Statement.  
<sup>3</sup> PHAs with under 250 units in management may use 100% of CFP Grants for operations.  
<sup>4</sup> RHF funds shall be included here.

ATTACHMENT C

CAPITAL FUND PROGRAM  
 ANNUAL STATEMENT  
 AND EVALUATION REPORT

Streamlined 5-Yr and Annual Plan  
 for FY2010

Annual Statement/Performance and Evaluation Report  
 Capital Fund Program, Capital Fund Program Replacement Housing Factor and  
 Capital Fund Financing Program

U.S. Department of Housing and Urban Development  
 Office of Public and Indian Housing  
 Expires 4/30/2011

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Line	Summary by Development Account	Total Estimated Cost		Total Actual Cost <sup>1</sup>	
		Original	Revised <sup>2</sup>	Obligated	Expended
Signature of Executive Director <i>M. [Signature]</i>		Date 7/14/09	Signature of Public Housing Director		Date

ATTACHMENT C

CAPITAL FUND PROGRAM  
 ANNUAL STATEMENT  
 AND EVALUATION REPORT

Streamlined 5-Yr and Annual Plan  
 for FY2010







