

U.S. Department of Housing and Urban Development  
Office of Public and Indian Housing

# PHA Plans

5 Year Plan for Fiscal Years 2005 - 2009

Annual Plan for Fiscal Year 2005

**NOTE: THIS PHA PLANS TEMPLATE (HUD 50075) IS TO BE COMPLETED IN  
ACCORDANCE WITH INSTRUCTIONS LOCATED IN APPLICABLE PIH NOTICES**

**PHA Plan  
Agency Identification**

**PHA Name:** LAKEWOOD HOUSING AUTHORITY

**PHA Number:** NJ054

**PHA Fiscal Year Beginning: (mm/yyyy)** 01/2005

**Public Access to Information**

Information regarding any activities outlined in this plan can be obtained by contacting: (select all that apply)

- Main administrative office of the PHA
- PHA development management offices
- PHA local offices

**Display Locations For PHA Plans and Supporting Documents**

The PHA Plans (including attachments) are available for public inspection at: (select all that apply)

- Main administrative office of the PHA
- PHA development management offices
- PHA local offices
- Main administrative office of the local government
- Main administrative office of the County government
- Main administrative office of the State government
- Public library
- PHA website
- Other (list below)

**NAACP, c/o LKWD COMMUNITY CENTER, 20 4<sup>TH</sup> ST, LAKEWOOD, NJ**  
**PUERTO RICAN ACTION BOARD, 111 CLIFTON AVE, #14, LAKEWOOD, NJ**  
**BMG, 617 6<sup>TH</sup> STREET, LAKEWOOD, NJ**  
**PUERTO RICAN CONGRESS, 230 1<sup>ST</sup> STREET, LAKEWOOD, NJ**

PHA Plan Supporting Documents are available for inspection at: (select all that apply)

- Main business office of the PHA
- PHA development management offices
- Other (list below)

## PHA FISCAL YEARS 2005 - 2009

[24 CFR Part 903.5]

### A. Mission

State the PHA's mission for serving the needs of low-income, very low income, and extremely low-income families in the PHA's jurisdiction. (select one of the choices below)

- The mission of the PHA is the same as that of the Department of Housing and Urban Development: To promote adequate and affordable housing, economic opportunity and a suitable living environment free from discrimination.
- The PHA's mission is: (state mission here)

### B. Goals

The goals and objectives listed below are derived from HUD's strategic Goals and Objectives and those emphasized in recent legislation. PHAs may select any of these goals and objectives as their own, or identify other goals and/or objectives. Whether selecting the HUD-suggested objectives or their own, **PHAS ARE STRONGLY ENCOURAGED TO IDENTIFY QUANTIFIABLE MEASURES OF SUCCESS IN REACHING THEIR OBJECTIVES OVER THE COURSE OF THE 5 YEARS.** (Quantifiable measures would include targets such as: numbers of families served or PHAS scores achieved.) PHAs should identify these measures in the spaces to the right of or below the stated objectives.

#### HUD Strategic Goal: Increase the availability of decent, safe, and affordable housing.

- PHA Goal: Expand the supply of assisted housing  
Objectives:
- Apply for additional rental vouchers:
  - Reduce public housing vacancies:
  - Leverage private or other public funds to create additional housing opportunities:
  - Acquire or build units or developments
  - Other (list below)
- PHA Goal: Improve the quality of assisted housing  
Objectives:
- Improve public housing management: (PHAS score)
  - Improve voucher management: (SEMAP score)
  - Increase customer satisfaction:
  - Concentrate on efforts to improve specific management functions: (list; e.g., public housing finance; voucher unit inspections)
  - Renovate or modernize public housing units:
  - Demolish or dispose of obsolete public housing:
  - Provide replacement public housing:
  - Provide replacement vouchers:
  - Other:

- PHA Goal: Increase assisted housing choices
  - Objectives:
    - Provide voucher mobility counseling:
    - Conduct outreach efforts to potential voucher landlords
    - Increase voucher payment standards
    - Implement voucher homeownership program:
    - Implement public housing or other homeownership programs:
    - Implement public housing site-based waiting lists:
    - Convert public housing to vouchers:
    - Other: (list below)

**HUD Strategic Goal: Improve community quality of life and economic vitality**

- PHA Goal: Provide an improved living environment
  - Objectives:
    - Implement measures to deconcentrate poverty by bringing higher income public housing households into lower income developments:
    - Implement measures to promote income mixing in public housing by assuring access for lower income families into higher income developments:
    - Implement public housing security improvements:
    - Designate developments or buildings for particular resident groups (elderly, persons with disabilities)
    - Other: (list below)

**HUD Strategic Goal: Promote self-sufficiency and asset development of families and individuals**

- PHA Goal: Promote self-sufficiency and asset development of assisted households
  - Objectives:
    - Increase the number and percentage of employed persons in assisted families:
    - Provide or attract supportive services to improve assistance recipients' employability:
    - Provide or attract supportive services to increase independence for the elderly or families with disabilities.
    - Other: (list below)

**HUD Strategic Goal: Ensure Equal Opportunity in Housing for all Americans**

- PHA Goal: Ensure equal opportunity and affirmatively further fair housing  
Objectives:
  - Undertake affirmative measures to ensure access to assisted housing regardless of race, color, religion national origin, sex, familial status, and disability:
  - Undertake affirmative measures to provide a suitable living environment for families living in assisted housing, regardless of race, color, religion national origin, sex, familial status, and disability:
  - Undertake affirmative measures to ensure accessible housing to persons with all varieties of disabilities regardless of unit size required:
  - Other: (list below)

**Other PHA Goals and Objectives: (list below)**

**Annual PHA Plan  
PHA Fiscal Year 2005**

[24 CFR Part 903.7]

**i. Annual Plan Type:**

Select which type of Annual Plan the PHA will submit.

- Standard Plan**
- Streamlined Plan:**
- High Performing PHA**
- Small Agency (<250 Public Housing Units)**
- Administering Section 8 Only**
- Troubled Agency Plan**

**ii. Executive Summary of the Annual PHA Plan**

[24 CFR Part 903.7 9 (r)]

Provide a brief overview of the information in the Annual Plan, including highlights of major initiatives and discretionary policies the PHA has included in the Annual Plan.

*The Lakewood Housing Authority operates 4 Public Housing developments consisting of 268 units. These developments include: JFK Apartments, Currey Apartments, Peter Ward Towers and Lulu Duffy Cottages.*

*The Authority also administers the Section 8 Housing Choice Voucher Program consisting of 831 Vouchers.*

*The Authority currently has 488 applicants on the Public Housing Waiting List and 1570 applicants on the Section 8 Waiting List.*

*The U.S. Department of Housing and Urban Development (HUD) provides the Authority with subsidies to support these programs. For Public Housing the Authority annually receives approximately \$1,150,000 in Operating Subsidy and \$367,525 in Capital Fund Grant. For the Section 8 Program the Authority annually receives approximately \$10,400,000 for payments to landlords and program administration.*

*The Authority is committed to administering these programs in accordance with Fair Housing and Equal Opportunity goals and requirements.*

*The Authority's Admission and Occupancy Policy and its Section 8 Administrative Plan are available for public review and comment.*

## **Annual Plan Table of Contents**

[24 CFR Part 903.7 9 (r)] Provide a table of contents for the Annual Plan, including attachments, and a list of supporting documents available for public inspection.

### **Table of Contents\* (page numbers may change on final document)**

#### **Annual Plan**

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#### **Attachments**

Indicate which attachments are provided by selecting all that apply. Provide the attachment's name (A, B, etc.) in the space to the left of the name of the attachment. Note: If the attachment is provided as a **SEPARATE** file submission from the PHA Plans file, provide the file name in parentheses in the space to the right of the title.

#### **Required Attachments:**

- Admissions Policy for Deconcentration (ATTACHMENT A)
- FY 2004 Capital Fund Program Annual Statement (nj054av01)
- Most recent board-approved operating budget (Required Attachment for PHAs that are troubled or at risk of being designated troubled ONLY)
- Homeownership (ATTACHMENT B)
- Tenant Advisory Board Members (ATTACHMENT C)
- Progress Report (ATTACHMENT H)

#### **Optional Attachments:**

- PHA Management Organizational Chart (ATTACHMENT G)
- FY 2005 Capital Fund Program 5 Year Action Plan (nj054av01)
- Public Housing Drug Elimination Program (PHDEP) Plan
- Comments of Resident Advisory Board or Boards (ATTACHMENT F)
- Other (List below, providing each attachment name)
  - Lakewood Housing Authority Board Members (ATTACHMENT D)
  - Certification Conversion of Public Housing to Sec. 8 (ATTACHMENT E)

### Supporting Documents Available for Review

Indicate which documents are available for public review by placing a mark in the “Applicable & On Display” column in the appropriate rows. All listed documents must be on display if applicable to the program activities conducted by the PHA.

| <b>List of Supporting Documents Available for Review</b> |   |  |
|--|---|--|
| <b>Applicable &amp; On Display</b>                       | <b>Supporting Document</b>  | <b>Applicable Plan Component</b>                             |
| Yes  | PHA Plan Certifications of Compliance with the PHA Plans and Related Regulations  | 5 Year and Annual Plans                                      |
| Yes  | State/Local Government Certification of Consistency with the Consolidated Plan  | 5 Year and Annual Plans                                      |
| Yes  | Fair Housing Documentation:<br>Records reflecting that the PHA has examined its programs or proposed programs, identified any impediments to fair housing choice in those programs, addressed or is addressing those impediments in a reasonable fashion in view of the resources available, and worked or is working with local jurisdictions to implement any of the jurisdictions’ initiatives to affirmatively further fair housing that require the PHA’s involvement. | 5 Year and Annual Plans                                      |
| Yes  | Consolidated Plan for the jurisdiction/s in which the PHA is located (which includes the Analysis of Impediments to Fair Housing Choice (AI) and any additional backup data to support statement of housing needs in the jurisdiction   | Annual Plan:<br>Housing Needs                                |
| Yes  | Most recent board-approved operating budget for the public housing program  | Annual Plan:<br>Financial Resources;                         |
| Yes  | Public Housing Admissions and (Continued) Occupancy Policy (A&O), which includes the Tenant Selection and Assignment Plan [TSAP]  | Annual Plan: Eligibility, Selection, and Admissions Policies |
| Yes  | Section 8 Administrative Plan   | Annual Plan: Eligibility, Selection, and Admissions Policies |
| Yes  | Public Housing Deconcentration and Income Mixing Documentation:<br>1. PHA board certifications of compliance with deconcentration requirements (section 16(a) of the US Housing Act of 1937, as implemented in the 2/18/99 <i>Quality Housing and Work Responsibility Act Initial Guidance; Notice</i> and any further HUD guidance) and<br>2. Documentation of the required deconcentration and income mixing analysis   | Annual Plan: Eligibility, Selection, and Admissions Policies |
| Yes  | Public housing rent determination policies, including the methodology for setting public housing flat rents<br><input checked="" type="checkbox"/> check here if included in the public housing A & O Policy  | Annual Plan: Rent Determination                              |
| Yes  | Schedule of flat rents offered at each public housing development -<br><input checked="" type="checkbox"/> check here if included in the public housing A & O Policy  | Annual Plan: Rent Determination                              |

| <b>List of Supporting Documents Available for Review</b> |   |   |
|--|---|---|
| <b>Applicable &amp; On Display</b>                       | <b>Supporting Document</b>  | <b>Applicable Plan Component</b>                  |
| Yes  | Section 8 rent determination (payment standard) policies<br><input checked="" type="checkbox"/> check here if included in Section 8 Administrative Plan   | Annual Plan: Rent Determination                   |
| N/A  | Public housing management and maintenance policy documents, including policies for the prevention or eradication of pest infestation (including cockroach infestation)                          | Annual Plan: Operations and Maintenance           |
| Yes  | Public housing grievance procedures<br><input checked="" type="checkbox"/> check here if included in the public housing A & O Policy  | Annual Plan: Grievance Procedures                 |
| Yes  | Section 8 informal review and hearing procedures<br><input checked="" type="checkbox"/> check here if included in Section 8 Administrative Plan   | Annual Plan: Grievance Procedures                 |
| Yes  | The HUD-approved Capital Fund/Comprehensive Grant Program Annual Statement (HUD 52837) for the active grant year  | Annual Plan: Capital Needs                        |
| N/A  | Most recent CIAP Budget/Progress Report (HUD 52825) for any active CIAP grant   | Annual Plan: Capital Needs                        |
| No   | Most recent, approved 5 Year Action Plan for the Capital Fund/Comprehensive Grant Program, if not included as an attachment (provided at PHA option)  | Annual Plan: Capital Needs                        |
| N/A  | Approved HOPE VI applications or, if more recent, approved or submitted HOPE VI Revitalization Plans or any other approved proposal for development of public housing                           | Annual Plan: Capital Needs                        |
| N/A  | Approved or submitted applications for demolition and/or disposition of public housing  | Annual Plan: Demolition and Disposition           |
| N/A  | Approved or submitted applications for designation of public housing (Designated Housing Plans)   | Annual Plan: Designation of Public Housing        |
| N/A  | Approved or submitted assessments of reasonable revitalization of public housing and approved or submitted conversion plans prepared pursuant to section 202 of the 1996 HUD Appropriations Act | Annual Plan: Conversion of Public Housing         |
| N/A  | Approved or submitted public housing homeownership programs/plans   | Annual Plan: Homeownership                        |
| Yes  | Policies governing any Section 8 Homeownership program<br><input checked="" type="checkbox"/> check here if included in the Section 8 Administrative Plan                                       | Annual Plan: Homeownership                        |
| Yes  | Any cooperative agreement between the PHA and the TANF agency   | Annual Plan: Community Service & Self-Sufficiency |
| Yes  | FSS Action Plan/s for public housing and/or Section 8   | Annual Plan: Community Service & Self-Sufficiency |
| N/A  | Most recent self-sufficiency (ED/SS, TOP or ROSS or other resident services grant) grant program reports  | Annual Plan: Community Service & Self-Sufficiency |
| N/A  | The most recent Public Housing Drug Elimination Program (PHDEP) semi-annual performance report for any open grant and most recently submitted PHDEP application (PHDEP Plan)                    | Annual Plan: Safety and Crime Prevention          |
| Yes  | The most recent fiscal year audit of the PHA conducted  | Annual Plan: Annual Audit                         |

| <b>List of Supporting Documents Available for Review</b> |  |                                  |
|--|--|----------------------------------|
| <b>Applicable &amp; On Display</b>                       | <b>Supporting Document</b>   | <b>Applicable Plan Component</b> |
|  | under section 5(h)(2) of the U.S. Housing Act of 1937 (42 U.S.C. 1437c(h)), the results of that audit and the PHA's response to any findings |                                  |
| N/A  | Troubled PHAs: MOA/Recovery Plan   | Troubled PHAs                    |
|  | Other supporting documents (optional)<br>(list individually; use as many lines as necessary)   | (specify as needed)              |

# 1. Statement of Housing Needs

[24 CFR Part 903.7 9 (a)]

## A. Housing Needs of Families in the Jurisdiction/s Served by the PHA

Based upon the information contained in the Consolidated Plan/s applicable to the jurisdiction, and/or other data available to the PHA, provide a statement of the housing needs in the jurisdiction by completing the following table. In the "Overall" Needs column, provide the estimated number of renter families that have housing needs. For the remaining characteristics, rate the impact of that factor on the housing needs for each family type, from 1 to 5, with 1 being "no impact" and 5 being "severe impact." Use N/A to indicate that no information is available upon which the PHA can make this assessment.

| Housing Needs of Families in the Jurisdiction<br>by Family Type |         |                |        |         |                |      |           |
|---|---------|----------------|--------|---------|----------------|------|-----------|
| Family Type   | Overall | Afford-ability | Supply | Quality | Access-ibility | Size | Loca-tion |
| Income <= 30% of AMI  | 6,418   | 5              | 4      | 3       | 1              | 2    | 3         |
| Income >30% but <=50% of AMI                                    | 4,799   | 5              | 4      | 3       | 1              | 2    | 3         |
| Income >50% but <80% of AMI                                     | 5,089   | 5              | 4      | 3       | 1              | 2    | 3         |
| Elderly   | 5,970   | 5              | 3      | 2       | 4              | 2    | 2         |
| Families with Disabilities                                      | N/A     |                |        |         |                |      |           |
| White   | 413148  | 5              | 3      | 2       | 2              | 2    | 2         |
| Black   | 11806   | 5              | 4      | 3       | 2              | 2    | 4         |
| Hispanic  | 13785   | 5              | 4      | 3       | 2              | 2    | 4         |
| Asian   | 3586    | 5              | 3      | 2       | 2              | 2    | 2         |

What sources of information did the PHA use to conduct this analysis? (Check all that apply; all materials must be made available for public inspection.)

- Consolidated Plan of the Jurisdiction/s – **Ocean County**  
Indicate year: **2000**
- U.S. Census data: the Comprehensive Housing Affordability Strategy ("CHAS") dataset
- American Housing Survey data  
Indicate year:
- Other housing market study  
Indicate year:
- Other sources: (list and indicate year of information)  
The Needs Ratings listed above are estimates of housing authority staff based upon prior experience.

**\* Housing Needs of Families on the Public Housing and Section 8 Tenant- Based Assistance Waiting Lists**

State the housing needs of the families on the PHA's waiting list/s. **Complete one table for each type of PHA-wide waiting list administered by the PHA.** PHAs may provide separate tables for site-based or sub-jurisdictional public housing waiting lists at their option.

| <b>Housing Needs of Families on the Waiting List</b>   |               |                     |                 |
|--|---------------|---------------------|-----------------|
| Waiting list type: (select one)  |               |                     |                 |
| <input type="checkbox"/> Section 8 tenant-based assistance                                       |               |                     |                 |
| <input checked="" type="checkbox"/> Public Housing   |               |                     |                 |
| <input type="checkbox"/> Combined Section 8 and Public Housing                                   |               |                     |                 |
| <input type="checkbox"/> Public Housing Site-Based or sub-jurisdictional waiting list (optional) |               |                     |                 |
| If used, identify which development/subjurisdiction:   |               |                     |                 |
|  | # of families | % of total families | Annual Turnover |
| Waiting list total   | 488           |                     | 40              |
| Extremely low income <=30% AMI   | 438           | 90%                 |                 |
| Very low income (>30% but <=50% AMI)   | 40            | 8%                  |                 |
| Low income (>50% but <80% AMI)   | 10            | 2%                  |                 |
| Families with children   | 369           | 76%                 |                 |
| Elderly families   | 77            | 16%                 |                 |
| Families with Disabilities   | 42            | 8%                  |                 |
| White  | 257           | 53%                 |                 |
| Black  | 198           | 41%                 |                 |
| Other  | 33            | 6%                  |                 |
| Hispanic   | 222           | 45%                 |                 |
| Non-Hispanic   | 266           | 55%                 |                 |
| <b>CHARACTERISTICS BY BEDROOM SIZE (PUBLIC HOUSING ONLY)</b>                                     |               |                     |                 |
|  |               |                     |                 |
| 0 + 1BR  | 116           | 24%                 |                 |
| 2 BR   | 296           | 61%                 |                 |
| 3 BR   | 76            | 15%                 |                 |
| 4 BR   | 0             | 0%                  |                 |
| 5 BR   | 0             | 0%                  |                 |
| 5+ BR  |               |                     |                 |

**Housing Needs of Families on the Waiting List**

Is the waiting list closed (select one)?  No  Yes

If yes:

How long has it been closed (# of months)?

Does the PHA expect to reopen the list in the Public Housing Plan year?  No

Yes

Does the PHA permit specific categories of families onto the waiting list, even if generally closed?  No  Yes

**\* Housing Needs of Families on the Waiting List**

Waiting list type: (select one)

- Section 8 tenant-based assistance  
 Public Housing  
 Combined Section 8 and Public Housing  
 Public Housing Site-Based or sub-jurisdictional waiting list (optional)  
 If used, identify which development/sub-jurisdiction:

|                                      | # of families | % of total families | Annual Turnover |
|--------------------------------------|---------------|---------------------|-----------------|
| Waiting list total                   | 1570          |                     | 10              |
| Extremely low income <=30% AMI       | 1444          | 92%                 |                 |
| Very low income (>30% but <=50% AMI) | 110           | 7%                  |                 |
| Low income (>50% but <80% )          | 16            | 1%                  |                 |
| Families with children               | 911           | 58%                 |                 |
| Elderly families                     | 63            | 4%                  |                 |
| Families with Disabilities           | 157           | 10%                 |                 |
| Singles                              | 235           | 15%                 |                 |
| Couples                              | 204           | 13%                 |                 |
| White                                | 1193          | 76%                 |                 |
| Black                                | 298           | 19%                 |                 |
| Other                                | 79            | 5%                  |                 |
| Hispanic                             | 220           | 14%                 |                 |
| Non-Hispanic                         | 1350          | 86%                 |                 |

Is the waiting list closed (select one)?  No  Yes

If yes:

How long has it been closed (# of months)? 32 Months

Does the PHA expect to reopen the list in the PHA Plan year?  No  Yes

Does the PHA permit specific categories of families onto the waiting list, even if generally closed?  No  Yes (Family Unification Clients)

### C. Strategy for Addressing Needs

Provide a brief description of the PHA's strategy for addressing the housing needs of families in the jurisdiction and on the waiting list **IN THE UPCOMING YEAR**, and the Agency's reasons for choosing this strategy.

#### **(1) Strategies**

**Need: Shortage of affordable housing for all eligible populations**

**Strategy 1. Maximize the number of affordable units available to the PHA within its current resources by:**

Select all that apply

- Employ effective maintenance and management policies to minimize the number of public housing units off-line
- Reduce turnover time for vacated public housing units
- Reduce time to renovate public housing units
- Seek replacement of public housing units lost to the inventory through mixed finance development
- Seek replacement of public housing units lost to the inventory through section 8 replacement housing resources
- Maintain or increase section 8 lease-up rates by establishing payment standards that will enable families to rent throughout the jurisdiction
- Undertake measures to ensure access to affordable housing among families assisted by the PHA, regardless of unit size required
- Maintain or increase section 8 lease-up rates by marketing the program to owners, particularly those outside of areas of minority and poverty concentration
- Maintain or increase section 8 lease-up rates by effectively screening Section 8 applicants to increase owner acceptance of program
- Participate in the Consolidated Plan development process to ensure coordination with broader community strategies
- Other (list below)

**Strategy 2: Increase the number of affordable housing units by:**

Select all that apply

- Apply for additional section 8 units should they become available
- Leverage affordable housing resources in the community through the creation of mixed finance housing
- Pursue housing resources other than public housing or Section 8 tenant-based assistance.
- Other: (list below)  
The LHA intends to partnership with the Lakewood Affordable Housing Corp. (LAHC) to receive land from the Township in order to build affordable housing.

**Need: Specific Family Types: Families at or below 30% of median**

**Strategy 1: Target available assistance to families at or below 30 % of AMI**

Select all that apply

- Exceed HUD federal targeting requirements for families at or below 30% of AMI in public housing
- Exceed HUD federal targeting requirements for families at or below 30% of AMI in tenant-based section 8 assistance
- Employ admissions preferences aimed at families with economic hardships
- Adopt rent policies to support and encourage work
- Other: (list below):  
Housing Authority intends to meet 30% of AMI requirement for public housing and the 75% targeting for Sec. 8.

**Need: Specific Family Types: Families at or below 50% of median**

**Strategy 1: Target available assistance to families at or below 50% of AMI**

Select all that apply

- Employ admissions preferences aimed at families who are working
- Adopt rent policies to support and encourage work
- Other: (list below)

**Need: Specific Family Types: The Elderly**

**Strategy 1: Target available assistance to the elderly:**

Select all that apply

- Seek designation of public housing for the elderly
- Apply for special-purpose vouchers targeted to the elderly, should they become available
- Other: (list below)

**Need: Specific Family Types: Families with Disabilities**

**Strategy 1: Target available assistance to Families with Disabilities:**

Select all that apply

- Seek designation of public housing for families with disabilities  
Carry out the modifications needed in public housing based on the section 504 Needs Assessment for Public Housing
- Apply for special-purpose vouchers targeted to families with disabilities, should they become available
- Affirmatively market to local non-profit agencies that assist families with disabilities
- Other: (list below)

**Need: Specific Family Types: Races or ethnicities with disproportionate housing needs**

**Strategy 1: Increase awareness of PHA resources among families of races and ethnicities with disproportionate needs:**

Select if applicable

- Affirmatively market to races/ethnicities shown to have disproportionate housing needs
- Other: (list below)

**Strategy 2: Conduct activities to affirmatively further fair housing**

Select all that apply

- Counsel section 8 tenants as to location of units outside of areas of poverty or minority concentration and assist them to locate those units
- Market the section 8 program to owners outside of areas of poverty /minority concentrations
- Other: (list below)

**Other Housing Needs & Strategies: (list needs and strategies below)**

**(2) Reasons for Selecting Strategies**

Of the factors listed below, select all that influenced the PHA's selection of the strategies it will pursue:

- Funding constraints
- Staffing constraints
- Limited availability of sites for assisted housing
- Extent to which particular housing needs are met by other organizations in the community
- Evidence of housing needs as demonstrated in the Consolidated Plan and other information available to the PHA
- Influence of the housing market on PHA programs
- Community priorities regarding housing assistance
- Results of consultation with local or state government
- Results of consultation with residents and the Resident Advisory Board
- Results of consultation with advocacy groups
- Other: (list below)

## 2. Statement of Financial Resources

[24 CFR Part 903.7 9 (b)]

List the financial resources that are anticipated to be available to the PHA for the support of Federal public housing and tenant-based Section 8 assistance programs administered by the PHA during the Plan year.

Note: the table assumes that Federal public housing or tenant based Section 8 assistance grant funds are expended on eligible purposes; therefore, uses of these funds need not be stated. For other funds, indicate the use for those funds as one of the following categories: public housing operations, public housing capital improvements, public housing safety/security, public housing supportive services, Section 8 tenant-based assistance, Section 8 supportive services or other.

| <b>Financial Resources:<br/>Planned Sources and Uses</b>                              |                     |                     |
|---|---------------------|---------------------|
| <b>Sources</b>  | <b>Planned \$</b>   | <b>Planned Uses</b> |
| <b>1. Federal Grants (FY 2003 grants)</b>   |                     |                     |
| a) Public Housing Operating Fund  | \$1,152,946         |                     |
| b) Public Housing Capital Fund  | \$380,411           |                     |
| c) HOPE VI Revitalization   |                     |                     |
| d) HOPE VI Demolition   |                     |                     |
| e) Annual Contributions for Section 8 Tenant-Based Assistance                         | \$10,416,000        |                     |
| f) Public Housing Drug Elimination Program (including any Technical Assistance funds) |                     |                     |
| g) Resident Opportunity and Self-Sufficiency Grants                                   |                     |                     |
| h) Community Development Block Grant  | \$130,000           |                     |
| i) HOME   |                     |                     |
| Other Federal Grants (list below)   |                     |                     |
|   |                     |                     |
| <b>2. Prior Year Federal Grants (unobligated funds only) (list below)</b>             |                     |                     |
|   |                     |                     |
|   |                     |                     |
| <b>3. Public Housing Dwelling Rental Income</b>                                       | \$747,115           |                     |
|   |                     |                     |
| <b>4. Other income (list below) (PH)</b>  | \$25,194            |                     |
| Interest, Excess Utilities, Misc. Inc.  |                     |                     |
| <b>5. Non-federal sources (list below)</b>  |                     |                     |
|   |                     |                     |
| <b>Total resources</b>  | <b>\$12,851,666</b> |                     |

### **3. PHA Policies Governing Eligibility, Selection, and Admissions**

[24 CFR Part 903.7 9 (c)]

#### **A. Public Housing**

Exemptions: PHAs that do not administer public housing are not required to complete subcomponent 3A.

##### **(1) Eligibility**

- a. When does the PHA verify eligibility for admission to public housing? (select all that apply)
- When families are within a certain number of being offered a unit: (state number)
  - When families are within a certain time of being offered a unit: (state time- **3 Months**)
  - Other: (describe)
- b. Which non-income (screening) factors does the PHA use to establish eligibility for admission to public housing (select all that apply)?
- Criminal or Drug-related activity
  - Rental history
  - Housekeeping
  - Other (describe)
- c.  Yes  No: Does the PHA request criminal records from local law enforcement agencies for screening purposes?
- d.  Yes  No: Does the PHA request criminal records from State law enforcement agencies for screening purposes?
- e.  Yes  No: Does the PHA access FBI criminal records from the FBI for screening purposes? (either directly or through an NCIC-authorized source)

##### **(2)Waiting List Organization**

- a. Which methods does the PHA plan to use to organize its public housing waiting list (select all that apply)
- Community-wide list
  - Sub-jurisdictional lists
  - Site-based waiting lists
  - Other (describe)
- b. Where may interested persons apply for admission to public housing?
- PHA main administrative office
  - PHA development site management office
  - Other (list below)

c. If the PHA plans to operate one or more site-based waiting lists in the coming year, answer each of the following questions; if not, skip to subsection **(3) Assignment**

1. How many site-based waiting lists will the PHA operate in the coming year? **None**

2.  Yes  No: Are any or all of the PHA's site-based waiting lists new for the upcoming year (that is, they are not part of a previously-HUD-approved site based waiting list plan)?  
If yes, how many lists?

3.  Yes  No: May families be on more than one list simultaneously?  
If yes, how many lists?

4. Where can interested persons obtain more information about and sign up to be on the site-based waiting lists (select all that apply)?

- PHA main administrative office
- All PHA development management offices
- Management offices at developments with site-based waiting lists
- At the development to which they would like to apply
- Other (list below)

**(3) Assignment**

a. How many vacant unit choices are applicants ordinarily given before they fall to the bottom of or are removed from the waiting list? (select one)

- One
- Two
- Three or More

b.  Yes  No: Is this policy consistent across all waiting list types?

c. If answer to b is no, list variations for any other than the primary public housing waiting list/s for the PHA:

**(4) Admissions Preferences**

a. Income targeting:

- Yes  No: Does the PHA plan to exceed the federal targeting requirements by targeting more than 40% of all new admissions to public housing to families at or below 30% of median area income?

b. Transfer policies:

In what circumstances will transfers take precedence over new admissions? (list below)

- Emergencies
- Overhoused
- Underhoused
- Medical justification
- Administrative reasons determined by the PHA (e.g., to permit modernization work)
- Resident choice: (state circumstances below)
- Other: (list below)

c. Preferences

1.  Yes  No: Has the PHA established preferences for admission to public housing (other than date and time of application)? (If “no” is selected, skip to subsection **(5) Occupancy**)

2. Which of the following admission preferences does the PHA plan to employ in the coming year? (select all that apply from either former Federal preferences or other preferences)

Former Federal preferences:

- Involuntary Displacement (Disaster, Government Action, Action of Housing Owner, Inaccessibility, Property Disposition)
- Victims of domestic violence
- Substandard housing
- Homelessness
- High rent burden (rent is > 50 percent of income)

Other preferences: (select below)

- Working families and those unable to work because of age or disability
- Veterans and veterans' families
- Residents who live and/or work in the jurisdiction
- Those enrolled currently in educational, training, or upward mobility programs
- Households that contribute to meeting income goals (broad range of incomes)
- Households that contribute to meeting income requirements (targeting)
- Those previously enrolled in educational, training, or upward mobility programs
- Victims of reprisals or hate crimes
- Other preference(s) (list below)

3. If the PHA will employ admissions preferences, please prioritize by placing a "1" in the space that represents your first priority, a "2" in the box representing your second priority, and so on. If you give equal weight to one or more of these choices (either through an absolute hierarchy or through a point system), place the same number next to each. That means you can use "1" more than once, "2" more than once, etc.

## 2 Date and Time

Former Federal preferences:

- Involuntary Displacement (Disaster, Government Action, Action of Housing Owner, Inaccessibility, Property Disposition)
- Victims of domestic violence
- Substandard housing
- Homelessness
- High rent burden

Other preferences (select all that apply)

- Working families and those unable to work because of age or disability
- Veterans and veterans' families
- 1** Residents who live and/or work in the jurisdiction (1)
- Those enrolled currently in educational, training, or upward mobility programs
- Households that contribute to meeting income goals (broad range of incomes)
- Households that contribute to meeting income requirements (targeting)
- Those previously enrolled in educational, training, or upward mobility programs
- Victims of reprisals or hate crimes
- Other preference(s) (list below)

4. Relationship of preferences to income targeting requirements:

- The PHA applies preferences within income tiers
- Not applicable: the pool of applicant families ensures that the PHA will meet income targeting requirements

**(5) Occupancy**

a. What reference materials can applicants and residents use to obtain information about the rules of occupancy of public housing (select all that apply)

- The PHA-resident lease
- The PHA's Admissions and (Continued) Occupancy policy
- PHA briefing seminars or written materials
- Other source (list)

b. How often must residents notify the PHA of changes in family composition? (select all that apply)

- At an annual reexamination and lease renewal
- Any time family composition changes
- At family request for revision
- Other (list)

**(6) Deconcentration and Income Mixing**

a.  Yes  No: Did the PHA's analysis of its family (general occupancy) developments to determine concentrations of poverty indicate the need for measures to promote deconcentration of poverty or income mixing?

b.  Yes  No: Did the PHA adopt any changes to its **admissions policies** based on the results of the required analysis of the need to promote deconcentration of poverty or to assure income mixing?

c. If the answer to b was yes, what changes were adopted? (select all that apply)

- Adoption of site based waiting lists  
If selected, list targeted developments below:
- Employing waiting list "skipping" to achieve deconcentration of poverty or income mixing goals at targeted developments  
If selected, list targeted developments below:
- Employing new admission preferences at targeted developments  
If selected, list targeted developments below:
- Other (list policies and developments targeted below)

d.  Yes  No: Did the PHA adopt any changes to **other** policies based on the results of the required analysis of the need for deconcentration of poverty and income mixing?

e. If the answer to d. was yes, how would you describe these changes? (select all that apply)

- Additional affirmative marketing
- Actions to improve the marketability of certain developments
- Adoption or adjustment of ceiling rents for certain developments
- Adoption of rent incentives to encourage deconcentration of poverty and income-mixing
- Other (list below)

f. Based on the results of the required analysis, in which developments will the PHA make special efforts to attract or retain higher-income families? (select all that apply)

- Not applicable: results of analysis did not indicate a need for such efforts
- List (any applicable) developments below:

g. Based on the results of the required analysis, in which developments will the PHA make special efforts to assure access for lower-income families? (select all that apply)

- Not applicable: results of analysis did not indicate a need for such efforts
- List (any applicable) developments below:

## B. Section 8

Exemptions: PHAs that do not administer section 8 are not required to complete sub-component 3B.

**Unless otherwise specified, all questions in this section apply only to the tenant-based section 8 assistance program (vouchers, and until completely merged into the voucher program, certificates).**

### (1) Eligibility

- a. What is the extent of screening conducted by the PHA? (select all that apply)
- Criminal or drug-related activity only to the extent required by law or regulation
  - Criminal and drug-related activity, more extensively than required by law or regulation
  - More general screening than criminal and drug-related activity (list factors below)
  - Other (list below)
- b.  Yes  No: Does the PHA request criminal records from local law enforcement agencies for screening purposes?
- c.  Yes  No: Does the PHA request criminal records from State law enforcement agencies for screening purposes?
- d.  Yes  No: Does the PHA access FBI criminal records from the FBI for screening purposes? (either directly or through an NCIC-authorized source)
- e. Indicate what kinds of information you share with prospective landlords? (select all that apply)
- Criminal or drug-related activity
  - Other (describe below)

### (2) Waiting List Organization

- a. With which of the following program waiting lists is the section 8 tenant-based assistance waiting list merged? (select all that apply)
- None
  - Federal public housing
  - Federal moderate rehabilitation
  - Federal project-based certificate program
  - Other federal or local program (list below)
- b. Where may interested persons apply for admission to section 8 tenant-based assistance? (select all that apply)
- PHA main administrative office
  - Other (list below)

**(3) Search Time**

- a.  Yes  No: Does the PHA give extensions on standard 60-day period to search for a unit?

If yes, state circumstances below:

**An extension of up to an additional 30 days may be granted on a case by case determination. Extensions may be granted up to an additional 120 days upon evidence of hospitalization or other similar medical confinement.**

**(4) Admissions Preferences**

- a. Income targeting

- Yes  No: Does the PHA plan to exceed the federal targeting requirements by targeting more than 75% of all new admissions to the section 8 program to families at or below 30% of median area income?

- b. Preferences

1.  Yes  No: Has the PHA established preferences for admission to section 8 tenant-based assistance? (other than date and time of application) (if no, skip to subcomponent (5) Special purpose section 8 assistance programs)

2. Which of the following admission preferences does the PHA plan to employ in the coming year? (select all that apply from either former Federal preferences or other preferences)

Former Federal preferences

- Involuntary Displacement (Disaster, Government Action, Action of Housing Owner, Inaccessibility, Property Disposition)
- Victims of domestic violence
- Substandard housing
- Homelessness
- High rent burden (rent is > 50 percent of income)

Other preferences (select all that apply)

- Working families and those unable to work because of age or disability
- Veterans and veterans' families
- Residents who live and/or work in your jurisdiction
- Those enrolled currently in educational, training, or upward mobility programs
- Households that contribute to meeting income goals (broad range of incomes)
- Households that contribute to meeting income requirements (targeting)
- Those previously enrolled in educational, training, or upward mobility programs
- Victims of reprisals or hate crimes
- Other preference(s) (list below)
  - **Public Housing Residents who are over-housed**
  - **Elderly/Disabled Public Housing residents who receive permanent custody of minor children**

- **Elderly/disabled applicants shall receive preference over other single individuals**

3. If the PHA will employ admissions preferences, please prioritize by placing a “1” in the space that represents your first priority, a “2” in the box representing your second priority, and so on. If you give equal weight to one or more of these choices (either through an absolute hierarchy or through a point system), place the same number next to each. That means you can use “1” more than once, “2” more than once, etc.

Date and Time 2

Former Federal preferences

- Involuntary Displacement (Disaster, Government Action, Action of Housing Owner, Inaccessibility, Property Disposition)
- Victims of domestic violence
- Substandard housing
- Homelessness
- High rent burden

Other preferences (select all that apply)

- Working families and those unable to work because of age or disability
- Veterans and veterans’ families
- 1 Residents who live and/or work in your jurisdiction (1)
- Those enrolled currently in educational, training, or upward mobility programs
- Households that contribute to meeting income goals (broad range of incomes)
- Households that contribute to meeting income requirements (targeting)
- Those previously enrolled in educational, training, or upward mobility programs
- Victims of reprisals or hate crimes
- 3 Other preference(s) (list below)

- a. **Public Housing Residents who are over-housed**
- b. **Elderly/Disabled Public Housing residents who receive permanent custody of minor children**
- c. **Elderly/disabled applicants shall receive preference over other single individuals**

4. Among applicants on the waiting list with equal preference status, how are applicants selected? (select one)

- Date and time of application
- Drawing (lottery) or other random choice technique

5. If the PHA plans to employ preferences for “residents who live and/or work in the jurisdiction” (select one)

- This preference has previously been reviewed and approved by HUD
- The PHA requests approval for this preference through this PHA Plan

6. Relationship of preferences to income targeting requirements: (select one)

- The PHA applies preferences within income tiers
- Not applicable: the pool of applicant families ensures that the PHA will meet income targeting requirements

**(5) Special Purpose Section 8 Assistance Programs**

a. In which documents or other reference materials are the policies governing eligibility, selection, and admissions to any special-purpose section 8 program administered by the PHA contained? (select all that apply)

- The Section 8 Administrative Plan
- Briefing sessions and written materials
- Other (list below)

b. How does the PHA announce the availability of any special-purpose section 8 programs to the public?

- Through published notices
- Other (list below)

## **4. PHA Rent Determination Policies**

[24 CFR Part 903.7 9 (d)]

### **A. Public Housing**

Exemptions: PHAs that do not administer public housing are not required to complete sub-component 4A.

#### **(1) Income Based Rent Policies**

Describe the PHA's income based rent setting policy/ies for public housing using, including discretionary (that is, not required by statute or regulation) income disregards and exclusions, in the appropriate spaces below.

a. Use of discretionary policies: (select one)

- The PHA will not employ any discretionary rent-setting policies for income based rent in public housing. Income-based rents are set at the higher of 30% of adjusted monthly income, 10% of unadjusted monthly income, the welfare rent, or minimum rent (less HUD mandatory deductions and exclusions). (If selected, skip to sub-component (2))

---or---

- The PHA employs discretionary policies for determining income based rent (If selected, continue to question b.)

b. Minimum Rent

1. What amount best reflects the PHA's minimum rent? (select one)

- \$0  
 \$1-\$25 (\$25.00)  
 \$26-\$50

2.  Yes  No: Has the PHA adopted any discretionary minimum rent hardship exemption policies?

3. If yes to question 2, list these policies below:

c. Rents set at less than 30% than adjusted income

1.  Yes  No: Does the PHA plan to charge rents at a fixed amount or percentage less than 30% of adjusted income?

2. If yes to above, list the amounts or percentages charged and the circumstances under which these will be used below:

d. Which of the discretionary (optional) deductions and/or exclusions policies does the PHA plan to employ (select all that apply)

For the earned income of a previously unemployed household member

For increases in earned income

Fixed amount (other than general rent-setting policy)

If yes, state amount/s and circumstances below:

Fixed percentage (other than general rent-setting policy)

If yes, state percentage/s and circumstances below:

For household heads

For other family members

For transportation expenses

For the non-reimbursed medical expenses of non-disabled or non-elderly families

Other (describe below)

e. Ceiling rents

1. Do you have ceiling rents? (rents set at a level lower than 30% of adjusted income)  
(select one)

Yes for all developments

Yes but only for some developments

No

2. For which kinds of developments are ceiling rents in place? (select all that apply)

For all developments

For all general occupancy developments (not elderly or disabled or elderly only)

For specified general occupancy developments

For certain parts of developments; e.g., the high-rise portion

For certain size units; e.g., larger bedroom sizes

Other (list below)

3. Select the space or spaces that best describe how you arrive at ceiling rents (select all that apply)

- Market comparability study
- Fair market rents (FMR)
- 95<sup>th</sup> percentile rents
- 75 percent of operating costs
- 100 percent of operating costs for general occupancy (family) developments
- Operating costs plus debt service
- The "rental value" of the unit
- Other (list below)

f. Rent re-determinations:

1. Between income reexaminations, how often must tenants report changes in income or family composition to the PHA such that the changes result in an adjustment to rent? (select all that apply)

- Never
- At family option
- Any time the family experiences an income increase
- Any time a family experiences an income increase above a threshold amount or percentage: (if selected, specify threshold.
- Other (list below)

g.  Yes  No: Does the PHA plan to implement individual savings accounts for residents (ISAs) as an alternative to the required 12 month disallowance of earned income and phasing in of rent increases in the next year?

**(2) Flat Rents**

1. In setting the market-based flat rents, what sources of information did the PHA use to establish comparability? (select all that apply.)

- The section 8 rent reasonableness study of comparable housing
- Survey of rents listed in local newspaper
- Survey of similar unassisted units in the neighborhood
- Other (list/describe below). As there is no rent reasonableness for 0 bedroom units we will use SRO rates of unassisted units in the neighborhood.

## B. Section 8 Tenant-Based Assistance

Exemptions: PHAs that do not administer Section 8 tenant-based assistance are not required to complete sub-component 4B. **Unless otherwise specified, all questions in this section apply only to the tenant-based section 8 assistance program (vouchers, and until completely merged into the voucher program, certificates).**

### (1) Payment Standards

Describe the voucher payment standards and policies.

a. What is the PHA's payment standard? (select the category that best describes your standard)

- At or above 90% but below 100% of FMR
- 100% of FMR
- Above 100% but at or below 110% of FMR
- Above 110% of FMR (if HUD approved; describe circumstances below)

**Current Payment Standards are:**

| 0br | 1br | 2br  | 3br  | 4br  | 5br  | 6br  | 7br  |
|-----|-----|------|------|------|------|------|------|
| 666 | 798 | 1013 | 1346 | 1578 | 1815 | 2051 | 2288 |

b. If the payment standard is lower than FMR, why has the PHA selected this standard? (select all that apply)

- FMRs are adequate to ensure success among assisted families in the PHA's segment of the FMR area
- The PHA has chosen to serve additional families by lowering the payment standard
- Reflects market or submarket
- Other (list below)

c. If the payment standard is higher than FMR, why has the PHA chosen this level? (select all that apply)

- FMRs are not adequate to ensure success among assisted families in the PHA's segment of the FMR area
- Reflects market or submarket
- To increase housing options for families
- Other (list below)

d. How often are payment standards reevaluated for adequacy? (select one)

- Annually
- Other (list below)

e. What factors will the PHA consider in its assessment of the adequacy of its payment standard? (select all that apply)

- Success rates of assisted families
- Rent burdens of assisted families
- Other (list below)

**(2) Minimum Rent**

a. What amount best reflects the PHA’s minimum rent? (select one)

- \$0
- \$1-\$25
- \$26-\$50

b.  Yes  No: Has the PHA adopted any discretionary minimum rent hardship exemption policies? (if yes, list below)

**5. Operations and Management**

[24 CFR Part 903.7 9 (e)]

Exemptions from Component 5: High performing and small PHAs are not required to complete this section. Section 8 only PHAs must complete parts A, B, and C(2)

**A. PHA Management Structure**

Describe the PHA’s management structure and organization.

(select one)

- An organization chart showing the PHA’s management structure and organization is attached. **Attachment G**
- A brief description of the management structure and organization of the PHA follows:

**B. HUD Programs Under PHA Management**

List Federal programs administered by the PHA, number of families served at the beginning of the upcoming fiscal year, and expected turnover in each. (Use “NA” to indicate that the PHA does not operate any of the programs listed below.)

| <b>Program Name</b>   | <b>Units or Families Served at Year Beginning</b> | <b>Expected Turnover</b> |
|---|---|--------------------------|
| Public Housing  | 268   | 15%                      |
| Section 8 Vouchers  | 831   | 1%                       |
| Section 8 Certificates  | 0   |                          |
| Section 8 Mod Rehab   | 0   |                          |
| Special Purpose Section 8 Certificates/Vouchers (list individually) | 0   |                          |
| Public Housing Drug Elimination Program (PHDEP)                     |   |                          |
| Other Federal Programs(list individually)                           |   |                          |

### C. Management and Maintenance Policies

List the PHA's public housing management and maintenance policy documents, manuals and handbooks that contain the Agency's rules, standards, and policies that govern maintenance and management of public housing, including a description of any measures necessary for the prevention or eradication of pest infestation (which includes cockroach infestation) and the policies governing Section 8 management.

(1) Public Housing Maintenance and Management: (list below)

- Admissions and Occupancy Policy
- Procurement Policy
- Disposition Policy
- Capitalization Policy
- Personnel/Travel Policy
- Investment and Cash Management Policy
- Maintenance Manual
- Pet Policy
- Community Service Policy

(2) Section 8 Management: (list below)

- Administrative Plan

### 6. PHA Grievance Procedures

[24 CFR Part 903.7 9 (f)]

Exemptions from component 6: High performing PHAs are not required to complete component 6. Section 8-Only PHAs are exempt from sub-component 6A.

#### A. Public Housing

1.  Yes  No: Has the PHA established any written grievance procedures in addition to federal requirements found at 24 CFR Part 966, Subpart B, for residents of public housing?  
If yes, list additions to federal requirements below:

2. Which PHA office should residents or applicants to public housing contact to initiate the PHA grievance process? (select all that apply)

- PHA main administrative office
- PHA development management offices
- Other (list below)

#### B. Section 8 Tenant-Based Assistance

1.  Yes  No: Has the PHA established informal review procedures for applicants to the Section 8 tenant-based assistance program and informal hearing procedures for families assisted by the Section 8 tenant-based assistance program in addition to federal requirements found at 24 CFR 982?  
If yes, list additions to federal requirements below:

2. Which PHA office should applicants or assisted families contact to initiate the informal review and informal hearing processes? (select all that apply)

- PHA main administrative office
- Other (list below)

## **7. Capital Improvement Needs**

[24 CFR Part 903.7 9 (g)]

Exemptions from Component 7: Section 8 only PHAs are not required to complete this component and may skip to Component 8.

### **A. Capital Fund Activities**

Exemptions from sub-component 7A: PHAs that will not participate in the Capital Fund Program may skip to component 7B. All other PHAs must complete 7A as instructed.

#### **(1) Capital Fund Program Annual Statement**

Using parts I, II, and III of the Annual Statement for the Capital Fund Program (CFP), identify capital activities the PHA is proposing for the upcoming year to ensure long-term physical and social viability of its public housing developments. This statement can be completed by using the CFP Annual Statement tables provided in the table library at the end of the PHA Plan template **OR**, at the PHA's option, by completing and attaching a properly updated HUD-52837.

Select one:

The Capital Fund Program Annual Statement is provided as an attachment to the PHA Plan at Attachment I (nj054av01)

-or-

The Capital Fund Program Annual Statement is provided below: (if selected, copy the CFP Annual Statement from the Table Library and insert here)

## B. HOPE VI and Public Housing Development and Replacement Activities (Non-Capital Fund)

Applicability of sub-component 7B: All PHAs administering public housing. Identify any approved HOPE VI and/or public housing development or replacement activities not described in the Capital Fund Program Annual Statement.

- Yes  No: a) Has the PHA received a HOPE VI revitalization grant? (if no, skip to question c; if yes, provide responses to question b for each grant, copying and completing as many times as necessary)
- b) Status of HOPE VI revitalization grant (complete one set of questions for each grant)

1. Development name:
2. Development (project) number:
3. Status of grant: (select the statement that best describes the current status)
  - Revitalization Plan under development
  - Revitalization Plan submitted, pending approval
  - Revitalization Plan approved
  - Activities pursuant to an approved Revitalization Plan underway

- Yes  No: c) Does the PHA plan to apply for a HOPE VI Revitalization grant in the Plan year?

If yes, list development name/s below:

- Yes  No: d) Will the PHA be engaging in any mixed-finance development activities for public housing in the Plan year?
- If yes, list developments or activities below:

- Yes  No: e) Will the PHA be conducting any other public housing development or replacement activities not discussed in the Capital Fund Program Annual Statement?

If yes, list developments or activities below:

## **Demolition and Disposition**

[24 CFR Part 903.7 9 (h)]

Applicability of component 8: Section 8 only PHAs are not required to complete this section.

1.  Yes  No: Does the PHA plan to conduct any demolition or disposition activities (pursuant to section 18 of the U.S. Housing Act of 1937 (42 U.S.C. 1437p)) in the plan Fiscal Year? (If “No”, skip to component 9; if “yes”, complete one activity description for each development.)

### 2. Activity Description

- Yes  No: Has the PHA provided the activities description information in the **optional** Public Housing Asset Management Table? (If “yes”, skip to component 9. If “No”, complete the Activity Description table below.)

| <b>Demolition/Disposition Activity Description</b>                                    |  |
|---|--|
| 1a. Development name:   |  |
| 1b. Development (project) number:   |  |
| 2. Activity type: Demolition <input type="checkbox"/>                                 |  |
| Disposition <input type="checkbox"/>  |  |
| 3. Application status (select one)  |  |
| Approved <input type="checkbox"/>   |  |
| Submitted, pending approval <input type="checkbox"/>                                  |  |
| Planned application <input type="checkbox"/>  |  |
| 4. Date application approved, submitted, or planned for submission: <u>(DD/MM/YY)</u> |  |
| 5. Number of units affected:  |  |
| 6. Coverage of action (select one)  |  |
| <input type="checkbox"/> Part of the development                                      |  |
| <input type="checkbox"/> Total development  |  |
| 7. Timeline for activity:   |  |
| a. Actual or projected start date of activity:  |  |
| b. Projected end date of activity:  |  |

**Designation of Public Housing for Occupancy by Elderly Families or Families with Disabilities or Elderly Families and Families with Disabilities**

[24 CFR Part 903.7 9 (i)]

Exemptions from Component 9; Section 8 only PHAs are not required to complete this section.

1.  Yes  No: Has the PHA designated or applied for approval to designate or does the PHA plan to apply to designate any public housing for occupancy only by the elderly families or only by families with disabilities, or by elderly families and families with disabilities or will apply for designation for occupancy by only elderly families or only families with disabilities, or by elderly families and families with disabilities as provided by section 7 of the U.S. Housing Act of 1937 (42 U.S.C. 1437e) in the upcoming fiscal year? (If “No”, skip to component 10. If “yes”, complete one activity description for each development, unless the PHA is eligible to complete a streamlined submission; PHAs completing streamlined submissions may skip to component 10.)

2. Activity Description

Yes  No: Has the PHA provided all required activity description information for this component in the **optional** Public Housing Asset Management Table? If “yes”, skip to component 10. If “No”, complete the Activity Description table below.

| <b>Designation of Public Housing Activity Description</b>                |  |
|--|--|
| 1a. Development name:  |  |
| 1b. Development (project) number:  |  |
| 2. Designation type:   | Occupancy by only the elderly <input type="checkbox"/><br>Occupancy by families with disabilities <input type="checkbox"/><br>Occupancy by only elderly families and families with disabilities <input type="checkbox"/> |
| 3. Application status (select one)                                       | Approved; included in the PHA’s Designation Plan <input type="checkbox"/><br>Submitted, pending approval <input type="checkbox"/><br>Planned application <input type="checkbox"/>  |
| 4. Date this designation approved, submitted, or planned for submission: |  |
| 5. If approved, will this designation constitute a (select one)          | <input type="checkbox"/> New Designation Plan<br><input type="checkbox"/> Revision of a previously-approved Designation Plan?  |
| 6. Number of units affected:   |  |
| 7. Coverage of action (select one)                                       | <input type="checkbox"/> Part of the development<br><input type="checkbox"/> Total development   |

| <b>Designation of Public Housing Activity Description</b>                |  |
|--|--|
| 1a. Development name:  |  |
| 1b. Development (project) number:  |  |
| 2. Designation type:   | Occupancy by only the elderly <input type="checkbox"/><br>Occupancy by families with disabilities <input type="checkbox"/><br>Occupancy by only elderly families and families with disabilities <input type="checkbox"/> |
| 3. Application status (select one)                                       | Approved; included in the PHA's Designation Plan <input type="checkbox"/><br>Submitted, pending approval <input type="checkbox"/><br>Planned application <input type="checkbox"/>  |
| 4. Date this designation approved, submitted, or planned for submission: |  |
| 5. If approved, will this designation constitute a (select one)          | <input type="checkbox"/> New Designation Plan<br><input type="checkbox"/> Revision of a previously-approved Designation Plan?  |
| 6. Number of units affected:   |  |
| 7. Coverage of action (select one)                                       | <input type="checkbox"/> Part of the development<br><input type="checkbox"/> Total development   |
|  |  |

## **10. Conversion of Public Housing to Tenant-Based Assistance**

[24 CFR Part 903.7 9 (j)]

Exemptions from Component 10; Section 8 only PHAs are not required to complete this section.

### **A. Assessments of Reasonable Revitalization Pursuant to section 202 of the HUD FY 1996 HUD Appropriations Act**

1.  Yes  No: Have any of the PHA's developments or portions of developments been identified by HUD or the PHA as covered under section 202 of the HUD FY 1996 HUD Appropriations Act? (If "No", skip to component 11; if "yes", complete one activity description for each identified development, unless eligible to complete a streamlined submission. PHAs completing streamlined submissions may skip to component 11.)

#### 2. Activity Description

- Yes  No: Has the PHA provided all required activity description information for this component in the **optional** Public Housing Asset Management Table? If "yes", skip to component 11. If "No", complete the Activity Description table below.

| <b>Conversion of Public Housing Activity Description</b>   |
|--|
| 1a. Development name:<br>1b. Development (project) number:   |
| 2. What is the status of the required assessment?<br><input type="checkbox"/> Assessment underway<br><input type="checkbox"/> Assessment results submitted to HUD<br><input type="checkbox"/> Assessment results approved by HUD (if marked, proceed to next question)<br><input type="checkbox"/> Other (explain below)   |
| 3. <input type="checkbox"/> Yes <input type="checkbox"/> No: Is a Conversion Plan required? (If yes, go to block 4; if no, go to block 5.)   |
| 4. Status of Conversion Plan (select the statement that best describes the current status)<br><input type="checkbox"/> Conversion Plan in development<br><input type="checkbox"/> Conversion Plan submitted to HUD on: (DD/MM/YYYY)<br><input type="checkbox"/> Conversion Plan approved by HUD on: (DD/MM/YYYY)<br><input type="checkbox"/> Activities pursuant to HUD-approved Conversion Plan underway  |
| 5. Description of how requirements of Section 202 are being satisfied by means other than conversion (select one)<br><input type="checkbox"/> Units addressed in a pending or approved demolition application (date submitted or approved: _____)<br><input type="checkbox"/> Units addressed in a pending or approved HOPE VI demolition application (date submitted or approved: _____)<br><input type="checkbox"/> Units addressed in a pending or approved HOPE VI Revitalization Plan (date submitted or approved: _____)<br><input type="checkbox"/> Requirements no longer applicable: vacancy rates are less than 10 percent<br><input type="checkbox"/> Requirements no longer applicable: site now has less than 300 units<br><input type="checkbox"/> Other: (describe below) |

|   |
|---|
| <b>B. Reserved for Conversions pursuant to Section 22 of the U.S. Housing Act of 1937</b> |
|---|

**C. Reserved for Conversions pursuant to Section 33 of the U.S. Housing Act of 1937**

**11. Homeownership Programs Administered by the PHA**

[24 CFR Part 903.7 9 (k)]

**A. Public Housing**

Exemptions from Component 11A: Section 8 only PHAs are not required to complete 11A.

1.  Yes  No: Does the PHA administer any homeownership programs administered by the PHA under an approved section 5(h) homeownership program (42 U.S.C. 1437c(h)), or an approved HOPE I program (42 U.S.C. 1437aaa) or has the PHA applied or plan to apply to administer any homeownership programs under section 5(h), the HOPE I program, or section 32 of the U.S. Housing Act of 1937 (42 U.S.C. 1437z-4). (If “No”, skip to component 11B; if “yes”, complete one activity description for each applicable program/plan, unless eligible to complete a streamlined submission due to **small PHA** or **high performing PHA** status. PHAs completing streamlined submissions may skip to component 11B.)

2. Activity Description

Yes  No: Has the PHA provided all required activity description information for this component in the **optional** Public Housing Asset Management Table? (If “yes”, skip to component 12. If “No”, complete the Activity Description table below.)

| <b>Public Housing Homeownership Activity Description<br/>(Complete one for each development affected)</b>   |  |
|---|--|
| 1a. Development name:   |  |
| 1b. Development (project) number:   |  |
| 2. Federal Program authority:   |  |
| <input type="checkbox"/> HOPE I<br><input type="checkbox"/> 5(h)<br><input type="checkbox"/> Turnkey III<br><input type="checkbox"/> Section 32 of the USHA of 1937 (effective 10/1/99)     |  |
| 3. Application status: (select one)   |  |
| <input type="checkbox"/> Approved; included in the PHA’s Homeownership Plan/Program<br><input type="checkbox"/> Submitted, pending approval<br><input type="checkbox"/> Planned application |  |
| 4. Date Homeownership Plan/Program approved, submitted, or planned for submission:<br>(DD/MM/YYYY)  |  |
| 5. Number of units affected:  |  |

6. Coverage of action: (select one)

Part of the development

Total development

## B. Section 8 Tenant Based Assistance

1.  Yes  No: Does the PHA plan to administer a Section 8 Homeownership program pursuant to Section 8(y) of the U.S.H.A. of 1937, as implemented by 24 CFR part 982 ? (If “No”, skip to component 12; if “yes”, describe each program using the table below (copy and complete questions for each program identified), unless the PHA is eligible to complete a streamlined submission due to high performer status. High performing PHAs may skip to component 12.)

2. Program Description:

a. Size of Program

Yes  No: Will the PHA limit the number of families participating in the section 8 homeownership option?

If the answer to the question above was yes, which statement best describes the number of participants? (select one)

25 or fewer participants

26 - 50 participants

51 to 100 participants

more than 100 participants

b. PHA-established eligibility criteria

Yes  No: Will the PHA’s program have eligibility criteria for participation in its Section 8 Homeownership Option program in addition to HUD criteria?

If yes, list criteria below:

SEE ATTACHMENT #B – LHA BOARD RESOLUTION NO. 4706  
Family Self Sufficiency Participants in addition to HUD criteria.

## **PHA Community Service and Self-sufficiency Programs**

[24 CFR Part 903.7 9 (1)]

Exemptions from Component 12: High performing and small PHAs are not required to complete this component. Section 8-Only PHAs are not required to complete sub-component C.

### **A. PHA Coordination with the Welfare (TANF) Agency**

#### 1. Cooperative agreements:

- Yes  No: Has the PHA entered into a cooperative agreement with the TANF Agency, to share information and/or target supportive services (as contemplated by section 12(d)(7) of the Housing Act of 1937)?

If yes, what was the date that agreement was signed? DD/MM/YY

Pending final approval

#### 2. Other coordination efforts between the PHA and TANF agency (select all that apply)

- Client referrals
- Information sharing regarding mutual clients (for rent determinations and otherwise)
- Coordinate the provision of specific social and self-sufficiency services and programs to eligible families
- Jointly administer programs
- Partner to administer a HUD Welfare-to-Work voucher program
- Joint administration of other demonstration program
- Other (describe)

### **B. Services and programs offered to residents and participants**

#### **(1) General**

##### a. Self-Sufficiency Policies

Which, if any of the following discretionary policies will the PHA employ to enhance the economic and social self-sufficiency of assisted families in the following areas? (select all that apply)

- Public housing rent determination policies
- Public housing admissions policies
- Section 8 admissions policies
- Preference in admission to section 8 for certain public housing families
- Preferences for families working or engaging in training or education programs for non-housing programs operated or coordinated by the PHA
- Preference/eligibility for public housing homeownership option participation
- Preference/eligibility for section 8 homeownership option participation
- Other policies (list below)

The Housing Authority has implemented a Section 8 Homeownership Program

The Housing Authority provides referrals to its clients

The Housing Authority participates in the National Council on the Aging work program



### **C. Welfare Benefit Reductions**

1. The PHA is complying with the statutory requirements of section 12(d) of the U.S. Housing Act of 1937 (relating to the treatment of income changes resulting from welfare program requirements) by: (select all that apply)

- Adopting appropriate changes to the PHA's public housing rent determination policies and train staff to carry out those policies
- Informing residents of new policy on admission and reexamination
- Actively notifying residents of new policy at times in addition to admission and reexamination.
- Establishing or pursuing a cooperative agreement with all appropriate TANF agencies regarding the exchange of information and coordination of services
- Establishing a protocol for exchange of information with all appropriate TANF agencies
- Other: (list below)

|  |
|--|
| <b>D. Reserved for Community Service Requirement pursuant to section 12(c) of the U.S. Housing Act of 1937</b> |
|--|

The Authority has developed a Community Service Policy and has amended the Dwelling Lease to include this requirement.

### **13. PHA Safety and Crime Prevention Measures**

[24 CFR Part 903.7 9 (m)]

Exemptions from Component 13: High performing and small PHAs not participating in PHDEP and Section 8 Only PHAs may skip to component 15. High Performing and small PHAs that are participating in PHDEP and are submitting a PHDEP Plan with this PHA Plan may skip to sub-component D.

#### **A. Need for measures to ensure the safety of public housing residents**

1. Describe the need for measures to ensure the safety of public housing residents (select all that apply)

- High incidence of violent and/or drug-related crime in some or all of the PHA's developments
- High incidence of violent and/or drug -related crime in the areas surrounding or adjacent to the PHA's developments
- Residents fearful for their safety and/or the safety of their children
- Observed lower-level crime, vandalism and/or graffiti
- People on waiting list unwilling to move into one or more developments due to perceived and/or actual levels of violent and/or drug-related crime
- Other (describe below)

2. What information or data did the PHA used to determine the need for PHA actions to improve safety of residents (select all that apply).

- Safety and security survey of residents
- Analysis of crime statistics over time for crimes committed “in and around” public housing authority
- Analysis of cost trends over time for repair of vandalism and removal of graffiti
- Resident reports
- PHA employee reports
- Police reports
- Demonstrable, quantifiable success with previous or ongoing anticrime/anti drug programs
- Other (describe below)

3. Which developments are most affected? (list below)

**B. Crime and Drug Prevention activities the PHA has undertaken or plans to undertake in the next PHA fiscal year**

1. List the crime prevention activities the PHA has undertaken or plans to undertake: (select all that apply)

- Contracting with outside and/or resident organizations for the provision of crime and/or drug-prevention activities
- Crime Prevention Through Environmental Design
- Activities targeted to at-risk youth, adults, or seniors
- Volunteer Resident Patrol/Block Watchers Program
- Other (describe below)

2. Which developments are most affected? (list below)

**C. Coordination between PHA and the police**

1. Describe the coordination between the PHA and the appropriate police precincts for carrying out crime prevention measures and activities: (select all that apply)

- Police involvement in development, implementation, and/or ongoing evaluation of drug-elimination plan
- Police provide crime data to housing authority staff for analysis and action
- Police have established a physical presence on housing authority property (e.g., community policing office, officer in residence)
- Police regularly testify in and otherwise support eviction cases
- Police regularly meet with the PHA management and residents
- Agreement between PHA and local law enforcement agency for provision of above-baseline law enforcement services
- Other activities (list below)

2. Which developments are most affected? (list below)

## **14. RESERVED FOR PET POLICY**

[24 CFR Part 903.7 9 (n)]

The Authority has updated its Pet Policy to include all units.

## **15. Civil Rights Certifications**

[24 CFR Part 903.7 9 (o)]

Civil rights certifications are included in the PHA Plan Certifications of Compliance with the PHA Plans and Related Regulations.

## **16. Fiscal Audit**

[24 CFR Part 903.7 9 (p)]

1.  Yes  No: Is the PHA required to have an audit conducted under section 5(h)(2) of the U.S. Housing Act of 1937 (42 U.S.C. 1437c(h))?  
(If no, skip to component 17.)
2.  Yes  No: Was the most recent fiscal audit submitted to HUD?
3.  Yes  No: Were there any findings as the result of that audit?
4.  Yes  No: If there were any findings, do any remain unresolved?  
If yes, how many unresolved findings remain? \_\_\_\_\_
5.  Yes  No: Have responses to any unresolved findings been submitted to HUD?  
If not, when are they due (state below)?

## **17. PHA Asset Management**

[24 CFR Part 903.7 9 (q)]

Exemptions from component 17: Section 8 Only PHAs are not required to complete this component. High performing and small PHAs are not required to complete this component.

1.  Yes  No: Is the PHA engaging in any activities that will contribute to the long-term asset management of its public housing stock, including how the Agency will plan for long-term operating, capital investment, rehabilitation, modernization, disposition, and other needs that have **not** been addressed elsewhere in this PHA Plan?
  
2. What types of asset management activities will the PHA undertake? (select all that apply)
  - Not applicable
  - Private management
  - Development-based accounting
  - Comprehensive stock assessment
  - Other: (list below)
  
3.  Yes  No: Has the PHA included descriptions of asset management activities in the **optional** Public Housing Asset Management Table?

## **18. Other Information** [24 CFR Part 903.7 9 (r)]

### **A. Resident Advisory Board Recommendations**

**MEETING WITH  
RESIDENT ADVISORY  
BOARD HELD ON  
AUGUST 11, 2004**

1.  Yes  No: Did the PHA receive any comments on the PHA Plan from the Resident Advisory Board/s?
  
2. If yes, the comments are: (if comments were received, the PHA **MUST** select one)
  - Attached at Attachment (ATTACHMENT F)
  - Provided below:
  
3. In what manner did the PHA address those comments? (select all that apply)
  - Considered comments, but determined that no changes to the PHA Plan were necessary.
  - The PHA changed portions of the PHA Plan in response to comments  
List changes below:
  - Other: (list below)

**B. Description of Election process for Residents on the PHA Board**

**The Authority will not conduct elections for PHA Board members.  
The Authority currently has one appointed resident commissioner.**

1.  Yes  No: Does the PHA meet the exemption criteria provided section 2(b)(2) of the U.S. Housing Act of 1937? (If no, continue to question 2; if yes, skip to sub-component C.)
2.  Yes  No: Was the resident who serves on the PHA Board elected by the residents? (If yes, continue to question 3; if no, skip to sub-component C.)

3. Description of Resident Election Process

a. Nomination of candidates for place on the ballot: (select all that apply)

- Candidates were nominated by resident and assisted family organizations
- Candidates could be nominated by any adult recipient of PHA assistance
- Self-nomination: Candidates registered with the PHA and requested a place on ballot
- Other: (describe)

b. Eligible candidates: (select one)

- Any recipient of PHA assistance
- Any head of household receiving PHA assistance
- Any adult recipient of PHA assistance
- Any adult member of a resident or assisted family organization
- Other (list)

c. Eligible voters: (select all that apply)

- All adult recipients of PHA assistance (public housing and section 8 tenant-based assistance)
- Representatives of all PHA resident and assisted family organizations
- Other (list)

**C. Statement of Consistency with the Consolidated Plan**

For each applicable Consolidated Plan, make the following statement (copy questions as many times as necessary).

- 1. Consolidated Plan jurisdiction: (*Ocean County, New Jersey*)
- 2. The PHA has taken the following steps to ensure consistency of this PHA Plan with the Consolidated Plan for the jurisdiction: (select all that apply)

- The PHA has based its statement of needs of families in the jurisdiction on the needs expressed in the Consolidated Plan/s.
- The PHA has participated in any consultation process organized and offered by the Consolidated Plan agency in the development of the Consolidated Plan.
- The PHA has consulted with the Consolidated Plan agency during the development of this PHA Plan.
- Activities to be undertaken by the PHA in the coming year are consistent with the initiatives contained in the Consolidated Plan. (list below)
- Other: (list below)

- 4. The Consolidated Plan of the jurisdiction supports the PHA Plan with the following actions and commitments: (describe below)

**D. Other Information Required by HUD**

Use this section to provide any additional information requested by HUD.

## Attachment A

### ADMISSION POLICY FOR DECONCENTRATION

The Lakewood Housing Authority operates one public housing development occupied by families. The John F. Kennedy Apartments consists of 62 units.

The income distribution for JFK is as follows:

| <u>INCOME</u>   | <u>FAMILIES</u> |
|-----------------|-----------------|
| 0 – 4,999       | 10              |
| 5,000 – 9,999   | 15              |
| 10,000 – 14,999 | 8               |
| 15,000 – 19,999 | 12              |
| 20,000 – 24,999 | 8               |
| 25,000 +        | 5               |

Currently there are a total of 30 working families.

The Authority's Admission Policy provides a selection preference for residents of Lakewood and those who work in Lakewood. In addition the Authority will admit at least 40% of new residents who are at or below 30% of the median income.

At this time the JFK Apartments does not have a concentration of poverty, which would need to be addressed.

The Authority will periodically examine the income distribution of residents to prevent a concentration of poverty at the JFK Apartments.

**ATTACHMENT B**  
**RESOLUTION 4706**

**RESOLUTION TO APPROVE THE  
LAKEWOOD HOUSING AUTHORITY'S  
SECTION 8 HOUSING CHOICE VOUCHER HOMEOWNERSHIP PROGRAM**

*WHEREAS, the Board of Commissioners ("Board"), of the Housing Authority of the Township of Lakewood ("Authority"), in the County of Ocean, and State of New Jersey; ("Authority"), desires to implement the Section 8 Housing Choice Voucher Homeownership Program as stated in the final rule of the Quality Housing and Work Responsibility Act which became effective October 12, 2000; and*

*WHEREAS, the rules, requirements, and guidelines which allows Section 8 participants housing assistance payments to pay a mortgage rather than use as a rental payment have been researched; and*

*WHEREAS, the Executive Director recommends that the Lakewood Housing Authority implement the Housing Choice Voucher Homeownership Program, effective July 1, 2003 in strict compliance with rules & regulations promulgated by HUD; and*

*WHEREAS, the Authority has established the guidelines for the new Section 8 Housing Choice Voucher Homeownership Program are in strict compliance with HUD regulations; and*

*WHEREAS, the LHA will enter into a contract with O.C.E.A.N. Inc. in the amount of \$25,000 to be the administrator for the Section 8 Homeownership Program and provide intake of applications, pre-screening for income eligibility, housing counseling activities and workshops, preparation of mortgage loan applications, verification of supporting documents in application approval/denial, remediation between financial institutions and applicants, and preparation of loan closing cost fee schedule, as specified and required in the regulations issued by HUD; and*

*WHEREAS, the LHA will select prospective homeowners from the Family Self Sufficiency Program; and*

*NOW, THEREFORE BE IT RESOLVED by the Board that the Section 8 Housing Choice Voucher Homeownership Program be approved and implemented effective July 1, 2003.*

*I, hereby, certify that the above is a true copy of a Resolution duly adopted by the Board of Commissioners of the Housing Authority of the Township of Lakewood, in the County of Ocean, at the Regular Board Meeting held on the 24th day of June 2003.*

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*Mary Jo Grauso Executive Director*

**ATTACHMENT C**

**RESIDENT COUNCIL BOARD MEMBERS**

**LULU DUFFY COTTAGES**

DOROTHY BARNWELL – PRESIDENT  
PATRICIA TAYLOR – VICE PRESIDENT

**JFK APARTMENTS**

VACANT – PRESIDENT  
VACANT – VICE PRESIDENT

**PETER WARD TOWERS**

JOHN POWELL - PRESIDENT  
ROSE POCORO- VICE PRESIDENT

**JOHN J. CURREY APARTMENTS**

EVELYN BENSON – PRESIDENT  
BERTHA CRUMEDY- VICE PRESIDENT

ATTACHMENT D

LAKESWOOD HOUSING AUTHORITY  
BOARD OF COMMISSIONERS

| <u>NAME</u>   | <u>TERM</u>         |
|---|---------------------|
| Audrey Wise, Chairperson                                    | 01/01/00 – 12/31/04 |
| Sara Kranz, Vice-Chair (Governor's Appointee)               | 07/11/01 – 12/12/04 |
| Dorothy Barnwell, 2 <sup>nd</sup> Vice Chair (LHA Resident) | 05/14/03 – 05/13/08 |
| Elliott Zaks  | 01/01/03 – 12/31/07 |
| Rev. Greene   | 05/13/01 – 05/13/06 |
| Christopher Beaugard  | 07/01/03 – 06/30/08 |
| Miriam Medina   | 07/15/03 – 08/23/05 |

## ATTACHMENT E

### CERTIFICATION DECLINING VOLUNTARY CONVERSION OF PUBLIC HOUSING

The Lakewood Housing Authority (LHA), pursuant to 24 CFR 972.200 (b), hereby certifies:

1. The LHA has completed the Initial Assessment required by 24 CFR 972.200 (b). A copy of the Assessment is annexed hereto.
2. The Initial Assessment is based on a review of *each* of the LHA's general occupancy developments as public housing assisted under the Housing Act of 1937, as amended, made by the Authority's professional staff. Excluded from that review are developments that are:
  - a. subject to required conversion under 24 CFR Part 971;
  - b. the subject of applications for demolition or disposition that have not been disapproved by the U.S. Department of Housing and Urban Development;
  - c. the subject of HOPE VI revitalization grant awards, or
  - d. designated for occupancy by elderly and/or disabled families.
3. The LHA has considered the implications of converting its general occupancy developments to tenant-based assistance.
4. The LHA has concluded that conversion is inappropriate because removal of its general occupancy developments does not meet the necessary condition for voluntary conversion described in 24 CFR 972.200 (c).

Dated: October 1, 2001

LAKEWOOD HOUSING AUTHORITY

---

Elda Maldonado, Chairperson  
Board of Commissioners

Attested:

# ATTACHMENT F

MINUTES  
RESIDENT ADVISORY BOARD MEETING  
REV. CLAYTON COMMUNITY ROOM  
AUGUST 11, 2004  
2:00 P.M.

PRESENT: SUSAN DEGROAT, ASSISTANT EXECUTIVE DIRECTOR  
NORMA DE JESUS, PUBLIC HOUSING COORDINATOR  
MARTIN GIACOBBE, MAINTENANCE SUPERVISOR  
JOE CLARK, CAPITAL FUND CONSULTANT

THE ASSISTANT EXECUTIVE DIRECTOR EXPLAINED THE PURPOSE FOR THE MEETING WAS TO INTRODUCE THE ANNUAL PLAN FOR FY 2005.

THE FOLLOWING WAS DISCUSSED:

## SECTION 8

1. THE LHA IS IN THE PROCESS OF PURGING THE SECTION 8 WAITING LIST. THE LAKEWOOD HOUSING AUTHORITY HAS SENT THREE MAILINGS TO ALL NAMES ON THE WAITING LIST TO DETERMINE THE CURRENT STATUS AND ADDRESSES OF INTERESTED APPLICANTS.
2. THE SECTION 8 PROGRAM HAS EXPERIENCED FUNDING CUTS. IN ORDER TO ENABLE CURRENT PROGRAM RECIPIENTS TO REMAIN ON THE PROGRAM THE LHA HAS ADOPTED THE FOLLOWING POLICIES:
  - A. UNREPORTED INCOME WILL RESULT IN TERMINATION OF BENEFITS.
  - B. FREEZE ON RENT INCREASES TO LANDLORDS.
  - C. A \$50.00 MINIMUM RENT HAS BEEN INSTITUTED.

## PUBLIC HOUSING

THE ASSISTANT EXECUTIVE DIRECTOR EXPLAINED THAT THE ONLY CHANGES INTRODUCED FOR THE PUBLIC HOUSING PROGRAM CONCERNS PROJECTS SCHEDULED THROUGH THE CAPITAL FUND PROGRAM.

THE ASSISTANT EXECUTIVE DIRECTOR TURNED THE MEETING OVER TO JOE CLARK, LHA'S CAPITAL FUND CONSULTANT, TO DISCUSS THE PLANNED PROJECTS FOR ALL SITES.

JOE CLARK EXPLAINED THE SUBMISSION FOR THE 2005 ANNUAL PLAN. HE EXPLAINED THAT THE LAKEWOOD HOUSING AUTHORITY RECEIVES FUNDS FROM THROUGH THE CAPITAL FUND PROGRAM FOR MAJOR RENOVATIONS TO THE SITES. THE LAKEWOOD HOUSING AUTHORITY HAS RECEIVED FUNDS FROM THE FY 2003 CAPITAL FUND PROGRAM

AND IS AWAITING APPROVAL FOR FY 2004. THE LHA ANTICIPATES RECEIVING APPROXIMATELY 400,000 FOR FY 2004.

JOE CLARK EXPLAINED THAT THE LHA IS GOING TO PARTICIPATE IN THE HUD APPROVED LEVERAGING PROGRAM. THIS WILL ENABLE THE LHA TO BORROW MONEY TO BEGIN THE MAJOR REPAIRS NEEDED AT ALL SITES. THE MONEY THAT IS BORROWED WILL BE PAID BACK WITH FUTURE CAPITAL FUND GRANTS OVER THE COURSE OF THE COMING YEARS. THERE WILL STILL BE MONEY AVAILABLE FROM THE ANNUAL GRANTS TO DO UNEXPECTED REPAIRS AS NEEDED.

THE FOLLOWING IS A PARTIAL LIST OF ITEMS THAT THE LHA ANTICIPATES COMPLETING OVER THE NEXT FIVE YEARS.

1. UPGRADING FIRE ALARM SYSTEMS
2. EMERGENCY CALL SYSTEM
3. SCREEN DOORS
4. ROOF REPLACEMENT
5. PAINTING
6. NEW SECURITY SYSTEM
7. MAKE ENTRANCES MORE SECURE

JOE CLARK EXPLAINED THAT THE PROCESS OF HAVING WORK DONE IS LENGTHY SINCE THE LHA MUST FIRST GO OUT FOR BID AND AWARD CONTRACTS TO THE LOWEST BIDDER.

THE MEETING WAS OPENED TO THE PUBLIC FOR QUESTIONS OR SUGGESTIONS.

RUTH VANETTEN – LEISURE VILLAGE – SECTION 8 PROGRAM ASKED IF THE LHA PAYS FOR RENT INCREASES AND MAINTENANCE FEES?

THE ASSISTANT EXECUTIVE DIRECTOR EXPLAINED THAT BECAUSE THE PROGRAM HAS SUFFERED CUTS IN SUBSIDY THE LANDLORDS WERE NOTIFIED THAT THEY WILL NOT BE RECEIVING RENT INCREASES AND THE LHA DOES NOT PAY THE LANDLORD FOR MAINTENANCE FEES.

RUTH VANETTEN THEN ASKED WHAT HAPPENS TO THE PERSON WHO RECEIVES SECTION 8 AND THE LANDLORDS WILL NOT RENEW THE LEASE BECAUSE OF NO RENT INCREASE.

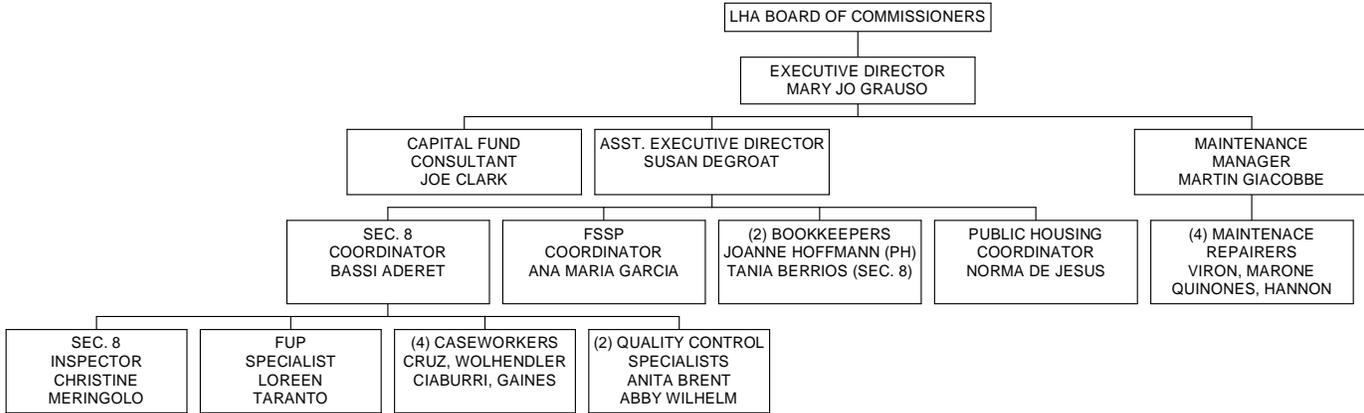
THE ASSISTANT EXECUTIVE DIRECTOR EXPLAINED THAT ALL LANDLORDS RECEIVED A LETTER ADVISING THEM THAT THE LHA WILL NOT BE GIVING RENT INCREASES DUE TO PROGRAM CUT BACKS AND THAT THE LANDLORDS HAVE BEEN COOPERATIVE. CONSIDERING THE AMOUNT OF LANDLORDS THAT WE HAVE PARTICIPATING ON THE PROGRAM THE RESPONSE HAS BEEN POSITIVE.

PATRICIA TAYLOR – LULU DUFFY RESIDENT HAS EXPRESSED THAT SHE FEELS SECURE AT HER COMPLEX, BUT WOULD LIKE TO SEE SECURITY AT HER COMPLEX.

BERTHA CRUMEDY – JOHN J. CURREY BUILDING RESIDENT EXPRESSED THE NEED FOR SURVIALANCE CAMERAS AND A BETTER SYSTEM FOR ENTRY. SHE STATED THAT PEOPLE LEAVE THE SIDE DOORS OPEN AND UNWANTED PEOPLE COME IN AND OUT OF THE BUILDING. SHE ALSO SUGGESTED HAVING THE INTERCOM SYSTEM FIXED.

BEING NO FURTHER COMMENTS THE MEETING WAS ADJOURNED.

ATTACHMENT G  
 LAKEWOOD HOUSING AUTHORITY  
 ORGANIZATIONAL CHART



## ATTACHMENT H

### PROGRESS REPORT

*The following are the Lakewood Housing Authority's accomplishments in the previous year.*

1. LANDSCAPED THE PETER WARD, JOHN J. CURREY, AND LULU DUFFY DEVELOPMENTS.
2. PROVIDED INTERNET ACCESS FOR ADMINISTRATIVE STAFF FOR INCOME VERIFICATION INTEGRITY.
3. INCREASED HOUSING CHOICE VOUCHERS RATE TO OVER 100%.
4. DECREASED THE PUBLIC HOUSING VACANCY RATE.
5. PROVIDED HEALTH CARE SERVICES FOR RESIDENTS OF THE LHA THROUGH ST. BARNABAS AT NO COST TO THE LHA.
6. PETITIONED LAKEWOOD TOWNSHIP FOR FREE BUS TRANSPORTATION FOR RESIDENTS TO VARIOUS PERFORMANCES.
7. PROVIDED STIPENDS TO LHA RESIDENTS TO PROVIDE SERVICES FOR THE LHA.
8. COMPLETED THE HEATING SYSTEM AT JOHN J. CURREY.
9. PROVIDED FREE TRANSPORTATION AND ADMISSION FOR TRIPS TO THE PNC ARTS CENTER.
10. PROVIDED FOR FREE FOOD FROM THE MONMOUTH/OCEAN FOOD BANK EACH WEEK.
11. UTILIZED "GREEN THUMB" WORKERS FOR SECURITY.
12. CONTINUED A SECTION 8 FIRST TIME HOMEOWNERS PROGRAM FOR FSS PARTICIPANTS.
13. FORMULATED A MEMORANDUM OF AGREEMENT BETWEEN THE LHA AND OCEAN COUNTY BOARD OF SOCIAL SERVICES.
14. IMPROVED OUR SEMAP SCORES.
15. IMPROVED OUR PHAS SCORES.
16. PROVIDED TRAINING FOR MAINTENANCE STAFF.
17. AWARDED CDBG GRANTS FROM LAKEWOOD TOWNSHIP FOR MODERNIZATION OF PH DEVELOPMENTS.
18. SECTION 8 RENTAL INTEGRITY HUD REVIEW.
19. COMPLETED APPLICATION FOR LEVERAGING CAPITAL FUNDS IN ORDER TO RECEIVE SUFFICIENT FUNDING FOR SITE IMPROVEMENTS.
20. COMPLETED AN UPDATED INVENTORY REEVALUATION.
21. INCREASED THE NUMBER OF FAMILIES PARTICIPATING IN THE FAMILY SELF-SUFFICIENCY PROGRAM (FSSP).
22. SWITCHED OUR INSURANCE TO REDUCE OUR DEDUCTIBLES AND PREMIUMS.
23. HOLD MONTHLY STAFF MEETINGS.
24. ORGANIZE OUR FILING SYSTEM.
25. SIGNIFICANTLY INCREASE THE REPAYMENTS TO THE LHA REGARDING FRAUD.
26. PURCHASED A NEW FORD PICK UP FOR MAINTENANCE.
27. PERFORMED CATHODIC PROTECTION AND LEAK DETECTION SURVEY.
28. COOPERATIVE AGREEMENT WITH CWEP TO ACCEPT COMMUNITY SERVICE WORKERS.
29. HQS THREE DAY TRAINING FOR THE HQS INSPECTOR.
30. HIRE AN ADDITIONAL SECTION 8 CASEWORKER.
31. APPLY FOR FSS COORDINATOR GRANT.
32. IMPROVED REAC SCORES.
33. APPROVAL OF APPEAL FOR ADDITIONAL ACC MONEY FOR HAP.
34. CONVEYANCE OF TOWNSHIP LAND TO NON-PROFIT PENDING FINAL APPROVAL.
35. INSTITUTE MONTHLY MEETINGS WITH RESIDENTS AT ALL SITES.
36. NEW COMPUTERS FOR STAFF WITH FLAT SCREEN MONITORS.
37. OLD COMPUTERS CLEANED IN PREPARATION OF GIVE AWAY TO RESIDENTS.

38. RECEIVED EXCELLENT RIM REVIEW LETTER FROM HUD.
39. PURCHASED A CHECK SIGNING MACHINE TO REDUCE MANAGEMENT TIME SPENT ON CHECK SIGNING EACH MONTH.
40. PROVIDED ON SITE "NO TOLERANCE" TRAINING FOR ALL STAFF MEMBERS.
41. TWO SECTION 8 CASE WORKERS RECEIVED CERTIFICATIONS FOR HOUSING CHOICE VOUCHER PROGRAM.
42. PROVIDED ON SITE TRAINING TO STAFF AND STAFF OF OTHER HOUSING AUTHORITIES ON EARNED INCOME DISREGARD.
43. E.D. AND PH COORDINATOR ATTENDED PH TRAINING IN PHILADELPHIA.
44. PH COORDINATOR RECEIVED PUBLIC HOUSING MANAGER CERTIFICATION.
45. PURGING OF SECTION 8 WAITING LIST BEGAN.
46. INSTITUTED A RENT INCREASE FREEZE FOR ALL SECTION 8 LANDLORDS.
47. MANAGEMENT ASSESSMENT RECEIVED AS REQUIRED FOR CAPITAL FUND LEVERAGING.
48. AMENDED PERSONNEL POLICY.
49. AMENDED ACOP POLICY FOR PH.
50. AMENDED ADMINISTRATIVE PLAN.
51. SENIORS VISITED TRENTON WAR MEMORIAL, COLUMBUS FLEA MARKET, AND DINED AT GRAND BUFFET IN TOMS RIVER.
52. MAINTENANCE STAFF BEGAN RECEIVING HEPATITIS B IMMUNIZATIONS.

**Annual Statement/Performance and Evaluation Report**  
**Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF) Part I: Summary**

|   |  |                                     |
|---|--|-------------------------------------|
| <b>PHA Name:</b><br>HOUSING AUTHORITY OF THE TOWNSHIP OF LAKEWOOD | <b>Grant Type and Number</b><br>Capital Fund Program Grant No: NJ39PO5450103<br>Replacement Housing Factor Grant No: | <b>Federal FY of Grant:</b><br>2003 |
|---|--|-------------------------------------|

Original Annual Statement  Reserve for Disasters/ Emergencies  Revised Annual Statement (revision no: )  
 Performance and Evaluation Report for Period Ending: 06/30/2004  Final Performance and Evaluation Report

| Lin No. | Summary by Development Account                           | Total Estimated Cost |         | Total Actual Cost |          |
|---------|--|----------------------|---------|-------------------|----------|
|         |  | Original             | Revised | Obligated         | Expended |
| 1       | Total non-CFP Funds                                      | 0                    |         | 0                 | 0        |
| 2       | 1406 Operations  | 0                    |         | 0                 | 0        |
| 3       | 1408 Management Improvements                             | \$40,000             |         | \$40,000          | 0        |
| 4       | 1410 Administration                                      | \$31,000             |         | \$31,000          | 0        |
| 5       | 1411 Audit   | 0                    |         | 0                 | 0        |
| 6       | 1415 Liquidated Damages                                  | 0                    |         | 0                 | 0        |
| 7       | 1430 Fees and Costs                                      | \$36,400             |         | \$36,400          | 0        |
| 8       | 1440 Site Acquisition                                    | 0                    |         | 0                 | 0        |
| 9       | 1450 Site Improvement                                    | 0                    |         | 0                 | 0        |
| 10      | 1460 Dwelling Structures                                 | \$283,600            |         | \$283,600         | 0        |
| 11      | 1465.1 Dwelling Equipment—Nonexpendable                  | 0                    |         | 0                 | 0        |
| 12      | 1470 Nondwelling Structures                              | 0                    |         | 0                 | 0        |
| 13      | 1475 Nondwelling Equipment                               | 0                    |         | 0                 | 0        |
| 14      | 1485 Demolition  | 0                    |         | 0                 | 0        |
| 15      | 1490 Replacement Reserve                                 | 0                    |         | 0                 | 0        |
| 16      | 1492 Moving to Work Demonstration                        | 0                    |         | 0                 | 0        |
| 17      | 1495.1 Relocation Costs                                  | 0                    |         | 0                 | 0        |
| 18      | 1499 Development Activities                              | 0                    |         | 0                 | 0        |
| 19      | 1501 Collateralization or Debt Service                   | 0                    |         | 0                 | 0        |
| 20      | 1502 Contingency   | 0                    |         | 0                 | 0        |
| 21      | Amount of Annual Grant: (sum of lines 2 – 20)            | \$314,076            |         | \$314,076         | 0        |
| 22      | Amount of line 21 Related to LBP Activities              | 0                    |         | 0                 | 0        |
| 23      | Amount of line 21 Related to Section 504 compliance      | 0                    |         | 0                 | 0        |
| 24      | Amount of line 21 Related to Security – Soft Costs       | 0                    |         | 0                 | 0        |
| 25      | Amount of Line 21 Related to Security – Hard Costs       | \$25,000             |         | \$25,000          | 0        |
| 26      | Amount of Line 21 Related to Energy Conservation Measure | \$88,076             |         | \$88,076          | 0        |

**Annual Statement/Performance and Evaluation Report**  
**Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF)**  
**Part II: Supporting Pages**

| PHA Name:<br>HOUSING AUTHORITY OF THE TOWNSHIP<br>OF LAKEWOOD |  | Grant Type and Number<br>Capital Fund Program Grant No: NJ39P05450103<br>Replacement Housing Factor Grant No: |          |                      | Federal FY of Grant:<br>2003 |                    |                   |                      |
|---|--|---|----------|----------------------|------------------------------|--------------------|-------------------|----------------------|
| Development<br>Number<br>Name/HA-<br>Wide<br>Activities       | General Description of Major<br>Work Categories  | Dev. Acct<br>No.  | Quantity | Total Estimated Cost |                              | Total Actual Cost  |                   | Status<br>of<br>Work |
|   |  |   |          | Original             | Revised                      | Funds<br>Obligated | Funds<br>Expended |                      |
| 1. MANAGEMENT<br>IMPROVEMENTS                                 | 1. STAFF TRAINING  | 1408  |          | \$5,000              |                              | \$5000             | 0                 |                      |
|   | 2. COMPUTER SOFTWARE   | 1408  |          | \$5,000              |                              | \$5000             | 0                 |                      |
|   | 3. COMMISSIONER & EXECUTIVE<br>DIRECTOR TRAINING   | 1408  |          | \$5,000              |                              | \$5000             | 0                 |                      |
|   | 4. SECURITY  | 1408  |          | \$25,000             |                              | \$25,000           | 0                 |                      |
| 2. ADMINIS  | 1. PAY PART OF EXECUTIVE<br>DIRECTOR'S & MAINTENANCE<br>SUPERVISOR'S SALARIES FOR<br>ADMINISTRATION & OVERSIGHT OF<br>CAPITAL FUND PROGRAM | 1410  |          | \$31,000             |                              | \$31,000           | 0                 |                      |
| 3. FEES & COSTS   | 1. ARCHITECT/ENGINEERING FEES<br>FOR ALL WORK ITEMS  | 1430  |          | \$25,000             |                              | \$25,000           | 0                 |                      |
|   | 2. MOD COORDINATOR CONSULTANT  | 1430  |          | \$11,400             |                              | \$11,400           | 0                 |                      |
| 4. NJ54-1A  | 1. BOILER UPGRADES   | 1460  |          | 0                    |                              | 0                  | 0                 |                      |
| LULU DUFFY<br>COTTAGES  | 2. REPLACE ROOFS   | 1460  |          | \$118,600            |                              | \$118,600          | 0                 |                      |
| 5. NJ54-1B  | 1. BOILER UPGRADE  | 1460  |          | \$0                  |                              | 0                  | 0                 |                      |
| JFK APTS  |  |   |          |                      |                              |                    |                   |                      |
| 6. NJ54-2   | 1. BOILER UPGRADE  | 1460  |          | \$0                  |                              | 0                  | 0                 |                      |
| PETER WARD<br>TOWERS  |  |   |          |                      |                              |                    |                   |                      |
| 7. NJ54-3   | 1. BOILER UPGRADE  | 1460  |          | \$88,076             |                              | \$88,076           | 0                 |                      |
| JOHN J. CURREY<br>BLDG.                                       |  |   |          |                      |                              |                    |                   |                      |
|   | GRAND TOTAL  |   |          | \$314,076            |                              | \$314,076          | 0                 |                      |

**Annual Statement/Performance and Evaluation Report**  
**Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF)**  
**Part III: Implementation Schedule**

| PHA Name:<br>HOUSING AUTHORITY OF THE<br>TOWNSHIP OF LAKEWOOD |   | Grant Type and Number<br>Capital Fund Program No: NJ39P05450103<br>Replacement Housing Factor No: |        |   |         | Federal FY of Grant:<br>FY 2003 |                                  |
|---|---|---|--------|---|---------|---------------------------------|----------------------------------|
| Development Number<br>Name/HA-Wide Activities                 | All Fund Obligated<br>(Quarter Ending Date) |   |        | All Funds Expended<br>(Quarter Ending Date) |         |                                 | Reasons for Revised Target Dates |
|   | Original                                    | Revised   | Actual | Original                                    | Revised | Actual                          |                                  |
| 1. MANAGEMENT IMPROVEMENTS                                    | 03/31/05                                    |   |        | 03/31/06                                    |         |                                 |                                  |
| 2. NJ54-1A  |   |   |        |   |         |                                 |                                  |
| LULU DUFFY COTTAGES   | 03/31/05                                    |   |        | 03/31/06                                    |         |                                 |                                  |
| 3. NJ54-1B  |   |   |        |   |         |                                 |                                  |
| JFK APTS.   | 03/31/05                                    |   |        | 03/31/06                                    |         |                                 |                                  |
| 4. NJ54-2   |   |   |        |   |         |                                 |                                  |
| PETER WARD TOWERS   | 03/31/05                                    |   |        | 03/31/06                                    |         |                                 |                                  |
| 5. NJ54-3   |   |   |        |   |         |                                 |                                  |
| JOHN J. CURREY BUILDING                                       | 03/31/05                                    |   |        | 03/31/06                                    |         |                                 |                                  |

**Annual Statement/Performance and Evaluation Report**  
**Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF) Part I: Summary**

|  |  |                                     |
|--|--|-------------------------------------|
| <b>PHA Name:</b><br>HOUSING AUTHORITY OF THE TOWNSHIP OF<br>LAKEWOOD | <b>Grant Type and Number</b><br>Capital Fund Program Grant No: NJ39PO5450203<br>Replacement Housing Factor Grant No: | <b>Federal FY of Grant:</b><br>2003 |
|--|--|-------------------------------------|

Original Annual Statement  Reserve for Disasters/ Emergencies  Revised Annual Statement (revision no: )  
 Performance and Evaluation Report for Period Ending: 06/30/2004  Final Performance and Evaluation Report

| Lin No. | Summary by Development Account                            | Total Estimated Cost |         | Total Actual Cost |          |
|---------|---|----------------------|---------|-------------------|----------|
|         |   | Original             | Revised | Obligated         | Expended |
| 1       | Total non-CFP Funds                                       | 0                    |         | 0                 | 0        |
| 2       | 1406 Operations   | 0                    |         | 0                 | 0        |
| 3       | 1408 Management Improvements                              | 0                    |         | 0                 | 0        |
| 4       | 1410 Administration                                       | \$6,600              |         | \$6,600           | 0        |
| 5       | 1411 Audit  | 0                    |         | 0                 | 0        |
| 6       | 1415 Liquidated Damages                                   | 0                    |         | 0                 | 0        |
| 7       | 1430 Fees and Costs                                       | 0                    |         | 0                 | 0        |
| 8       | 1440 Site Acquisition                                     | 0                    |         | 0                 | 0        |
| 9       | 1450 Site Improvement                                     | 0                    |         | 0                 | 0        |
| 10      | 1460 Dwelling Structures                                  | \$59,735             |         | \$59,735          | 0        |
| 11      | 1465.1 Dwelling Equipment—Nonexpendable                   | 0                    |         | 0                 | 0        |
| 12      | 1470 Nondwelling Structures                               | 0                    |         | 0                 | 0        |
| 13      | 1475 Nondwelling Equipment                                | 0                    |         | 0                 | 0        |
| 14      | 1485 Demolition   | 0                    |         | 0                 | 0        |
| 15      | 1490 Replacement Reserve                                  | 0                    |         | 0                 | 0        |
| 16      | 1492 Moving to Work Demonstration                         | 0                    |         | 0                 | 0        |
| 17      | 1495.1 Relocation Costs                                   | 0                    |         | 0                 | 0        |
| 18      | 1499 Development Activities                               | 0                    |         | 0                 | 0        |
| 19      | 1501 Collateralization or Debt Service                    | 0                    |         | 0                 | 0        |
| 20      | 1502 Contingency  | 0                    |         | 0                 | 0        |
| 21      | Amount of Annual Grant: (sum of lines 2 – 20)             | \$66,335             |         | \$66,335          | 0        |
| 22      | Amount of line 21 Related to LBP Activities               | 0                    |         | 0                 | 0        |
| 23      | Amount of line 21 Related to Section 504 compliance       | 0                    |         | 0                 | 0        |
| 24      | Amount of line 21 Related to Security – Soft Costs        | 0                    |         | 0                 | 0        |
| 25      | Amount of Line 21 Related to Security – Hard Costs        | 0                    |         | 0                 | 0        |
| 26      | Amount of line 21 Related to Energy Conservation Measures | \$59,735             |         | \$59,735          | 0        |





# Annual Statement/Performance and Evaluation Report

## Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF) Part I: Summary

|   |   |                                 |
|---|---|---------------------------------|
| PHA Name:<br>HOUSING AUTHORITY OF THE TOWNSHIP OF<br>LAKEWOOD | Grant Type and Number<br>Capital Fund Program Grant No: NJ39PO5450104<br>Replacement Housing Factor Grant No: | Federal FY of<br>Grant:<br>2004 |
|---|---|---------------------------------|

Original Annual Statement  
  Reserve for Disasters/ Emergencies  
  Revised Annual Statement (revision no:    )  
  Performance and Evaluation Report for Period Ending: 06/04/2004  
  Final Performance and Evaluation Report

| Line No. | Summary by Development Account                            | Total Estimated Cost |         | Total Actual Cost |          |
|----------|---|----------------------|---------|-------------------|----------|
|          |   | Original             | Revised | Obligated         | Expended |
| 1        | Total non-CFP Funds                                       | 0                    |         | 0                 | 0        |
| 2        | 1406 Operations   | 0                    |         | 0                 | 0        |
| 3        | 1408 Management Improvements                              | \$30,000             |         | 0                 | 0        |
| 4        | 1410 Administration                                       | \$30,000             |         | 0                 | 0        |
| 5        | 1411 Audit  | 0                    |         | 0                 | 0        |
| 6        | 1415 Liquidated Damages                                   | 0                    |         | 0                 | 0        |
| 7        | 1430 Fees and Costs                                       | \$40,000             |         | 0                 | 0        |
| 8        | 1440 Site Acquisition                                     | 0                    |         | 0                 | 0        |
| 9        | 1450 Site Improvement                                     | 0                    |         | 0                 | 0        |
| 10       | 1460 Dwelling Structures                                  | \$147,525            |         | 0                 | 0        |
| 11       | 1465.1 Dwelling Equipment—Nonexpendable                   | 0                    |         | 0                 | 0        |
| 12       | 1470 Nondwelling Structures                               | 0                    |         | 0                 | 0        |
| 13       | 1475 Nondwelling Equipment                                | 0                    |         | 0                 | 0        |
| 14       | 1485 Demolition   | 0                    |         | 0                 | 0        |
| 15       | 1490 Replacement Reserve                                  | 0                    |         | 0                 | 0        |
| 16       | 1492 Moving to Work Demonstration                         | 0                    |         | 0                 | 0        |
| 17       | 1495.1 Relocation Costs                                   | 0                    |         | 0                 | 0        |
| 18       | 1499 Development Activities                               | 0                    |         | 0                 | 0        |
| 19       | 1501 Collateralization or Debt Service                    | \$120,000            |         | 0                 | 0        |
| 20       | 1502 Contingency  | 0                    |         | 0                 | 0        |
| 21       | Amount of Annual Grant: (sum of lines 2 – 20)             | \$367,525            |         | 0                 | 0        |
| 22       | Amount of line 21 Related to LBP Activities               | 0                    |         | 0                 | 0        |
| 23       | Amount of line 21 Related to Section 504 compliance       | 0                    |         | 0                 | 0        |
| 24       | Amount of line 21 Related to Security – Soft Costs        | 0                    |         | 0                 | 0        |
| 25       | Amount of Line 21 Related to Security – Hard Costs        | \$162,525            |         | 0                 | 0        |
| 26       | Amount of line 21 Related to Energy Conservation Measures | 0                    |         | 0                 | 0        |

**Annual Statement/Performance and Evaluation Report**  
**Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF)**  
**Part II: Supporting Pages**

| PHA Name:<br>HOUSING AUTHORITY OF THE TOWNSHIP<br>OF LAKEWOOD |  | Grant Type and Number<br>Capital Fund Program Grant No: NJ39P05450104<br>Replacement Housing Factor Grant No: |          |                      | Federal FY of Grant:<br>2004 |                    |                   |                      |
|---|--|---|----------|----------------------|------------------------------|--------------------|-------------------|----------------------|
| Development<br>Number<br>Name/HA-<br>Wide<br>Activities       | General Description of Major<br>Work Categories  | Dev. Acct<br>No.  | Quantity | Total Estimated Cost |                              | Total Actual Cost  |                   | Status<br>of<br>Work |
|   |  |   |          | Original             | Revised                      | Funds<br>Obligated | Funds<br>Expended |                      |
| 1. MANAGEMENT<br>IMPROVEMENTS                                 | 1. STAFF TRAINING  | 1408  |          | \$5,000              |                              | 0                  | 0                 |                      |
|   | 2. COMPUTER SOFTWARE   | 1408  |          | \$5,000              |                              | 0                  | 0                 |                      |
|   | 3. COMMISSIONER & EXECUTIVE<br>DIRECTOR TRAINING   | 1408  |          | \$5,000              |                              | 0                  | 0                 |                      |
|   | 4. SECURITY  | 1408  |          | \$15,000             |                              | 0                  | 0                 |                      |
| 2. ADMINIS  | 1. PAY PART OF EXECUTIVE<br>DIRECTOR'S & MAINTENANCE<br>SUPERVISOR'S SALARIES FOR<br>ADMINISTRATION & OVERSIGHT OF<br>CAPITAL FUND PROGRAM   | 1410  |          | \$30,000             |                              | 0                  | 0                 |                      |
| 3. FEES & COSTS   | 1. ARCHITECT/ENGINEERING FEES<br>FOR ALL WORK ITEMS  | 1430  |          | \$28,600             |                              | 0                  | 0                 |                      |
|   | 2. MOD COORDINATOR CONSULTANT  | 1430  |          | \$11,400             |                              | 0                  | 0                 |                      |
| 4. DEBT SERVICE   | 1. BORROW FUNDS TO DO HEATING<br>RENOVATIONS AT NJ54-1A, NJ54-1B &<br>NJ54-2 ; REPLACE UNDERGROUND<br>GAS PIPES AT NJ54-1A & NJ54-1B ; AND<br>REMOVE UNDERGROUND OIL<br>STORAGE TANKS AT NJ54-1A, NJ54-1B,<br>NJ54-2 & NJ54-3. TOTAL AMOUNT TO<br>BE BORROWED \$1,500,000. | 1501  |          | \$120,000            |                              | 0                  | 0                 |                      |
| 5. NJ54-2 & NJ54-3  | 1. REPLACE ENTRANCE SYSTEMS,<br>INCLUDING NEW KEY SYSTEM   | 1460  |          | \$147,525            |                              | 0                  | 0                 |                      |
|   | GRAND TOTAL  |   |          | \$367,525            |                              | 0                  | 0                 |                      |

**Annual Statement/Performance and Evaluation Report**  
**Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF)**  
**Part III: Implementation Schedule**

| PHA Name:<br>HOUSING AUTHORITY OF THE<br>TOWNSHIP OF LAKEWOOD |   | Grant Type and Number<br>Capital Fund Program No: NJ39P05450104<br>Replacement Housing Factor No: |        |   |         |        | Federal FY of Grant:<br>FY 2004  |  |
|---|---|---|--------|---|---------|--------|----------------------------------|--|
| Development<br>Number<br>Name/HA-Wide<br>Activities           | All Fund Obligated<br>(Quarter Ending Date) |   |        | All Funds Expended<br>(Quarter Ending Date) |         |        | Reasons for Revised Target Dates |  |
|   | Original                                    | Revised   | Actual | Original                                    | Revised | Actual |                                  |  |
| 1. H/A WIDE<br>MANAGEMENT<br>IMPROVEMENTS                     | 06/30/06                                    |   |        | 06/30/08                                    |         |        |                                  |  |
| 2. NJ54-2 PETER<br>WARD TOWERS                                | 06/30/06                                    |   |        | 06/30/08                                    |         |        |                                  |  |
|   |   |   |        |   |         |        |                                  |  |
|   |   |   |        |   |         |        |                                  |  |
|   |   |   |        |   |         |        |                                  |  |
|   |   |   |        |   |         |        |                                  |  |
|   |   |   |        |   |         |        |                                  |  |
|   |   |   |        |   |         |        |                                  |  |
|   |   |   |        |   |         |        |                                  |  |
|   |   |   |        |   |         |        |                                  |  |
|   |   |   |        |   |         |        |                                  |  |
|   |   |   |        |   |         |        |                                  |  |

**Annual Statement/Performance and Evaluation Report**  
**Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF) Part I: Summary**

|  |  |                                     |
|--|--|-------------------------------------|
| <b>PHA Name:</b><br>HOUSING AUTHORITY OF THE TOWNSHIP OF<br>LAKEWOOD | <b>Grant Type and Number</b><br>Capital Fund Program Grant No: NJ39PO5450105<br>Replacement Housing Factor Grant No: | <b>Federal FY of Grant:</b><br>2005 |
|--|--|-------------------------------------|

**Original Annual Statement**  **Reserve for Disasters/ Emergencies**  **Revised Annual Statement (revision no: )**  
 **Performance and Evaluation Report for Period Ending:**  **Final Performance and Evaluation Report**

| Line No. | Summary by Development Account                            | Total Estimated Cost |         | Total Actual Cost |          |
|----------|---|----------------------|---------|-------------------|----------|
|          |   | Original             | Revised | Obligated         | Expended |
| 1        | Total non-CFP Funds                                       | 0                    |         |                   |          |
| 2        | 1406 Operations   | 0                    |         |                   |          |
| 3        | 1408 Management Improvements                              | \$30,000             |         |                   |          |
| 4        | 1410 Administration                                       | \$30,000             |         |                   |          |
| 5        | 1411 Audit  | 0                    |         |                   |          |
| 6        | 1415 Liquidated Damages                                   | 0                    |         |                   |          |
| 7        | 1430 Fees and Costs                                       | \$40,000             |         |                   |          |
| 8        | 1440 Site Acquisition                                     | 0                    |         |                   |          |
| 9        | 1450 Site Improvement                                     | 0                    |         |                   |          |
| 10       | 1460 Dwelling Structures                                  | \$180,000            |         |                   |          |
| 11       | 1465.1 Dwelling Equipment—Nonexpendable                   | 0                    |         |                   |          |
| 12       | 1470 Nondwelling Structures                               | 0                    |         |                   |          |
| 13       | 1475 Nondwelling Equipment                                | 0                    |         |                   |          |
| 14       | 1485 Demolition   | 0                    |         |                   |          |
| 15       | 1490 Replacement Reserve                                  | 0                    |         |                   |          |
| 16       | 1492 Moving to Work Demonstration                         | 0                    |         |                   |          |
| 17       | 1495.1 Relocation Costs                                   | 0                    |         |                   |          |
| 18       | 1499 Development Activities                               | 0                    |         |                   |          |
| 19       | 1501 Collateralization or Debt Service                    | \$120,000            |         |                   |          |
| 20       | 1502 Contingency  | 0                    |         |                   |          |
| 21       | Amount of Annual Grant: (sum of lines 2 – 20)             | \$400,000            |         |                   |          |
| 22       | Amount of line 21 Related to LBP Activities               | 0                    |         |                   |          |
| 23       | Amount of line 21 Related to Section 504 compliance       | 0                    |         |                   |          |
| 24       | Amount of line 21 Related to Security – Soft Costs        | 0                    |         |                   |          |
| 25       | Amount of Line 21 Related to Security – Hard Costs        | 0                    |         |                   |          |
| 26       | Amount of line 21 Related to Energy Conservation Measures | 0                    |         |                   |          |

**Annual Statement/Performance and Evaluation Report**  
**Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF)**  
**Part II: Supporting Pages**

| PHA Name:<br>HOUSING AUTHORITY OF THE TOWNSHIP<br>OF LAKEWOOD |  | Grant Type and Number<br>Capital Fund Program Grant No: NJ39P05450105<br>Replacement Housing Factor Grant No: |          |                      | Federal FY of Grant:<br>2005 |                    |                   |                      |
|---|--|---|----------|----------------------|------------------------------|--------------------|-------------------|----------------------|
| Development<br>Number<br>Name/HA-<br>Wide<br>Activities       | General Description of Major<br>Work Categories  | Dev. Acct<br>No.  | Quantity | Total Estimated Cost |                              | Total Actual Cost  |                   | Status<br>of<br>Work |
|   |  |   |          | Original             | Revised                      | Funds<br>Obligated | Funds<br>Expended |                      |
| 1. MANAGEMENT<br>IMPROVEMENTS                                 | 1. STAFF TRAINING  | 1408  |          | \$5,000              |                              |                    |                   |                      |
|   | 2. COMPUTER SOFTWARE   | 1408  |          | \$5,000              |                              |                    |                   |                      |
|   | 3. COMMISSIONER & EXECUTIVE<br>DIRECTOR TRAINING   | 1408  |          | \$5,000              |                              |                    |                   |                      |
|   | 4. SECURITY  | 1408  |          | \$15,000             |                              |                    |                   |                      |
| 2. ADMINIS  | 1. PAY PART OF EXECUTIVE<br>DIRECTOR'S & MAINTENANCE<br>SUPERVISOR'S SALARIES FOR<br>ADMINISTRATION & OVERSIGHT OF<br>CAPITAL FUND PROGRAM   | 1410  |          | \$30,000             |                              |                    |                   |                      |
| 3. FEES & COSTS   | 1. ARCHITECT/ENGINEERING FEES<br>FOR ALL WORK ITEMS  | 1430  |          | \$28,600             |                              |                    |                   |                      |
|   | 2. MOD COORDINATOR CONSULTANT  | 1430  |          | \$11,400             |                              |                    |                   |                      |
| 4. DEBT SERVICE   | 1. BORROW FUNDS TO DO HEATING<br>RENOVATIONS AT NJ54-1A, NJ54-1B &<br>NJ54-2 ; REPLACE UNDERGROUND<br>GAS PIPES AT NJ54-1A & NJ54-1B ; AND<br>REMOVE UNDERGROUND OIL<br>STORAGE TANKS AT NJ54-1A, NJ54-1B,<br>NJ54-2 & NJ54-3. TOTAL AMOUNT TO<br>BE BORROWED \$1,500,000. | 1501  |          | \$120,000            |                              |                    |                   |                      |
| 5. NJ54-2   | 1. UPGRADE FIRE ALARM SYSTEM   | 1460  |          | \$90,000             |                              |                    |                   |                      |
| 6. NJ54-3   | 1. UPGRADE FIRE ALARM SYSTEM   | 1460  |          | \$90,000             |                              |                    |                   |                      |
|   | GRAND TOTAL  |   |          | \$400,000            |                              |                    |                   |                      |

**Annual Statement/Performance and Evaluation Report**  
**Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF)**  
**Part III: Implementation Schedule**

|   |   |                                 |
|---|---|---------------------------------|
| PHA Name:<br>HOUSING AUTHORITY OF THE<br>TOWNSHIP OF LAKEWOOD | Grant Type and Number<br>Capital Fund Program No: NJ39P05450105<br>Replacement Housing Factor No: | Federal FY of Grant:<br>FY 2005 |
|---|---|---------------------------------|

| Development Number<br>Name/HA-Wide Activities | All Fund Obligated<br>(Quarter Ending Date) |         |        | All Funds Expended<br>(Quarter Ending Date) |         |        | Reasons for Revised Target Dates |
|---|---|---------|--------|---|---------|--------|----------------------------------|
|   | Original                                    | Revised | Actual | Original                                    | Revised | Actual |                                  |
| 1. H/A WIDE<br>MANAGEMENT<br>IMPROVEMENTS     | 06/30/07                                    |         |        | 06/30/09                                    |         |        |                                  |
| 2. NJ54-2 PETER<br>WARD TOWERS                | 06/30/07                                    |         |        | 06/30/09                                    |         |        |                                  |
| 3. NJ54-3 JOHN J.<br>CURREY                   | 06/30/07                                    |         |        | 06/30/09                                    |         |        |                                  |
|   |   |         |        |   |         |        |                                  |
|   |   |         |        |   |         |        |                                  |
|   |   |         |        |   |         |        |                                  |
|   |   |         |        |   |         |        |                                  |
|   |   |         |        |   |         |        |                                  |
|   |   |         |        |   |         |        |                                  |
|   |   |         |        |   |         |        |                                  |
|   |   |         |        |   |         |        |                                  |
|   |   |         |        |   |         |        |                                  |
|   |   |         |        |   |         |        |                                  |

## Capital Fund Program Five-Year Action Plan

### Part I: Summary

| PHA Name                             |                  | HOUSING AUTHORITY OF THE TOWNSHIP OF LAKEWOOD                |  | <input checked="" type="checkbox"/> <b>Original 5-Year Plan</b><br><input type="checkbox"/> <b>Revision No:</b> |  |
|--------------------------------------|------------------|--|--|---|--|
| Development Number/Name/HA-Wide      | Year 1 2005      | Work Statement for Year 2<br>FFY Grant: 2006<br>PHA FY: 2006 | Work Statement for Year 3<br>FFY Grant: 2007<br>PHA FY: 2007 | Work Statement for Year 4<br>FFY Grant: 2008<br>PHA FY: 2008  | Work Statement for Year 5<br>FFY Grant: 2009<br>PHA FY: 2009 |
|                                      | Annual Statement |  |  |   |  |
| 1. NJ54-1A                           |                  |  |  |   |  |
| LULU DUFFY COTTAGES                  |                  | \$50,000   |  | \$40,000  | \$40,000   |
| 2. NJ54-1B                           |                  |  |  |   |  |
| JFK APTS.                            |                  |  | \$80,000   | \$60,000  | \$60,000   |
| 3. NJ54-2                            |                  |  |  |   |  |
| PETER WARD TOWERS                    |                  | \$80,000   | \$50,000   | \$40,000  | \$40,000   |
| 4. NJ54-3                            |                  |  |  |   |  |
| JOHN J. CURREY BLD.                  |                  | \$50,000   | \$50,000   | \$40,000  | \$40,000   |
|                                      |                  | SEE NEXT PAGE  | SEE NEXT PAGE  | SEE NEXT PAGE   | SEE NEXT PAGE  |
| CFP Funds Listed for 5-year planning |                  |  |  |   |  |
| Replacement Housing Factor Funds     |                  |  |  |   |  |

## Capital Fund Program Five-Year Action Plan

### Part I: Summary

| PHA Name                             |                  | HOUSING AUTHORITY OF THE TOWNSHIP OF LAKEWOOD                |  | <input checked="" type="checkbox"/> <b>Original 5-Year Plan</b><br><input type="checkbox"/> <b>Revision No:</b> |  |
|--------------------------------------|------------------|--|--|---|--|
| Development Number/Name/HA-Wide      | Year 1 2005      | Work Statement for Year 2<br>FFY Grant: 2006<br>PHA FY: 2006 | Work Statement for Year 3<br>FFY Grant: 2007<br>PHA FY: 2007 | Work Statement for Year 4<br>FFY Grant: 2008<br>PHA FY: 2008  | Work Statement for Year 5<br>FFY Grant: 2009<br>PHA FY: 2009 |
|                                      | Annual Statement |  |  |   |  |
| 5. MANAGEMENT IMPROVEMENT            |                  | \$30,000   | \$30,000   | \$30,000  | \$30,000   |
| 6. ADMINIS.                          |                  | \$30,000   | \$30,000   | \$30,000  | \$30,000   |
| 7. FEES & COSTS                      |                  | \$40,000   | \$40,000   | \$40,000  | \$40,000   |
| 8. DEBT SERVICE                      |                  | \$120,000  | \$120,000  | \$120,000   | \$120,000  |
| CFP Funds Listed for 5-year planning |                  | \$400,000  | \$400,000  | \$400,000   | \$400,000  |
| Replacement Housing Factor Funds     |                  |  |  |   |  |

Capital Fund Program Five-Year Action Plan

**Part II: Supporting Pages—Work Activities**

| Activities for Year 1           | Activities for Year : <u>2</u><br>FFY Grant: 2006<br>PHA FY: 2006 |   |                  | Activities for Year: <u>3</u><br>FFY Grant: 2007<br>PHA FY: 2007 |   |                  |
|---------------------------------|---|---|------------------|--|---|------------------|
| 2005                            | Development Name/Number   | Major Work Categories   | Estimated Cost   | Development Name/Number  | Major Work Categories   | Estimated Cost   |
| <b>See Annual State</b>         | 1. NJ54-1A LULU DUFFY COTTAGES                                    | 1. REPLACE SCREEN DOORS   | \$50,000         | 1. NJ54-1B JFK APTS.   | 1. REPLACE EXTERIOR DOORS & SCREEN DOORS  | \$80,000         |
|                                 | 2. NJ54-2 PETER WARD TOWERS                                       | 1. UPGRADE EMERGENCY CALL SYSTEM  | \$80,000         | 2. NJ54-2 PETER WARD TOWERS                                      | 1. REPLACE ROOF TOP EXHAUST FANS<br>2. UPGRADE ELECTRICAL SYSTEMS   | \$50,000         |
|                                 | 3. NJ54-3 JOHN J. CURREY BLDG.                                    | 1. UPGRADE EMERGENCY CALL SYSTEM  | \$50,000         | 3. NJ54-3 JOHN J. CURREY BLDG.                                   | 1. REPLACE ROOF TOP EXHAUST FANS<br>2. UPGRADE ELECTRICAL SYSTEMS   | \$50,000         |
|                                 | 4. HA-WIDE  | 1. MANAGEMENT IMPROVEMENTS  | \$30,000         | 4. HA-WIDE   | 1. MANAGEMENT IMPROVEMENTS  | \$30,000         |
|                                 |   | 2. ADMINIS.   | \$30,000         |  | 2. ADMINIS.   | \$30,000         |
|                                 |   | 3. FEES & COSTS   | \$40,000         |  | 3. FEES & COSTS   | \$40,000         |
|                                 |   | 4. DEBT SERVICE TO BORROW FUNDS TO DO HEATING RENOVATIONS, REPLACE UNDERGROUND PIPES & REMOVE UNDERGROUND STORAGE TANKS | \$120,000        |  | 4. DEBT SERVICE TO BORROW FUNDS TO DO HEATING RENOVATIONS, REPLACE UNDERGROUND GAS PIPES & REMOVE UNDERGROUND STORAGE TANKS | \$120,000        |
| <b>Total CFP Estimated Cost</b> |   |   | <b>\$400,000</b> |  |   | <b>\$400,000</b> |

Capital Fund Program Five-Year Action Plan

**Part II: Supporting Pages—Work Activities**

Activities for Year : 4  
 FFY Grant: 2008  
 PHA FY: 2008

Activities for Year: 5  
 FFY Grant: 2009  
 PHA FY: 2009

| <b>Development Name/Number</b>   | <b>Major Work Categories</b>  | <b>Estimated Cost</b>                         | <b>Development Name/Number</b>  | <b>Major Work Categories</b>  | <b>Estimated Cost</b>                         |
|--|---|---|---|---|---|
| 1.NJ54-1A LULU DUFFY COT.<br>NJ54-1B JFK APARTMENTS<br>NJ54-2 PETER WARD TOWERS<br>NJ54-3 JOHN J. CURREY | 1. INSTALL NEW SECURITY SYSTEM AT ALL FOUR (4) SITES                            | \$180,000                                     | 1 NJ54-1A LULU DUFFY COT.<br>NJ54-1B JFKAPTS<br>NJ54-2 PETER WARD TOWERS<br>NJ54-3 JOHN J. CURREY | 1. PAINT ALL APARTMENTS & COMMON AREAS  | \$180,000                                     |
| 2. HA-WIDE   | 1. MANAGEMENT IMPROVEMENTS<br>2. ADMINIS.<br>3. FEES & COSTS<br>4. DEBT SERVICE | \$30,000<br>\$30,000<br>\$40,000<br>\$120,000 | 2. HA-WIDE  | 1. MANAGEMENT IMPROVEMENTS<br>2. ADMINIS.<br>3. FEES & COSTS<br>4. DEBT SERVICE<br>BORROWED FUNDS TO DO HEATING RENOVATIONS;<br>REPLACE UNDERGROUND OIL STORAGE TANKS | \$30,000<br>\$30,000<br>\$40,000<br>\$120,000 |
| <b>Total CFP Estimated Cost</b>  |   | <b>\$400,000</b>                              |   |   | <b>\$400,000</b>                              |