

U.S. Department of Housing and Urban Development  
Office of Public and Indian Housing

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# Housing Authority Of The City Of Sylvester

## PHA Plans

5 Year Plan for Fiscal Years 2000 - 2004  
Annual Plan for Fiscal Year 2003

(ga104v01)

**NOTE: THIS PHA PLANS TEMPLATE (HUD 50075 IS TO BE COMPLETED IN  
ACCORDANCE WITH INSTRUCTIONS LOCATED IN APPLICABLE PIH NOTICES**

**PHA Plan  
Agency Identification**

**PHA Name: Housing Authority Of The City Of Sylvester**

**PHA Number: GA104**

**PHA Fiscal Year Beginning: (mm/yyyy) 01/2003**

**Public Access to Information**

**Information regarding any activities outlined in this plan can be obtained by contacting: (select all that apply)**

- Main administrative office of the PHA
- PHA development management offices
- PHA local offices

**Display Locations For PHA Plans and Supporting Documents**

The PHA Plans (including attachments) are available for public inspection at: (select all that apply)

- Main administrative office of the PHA
- PHA development management offices
- PHA local offices
- Main administrative office of the local government
- Main administrative office of the County government
- Main administrative office of the State government
- Public library
- PHA website
- Other (list below)

PHA Plan Supporting Documents are available for inspection at: (select all that apply)

- Main business office of the PHA
- PHA development management offices
- Other (list below)

**5-YEAR PLAN**  
**PHA FISCAL YEARS 2000 - 2004**  
[24 CFR Part 903.5]

**A. Mission**

State the PHA's mission for serving the needs of low-income, very low income, and extremely low-income families in the PHA's jurisdiction. (select one of the choices below)

- The mission of the PHA is the same as that of the Department of Housing and Urban Development: To promote adequate and affordable housing, economic opportunity and a suitable living environment free from discrimination.
- The PHA's mission is: (state mission here)

**THE MISSION OF THE HOUSING AUTHORITY OF THE CITY OF SYLVESTER IS TO ENSURE SAFE, DECENT AND AFFORDABLE HOUSING; ENCOURAGE HIGHER QUALITY FAMILY LIFE FOR ELIGIBLE RESIDENTS; CREATE OPPORTUNITIES FOR RESIDENT ECONOMIC SELF-SUFFICIENCY; ESTABLISH A DRUG AND CRIME FREE ENVIRONMENT; AND ASSURE FISCAL INTEGRITY IN ALL PROGRAMS ADMINISTERED BY THE HOUSING AUTHORITY WITHOUT DISCRIMINATION**

**B. Goals**

The goals and objectives listed below are derived from HUD's strategic Goals and Objectives and those emphasized in recent legislation. PHAs may select any of these goals and objectives as their own, or identify other goals and/or objectives. Whether selecting the HUD-suggested objectives or their own, **PHAS ARE STRONGLY ENCOURAGED TO IDENTIFY QUANTIFIABLE MEASURES OF SUCCESS IN REACHING THEIR OBJECTIVES OVER THE COURSE OF THE 5 YEARS.** (Quantifiable measures would include targets such as: numbers of families served or PHAS scores achieved.) PHAs should identify these measures in the spaces to the right of or below the stated objectives.

**HUD Strategic Goal: Increase the availability of decent, safe, and affordable housing.**

- PHA Goal: Expand the supply of assisted housing  
Objectives:
- Apply for additional rental vouchers:
  - Reduce public housing vacancies:
  - Leverage private or other public funds to create additional housing opportunities:
  - Acquire or build units or developments
  - Other (list below)
- PHA Goal: Improve the quality of assisted housing  
Objectives:
- Improve public housing management: (PHAS score)

- Improve voucher management: (SEMAP score)
  - Increase customer satisfaction:
  - Concentrate on efforts to improve specific management functions:  
(list; e.g., public housing finance; voucher unit inspections)
  - Renovate or modernize public housing units:
  - Demolish or dispose of obsolete public housing:
  - Provide replacement public housing:
  - Provide replacement vouchers:
  - Other: (list below)
- PHA Goal: Increase assisted housing choices
- Objectives:
- Provide voucher mobility counseling:
  - Conduct outreach efforts to potential voucher landlords
  - Increase voucher payment standards
  - Implement voucher homeownership program:
  - Implement public housing or other homeownership programs:
  - Implement public housing site-based waiting lists:
  - Convert public housing to vouchers:
  - Other: (list below)

**HUD Strategic Goal: Improve community quality of life and economic vitality**

- PHA Goal: Provide an improved living environment
- Objectives:
- Implement measures to deconcentrate poverty by bringing higher income public housing households into lower income developments:
  - Implement measures to promote income mixing in public housing by assuring access for lower income families into higher income developments:
  - Implement public housing security improvements:
  - Designate developments or buildings for particular resident groups (elderly, persons with disabilities)
  - Other: (list below)

**HUD Strategic Goal: Promote self-sufficiency and asset development of families and individuals**

- PHA Goal: Promote self-sufficiency and asset development of assisted households
- Objectives:

- Increase the number and percentage of employed persons in assisted families:
- Provide or attract supportive services to improve assistance recipients' employability:
- Provide or attract supportive services to increase independence for the elderly or families with disabilities.
- Other: (list below)

**HUD Strategic Goal: Ensure Equal Opportunity in Housing for all Americans**

- PHA Goal: Ensure equal opportunity and affirmatively further fair housing Objectives:
  - Undertake affirmative measures to ensure access to assisted housing regardless of race, color, religion national origin, sex, familial status, and disability:
  - Undertake affirmative measures to provide a suitable living environment for families living in assisted housing, regardless of race, color, religion national origin, sex, familial status, and disability:
  - Undertake affirmative measures to ensure accessible housing to persons with all varieties of disabilities regardless of unit size required:
  - Other: (list below)

**Other PHA Goals and Objectives: (list below)**

**GOAL: MANAGE THE HOUSING AUTHORITY OF THE CITY OF SYLVESTER'S PUBLIC HOUSING PROGRAM IN AN EFFICIENT AND EFFECTIVE MANNER.**

**Objectives:**

- 1. HUD shall recognize the Housing Authority of the City of Sylvester as a standard performer under the Public Housing Assessment System for our fiscal year ending December 31, 2000.**
- 2. HUD shall recognize the Housing Authority of the City of Sylvester as a high performer under the Public Housing Assessment System for our fiscal year ending December 31, 2005.**

**GOAL: ENHANCE THE MARKETABILITY OF THE HOUSING AUTHORITY OF THE CITY OF SYLVESTER'S PUBLIC HOUSING UNITS**

**Objectives:**

- 1. The Housing Authority of the City of Sylvester shall achieve a level of customer satisfaction that gives the agency the highest score possible in this element of the Public Housing Assessment System. This objective will be accomplished by December 31, 2002 and each year thereafter.**
- 2. The Housing Authority of the City of Sylvester shall continue to maintain and enhance proper curb appeal for its public housing developments by improving its landscaping, keeping its grass cut, making the properties litter-free. This is an on-going objective.**

**GOAL: IMPROVE RESIDENT AND COMMUNITY PERCEPTION OF SAFETY AND SECURITY IN THE HOUSING AUTHORITY OF THE CITY OF SYLVESTER'S PUBLIC HOUSING DEVELOPMENT**

**Objective:**

- 1. The Housing Authority of the City of Sylvester shall improve resident perception of safety and security by replacing exterior lighting, replacing exterior doors, installing new door locks, upgrading security systems, replacing smoke detectors, replacing stoops, making site improvements, and other actions. These objectives will be accomplished by June 30, 2005.**

**GOAL: DELIVER TIMELY AND HIGH QUALITY MAINTENANCE SERVICE TO THE RESIDENTS OF THE HOUSING AUTHORITY OF THE CITY OF SYLVESTER**

**Objective:**

- 1. The Housing Authority of the City of Sylvester will adopt policies for the prevention or eradication of pest infestation (including cockroach infestation) by December 31, 2001.**

**GOAL: OPERATE THE HOUSING AUTHORITY OF THE CITY OF SYLVESTER IN FULL COMPLIANCE WITH ALL EQUAL**

**OPPORTUNITY LAWS AND REGULATIONS AND  
AFFIRMATIVELY FURTHER FAIR HOUSING**

**Objective:**

- 1. The Housing Authority of the City of Sylvester shall undertake affirmative measures to provide a suitable living environment for families living in public housing, regardless of race, color, religion, national origin, sex, familial status and disability. This is an on-going objective.**

**Annual PHA Plan**  
**PHA Fiscal Year 2002**  
[24 CFR Part 903.7]

**i. Annual Plan Type:**

Select which type of Annual Plan the PHA will submit.

**Standard Plan**

**Streamlined Plan:**

- High Performing PHA**
- Small Agency (<250 Public Housing Units)**
- Administering Section 8 Only**

**Troubled Agency Plan**

**ii. Executive Summary of the Annual PHA Plan**

[24 CFR Part 903.7 9 (r)]

Provide a brief overview of the information in the Annual Plan, including highlights of major initiatives and discretionary policies the PHA has included in the Annual Plan.

The Housing Authority of the City of Sylvester has prepared this Agency Plan in compliance with Section 511 of the Quality Housing and Work Responsibility Act of 1998 and the ensuing HUD requirements.

We have adopted the following mission statement to guide the activities of the Housing Authority of the City of Sylvester.

**THE MISSION OF THE HOUSING AUTHORITY OF THE CITY OF SYLVESTER IS TO ENSURE SAFE, DECENT AND AFFORDABLE HOUSING; ENCOURAGE HIGHER QUALITY FAMILY LIFE FOR ELIGIBLE RESIDENTS; CREATE OPPORTUNITIES FOR RESIDENT ECONOMIC SELF-SUFFICIENCY; ESTABLISH A DRUG AND CRIME FREE ENVIRONMENT; AND ASSURE FISCAL INTEGRITY IN ALL PROGRAMS ADMINISTERED BY THE HOUSING AUTHORITY WITHOUT DISCRIMINATION**

We have also adopted the following goals and objectives for the next five years.

**GOAL: MANAGE THE HOUSING AUTHORITY OF THE CITY OF SYLVESTER'S PUBLIC HOUSING PROGRAM IN AN EFFICIENT AND EFFECTIVE MANNER.**

**Objectives:**

1. HUD shall recognize the Housing Authority of the City of Sylvester as a standard performer under the Public Housing Assessment System for our fiscal year ending December 31, 2000.
2. HUD shall recognize the Housing Authority of the City of Sylvester as a high performer under the Public Housing Assessment System for our fiscal year ending December 31, 2005.

**GOAL: ENHANCE THE MARKETABILITY OF THE HOUSING AUTHORITY OF THE CITY OF SYLVESTER'S PUBLIC HOUSING UNITS**

**Objective:**

1. The Housing Authority of the City of Sylvester shall achieve a level of customer satisfaction that gives the agency the highest score possible in this element of the Public Housing Assessment System. This objective will be accomplished by December 31, 2002 and each year thereafter.
2. The Housing Authority of the City of Sylvester shall continue to maintain and enhance proper curb appeal for its public housing developments by improving its landscaping, keeping its grass cut, making the properties litter-free. This is an on-going objective.

**GOAL: IMPROVE RESIDENT AND COMMUNITY PERCEPTION OF SAFETY AND SECURITY IN THE HOUSING AUTHORITY OF THE CITY OF SYLVESTER'S PUBLIC HOUSING DEVELOPMENTS**

**Objective:**

1. The Housing Authority of the City of Sylvester shall improve resident perception of safety and security by replacing exterior lighting, replacing exterior doors, installing new door locks, upgrading security systems, upgrading baseboard heating, replacing smoke detectors, replacing stoops, making site improvements, and other actions. These objectives will be accomplished by June 30, 2005.

**GOAL: DELIVER TIMELY AND HIGH QUALITY MAINTENANCE SERVICE TO THE RESIDENTS OF THE HOUSING AUTHORITY OF THE CITY OF SYLVESTER**

**Objective:**

- 1. The Housing Authority of the City of Sylvester will adopt policies for the prevention or eradication of pest infestation (including cockroach infestation) by December 31, 2001.**

**GOAL: OPERATE THE HOUSING AUTHORITY OF THE CITY OF SYLVESTER IN FULL COMPLIANCE WITH ALL EQUAL OPPORTUNITY LAWS AND REGULATIONS AND AFFIRMATIVELY FURTHER FAIR HOUSING**

**Objective:**

- 1. The Housing Authority of the City of Sylvester shall undertake affirmative measures to provide a suitable living environment for families living in public housing, regardless of race, color, religion, national origin, sex, familial status and disability. This is an on-going objective.**

Our Annual Plan is based on the premise that if we accomplish our goals and objectives we will be working towards the achievement of our mission.

The plans, statements, budget summary, policies, etc. set forth in the Annual Plan all lead towards the accomplishment of our goals and objectives. Taken as a whole, they outline a comprehensive approach towards our goals and objectives and are consistent with the Consolidated Plan. Here are just a few highlights of our Annual Plan.

- We have adopted an aggressive screening policy for our public housing program to ensure to the best of our ability that new admissions will be good neighbors. Our screening practices meet all fair housing requirements.
- We have established flat rents for all of our public housing units.

**Summary of Program Changes**

For the ensuing fiscal year, we have made numerous changes to our policies and/or programs based on changes in statutes and/or HUD regulations that have occurred in the past year. HUD mandated all of these.

- Community Service Requirements:

The Department of Veteran Affairs and Housing and Urban Development, and Independent Agencies Appropriations Act, 2002, at Section 432, provides that: "None of the funds made available by this Act may be used to implement or enforce the requirement relating to community service, except with respect

to any resident of a public housing project funded with any amount provided under section 24 of the United States Housing Act of 1937, as amended, or any predecessor program for the revitalization of severely distressed public housing (HOPEVI).

Under this provision, Housing Authorities are precluded from implementing or enforcing community service requirements using FY 2002 funds. HUD further permits Housing Authorities to immediately suspend enforcement of the requirements.

The Housing Authority of the City of Sylvester has suspended enforcement of the 8-hour community service requirement. The Housing Authority will not enforce this provision of our Admissions and Continued Occupancy Policy so long as Congress provides for the option to not enforce it. In taking this action, we still want to encourage our public housing residents to both participate in their community and enhance their self sufficiency skills in a truly voluntary manner.

All affected residents have been notified of the suspension of the requirements.

**In addition, we have made the following discretionary changes.**

- One of the goals of the Housing Authority of the City of Sylvester (HACS) is to provide additional affordable housing to the people of Worth County. In its efforts to provide said housing, the Housing Authority purchased three (3) parcels of land. The Housing Authority has been approved for development funding from the Department of Community Affairs to construct up to 10 units with HOME funds. Two of the parcels of land will be utilized for this development. The Housing Authority owns the property; however, non-public housing funds shall be used to pay the property acquisition costs for the units developed with HOME funds.

The parcels are located in a non-flood plain and are currently zoned for residential and commercial development.

- We have revised our public housing inspections policy and procedures to make them more effective.
- We have revised our Security Deposit levels to be more in line with costs to the Housing Authority on move outs and to provide an incentive to residents to maintain their units in an acceptable condition.
- We have increased our minimum rent to \$50.

- We have developed a more detailed income review check list for new admissions and reexaminations to better ensure that all appropriate income is reported.
- We have updated our Schedule of Routine Maintenance Charges.
- We have adopted a local preference for working families.
- We have updated our Capitalization, Disposition, Investment and Procurement Policies.

In summary we are on course to improve the condition of affordable housing in Sylvester, Georgia.

### **iii. Annual Plan Table of Contents**

[24 CFR Part 903.7 9 (r)]

Provide a table of contents for the Annual Plan, including attachments, and a list of supporting documents available for public inspection.

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#### **Attachments**

Indicate which attachments are provided by selecting all that apply. Provide the attachment's name (A, B, etc.) in the space to the left of the name of the attachment. Note: If the attachment is provided as a

**SEPARATE** file submission from the PHA Plans file, provide the file name in parentheses in the space to the right of the title.

Required Attachments:

- Admissions Policy for Deconcentration: Attachment A
- FY 2003 Capital Fund Program Annual Statement: Attachment B
- Most recent board-approved operating budget (Required Attachment for PHAs that are troubled or at risk of being designated troubled ONLY)

Optional Attachments:

- PHA Management Organizational Chart
- FY 2003 Capital Fund Program 5 Year Action Plan: Attachment C
- Public Housing Drug Elimination Program (PHDEP) Plan
- Comments of Resident Advisory Board or Boards (must be attached if not included in PHA Plan text) (Included in this PHA Plan text)
- Other (List below, providing each attachment name)

Attachment D: Capital Fund Program FY 2002 P & E/Final Report  
(GA06P10450102)

Attachment E: Non-Capital Fund Program FY 2002 P & E Report/Budget  
(GA06P10450102 – Replacement Reserve Account)

Attachment F: Capital Fund Program FY 2001 P & E/Final Report  
(GA06P10450101)

Attachment G: Non Capital Fund Program FY 2001 P & E Report/Budget  
(GA06P10450101 – Replacement Reserve Account)

Attachment H: Capital Fund Program FY 2000 P & E/Final Report  
(GA06P10450100)

Attachment I: Non Capital Fund Program FY 2000 P & E Report/Budget  
(GA06P10450100 – Replacement Reserve Account)

Attachment J: Capital Fund Program FY 1999 P & E/Final Report  
(GA06P10470799)

Attachment K: Resident Membership of the PHA Governing Board

Attachment L: Membership of the Resident Advisory Board

Attachment M: Definition of Substantial Deviation and Significant Amendment  
or Modification

Attachment N: Deconcentration and Income Mixing

Attachment O: Pet Policy Statement

Attachment P: Implementation of Community Service Requirements

Attachment Q: Statement of Progress in Meeting the 5-Year Plan, Mission and Goals

**Supporting Documents Available for Review**

Indicate which documents are available for public review by placing a mark in the “Applicable & On Display” column in the appropriate rows. All listed documents must be on display if applicable to the program activities conducted by the PHA.

<b>List of Supporting Documents Available for Review</b>		
<b>Applicable &amp; On Display</b>	<b>Supporting Document</b>	<b>Applicable Plan Component</b>
X	PHA Plan Certifications of Compliance with the PHA Plans and Related Regulations	5 Year and Annual Plans
X	State/Local Government Certification of Consistency with the Consolidated Plan	5 Year and Annual Plans
X	Fair Housing Documentation: Records reflecting that the PHA has examined its programs or proposed programs, identified any impediments to fair housing choice in those programs, addressed or is addressing those impediments in a reasonable fashion in view of the resources available, and worked or is working with local jurisdictions to implement any of the jurisdictions' initiatives to affirmatively further fair housing that require the PHA's involvement.	5 Year and Annual Plans
X	Consolidated Plan for the jurisdiction/s in which the PHA is located (which includes the Analysis of Impediments to Fair Housing Choice (AI)) and any additional backup data to support statement of housing needs in the jurisdiction	Annual Plan: Housing Needs
X	Most recent board-approved operating budget for the public housing program	Annual Plan: Financial Resources;
X	Public Housing Admissions and (Continued) Occupancy Policy (A&O), which includes the Tenant Selection and Assignment Plan [TSAP]	Annual Plan: Eligibility, Selection, and Admissions Policies
NA	Section 8 Administrative Plan	Annual Plan: Eligibility, Selection, and Admissions Policies
X	Public Housing Deconcentration and Income Mixing Documentation: 1. PHA board certifications of compliance with deconcentration requirements (section 16(a) of the US Housing Act of 1937, as implemented in the 2/18/99 Quality Housing and Work Responsibility Act Initial Guidance; Notice and any further HUD guidance) and	Annual Plan: Eligibility, Selection, and Admissions Policies

<b>List of Supporting Documents Available for Review</b>		
<b>Applicable &amp; On Display</b>	<b>Supporting Document</b>	<b>Applicable Plan Component</b>
	2. Documentation of the required deconcentration and income mixing analysis	
X	Public housing rent determination policies, including the methodology for setting public housing flat rents <input checked="" type="checkbox"/> check here if included in the public housing A & O Policy	Annual Plan: Rent Determination
X	Schedule of flat rents offered at each public housing development <input type="checkbox"/> check here if included in the public housing A & O Policy	Annual Plan: Rent Determination
NA	Section 8 rent determination (payment standard) policies <input type="checkbox"/> check here if included in Section 8 Administrative Plan	Annual Plan: Rent Determination
X	Public housing management and maintenance policy documents, including policies for the prevention or eradication of pest infestation (including cockroach infestation)	Annual Plan: Operations and Maintenance
X	Public housing grievance procedures <input type="checkbox"/> check here if included in the public housing A & O Policy	Annual Plan: Grievance Procedures
NA	Section 8 informal review and hearing procedures <input type="checkbox"/> check here if included in Section 8 Administrative Plan	Annual Plan: Grievance Procedures
X	The HUD-approved Capital Fund/Comprehensive Grant Program Annual Statement (HUD 52837) for the active grant year	Annual Plan: Capital Needs
NA	Most recent CIAP Budget/Progress Report (HUD 52825) for any active CIAP grant	Annual Plan: Capital Needs
X	Most recent, approved 5 Year Action Plan for the Capital Fund/Comprehensive Grant Program, if not included as an attachment (provided at PHA option)	Annual Plan: Capital Needs
NA	Approved HOPE VI applications or, if more recent, approved or submitted HOPE VI Revitalization Plans or any other approved proposal for development of public housing	Annual Plan: Capital Needs
NA	Approved or submitted applications for demolition and/or disposition of public housing	Annual Plan: Demolition and Disposition
NA	Approved or submitted applications for designation of public housing (Designated Housing Plans)	Annual Plan: Designation of Public Housing
NA	Approved or submitted assessments of reasonable revitalization of public housing and approved or submitted conversion plans prepared pursuant to section 202 of the 1996 HUD Appropriations Act	Annual Plan: Conversion of Public Housing
NA	Approved or submitted public housing homeownership programs/plans	Annual Plan: Homeownership
NA	Policies governing any Section 8 Homeownership program <input type="checkbox"/> check here if included in the Section 8 Administrative Plan	Annual Plan: Homeownership
X	Any cooperative agreement between the PHA and the TANF	Annual Plan: Community

<b>List of Supporting Documents Available for Review</b>		
<b>Applicable &amp; On Display</b>	<b>Supporting Document</b>	<b>Applicable Plan Component</b>
	agency	Service & Self-Sufficiency
NA	FSS Action Plan/s for public housing and/or Section 8	Annual Plan: Community Service & Self-Sufficiency
NA	Most recent self-sufficiency (ED/SS, TOP or ROSS or other resident services grant) grant program reports	Annual Plan: Community Service & Self-Sufficiency
NA	The most recent Public Housing Drug Elimination Program (PHEDEP) semi-annual performance report for any open grant and most recently submitted PHDEP application (PHDEP Plan)	Annual Plan: Safety and Crime Prevention
X	The most recent fiscal year audit of the PHA conducted under section 5(h)(2) of the U.S. Housing Act of 1937 (42 U.S.C. 1437c(h)), the results of that audit and the PHA's response to any findings	Annual Plan: Annual Audit
NA	Troubled PHAs: MOA/Recovery Plan	Troubled PHAs
X	Other supporting documents Policy on Administration of Community Service Requirements Deconcentration and Income Mixing Documentation	ACOP/Annual Plan ACOP/Annual Plan

## **1. Statement of Housing Needs**

[24 CFR Part 903.7 9 (a)]

### **A. Housing Needs of Families in the Jurisdiction/s Served by the PHA**

Based upon the information contained in the Consolidated Plan/s applicable to the jurisdiction, and/or other data available to the PHA, provide a statement of the housing needs in the jurisdiction by completing the following table. In the "Overall" Needs column, provide the estimated number of renter families that have housing needs. For the remaining characteristics, rate the impact of that factor on the housing needs for each family type, from 1 to 5, with 1 being "no impact" and 5 being "severe impact." Use N/A to indicate that no information is available upon which the PHA can make this assessment.

<b>Housing Needs of Families in the Jurisdiction by Family Type</b>							
<b>Family Type</b>	<b>Overall</b>	<b>Afford-ability</b>	<b>Supply</b>	<b>Quality</b>	<b>Access-ibility</b>	<b>Size</b>	<b>Loca-tion</b>
Income <= 30% of AMI	529	3	4	3	3	3	3
Income >30% but <=50% of AMI	169	3	4	3	3	3	3

<b>Housing Needs of Families in the Jurisdiction by Family Type</b>							
Family Type	Overall	Afford-ability	Supply	Quality	Access-ibility	Size	Loca-tion
Income >50% but <80% of AMI	149	3	4	3	3	3	3
Elderly	153	3	4	3	3	3	3
Families with Disabilities	NA	3	4	3	3	3	3
Race/Ethnicity-Black	1871	3	4	3	3	3	3
Race/Ethnicity-Hispanic	37	3	4	3	3	3	3
Race/Ethnicity-Native American	40	3	4	3	3	3	3
Race/Ethnicity-Asian/Pacific Is	0	3	4	3	3	3	3

Worth County

What sources of information did the PHA use to conduct this analysis? (Check all that apply; all materials must be made available for public inspection.)

- Consolidated Plan of the Jurisdiction/s  
Indicate year:
- U.S. Census data: the Comprehensive Housing Affordability Strategy (“CHAS”) dataset
- American Housing Survey data  
Indicate year:
- Other housing market study  
Indicate year:
- Other sources: (list and indicate year of information)

## **B. Housing Needs of Families on the Public Housing and Section 8 Tenant- Based Assistance Waiting Lists**

State the housing needs of the families on the PHA’s waiting list/s. **Complete one table for each type of PHA-wide waiting list administered by the PHA.** PHAs may provide separate tables for site-based or sub-jurisdictional public housing waiting lists at their option.

<b>Housing Needs of Families on the Waiting List</b>
--

<b>Housing Needs of Families on the Waiting List</b>			
Waiting list type: (select one)			
<input type="checkbox"/> Section 8 tenant-based assistance			
<input checked="" type="checkbox"/> Public Housing			
<input type="checkbox"/> Combined Section 8 and Public Housing			
<input type="checkbox"/> Public Housing Site-Based or sub-jurisdictional waiting list (optional)			
If used, identify which development/subjurisdiction:			
	# of families	% of total families	Annual Turnover
Waiting list total	26		44 units
Extremely low income <=30% AMI	16	62%	
Very low income (>30% but <=50% AMI)	8	30%	
Low income (>50% but <80% AMI)	2	8%	
Families with children	22	85%	
Elderly families	2	8%	
Families with Disabilities	1	4%	
Race/ethnicity- White	5	19%	
Race/ethnicity- Black	21	81%	
Race/ethnicity			
Race/ethnicity			
Characteristics by Bedroom Size (Public Housing Only)			
1BR	2	8%	13 units
2 BR	9	34%	16 units
3 BR	7	27%	13 units
4 BR	8	31%	2 units
5 BR	0	0	0
5+ BR			

### Housing Needs of Families on the Waiting List

Is the waiting list closed (select one)?  No  Yes

If yes:

How long has it been closed (# of months)?

Does the PHA expect to reopen the list in the PHA Plan year?  No  Yes

Does the PHA permit specific categories of families onto the waiting list, even if generally closed?  No  Yes

### C. Strategy for Addressing Needs

Provide a brief description of the PHA's strategy for addressing the housing needs of families in the jurisdiction and on the waiting list **IN THE UPCOMING YEAR**, and the Agency's reasons for choosing this strategy.

#### (1) Strategies

**Need: Shortage of affordable housing for all eligible populations**

**Strategy 1. Maximize the number of affordable units available to the PHA within its current resources by:**

Select all that apply

- Employ effective maintenance and management policies to minimize the number of public housing units off-line
- Reduce turnover time for vacated public housing units
- Reduce time to renovate public housing units
- Seek replacement of public housing units lost to the inventory through mixed finance development
- Seek replacement of public housing units lost to the inventory through section 8 replacement housing resources
- Maintain or increase section 8 lease-up rates by establishing payment standards that will enable families to rent throughout the jurisdiction
- Undertake measures to ensure access to affordable housing among families assisted by the PHA, regardless of unit size required
- Maintain or increase section 8 lease-up rates by marketing the program to owners, particularly those outside of areas of minority and poverty concentration
- Maintain or increase section 8 lease-up rates by effectively screening Section 8 applicants to increase owner acceptance of program
- Participate in the Consolidated Plan development process to ensure coordination with broader community strategies
- Other (list below)

**Strategy 2: Increase the number of affordable housing units by:**

Select all that apply

- Apply for additional section 8 units should they become available
- Leverage affordable housing resources in the community through the creation of mixed - finance housing
- Pursue housing resources other than public housing or Section 8 tenant-based assistance.
- Other: (list below)

**Need: Specific Family Types: Families at or below 30% of median**

**Strategy 1: Target available assistance to families at or below 30 % of AMI**

Select all that apply

- Exceed HUD federal targeting requirements for families at or below 30% of AMI in public housing
- Exceed HUD federal targeting requirements for families at or below 30% of AMI in tenant-based section 8 assistance
- Employ admissions preferences aimed at families with economic hardships
- Adopt rent policies to support and encourage work
- Other: (list below)

The following is an extract from our adopted Admissions and Continued Occupancy Policy.

### 10.3 Selection From the Waiting List

The Housing Authority of the City of Sylvester shall follow the statutory requirement that at least 40% of newly admitted families in any fiscal year be families whose annual income is at or below 30% of the area median income. To insure this requirement is met we shall quarterly monitor the incomes of newly admitted families and the incomes of the families on the waiting list. If it appears that the requirement to house extremely low-income families will not be met, we will skip higher income families on the waiting list to reach extremely low-income families.

**Need: Specific Family Types: Families at or below 50% of median**

**Strategy 1: Target available assistance to families at or below 50% of AMI**

Select all that apply

- Employ admissions preferences aimed at families who are working
- Adopt rent policies to support and encourage work
- Other: (list below)

The following is an extract from our adopted Admissions and Continued Occupancy Policy.

## 10.0 Tenant Selection and Assignment Plan

### 10.1 Preferences

The Housing Authority of the City of Sylvester will select families based on the following preferences, within each bedroom size category, based on our local housing needs and priorities:

- A. **Displaced person(s): Individuals or families displaced by government action or whose dwelling has been extensively damaged or destroyed as a result of a disaster declared or otherwise formally recognized pursuant to Federal Disaster Relief Laws.**
- B. **Applicants who live in Worth County with an adult family member currently working thirty (30) hours a week. This preference is also extended equally to all elderly families and all families whose head or spouse is receiving income based on their inability to work.**
- C. **Applicants who live in Worth County with an adult family member currently working less than thirty (30) hours a week.**
- D. **All other applicants.**

Based on the above preferences, all families in preference A will be offered housing before any families in preference B; families in preference B will be offered housing before any families in preference C; and families in preference C will be offered housing before any families in preference D.

The date and time of application will be noted and utilized to determine the sequence within the above prescribed preferences.

Notwithstanding the above, families who are elderly, disabled, or displaced will be offered housing before other single persons.

**Buildings Designed for the Elderly and Disabled:** Preference will be given to elderly and disabled families. If there are no elderly or disabled families on the list, preference will then be given to near-elderly families. If there are no near-elderly families on the waiting list, units will be offered to families who qualify for the appropriate bedroom size using these priorities. All such families will be selected from the waiting list using the preferences as outlined above.

**Accessible Units:** Accessible units will be first offered to families who may benefit from the accessible features. Applicants for these units will be selected utilizing the same preference system as outlined above. If there are no applicants

who would benefit from the accessible features, the units will be offered to other applicants in the order that their names come to the top of the waiting list. Such applicants, however, must sign a release form stating they will accept a transfer (at their own expense) if, at a future time, a family requiring an accessible feature applies. Any family required to transfer will be given a 30-day notice.

### **Need: Specific Family Types: The Elderly**

#### **Strategy 1: Target available assistance to the elderly:**

Select all that apply

- Seek designation of public housing for the elderly
- Apply for special-purpose vouchers targeted to the elderly, should they become available
- Other: (list below)

The following is an extract from our adopted Admissions and Continued Occupancy Policy.

## **10.0 Tenant Selection and Assignment Plan**

### **10.1 Preferences**

The Housing Authority of the City of Sylvester will select families based on the following preferences, within each bedroom size category, based on our local housing needs and priorities:

- A. Displaced person(s): Individuals or families displaced by government action or whose dwelling has been extensively damaged or destroyed as a result of a disaster declared or otherwise formally recognized pursuant to Federal Disaster Relief Laws.**
- B. Applicants who live in Worth County with an adult family member currently working thirty (30) hours a week. This preference is also extended equally to all elderly families and all families whose head or spouse is receiving income based on their inability to work.**
- C. Applicants who live in Worth County with an adult family member currently working less than thirty (30) hours a week.**
- D. All other applicants.**

Based on the above preferences, all families in preference A will be offered housing before any families in preference B; families in preference B will be offered housing before any families in preference C; and families in preference C will be offered housing before any families in preference D.

The date and time of application will be noted and utilized to determine the sequence within the above prescribed preferences.

Notwithstanding the above, families who are elderly, disabled, or displaced will be offered housing before other single persons.

**Buildings Designed for the Elderly and Disabled:** Preference will be given to elderly and disabled families. If there are no elderly or disabled families on the list, preference will then be given to near-elderly families. If there are no near-elderly families on the waiting list, units will be offered to families who qualify for the appropriate bedroom size using these priorities. All such families will be selected from the waiting list using the preferences as outlined above.

**Accessible Units:** Accessible units will be first offered to families who may benefit from the accessible features. Applicants for these units will be selected utilizing the same preference system as outlined above. If there are no applicants who would benefit from the accessible features, the units will be offered to other applicants in the order that their names come to the top of the waiting list. Such applicants, however, must sign a release form stating they will accept a transfer (at their own expense) if, at a future time, a family requiring an accessible feature applies. Any family required to transfer will be given a 30-day notice.

### **Need: Specific Family Types: Families with Disabilities**

#### **Strategy 1: Target available assistance to Families with Disabilities:**

Select all that apply

- Seek designation of public housing for families with disabilities
- Carry out the modifications needed in public housing based on the section 504 Needs Assessment for Public Housing
- Apply for special-purpose vouchers targeted to families with disabilities, should they become available
- Affirmatively market to local non-profit agencies that assist families with disabilities
- Other: (list below)

The following is an extract from our adopted Admissions and Continued Occupancy Policy.

## **10.0 Tenant Selection and Assignment Plan**

### **10.1 Preferences**

The Housing Authority of the City of Sylvester will select families based on the following preferences, within each bedroom size category, based on our local housing needs and priorities:

- A. Displaced person(s): Individuals or families displaced by government action or whose dwelling has been extensively damaged or destroyed as a result of a disaster declared or otherwise formally recognized pursuant to Federal Disaster Relief Laws.**
- B. Applicants who live in Worth County with an adult family member currently working thirty (30) hours a week. This preference is also extended equally to all elderly families and all families whose head or spouse is receiving income based on their inability to work.**
- C. Applicants who live in Worth County with an adult family member currently working less than thirty (30) hours a week.**
- D. All other applicants.**

Based on the above preferences, all families in preference A will be offered housing before any families in preference B; families in preference B will be offered housing before any families in preference C; and families in preference C will be offered housing before any families in preference D.

The date and time of application will be noted and utilized to determine the sequence within the above prescribed preferences.

Notwithstanding the above, families who are elderly, disabled, or displaced will be offered housing before other single persons.

**Buildings Designed for the Elderly and Disabled:** Preference will be given to elderly and disabled families. If there are no elderly or disabled families on the list, preference will then be given to near-elderly families. If there are no near-elderly families on the waiting list, units will be offered to families who qualify for the appropriate bedroom size using these priorities. All such families will be selected from the waiting list using the preferences as outlined above.

**Accessible Units:** Accessible units will be first offered to families who may benefit from the accessible features. Applicants for these units will be selected utilizing the same preference system as outlined above. If there are no applicants who would benefit from the accessible features, the units will be offered to other applicants in the order that their names come to the top of the waiting list. Such applicants, however, must sign a release form stating they will accept a transfer (at their own expense) if, at a future time, a family requiring an accessible feature applies. Any family required to transfer will be given a 30-day notice.

**Need: Specific Family Types: Races or ethnicities with disproportionate housing needs**

**Strategy 1: Increase awareness of PHA resources among families of races and ethnicities with disproportionate needs:**

Select if applicable

- Affirmatively market to races/ethnicities shown to have disproportionate housing needs
- Other: (list below)

**Strategy 2: Conduct activities to affirmatively further fair housing**

Select all that apply

- Counsel section 8 tenants as to location of units outside of areas of poverty or minority concentration and assist them to locate those units
- Market the section 8 program to owners outside of areas of poverty /minority concentrations
- Other: (list below)

The following is an extract from our adopted Admissions and Continued Occupancy Policy.

## **1.0 FAIR HOUSING**

It is the policy of the Housing Authority of the City of Sylvester to fully comply with all Federal, State and local nondiscrimination laws; the Americans with Disabilities Act; and the U. S. Department of Housing and Urban Development regulations governing Fair Housing and Equal Opportunity. The Housing Authority of the City of Sylvester shall affirmatively further fair housing in the administration of its public housing program.

No person shall, on the grounds of race, color, sex, religion, national or ethnic origin, familial status, or disability be excluded from participation in, be denied the benefits of, or be otherwise subjected to discrimination under the Housing Authority of the City of Sylvester's programs.

To further its commitment to full compliance with applicable Civil Rights laws, the Housing Authority of the City of Sylvester will provide Federal/State/local information to applicants/tenants of the Public Housing Program regarding discrimination and any recourse available to them if they believe they may be victims of discrimination. Such information will be made available with the application, and all applicable Fair Housing Information and Discrimination Complaint Forms will be made available at the Housing Authority of the City of

Sylvester office. In addition, all written information and advertisements will contain the appropriate Equal Opportunity language and logo.

The Housing Authority of the City of Sylvester will assist any family that believes they have suffered illegal discrimination by providing them copies of the appropriate housing discrimination forms. The Housing Authority of the City of Sylvester will also assist them in completing the forms if requested, and will provide them with the address of the nearest HUD office of Fair Housing and Equal Opportunity.

**Other Housing Needs & Strategies: (list needs and strategies below)**

**(2) Reasons for Selecting Strategies**

Of the factors listed below, select all that influenced the PHA’s selection of the strategies it will pursue:

- Funding constraints
- Staffing constraints
- Limited availability of sites for assisted housing
- Extent to which particular housing needs are met by other organizations in the community
- Evidence of housing needs as demonstrated in the Consolidated Plan and other information available to the PHA
- Influence of the housing market on PHA programs
- Community priorities regarding housing assistance
- Results of consultation with local or state government
- Results of consultation with residents and the Resident Advisory Board
- Results of consultation with advocacy groups
- Other: (list below)

**2. Statement of Financial Resources**

[24 CFR Part 903.7 9 (b)]

List the financial resources that are anticipated to be available to the PHA for the support of Federal public housing and tenant-based Section 8 assistance programs administered by the PHA during the Plan year. Note: the table assumes that Federal public housing or tenant based Section 8 assistance grant funds are expended on eligible purposes; therefore, uses of these funds need not be stated. For other funds, indicate the use for those funds as one of the following categories: public housing operations, public housing capital improvements, public housing safety/security, public housing supportive services, Section 8 tenant-based assistance, Section 8 supportive services or other.

<b>Financial Resources: Planned Sources and Uses</b>		
<b>Sources</b>	<b>Planned \$</b>	<b>Planned Uses</b>
<b>1. Federal Grants (FY 2003 grants)</b>		
a) Public Housing Operating Fund	644,216	

<b>Financial Resources: Planned Sources and Uses</b>		
<b>Sources</b>	<b>Planned \$</b>	<b>Planned Uses</b>
b) Public Housing Capital Fund	435,990	
c) HOPE VI Revitalization	0	
d) HOPE VI Demolition	0	
e) Annual Contributions for Section 8 Tenant-Based Assistance	0	
f) Public Housing Drug Elimination Program (including any Technical Assistance funds)	0	
g) Resident Opportunity and Self-Sufficiency Grants	0	
h) Community Development Block Grant	0	
i) HOME	0	
Other Federal Grants (list below)	0	
<b>2. Prior Year Federal Grants (unobligated funds only) (list below)</b>		
<b>3. Public Housing Dwelling Rental Income</b>	170,000	PH Operations
<b>4. Other income (list below)</b>		
Interest on General Fund Investments	19,000	PH Operations
<b>4. Non-federal sources (list below)</b>		
Late Charges	20,000	PH Operations
<b>Total resources</b>	<b>1,289,206</b>	

### **3. PHA Policies Governing Eligibility, Selection, and Admissions**

## A. Public Housing

Exemptions: PHAs that do not administer public housing are not required to complete subcomponent 3A.

### (1) Eligibility

a. When does the PHA verify eligibility for admission to public housing? (select all that apply)

- When families are within a certain number of being offered a unit: (state number)
- When families are within a certain time of being offered a unit:
- Other: (describe)

The following is an extract from our adopted Admissions and Continued Occupancy Policy.

The application process will involve two phases. The first phase is the initial application for housing assistance or the pre-application. The pre-application requires the family to provide limited basic information establishing any preferences to which they may be entitled. This first phase results in the family's placement on the waiting list.

Upon receipt of the family's pre-application, the Housing Authority of the City of Sylvester will make a preliminary determination of eligibility. The Housing Authority of the City of Sylvester will notify the family in writing of the date and time of placement on the waiting list, and the approximate wait before housing may be offered. If the Housing Authority of the City of Sylvester determines the family to be ineligible, the notice will state the reasons therefore and will offer the family the opportunity of an informal review of the determination.

The applicant may at any time report changes in their applicant status including changes in family composition, income, or preference factors. The Housing Authority of the City of Sylvester will annotate the applicant's file and will update their place on the waiting list. Confirmation of the changes will be confirmed with the family in writing.

The second phase is the final determination of eligibility, referred to as the full application. The full application takes place when the family nears the top of the waiting list. The Housing Authority of the City of Sylvester will ensure that verification of all preferences, eligibility, suitability and selection factors are current in order to determine the family's final eligibility for admission into the Public Housing Program.

b. Which non-income (screening) factors does the PHA use to establish eligibility for admission to public housing (select all that apply)?

- Criminal or Drug-related activity

- Rental history
- Housekeeping
- Other (describe)

The following is an extract from our adopted Admissions and Continued Occupancy Policy.

### 8.3 Suitability

- A. Applicant families will be evaluated to determine whether, based on their recent behavior, such behavior could reasonably be expected to result in noncompliance with the public housing lease. The Housing Authority of the City of Sylvester will look at past conduct as an indicator of future conduct. Emphasis will be placed on whether a family's admission could reasonably be expected to have a detrimental effect on the development environment, other tenants, Housing Authority of the City of Sylvester employees, or other people residing in the immediate vicinity of the property. Otherwise eligible families will be denied admission if they fail to meet the suitability criteria.
- B. The Housing Authority of the City of Sylvester will consider objective and reasonable aspects of the family's background, including the following:
  - 1. History of meeting financial obligations, especially rent;
  - 2. Ability to maintain (or with assistance would have the ability to maintain) their housing in a decent and safe condition based on living or housekeeping habits and whether such habits could adversely affect the health, safety, or welfare of other tenants;
  - 3. History of criminal activity by any household member involving crimes of physical violence against persons or property and any other criminal activity including drug-related criminal activity that would adversely affect the health, safety, or well being of other tenants or staff or cause damage to the property;
  - 3. History of disturbing neighbors or destruction of property;
  - 4. Having committed fraud in connection with any Federal housing assistance program, including the intentional misrepresentation of information related to their housing application or benefits derived there from; and
  - 5. History of abusing alcohol in a way that may interfere with the health, safety, or right to peaceful enjoyment by others.

C. The Housing Authority of the City of Sylvester will ask applicants to provide information demonstrating their ability to comply with the essential elements of the lease. The Housing Authority of the City of Sylvester will verify the information provided. Such verification may include but may not be limited to the following:

1. A credit check of the head, spouse and co-head;
2. A rental history check of all adult family members;
3. A criminal background check on all adult household members, including live-in aides. This check will be made through State or local law enforcement or court records in those cases where the household member has lived in the local jurisdiction for the last three years. Where the individual has lived outside the local area, the Housing Authority of the City of Sylvester may contact law enforcement agencies where the individual had lived or request a check through the FBI's National Crime Information Center (NCIC);
4. A check of the State's lifetime sex offender registration program for each adult household member, including live-in aides. No individual registered with this program will be admitted to public housing.

- c.  Yes  No: Does the PHA request criminal records from local law enforcement agencies for screening purposes?
- d.  Yes  No: Does the PHA request criminal records from State law enforcement agencies for screening purposes?
- e.  Yes  No: Does the PHA access FBI criminal records from the FBI for screening purposes? (either directly or through an NCIC-authorized source)

## **(2)Waiting List Organization**

a. Which methods does the PHA plan to use to organize its public housing waiting list (select all that apply)

- Community-wide list  
 Sub-jurisdictional lists  
 Site-based waiting lists  
 Other (describe)

b. Where may interested persons apply for admission to public housing?

- PHA main administrative office

- PHA development site management office
- Other (list below)

c. If the PHA plans to operate one or more site-based waiting lists in the coming year, answer each of the following questions; if not, skip to subsection **(3) Assignment**

1. How many site-based waiting lists will the PHA operate in the coming year?
2.  Yes  No: Are any or all of the PHA's site-based waiting lists new for the upcoming year (that is, they are not part of a previously-HUD-approved site based waiting list plan)?  
If yes, how many lists?
3.  Yes  No: May families be on more than one list simultaneously  
If yes, how many lists?
4. Where can interested persons obtain more information about and sign up to be on the site-based waiting lists (select all that apply)?
  - PHA main administrative office
  - All PHA development management offices
  - Management offices at developments with site-based waiting lists
  - At the development to which they would like to apply
  - Other (list below)

**(3) Assignment**

- a. How many vacant unit choices are applicants ordinarily given before they fall to the bottom of or are removed from the waiting list? (select one)
- One (except for good reason or deconcentration incentives)
  - Two
  - Three or More

The following is an extract from our adopted Admissions and Continued Occupancy Policy.

**10.6 Offer of a Unit**

When the Housing Authority of the City of Sylvester discovers that a unit will become available, we will contact the first family on the waiting list who has the highest priority for this type of unit or development and whose income category would help to meet the deconcentration goal and/or the income targeting goal.

The Housing Authority of the City of Sylvester will contact the family first by telephone to make the unit offer. If the family cannot be reached by telephone, the family will be notified of a unit offer via first class mail. The family will be given five (5) business days from the date the letter was mailed to contact the Housing Authority of the City of Sylvester regarding the offer.

The family will be offered the opportunity to view the unit. After the opportunity to view the unit, the family will have two (2) business days to accept or reject the unit. This verbal offer and the family's decision must be documented in the tenant file. If the family rejects the offer of the unit, the Housing Authority of the City of Sylvester will send the family a letter documenting the offer and the rejection.

### **10.7 Rejection of Unit**

If in making the offer to the family the Housing Authority of the City of Sylvester skipped over other families on the waiting list in order to meet their deconcentration goal or offered the family any other deconcentration incentive and the family rejects the unit, the family will not lose their place on the waiting list and will not be otherwise penalized.

If the Housing Authority of the City of Sylvester did not skip over other families on the waiting list to reach this family, did not offer any other deconcentration incentive, and the family rejects the unit without good cause, the family will forfeit their application's date and time. The family will keep their preferences, but the date and time of application will be changed to the date and time the unit was rejected.

If the family rejects with good cause any unit offered, they will not lose their place on the waiting list. Good cause includes reasons related to health, proximity to work, school, and childcare (for those working or going to school). The family will be offered the right to an informal review of the decision to alter their application status.

### **10.8 Acceptance of Unit**

The family will be required to sign a lease that will become effective no later than three (3) business days after the date of acceptance or the business day after the day the unit becomes available, whichever is later.

Prior to signing the lease, all families (head of household) and other adult family members will be required to attend the Lease and Occupancy Orientation when they are initially accepted for occupancy. The family will not be housed if they have not attended the orientation. Applicants who provide prior notice of an inability to attend the orientation will be rescheduled. Failure of an applicant to

attend the orientation, without good cause, may result in the cancellation of the occupancy process.

b.  Yes  No: Is this policy consistent across all waiting list types?

c. If answer to b is no, list variations for any other than the primary public housing waiting list/s for the PHA:

#### **(4) Admissions Preferences**

a. Income targeting:

Yes  No: Does the PHA plan to exceed the federal targeting requirements by targeting more than 40% of all new admissions to public housing to families at or below 30% of median area income?

b. Transfer policies:

In what circumstances will transfers take precedence over new admissions? (list below)

- Emergencies
- Overhoused
- Underhoused
- Medical justification
- Administrative reasons determined by the PHA (e.g., to permit modernization work)
- Resident choice: (state circumstances below)
- Other: (list below)

The following is an extract from our adopted Admissions and Continued Occupancy Policy.

## **16.0 Unit Transfers**

### **16.1 Objectives of the Transfer Policy**

The objectives of the Transfer Policy include the following:

- A. To address emergency situations.
- B. To fully utilize available housing resources while avoiding overcrowding by insuring that each family occupies the appropriate size unit.
- C. To facilitate a relocation when required for modernization or other management purposes.

- D. To facilitate relocation of families with inadequate housing accommodations.
- E. To provide an incentive for families to assist in meeting the Housing Authority of the City of Sylvester's deconcentration goal.
- F. To eliminate vacancy loss and other expenses due to unnecessary transfers.

## 16.2 Categories of Transfers

Category A: Emergency transfers. These transfers are necessary when conditions pose an immediate threat to the life, health, or safety of a family or one of its members. Such situations may involve defects of the unit or the building in which it is located, the health condition of a family member, a hate crime, the safety of witnesses to a crime, or a law enforcement matter particular to the neighborhood.

Category B: Immediate administrative transfers. These transfers are necessary in order to permit a family needing accessible features to move to a unit with such a feature or to enable modernization work to proceed.

Category C: Regular administrative transfers. These transfers are made to offer incentives to families willing to help meet certain Housing Authority of the City of Sylvester occupancy goals, to correct occupancy standards where the unit size is inappropriate for the size and composition of the family, to allow for non-emergency but medically advisable transfers, and other transfers approved by the Housing Authority of the City of Sylvester when a transfer is the only or best way of solving a serious problem.

## 16.3 Documentation

When the transfer is at the request of the family, the family may be required to provide third party verification of the need for the transfer.

## 16.4 Incentive transfers

Transfer requests will be encouraged and approved for families who live in a development where their income category (below or above 30% of area median) predominates and wish to move to a development where their income category does not predominate.

## 16.5 Processing Transfers

Transfers on the waiting list will be sorted by the above categories and within each category by date and time.

Transfers in category A and B will be housed ahead of any other families,

including those on the applicant waiting list. Transfers in category A will be housed ahead of transfers in category B.

Transfers in category C will be housed along with applicants for admission at a ratio of one transfer for every seven admissions.

Upon offer and acceptance of a unit, the family will execute all lease up documents and pay any rent and/or security deposit within two (2) days of being informed the unit is ready to rent. The family will be allowed seven (7) days to complete a transfer. The family will be responsible for paying rent at the old unit as well as the new unit for any period of time they have possession of both. The prorated rent and other charges (key deposit and any additional security deposit owing) must be paid at the time of lease execution.

The following is the policy for the rejection of an offer to transfer:

- A. If the family rejects with good cause any unit offered, they will not lose their place on the transfer waiting list.
- B. If the transfer is being made at the request of the Housing Authority of the City of Sylvester and the family rejects two offers without good cause, the Housing Authority of the City of Sylvester will take action to terminate their tenancy. If the reason for the transfer is that the current unit is too small to meet the Housing Authority of the City of Sylvester's optimum occupancy standards, the family may request in writing to stay in the unit without being transferred so long as their occupancy will not exceed two people per living/sleeping room.
- C. If the transfer is being made at the family's request and the rejected offer provides deconcentration incentives, the family will maintain their place on the transfer list and will not otherwise be penalized.
- D. If the transfer is being made at the family's request, the family may, without good cause and without penalty, turn down one offer that does not include deconcentration incentives. After turning down a second such offer without good cause, the family's name will be removed from the transfer list.

c. Preferences

1.  Yes  No: Has the PHA established preferences for admission to public housing (other than date and time of application)? (If "no" is selected, skip to subsection **(5) Occupancy**)

2. Which of the following admission preferences does the PHA plan to employ in the coming year? (select all that apply from either former Federal preferences or other preferences)

Former Federal preferences:

- Involuntary Displacement (Disaster, Government Action, Action of Housing Owner, Inaccessibility, Property Disposition)
- Victims of domestic violence
- Substandard housing
- Homelessness
- High rent burden (rent is > 50 percent of income)

Other preferences: (select below)

- Working families and those unable to work because of age or disability
- Veterans and veterans' families
- Residents who live and/or work in the jurisdiction
- Those enrolled currently in educational, training, or upward mobility programs
- Households that contribute to meeting income goals (broad range of incomes)
- Households that contribute to meeting income requirements (targeting)
- Those previously enrolled in educational, training, or upward mobility programs
- Victims of reprisals or hate crimes
- Other preference(s) (list below)

3. If the PHA will employ admissions preferences, please prioritize by placing a "1" in the space that represents your first priority, a "2" in the box representing your second priority, and so on. If you give equal weight to one or more of these choices (either through an absolute hierarchy or through a point system), place the same number next to each. That means you can use "1" more than once, "2" more than once, etc.

#### 4 Date and Time

Former Federal preferences:

- 1 Involuntary Displacement (Disaster, Government Action, Action of Housing Owner, Inaccessibility, Property Disposition)
- Victims of domestic violence
- Substandard housing
- Homelessness
- High rent burden

Other preferences (select all that apply)

- 2 Working families and those unable to work because of age or disability
- Veterans and veterans' families
- 2 Residents who live and/or work in the jurisdiction
- Those enrolled currently in educational, training, or upward mobility programs
- Households that contribute to meeting income goals (broad range of incomes)

- Households that contribute to meeting income requirements (targeting)
- Those previously enrolled in educational, training, or upward mobility programs
- Victims of reprisals or hate crimes
- 3 Other preference(s) (list below)

All Other Applicants

4. Relationship of preferences to income targeting requirements:

- The PHA applies preferences within income tiers
- Not applicable: the pool of applicant families ensures that the PHA will meet income targeting requirements

**(5) Occupancy**

a. What reference materials can applicants and residents use to obtain information about the rules of occupancy of public housing (select all that apply)

- The PHA-resident lease
- The PHA's Admissions and (Continued) Occupancy policy
- PHA briefing seminars or written materials
- Other source (list)

b. How often must residents notify the PHA of changes in family composition? (select all that apply)

- At an annual reexamination and lease renewal
- Any time family composition changes
- At family request for revision
- Other (list)

**(6) Deconcentration and Income Mixing**

**This section intentionally left blank in accordance with Notice HUD PIH 99-51. See Attachment N.**

- a.  Yes  No: Did the PHA's analysis of its family (general occupancy) developments to determine concentrations of poverty indicate the need for measures to promote deconcentration of poverty or income mixing?

b.  Yes  No: Did the PHA adopt any changes to its **admissions policies** based on the results of the required analysis of the need to promote deconcentration of poverty or to assure income mixing?

c. If the answer to b was yes, what changes were adopted? (select all that apply)

Adoption of site-based waiting lists

If selected, list targeted developments below:

Employing waiting list “skipping” to achieve deconcentration of poverty or income mixing goals at targeted developments

If selected, list targeted developments below:

Employing new admission preferences at targeted developments

If selected, list targeted developments below:

Other (list policies and developments targeted below)

d.  Yes  No: Did the PHA adopt any changes to **other** policies based on the results of the required analysis of the need for deconcentration of poverty and income mixing?

e. If the answer to d was yes, how would you describe these changes? (select all that apply)

Additional affirmative marketing

Actions to improve the marketability of certain developments

Adoption or adjustment of ceiling rents for certain developments

Adoption of rent incentives to encourage deconcentration of poverty and income-mixing

Other (list below)

f. Based on the results of the required analysis, in which developments will the PHA make special efforts to attract or retain higher-income families? (select all that apply)

Not applicable: results of analysis did not indicate a need for such efforts

List (any applicable) developments below:

g. Based on the results of the required analysis, in which developments will the PHA make special efforts to assure access for lower-income families? (select all that apply)

Not applicable: results of analysis did not indicate a need for such efforts

List (any applicable) developments below:

## B. Section 8 - NA

Exemptions: PHAs that do not administer section 8 are not required to complete sub-component 3B. **Unless otherwise specified, all questions in this section apply only to the tenant-based section 8 assistance program (vouchers, and until completely merged into the voucher program, certificates).**

**(1) Eligibility**

- a. What is the extent of screening conducted by the PHA? (select all that apply)
- Criminal or drug-related activity only to the extent required by law or regulation
  - Criminal and drug-related activity, more extensively than required by law or regulation
  - More general screening than criminal and drug-related activity (list factors below)
  - Other (list below)
- b.  Yes  No: Does the PHA request criminal records from local law enforcement agencies for screening purposes?
- c.  Yes  No: Does the PHA request criminal records from State law enforcement agencies for screening purposes?
- d.  Yes  No: Does the PHA access FBI criminal records from the FBI for screening purposes? (either directly or through an NCIC-authorized source)
- e. Indicate what kinds of information you share with prospective landlords? (select all that apply)
- Criminal or drug-related activity
  - Other (describe below)

**(2) Waiting List Organization**

- a. With which of the following program waiting lists is the section 8 tenant-based assistance waiting list merged? (select all that apply)
- None
  - Federal public housing
  - Federal moderate rehabilitation
  - Federal project-based certificate program
  - Other federal or local program (list below)
- b. Where may interested persons apply for admission to section 8 tenant-based assistance? (select all that apply)
- PHA main administrative office
  - Other (list below)

**(3) Search Time**

- a.  Yes  No: Does the PHA give extensions on standard 60-day period to search for a unit?

If yes, state circumstances below:

**(4) Admissions Preferences**

- a. Income targeting

- Yes  No: Does the PHA plan to exceed the federal targeting requirements by targeting more than 75% of all new admissions to the section 8 program to families at or below 30% of median area income?

- b. Preferences

1.  Yes  No: Has the PHA established preferences for admission to section 8 tenant-based assistance? (other than date and time of application) (if no, skip to subcomponent **(5) Special purpose section 8 assistance programs**)

2. Which of the following admission preferences does the PHA plan to employ in the coming year? (select all that apply from either former Federal preferences or other preferences)

Former Federal preferences

- Involuntary Displacement (Disaster, Government Action, Action of Housing Owner, Inaccessibility, Property Disposition)  
 Victims of domestic violence  
 Substandard housing  
 Homelessness  
 High rent burden (rent is > 50 percent of income)

Other preferences (select all that apply)

- Working families and those unable to work because of age or disability  
 Veterans and veterans' families  
 Residents who live and/or work in your jurisdiction  
 Those enrolled currently in educational, training, or upward mobility programs  
 Households that contribute to meeting income goals (broad range of incomes)  
 Households that contribute to meeting income requirements (targeting)  
 Those previously enrolled in educational, training, or upward mobility programs  
 Victims of reprisals or hate crimes  
 Other preference(s) (list below)

3. If the PHA will employ admissions preferences, please prioritize by placing a “1” in the space that represents your first priority, a “2” in the box representing your second priority, and so on. If you give equal weight to one or more of these choices (either through an absolute hierarchy or through a point system), place the same number next to each. That means you can use “1” more than once, “2” more than once, etc.

Date and Time

Former Federal preferences

Involuntary Displacement (Disaster, Government Action, Action of Housing Owner, Inaccessibility, Property Disposition)  
Victims of domestic violence  
Substandard housing  
Homelessness  
High rent burden

Other preferences (select all that apply)

- Working families and those unable to work because of age or disability
- Veterans and veterans’ families
- Residents who live and/or work in your jurisdiction
- Those enrolled currently in educational, training, or upward mobility programs
- Households that contribute to meeting income goals (broad range of incomes)
- Households that contribute to meeting income requirements (targeting)
- Those previously enrolled in educational, training, or upward mobility programs
- Victims of reprisals or hate crimes
- Other preference(s) (list below)

4. Among applicants on the waiting list with equal preference status, how are applicants selected? (select one)

- Date and time of application
- Drawing (lottery) or other random choice technique

5. If the PHA plans to employ preferences for “residents who live and/or work in the jurisdiction” (select one)

- This preference has previously been reviewed and approved by HUD
- The PHA requests approval for this preference through this PHA Plan

6. Relationship of preferences to income targeting requirements: (select one)

- The PHA applies preferences within income tiers

- Not applicable: the pool of applicant families ensures that the PHA will meet income targeting requirements

**(5) Special Purpose Section 8 Assistance Programs NA**

a. In which documents or other reference materials are the policies governing eligibility, selection, and admissions to any special-purpose section 8 program administered by the PHA contained? (select all that apply)

- The Section 8 Administrative Plan  
 Briefing sessions and written materials  
 Other (list below)

b. How does the PHA announce the availability of any special-purpose section 8 programs to the public?

- Through published notices  
 Other (list below)

**4. PHA Rent Determination Policies**

[24 CFR Part 903.7 9 (d)]

**A. Public Housing**

Exemptions: PHAs that do not administer public housing are not required to complete sub-component 4A.

**(1) Income Based Rent Policies**

Describe the PHA's income based rent setting policy/ies for public housing using, including discretionary (that is, not required by statute or regulation) income disregards and exclusions, in the appropriate spaces below.

a. Use of discretionary policies: (select one)

- The PHA will not employ any discretionary rent-setting policies for income based rent in public housing. Income-based rents are set at the higher of 30% of adjusted monthly income, 10% of unadjusted monthly income, the welfare rent, or minimum rent (less HUD mandatory deductions and exclusions). (If selected, skip to sub-component (2))

---or---

- The PHA employs discretionary policies for determining income based rent (If selected, continue to question b.)

b. Minimum Rent

1. What amount best reflects the PHA's minimum rent? (select one)

- \$0
- \$1-\$25
- \$26-\$50

2.  Yes  No: Has the PHA adopted any discretionary minimum rent hardship exemption policies?

3. If yes to question 2, list these policies below:

c. Rents set at less than 30% than adjusted income

1.  Yes  No: Does the PHA plan to charge rents at a fixed amount or percentage less than 30% of adjusted income?

2. If yes to above, list the amounts or percentages charged and the circumstances under which these will be used below:

d. Which of the discretionary (optional) deductions and/or exclusions policies does the PHA plan to employ (select all that apply)

- For the earned income of a previously unemployed household member
- For increases in earned income
- Fixed amount (other than general rent-setting policy)

If yes, state amount/s and circumstances below:

- Fixed percentage (other than general rent-setting policy)
- If yes, state percentage/s and circumstances below:

- For household heads
- For other family members
- For transportation expenses
- For the non-reimbursed medical expenses of non-disabled or non-elderly families
- Other (describe below)

e. Ceiling rents

1. Do you have ceiling rents? (rents set at a level lower than 30% of adjusted income)  
(select one)

- Yes for all developments
- Yes but only for some developments
- No

2. For which kinds of developments are ceiling rents in place? (select all that apply)

- For all developments
- For all general occupancy developments (not elderly or disabled or elderly only)
- For specified general occupancy developments
- For certain parts of developments; e.g., the high-rise portion
- For certain size units; e.g., larger bedroom sizes
- Other (list below)

3. Select the space or spaces that best describe how you arrive at ceiling rents (select all that apply)

- Market comparability study
- Fair market rents (FMR)
- 95<sup>th</sup> percentile rents
- 75 percent of operating costs
- 100 percent of operating costs for general occupancy (family) developments
- Operating costs plus debt service
- The "rental value" of the unit
- Other (list below)

f. Rent re-determinations:

1. Between income reexaminations, how often must tenants report changes in income or family composition to the PHA such that the changes result in an adjustment to rent? (select all that apply)

- Never
- At family option
- Any time the family experiences an income increase
- Any time a family experiences an income increase above a threshold amount or percentage: (if selected, specify threshold)\_\_\_\_\_
- Other (list below)

g.  Yes  No: Does the PHA plan to implement individual savings accounts for residents (ISAs) as an alternative to the required 12 month

disallowance of earned income and phasing in of rent increases in the next year?

**(2) Flat Rents**

1. In setting the market-based flat rents, what sources of information did the PHA use to establish comparability? (select all that apply.)

- The section 8 rent reasonableness study of comparable housing
- Survey of rents listed in local newspaper
- Survey of similar unassisted units in the neighborhood
- Other (list/describe below)

We also utilized our former ceiling rents as comparability in establishing the flat rents.

**B. Section 8 Tenant-Based Assistance - NA**

Exemptions: PHAs that do not administer Section 8 tenant-based assistance are not required to complete sub-component 4B. **Unless otherwise specified, all questions in this section apply only to the tenant-based section 8 assistance program (vouchers, and until completely merged into the voucher program, certificates).**

**(1) Payment Standards**

Describe the voucher payment standards and policies.

a. What is the PHA's payment standard? (select the category that best describes your standard)

- At or above 90% but below 100% of FMR
- 100% of FMR
- Above 100% but at or below 110% of FMR
- Above 110% of FMR (if HUD approved; describe circumstances below)

b. If the payment standard is lower than FMR, why has the PHA selected this standard? (select all that apply)

- FMRs are adequate to ensure success among assisted families in the PHA's segment of the FMR area
- The PHA has chosen to serve additional families by lowering the payment standard
- Reflects market or submarket
- Other (list below)

c. If the payment standard is higher than FMR, why has the PHA chosen this level?

(select all that apply)

- FMRs are not adequate to ensure success among assisted families in the PHA's segment of the FMR area
- Reflects market or submarket
- To increase housing options for families
- Other (list below)

d. How often are payment standards reevaluated for adequacy? (select one)

- Annually
- Other (list below)

e. What factors will the PHA consider in its assessment of the adequacy of its payment standard? (select all that apply)

- Success rates of assisted families
- Rent burdens of assisted families
- Other (list below)

## **(2) Minimum Rent**

a. What amount best reflects the PHA's minimum rent? (select one)

- \$0
- \$1-\$25
- \$26-\$50

b.  Yes  No: Has the PHA adopted any discretionary minimum rent hardship exemption policies? (if yes, list below)

## **5. Operations and Management**

[24 CFR Part 903.7 9 (e)]

Exemptions from Component 5: High performing and small PHAs are not required to complete this section. Section 8 only PHAs must complete parts A, B, and C(2)

### **A. PHA Management Structure**

Describe the PHA's management structure and organization.

(select one)

- An organization chart showing the PHA's management structure and organization is attached.

- A brief description of the management structure and organization of the PHA follows:

Our agency is governed by a Board of Commissioners. The Executive Director reports to the Board. The Executive Director directly supervises the Office Manager and Maintenance Supervisor. The Office Manager supervises four employees consisting of a Site Manager, Administrative Assistant/Occupancy Specialist, Resident Initiatives Manager and Work Control Coordinator. The Maintenance Supervisor supervises the Working Foreman, Maintenance Contract/Employee RDC Properties. The Working Foreman supervises the maintenance staff.

### B. HUD Programs Under PHA Management

List Federal programs administered by the PHA, number of families served at the beginning of the upcoming fiscal year, and expected turnover in each. (Use "NA" to indicate that the PHA does not operate any of the programs listed below.)

Program Name	Units or Families Served at Year Beginning	Expected Turnover
Public Housing	260 units	44 units
Section 8 Vouchers	NA	
Section 8 Certificates	NA	
Section 8 Mod Rehab	NA	
Special Purpose Section 8 Certificates/Vouchers (list individually)	NA	
Public Housing Drug Elimination Program (PHDEP)	NA	
Other Federal Programs(list individually)	NA	

### C. Management and Maintenance Policies

List the PHA's public housing management and maintenance policy documents, manuals and handbooks that contain the Agency's rules, standards, and policies that govern maintenance and management of public housing, including a description of any measures necessary for the prevention or eradication of pest infestation (which includes cockroach infestation) and the policies governing Section 8 management.

(1) Public Housing Maintenance and Management: (list below)

Agency Plan  
Admissions and Continued Occupancy Policy  
Capitalization Policy  
Capital Fund Program Annual Statement and 5-Year Action Plan  
Check Signing Policy  
Community Space Policy  
Criminal Records Management Policy  
Deconcentration Policy  
Disposition Policy  
Drug-Free Workplace Policy  
Dwelling Lease  
Equal Housing Opportunity Policy  
Ethics Policy  
Funds Transfer Policy  
Grievance Procedures  
Personnel Policy  
Investment Policy  
Maintenance Policy  
Procurement Policy  
Pet Policy  
Pest Control Policy  
Schedule of Flat Rents  
Schedule of Standard Charges to Residents

(2) Section 8 Management: (list below)

NA

## **6. PHA Grievance Procedures**

[24 CFR Part 903.7 9 (f)]

Exemptions from component 6: High performing PHAs are not required to complete component 6. Section 8-Only PHAs are exempt from sub-component 6A.

### **A. Public Housing**

1.  Yes  No: Has the PHA established any written grievance procedures in addition to federal requirements found at 24 CFR Part 966, Subpart B, for residents of public housing?

If yes, list additions to federal requirements below:

2. Which PHA office should residents or applicants to public housing contact to initiate the PHA grievance process? (select all that apply)

- PHA main administrative office
- PHA development management offices
- Other (list below)

**B. Section 8 Tenant-Based Assistance - NA**

1.  Yes  No: Has the PHA established informal review procedures for applicants to the Section 8 tenant-based assistance program and informal hearing procedures for families assisted by the Section 8 tenant-based assistance program in addition to federal requirements found at 24 CFR 982?

If yes, list additions to federal requirements below:

2. Which PHA office should applicants or assisted families contact to initiate the informal review and informal hearing processes? (select all that apply)
- PHA main administrative office
  - Other (list below)

**7. Capital Improvement Needs**

[24 CFR Part 903.7 9 (g)]

Exemptions from Component 7: Section 8 only PHAs are not required to complete this component and may skip to Component 8.

**A. Capital Fund Activities**

Exemptions from sub-component 7A: PHAs that will not participate in the Capital Fund Program may skip to component 7B. All other PHAs must complete 7A as instructed.

**(1) Capital Fund Program Annual Statement**

Using parts I, II, and III of the Annual Statement for the Capital Fund Program (CFP), identify capital activities the PHA is proposing for the upcoming year to ensure long-term physical and social viability of its public housing developments. This statement can be completed by using the CFP Annual Statement tables provided in the table library at the end of the PHA Plan template **OR**, at the PHA's option, by completing and attaching a properly updated HUD-52837.

Select one:

- The Capital Fund Program Annual Statement is provided as an attachment to the PHA Plan at Attachment B

-or-

- The Capital Fund Program Annual Statement is provided below: (if selected, copy the CFP Annual Statement from the Table Library and insert here)

**(2) Optional 5-Year Action Plan**

Agencies are encouraged to include a 5-Year Action Plan covering capital work items. This statement can be completed by using the 5 Year Action Plan table provided in the table library at the end of the PHA Plan template **OR** by completing and attaching a properly updated HUD-52834.

a.  Yes  No: Is the PHA providing an optional 5-Year Action Plan for the Capital Fund? (if no, skip to sub-component 7B)

b. If yes to question a, select one:

The Capital Fund Program 5-Year Action Plan is provided as an attachment to the PHA Plan at Attachment C

-or-

The Capital Fund Program 5-Year Action Plan is provided below: (if selected, copy the CFP optional 5 Year Action Plan from the Table Library and insert here)

**B. HOPE VI and Public Housing Development and Replacement Activities (Non-Capital Fund)**

Applicability of sub-component 7B: All PHAs administering public housing. Identify any approved HOPE VI and/or public housing development or replacement activities not described in the Capital Fund Program Annual Statement.

Yes  No: a) Has the PHA received a HOPE VI revitalization grant? (if no, skip to question c; if yes, provide responses to question b for each grant, copying and completing as many times as necessary)  
b) Status of HOPE VI revitalization grant (complete one set of questions for each grant)

1. Development name:

2. Development (project) number:

3. Status of grant: (select the statement that best describes the current status)

- Revitalization Plan under development
- Revitalization Plan submitted, pending approval
- Revitalization Plan approved
- Activities pursuant to an approved Revitalization Plan underway

Yes  No: c) Does the PHA plan to apply for a HOPE VI Revitalization grant in the Plan year?  
If yes, list development name/s below:

Yes  No: d) Will the PHA be engaging in any mixed-finance development activities for public housing in the Plan year?  
If yes, list developments or activities below:

Yes  No: e) Will the PHA be conducting any other public housing development or replacement activities not discussed in the Capital Fund Program Annual Statement?  
If yes, list developments or activities below:

## **8. Demolition and Disposition**

[24 CFR Part 903.7 9 (h)]

Applicability of component 8: Section 8 only PHAs are not required to complete this section.

1.  Yes  No: Does the PHA plan to conduct any demolition or disposition activities (pursuant to section 18 of the U.S. Housing Act of 1937 (42 U.S.C. 1437p)) in the plan Fiscal Year? (If “No”, skip to component 9; if “yes”, complete one activity description for each development.)

### 2. Activity Description

Yes  No: Has the PHA provided the activities description information in the **optional** Public Housing Asset Management Table? (If “yes”, skip to component 9. If “No”, complete the Activity Description table below.)

<b>Demolition/Disposition Activity Description</b>
1a. Development name:
1b. Development (project) number:
2. Activity type: Demolition <input type="checkbox"/> Disposition <input type="checkbox"/>
3. Application status (select one) Approved <input type="checkbox"/> Submitted, pending approval <input type="checkbox"/> Planned application <input type="checkbox"/>
4. Date application approved, submitted, or planned for submission: <u>(DD/MM/YY)</u>
5. Number of units affected:
6. Coverage of action (select one)

<input type="checkbox"/> Part of the development
<input type="checkbox"/> Total development
7. Timeline for activity: a. Actual or projected start date of activity: b. Projected end date of activity:

**9. Designation of Public Housing for Occupancy by Elderly Families or Families with Disabilities or Elderly Families and Families with Disabilities**

[24 CFR Part 903.7 9 (i)]

Exemptions from Component 9; Section 8 only PHAs are not required to complete this section.

1.  Yes  No: Has the PHA designated or applied for approval to designate or does the PHA plan to apply to designate any public housing for occupancy only by the elderly families or only by families with disabilities, or by elderly families and families with disabilities or will apply for designation for occupancy by only elderly families or only families with disabilities, or by elderly families and families with disabilities as provided by section 7 of the U.S. Housing Act of 1937 (42 U.S.C. 1437e) in the upcoming fiscal year? (If “No”, skip to component 10. If “yes”, complete one activity description for each development, unless the PHA is eligible to complete a streamlined submission; PHAs completing streamlined submissions may skip to component 10.)

2. Activity Description  
 Yes  No: Has the PHA provided all required activity description information for this component in the **optional** Public Housing Asset Management Table? If “yes”, skip to component 10. If “No”, complete the Activity Description table below.

<b>Designation of Public Housing Activity Description</b>
1a. Development name: 1b. Development (project) number:
2. Designation type: Occupancy by only the elderly <input type="checkbox"/> Occupancy by families with disabilities <input type="checkbox"/> Occupancy by only elderly families and families with disabilities <input type="checkbox"/>
3. Application status (select one) Approved; included in the PHA’s Designation Plan <input type="checkbox"/> Submitted, pending approval <input type="checkbox"/> Planned application <input type="checkbox"/>

4. Date this designation approved, submitted, or planned for submission: <u>(DD/MM/YY)</u>
5. If approved, will this designation constitute a (select one) <input type="checkbox"/> New Designation Plan <input type="checkbox"/> Revision of a previously-approved Designation Plan?
6. Number of units affected: 7. Coverage of action (select one) <input type="checkbox"/> Part of the development <input type="checkbox"/> Total development

## **10. Conversion of Public Housing to Tenant-Based Assistance**

[24 CFR Part 903.7 9 (j)]

Exemptions from Component 10; Section 8 only PHAs are not required to complete this section.

### **A. Assessments of Reasonable Revitalization Pursuant to section 202 of the HUD FY 1996 HUD Appropriations Act**

1.  Yes  No: Have any of the PHA's developments or portions of developments been identified by HUD or the PHA as covered under section 202 of the HUD FY 1996 HUD Appropriations Act? (If "No", skip to component 11; if "yes", complete one activity description for each identified development, unless eligible to complete a streamlined submission. PHAs completing streamlined submissions may skip to component 11.)

2. Activity Description  
 Yes  No: Has the PHA provided all required activity description information for this component in the **optional** Public Housing Asset Management Table? If "yes", skip to component 11. If "No", complete the Activity Description table below.

<b>Conversion of Public Housing Activity Description</b>
1a. Development name: 1b. Development (project) number:
2. What is the status of the required assessment? <input type="checkbox"/> Assessment underway <input type="checkbox"/> Assessment results submitted to HUD <input type="checkbox"/> Assessment results approved by HUD (if marked, proceed to next question) <input type="checkbox"/> Other (explain below)
3. <input type="checkbox"/> Yes <input type="checkbox"/> No: Is a Conversion Plan required? (If yes, go to block 4; if no, go to block 5.)

4. Status of Conversion Plan (select the statement that best describes the current status)

Conversion Plan in development

Conversion Plan submitted to HUD on: (DD/MM/YYYY)

Conversion Plan approved by HUD on: (DD/MM/YYYY)

Activities pursuant to HUD-approved Conversion Plan underway

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5. Description of how requirements of Section 202 are being satisfied by means other than conversion (select one)

Units addressed in a pending or approved demolition application (date submitted or approved: \_\_\_\_\_)

Units addressed in a pending or approved HOPE VI demolition application (date submitted or approved: \_\_\_\_\_)

Units addressed in a pending or approved HOPE VI Revitalization Plan (date submitted or approved: \_\_\_\_\_)

Requirements no longer applicable: vacancy rates are less than 10 percent

Requirements no longer applicable: site now has less than 300 units

Other: (describe below)

**B. Reserved for Conversions pursuant to Section 22 of the U.S. Housing Act of 1937**

**C. Reserved for Conversions pursuant to Section 33 of the U.S. Housing Act of 1937**

**11. Homeownership Programs Administered by the PHA**

[24 CFR Part 903.7 9 (k)]

**A. Public Housing**

Exemptions from Component 11A: Section 8 only PHAs are not required to complete 11A.

1.  Yes  No: Does the PHA administer any homeownership programs administered by the PHA under an approved section 5(h) homeownership program (42 U.S.C. 1437c(h)), or an approved HOPE I program (42 U.S.C. 1437aaa) or has the PHA applied or plan to apply to administer any homeownership programs under section 5(h), the HOPE I program, or section 32 of the U.S. Housing Act of 1937 (42 U.S.C. 1437z-4). (If “No”, skip to component 11B; if “yes”, complete one activity description for each applicable program/plan, unless eligible to complete a streamlined submission due to **small PHA** or **high performing PHA** status. PHAs completing streamlined submissions may skip to component 11B.)

2. Activity Description

Yes  No: Has the PHA provided all required activity description information for this component in the **optional** Public Housing Asset Management Table? (If “yes”, skip to component 12. If “No”, complete the Activity Description table below.)

<b>Public Housing Homeownership Activity Description (Complete one for each development affected)</b>
1a. Development name: 1b. Development (project) number:
2. Federal Program authority: <input type="checkbox"/> HOPE I <input type="checkbox"/> 5(h) <input type="checkbox"/> Turnkey III <input type="checkbox"/> Section 32 of the USHA of 1937 (effective 10/1/99)
3. Application status: (select one) <input type="checkbox"/> Approved; included in the PHA’s Homeownership Plan/Program <input type="checkbox"/> Submitted, pending approval <input type="checkbox"/> Planned application
4. Date Homeownership Plan/Program approved, submitted, or planned for submission: (DD/MM/YYYY)
5. Number of units affected: 6. Coverage of action: (select one) <input type="checkbox"/> Part of the development <input type="checkbox"/> Total development

**B. Section 8 Tenant Based Assistance -NA**

1.  Yes  No: Does the PHA plan to administer a Section 8 Homeownership program pursuant to Section 8(y) of the U.S.H.A. of 1937, as implemented by 24 CFR part 982 ? (If “No”, skip to component 12; if “yes”, describe each program using the table below (copy and complete questions for each program identified), unless the PHA is eligible to complete a streamlined submission due to high performer status. **High performing PHAs** may skip to component 12.)

2. Program Description:

a. Size of Program

Yes  No: Will the PHA limit the number of families participating in the section 8 homeownership option?

If the answer to the question above was yes, which statement best describes the number of participants? (select one)

- 25 or fewer participants
- 26 - 50 participants
- 51 to 100 participants
- more than 100 participants

b. PHA-established eligibility criteria

Yes  No: Will the PHA's program have eligibility criteria for participation in its Section 8 Homeownership Option program in addition to HUD criteria?

If yes, list criteria below:

## **12. PHA Community Service and Self-sufficiency Programs**

[24 CFR Part 903.7 9 (1)]

Exemptions from Component 12: High performing and small PHAs are not required to complete this component. Section 8-Only PHAs are not required to complete sub-component C.

### **A. PHA Coordination with the Welfare (TANF) Agency**

1. Cooperative agreements:

Yes  No: Has the PHA entered into a cooperative agreement with the TANF Agency, to share information and/or target supportive services (as contemplated by section 12(d)(7) of the Housing Act of 1937)?

If yes, what was the date that agreement was signed? 09/02/01

2. Other coordination efforts between the PHA and TANF agency (select all that apply)

- Client referrals
- Information sharing regarding mutual clients (for rent determinations and otherwise)
- Coordinate the provision of specific social and self-sufficiency services and programs to eligible families
- Jointly administer programs
- Partner to administer a HUD Welfare-to-Work voucher program
- Joint administration of other demonstration program
- Other (describe)

### **B. Services and programs offered to residents and participants**

**(1) General**

a. Self-Sufficiency Policies

Which, if any of the following discretionary policies will the PHA employ to enhance the economic and social self-sufficiency of assisted families in the following areas? (select all that apply)

- Public housing rent determination policies
- Public housing admissions policies
- Section 8 admissions policies
- Preference in admission to section 8 for certain public housing families
- Preferences for families working or engaging in training or education programs for non-housing programs operated or coordinated by the PHA
- Preference/eligibility for public housing homeownership option participation
- Preference/eligibility for section 8 homeownership option participation
- Other policies (list below)

b. Economic and Social self-sufficiency programs

- Yes  No: Does the PHA coordinate, promote or provide any programs to enhance the economic and social self-sufficiency of residents? (If “yes”, complete the following table; if “no” skip to sub-component 2, Family Self Sufficiency Programs. The position of the table may be altered to facilitate its use. )

<b>Services and Programs</b>				
Program Name & Description (including location, if appropriate)	Estimated Size	Allocation Method (waiting list/random selection/specific criteria/other)	Access (development office / PHA main office / other provider name)	Eligibility (public housing or section 8 participants or both)
After school program/ once annually	150 children	Open to all children	Resident Council	PH Resident
Before school program/once annually	150 children	Open to all children	Resident Council	PH Resident
GED Programs	All age 18or above	Open to All age 18 or above	PHA main office	PH Resident
Food Bank	All age 50 and above	Open to all age 50 or above	PHA main office	PH Resident
Meals on Wheels	All age 50 and above	Open to all age 50 or above	PHA main office	PH Resident

Life Skills	All residents	All Residents	PHA main office	PH Resident
Youth Activities	All PH children 18 and under	All PH children 18 and under	PHA main office	PH Resident
Elderly Activities	All age 50 and above	Open to all age 50 or above	PHA main office	PH Resident

**(2) Family Self Sufficiency program/s - NA**

a. Participation Description

Family Self Sufficiency (FSS) Participation		
Program	Required Number of Participants (start of FY 2000 Estimate)	Actual Number of Participants (As of: DD/MM/YY)
Public Housing		
Section 8		

- b.  Yes  No: If the PHA is not maintaining the minimum program size required by HUD, does the most recent FSS Action Plan address the steps the PHA plans to take to achieve at least the minimum program size?  
If no, list steps the PHA will take below:

**C. Welfare Benefit Reductions**

1. The PHA is complying with the statutory requirements of section 12(d) of the U.S. Housing Act of 1937 (relating to the treatment of income changes resulting from welfare program requirements) by: (select all that apply)

- Adopting appropriate changes to the PHA's public housing rent determination policies and train staff to carry out those policies
- Informing residents of new policy on admission and reexamination
- Actively notifying residents of new policy at times in addition to admission and reexamination.
- Establishing or pursuing a cooperative agreement with all appropriate TANF agencies regarding the exchange of information and coordination of services
- Establishing a protocol for exchange of information with all appropriate TANF agencies (will be included in our cooperative agreement with DFACS)
- Other: (list below)

**D. Reserved for Community Service Requirement pursuant to section 12(c) of the U.S. Housing Act of 1937**

See our ACOP and Attachment P: Implementation of the Community Service Requirements.

**13. PHA Safety and Crime Prevention Measures**

[24 CFR Part 903.7 9 (m)]

Exemptions from Component 13: High performing and small PHAs not participating in PHDEP and Section 8 Only PHAs may skip to component 15. High Performing and small PHAs that are participating in PHDEP and are submitting a PHDEP Plan with this PHA Plan may skip to sub-component D.

The Housing Authority of the City of Sylvester is not participating in PHDEP and is not submitting a PHDEP Plan with this PHA Plan.

**A. Need for measures to ensure the safety of public housing residents**

1. Describe the need for measures to ensure the safety of public housing residents (select all that apply)

- High incidence of violent and/or drug-related crime in some or all of the PHA's developments
- High incidence of violent and/or drug-related crime in the areas surrounding or adjacent to the PHA's developments
- Residents fearful for their safety and/or the safety of their children
- Observed lower-level crime, vandalism and/or graffiti
- People on waiting list unwilling to move into one or more developments due to perceived and/or actual levels of violent and/or drug-related crime
- Other (describe below)

2. What information or data did the PHA used to determine the need for PHA actions to improve safety of residents (select all that apply).

- Safety and security survey of residents
- Analysis of crime statistics over time for crimes committed "in and around" public housing authority
- Analysis of cost trends over time for repair of vandalism and removal of graffiti
- Resident reports
- PHA employee reports
- Police reports
- Demonstrable, quantifiable success with previous or ongoing anticrime/anti drug programs
- Other (describe below)

3. Which developments are most affected? (list below)

None

**B. Crime and Drug Prevention activities the PHA has undertaken or plans to undertake in the next PHA fiscal year**

1. List the crime prevention activities the PHA has undertaken or plans to undertake: (select all that apply)

- Contracting with outside and/or resident organizations for the provision of crime- and/or drug-prevention activities
- Crime Prevention Through Environmental Design
- Activities targeted to at-risk youth, adults, or seniors
- Volunteer Resident Patrol/Block Watchers Program
- Other (describe below)

We employ a Resident Coordinator on each of our public housing sites to report any criminal or drug-related activity directly to the police department as it occurs and monthly to the Executive Director.

2. Which developments are most affected? (list below)

**C. Coordination between PHA and the police**

1. Describe the coordination between the PHA and the appropriate police precincts for carrying out crime prevention measures and activities: (select all that apply)

- Police involvement in development, implementation, and/or ongoing evaluation of drug-elimination plan
- Police provide crime data to housing authority staff for analysis and action
- Police have established a physical presence on housing authority property (e.g., community policing office, officer in residence)
- Police regularly testify in and otherwise support eviction cases
- Police regularly meet with the PHA management and residents
- Agreement between PHA and local law enforcement agency for provision of above-baseline law enforcement services
- Other activities (list below)

2. Which developments are most affected? (list below)

Police patrol all public housing developments.

**D. Additional information as required by PHDEP/PHDEP Plan**

PHAs eligible for FY 2000 PHDEP funds must provide a PHDEP Plan meeting specified requirements prior to receipt of PHDEP funds.

- Yes  No: Is the PHA eligible to participate in the PHDEP in the fiscal year covered by this PHA Plan?
- Yes  No: Has the PHA included the PHDEP Plan for FY 2000 in this PHA Plan?
- Yes  No: This PHDEP Plan is an Attachment. (Attachment Filename: \_\_\_\_)

#### **14. RESERVED FOR PET POLICY**

[24 CFR Part 903.7 9 (n)]

**See Attachment O: Housing Authority of the City of Sylvester Pet Policy Statement**

#### **15. Civil Rights Certifications**

[24 CFR Part 903.7 9 (o)]

Civil rights certifications are included in the PHA Plan Certifications of Compliance with the PHA Plans and Related Regulations.

#### **16. Fiscal Audit**

[24 CFR Part 903.7 9 (p)]

1.  Yes  No: Is the PHA required to have an audit conducted under section 5(h)(2) of the U.S. Housing Act of 1937 (42 U.S.C. 1437c(h))?  
(If no, skip to component 17.)
2.  Yes  No: Was the most recent fiscal audit submitted to HUD?
3.  Yes  No: Were there any findings as the result of that audit?
4.  Yes  No: If there were any findings, do any remain unresolved?  
If yes, how many unresolved findings remain? \_\_\_\_
5.  Yes  No: Have responses to any unresolved findings been submitted to HUD?  
If not, when are they due (state below)?

#### **17. PHA Asset Management**

[24 CFR Part 903.7 9 (q)]

Exemptions from component 17: Section 8 Only PHAs are not required to complete this component. High performing and small PHAs are not required to complete this component.

1.  Yes  No: Is the PHA engaging in any activities that will contribute to the long-term asset management of its public housing stock, including how the Agency will plan for long-term operating, capital investment, rehabilitation, modernization, disposition, and other needs that have **not** been addressed elsewhere in this PHA Plan?

2. What types of asset management activities will the PHA undertake? (select all that apply)

- Not applicable
- Private management
- Development-based accounting
- Comprehensive stock assessment
- Other: (list below)

3.  Yes  No: Has the PHA included descriptions of asset management activities in the **optional** Public Housing Asset Management Table?

## **18. Other Information**

[24 CFR Part 903.7 9 (r)]

### **A. Resident Advisory Board Recommendations**

1.  Yes  No: Did the PHA receive any comments on the PHA Plan from the Resident Advisory Board/s?

2. If yes, the comments are: (if comments were received, the PHA **MUST** select one)

- Attached at Attachment (File name)
- Provided below:

Resident Comments:

1. Residents requested that the Housing Authority not change from gas to electric ranges.
2. Additional storage space is needed.
3. Hose bibs are needed at the front of the apartments.
4. Existing playground equipment needs repairing and additional playground equipment is requested.
5. Vanity bathroom fixtures are needed; replace the wall-mounted sinks.
6. Painting (inside and out)
7. Install blinds or shades in all apartments.
8. Repair electrical outlets.
9. Additional and convenient parking is needed on Pinson & Worth & Welch.

3. In what manner did the PHA address those comments? (select all that apply)

- Considered comments, but determined that no changes to the PHA Plan were necessary.
- The PHA changed portions of the PHA Plan in response to comments  
List changes below:

Other: (list below)

Housing Authority Response:

1. The Housing Authority will do a life cycle analysis on current dwelling equipment i.e. ranges and refrigerators in scheduled modernization areas. The Board of Commissioners has decided not to convert to a total electric Authority.
2. The need for additional storage is recognized by the Housing Authority and will consider addressing the matter in next year's Annual Plan.
3. The need for hose bibs is recognized by the Housing Authority and will consider addressing the matter in next year's Annual Plan.
4. The Housing Authority is in the process of repairing existing playground equipment. New playground equipment bids have been received and will be included in next year's operating budget for FY 2003.
5. Sinks are being addressed in the modernization budget. The sinks will have vanity and storage underneath.
6. Cycle painting is being addressed by the Housing Authority. An implementation plan is under consideration.
7. The Housing Authority feels that blinds and shade are resident responsibility.
8. The Housing Authority will address the electrical issues during planned modernization.
9. The Housing Authority agrees that additional parking is needed and will include the matter in the Capital Fund Program.

**B. Description of Election process for Residents on the PHA Board**

1.  Yes  No: Does the PHA meet the exemption criteria provided section 2(b)(2) of the U.S. Housing Act of 1937? (If no, continue to question 2; if yes, skip to sub-component C.)

In cooperation with the Resident Council and the Board of Commissioners, a resident has been selected to serve as the Resident Commissioner on the Board of Commissioners. See attachment ga104c01.

2.  Yes  No: Was the resident who serves on the PHA Board elected by the residents? (If yes, continue to question 3; if no, skip to sub-component C.)

3. Description of Resident Election Process

a. Nomination of candidates for place on the ballot: (select all that apply)

- Candidates were nominated by resident and assisted family organizations  
 Candidates could be nominated by any adult recipient of PHA assistance

- Self-nomination: Candidates registered with the PHA and requested a place on ballot
- Other: (describe)

b. Eligible candidates: (select one)

- Any recipient of PHA assistance
- Any head of household receiving PHA assistance
- Any adult recipient of PHA assistance
- Any adult member of a resident or assisted family organization
- Other (list)

c. Eligible voters: (select all that apply)

- All adult recipients of PHA assistance (public housing and section 8 tenant-based assistance)
- Representatives of all PHA resident and assisted family organizations
- Other (list)

**C. Statement of Consistency with the Consolidated Plan**

For each applicable Consolidated Plan, make the following statement (copy questions as many times as necessary).

1. Consolidated Plan jurisdiction: (provide name here) **State of Georgia**

2. The PHA has taken the following steps to ensure consistency of this PHA Plan with the Consolidated Plan for the jurisdiction: (select all that apply)

- The PHA has based its statement of needs of families in the jurisdiction on the needs expressed in the Consolidated Plan/s.
- The PHA has participated in any consultation process organized and offered by the Consolidated Plan agency in the development of the Consolidated Plan.
- The PHA has consulted with the Consolidated Plan agency during the development of this PHA Plan.
- Activities to be undertaken by the PHA in the coming year are consistent with the initiatives contained in the Consolidated Plan. (list below)

- The Housing Authority of the City of Sylvester will continue to provide a drug free workplace.
- The Housing Authority of the City of Sylvester will continue to maintain and renovate its public housing units.

- The Housing Authority of the City of Sylvester will continue to meet the special needs of elderly families and families with disabilities by providing appropriate and accessible housing in the public housing program.
- The Housing Authority of the City of Sylvester will continue to market its public housing program to make families and individuals aware of the availability of decent, safe, sanitary and affordable housing in the jurisdiction of the Housing Authority.
- The Housing Authority of the City of Sylvester Admission and Continued Occupancy Policy requirements are established and designed to:
  - (1) Provide improved living conditions for very low and low-income families while maintaining their rent payments at an affordable level.
  - (2) To operate a socially and financially sound public housing agency that is violence and drug-free, decent, safe and sanitary housing with a suitable living environment for residents and their families.
  - (3) To avoid concentrations of economically and socially deprived families in our public housing developments.
  - (4) Deny the admission of applicants, or the continued occupancy of residents, whose habits and practices reasonably may be expected to adversely affect the health, safety, comfort or welfare of other residents or the physical environment of the neighborhood, or create a danger to our employees.
  - (5) To attempt to house a tenant body that is composed of families with incomes and rent-paying abilities that are representative of the range of incomes of low-income families in our jurisdiction.
  - (6) To ensure compliance with Title VI of the Civil Rights Act of 1964 and all other applicable Federal fair housing laws and regulations so that the admissions and continued occupancy are conducted without regard to race, color, religion, creed, sex, national origin, handicap or familial status.

Our agency is part of the entire effort undertaken by the City of Sylvester, Worth County and the State of Georgia to address our jurisdiction's affordable housing needs. While we cannot ourselves meet the entire need identified in the Consolidated Plan, in accordance with our goals and objectives included in this Plan, we will try to address some of the identified need by using appropriate resources to maintain and preserve our existing stock. When appropriate and feasible, we will apply for additional grants and loans from federal, state and local sources, including private sources to enhance the affordable housing available in our community. We intend to continue working with our local partners to try and meet these identified needs.

This year we expect to continue to utilize the funds we receive for our existing programs to house people. We will be focusing on management improvements and modernization of our properties. Priorities and guidelines for programs often change from year to year and our decisions to pursue certain opportunities and resources may change over the coming year if there are program changes beyond our control.

Other: (list below)

3. The Consolidated Plan of the jurisdiction supports the PHA Plan with the following actions and commitments: (describe below)

The following information is taken from the State of Georgia Consolidated Plan Executive Summary and Annual Action Plan.

### **Executive Summary**

The Consolidated Plan Executive Summary reports that the housing and community development needs of Georgians are:

- Regardless of tenure, income or household size, the most common problem affecting all households is cost burden. One in every four households pay at least 30% of their income for housing. Approximately 39% of these cost burdened households and 10% of all households are severely cost burdened, devoting at least 50% of their income on housing costs.
- 1% of all renters, compared to 22% of all homeowners, have at least one housing problem.
- 40% of all Georgia households are of low or moderate income. Housing problems affect 75% of all extremely low-income households.
- 64% of all elderly households are of low or moderate income, with the largest concentration in the extremely low-income range. 30% of all small family households are of low or moderate income. Cost burden is the most significant problem affecting both elderly and small family households. 42% of all large family households are of low or moderate income. Overcrowding is the most significant concern of this household type
- Insufficient income is the single largest barrier to affordable housing.
- Estimates based on the age of housing indicate that 1.1 million housing units in Georgia may contain lead-based paint. Some 127,000 low and moderate

income households are at high-risk of exposure to lead-based paint hazards such as chipping or peeling paint and dust.

### The Housing and Community Development Strategic Plan

Over five years the State anticipates providing assistance to put over 55,000 extremely low, low and moderate income households in affordable housing free of overcrowded, structurally substandard conditions, with supportive services where appropriate for populations with special need.

The Consolidated Plan divides the State's priorities into two categories based on function:

- (1) priorities to directly benefit low and moderate income households and
- (2) priorities to improve the production capacity of Georgia's affordable housing providers.

#### Direct Benefit Priorities:

- ☐ to increase the number of Georgia's low and moderate income households who have obtained affordable, rental housing free of overcrowded and structurally substandard conditions.
- ☐ To increase the number of Georgia's low and moderate-income households who have achieved and are maintaining home ownership free of overcrowded and structurally substandard conditions.

#### Strategic Plan Five-Year Objectives

- ☐ The Strategic Plan estimates, based on resources expected to be available over a five year period, that the State will provide the following benefits for low and moderate income Georgians:
  - ☐ Rehabilitate or construct 5,505 affordable rental units
  - ☐ Provide rental assistance for 44,700 households
  - ☐ Assist 6,750 households to achieve or maintain home ownership in housing free of overcrowded and structurally substandard conditions.
  - ☐ Assist an average of 190 organizations annually to provide housing and supportive services to the homeless.
  - ☐ Assist an average of 39 organizations annually to provide housing and supportive services to Georgia's Special Need populations.

## Public Housing Authorities

The Consolidated Plan Executive Summary provides the following comments relating to Public Housing Authorities in Georgia.

Public Housing Authorities implement a large portion of Georgia's housing assistance effort. Local governments have created 202 PHAs, providing public housing. Seventeen PHAs offer Section 8 rental subsidies. PHAs utilize funds from public housing rent receipts, federal subsidies from HUD, and proceeds from bond issues for some development costs.

Over 108,000 residents live in the 55,834 units of local public housing available across Georgia.

No public housing authorities are operated by the State. Therefore, the State has not developed a plan to encourage public housing residents to become more involved in the public housing management or to become owners of their units. However, the State encourages individual PHAs to develop such a plan with residents. The State also continues to encourage within its programs the transition of public housing residents into private housing living situations.

## Action Plan

The following activities are extracted from the State of Georgia Annual Action Plan.

### Part VI. Action Plan

Activities planned to meet the State's housing priorities and objectives include:

- ☐ Rehabilitate or construct affordable rental housing for 1,003 low or moderate income households.
- ☐ Assist 1,498 low or moderate- income households achieve or maintain home ownership.
- ☐ Provide 1,000 low or moderate -income households with rental assistance.
- ☐ Make 290 funding awards to organizations that provide housing and supportive services necessary for the homeless to break the cycle of homelessness.
- ☐ Make 357 funding awards to organizations that provide the housing and supportive services necessary for special need households to achieve decent, safe and sanitary living conditions.

Among the Federal resources available to Georgia (Part VI, Section C) include Section 8 Rental Certificates and Vouchers to address affordable housing needs; HOPE I (Public Housing Home ownership) to address home ownership needs; and for Public Housing, the Comprehensive Grant Program and Public Housing Development funds.

Part VI, Section I. Georgia's Activities to met the State's Housing Priorities and Objectives

This section outlines activities by priority and objective. While the activities, priorities and objectives do not directly relate to the public housing program, the activities do include the Section 8 program. Again while none of the activities tap public housing funds, the activities do parallel the goals and objectives of the Housing Authority of the City of Sylvester. The Priorities and Objectives are listed as follows:

Priority: to increase the number of Georgia's low and moderate income households who have obtained affordable, rental housing which is free of overcrowded and structurally substandard conditions.

Objective #1: Rehabilitate or construct affordable, rental housing units for 280 extremely low, 431 low, and 290 moderate income households.

Objective #2: Provide 4,950 extremely low, and 1,100 low income households with rental assistance.

(This objectives refers specifically to the Section 8 Rental Assistance Program which is administered by the Georgia Department of Community Affairs.)

Priority: To increase the number of Georgia's low and moderate income households who have achieved and are maintaining homeownership in housing free of overcrowded and structurally substandard conditions.

Objective #3: Assist 30 extremely low, 345 low, and 1,124 moderate income households to achieve or maintain home ownership in housing free of overcrowded and structurally substandard conditions.

Priority: To increase the access of Georgia's homeless to a continuum of housing and supportive services which address their housing, economic, health and social needs:

Objective #4: Make 290 funding awards to provide shelter/bed nights, transitional housing units, and supportive services necessary for the homeless to break the cycle of homelessness.

Priority: To increase the access of Georgia's Special Need populations to a continuum of housing and supportive services which address their housing, economic health and social needs.

Objective #5: Make 358 funding awards to organizations or households that assist 1,000 Special Need households with the housing and supportive services necessary to achieve decent, safe and sanitary living conditions.

(This objective includes as an activity the implementation of Georgia's Section 8 Rental Assistance Program and it refers specifically to the Georgia Department of Community Affairs continuing to administer the program in Georgia's 149 counties.)

#### **D. Other Information Required by HUD**

Use this section to provide any additional information requested by HUD.

The final Agency Plan Rule contains a requirement in 24 CFR 903.7® that agency plans contain a locally derived definition of "substantial deviation" and "significant amendment or modification."

The Housing Authority of the City of Sylvester has adopted a definition of substantial deviation and significant amendment or modification. It is found in Attachment M: Housing Authority of the City of Sylvester Definition of Substantial Deviation and Significant Amendment or Modification.

### **Attachments**

Use this section to provide any additional attachments referenced in the Plans.

**Attachment A: Deconcentration Policy**

**Attachment B: Capital Fund Program FY 2003 Annual Statement**

**Attachment C: Capital Fund Program FY 2003 5-Year Action Plan**

**Attachment D: Capital Fund Program FY 2002 P & E/Final Report  
(GA06P10450102)**

**Attachment E: Non-Capital Fund Program FY 2002 P & E Report/Budget  
(GA06P10450102 – Replacement Reserve Account)**

**Attachment F: Capital Fund Program FY 2001 P & E/Final Report  
(GA06P10450101)**

**Attachment G: Non Capital Fund Program FY 2001 P & E Report/Budget  
(GA06P10450101 – Replacement Reserve Account)**

**Attachment H: Capital Fund Program FY 2000 P & E/Final Report  
(GA06P10450100)**

**Attachment I: Non Capital Fund Program FY 2000 P & E Report/Budget  
(GA06P10450100 – Replacement Reserve Account)**

**Attachment J: Capital Fund Program FY 1999 P & E/Final Report  
(GA06P10470799)**

**Attachment K: Resident Membership of the PHA Governing Board**

**Attachment L: Membership of the Resident Advisory Board**

**Attachment M: Definition of Substantial Deviation and Significant Amendment  
or Modification**

**Attachment N: Deconcentration and Income Mixing**

**Attachment O: Pet Policy Statement**

**Attachment P: Implementation of Community Service Requirements**

**Attachment Q: Statement of Progress in Meeting the 5-Year Plan, Mission and  
Goals**

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## **Attachment A**

### **Housing Authority Of The City Of Sylvester**

#### **Agency Plan**

#### **Fiscal Year Beginning 01/2003**

#### **Deconcentration Policy**

The following is an extract from our adopted Admissions and Continued Occupancy Policy.

#### ***DECONCENTRATION POLICY***

It is the Housing Authority of the City of Sylvester's policy to provide for deconcentration of poverty and encourage income mixing by bringing higher income families into lower income developments and lower income families into higher income developments. Toward this end, we will skip families on the waiting list to reach other families with a lower or higher income. We will accomplish this in a uniform and non-discriminating manner. Attachment ga128a01

The Housing Authority of the City of Sylvester will affirmatively market our housing to all eligible income groups. Lower income residents will not be steered toward lower income developments and higher income people will not be steered toward higher income developments.

Prior to the beginning of each fiscal year, we will analyze the income levels of families residing in each of our developments, and the income levels of the families on the waiting list. Based on this analysis, we will determine the level of marketing strategies and deconcentration incentives to implement.

#### ***DECONCENTRATION INCENTIVES***

The Housing Authority of the City of Sylvester may offer one or more incentives to encourage applicant families whose income classification would help to meet the deconcentration goals of a particular development.

Various incentives may be used at different times, or under different conditions, but will always be provided in a consistent and nondiscriminatory manner.

#### ***OFFER OF A UNIT***

When the Housing Authority of the City of Sylvester discovers that a unit will become available, we will contact the first family on the waiting list who has the

highest priority for this type of unit or development and whose income category would help to meet the deconcentration goal and/or the income targeting goal.

The Housing Authority of the City of Sylvester will contact the family first by telephone to make the unit offer. If the family cannot be reached by telephone, the family will be notified of a unit offer via first class mail. The family will be given five (5) business days from the date the letter was mailed to contact the Housing Authority of the City of Sylvester regarding the offer.

The family will be offered the opportunity to view the unit. After the opportunity to view the unit, the family will have two (2) business days to accept or reject the unit. This verbal offer and the family's decision must be documented in the tenant file. If the family rejects the offer of the unit, the Housing Authority of the City of Sylvester will send the family a letter documenting the offer and the rejection.

### ***REJECTION OF UNIT***

If in making the offer to the family the Housing Authority of the City of Sylvester skipped over other families on the waiting list in order to meet their deconcentration goal or offered the family any other deconcentration incentive and the family rejects the unit, the family will not lose their place on the waiting list and will not be otherwise penalized.

If the Housing Authority of the City of Sylvester did not skip over other families on the waiting list to reach this family, did not offer any other deconcentration incentive, and the family rejects the unit without good cause, the family will forfeit their application's date and time. The family will keep their preferences, but the date and time of application will be changed to the date and time the unit was rejected.

If the family rejects with good cause any unit offered, they will not lose their place on the waiting list. Good cause includes reasons related to health, proximity to work, school, and childcare (for those working or going to school). The family will be offered the right to an informal review of the decision to alter their application status.

### ***ACCEPTANCE OF UNIT***

The family will be required to sign a lease that will become effective no later than three (3) business days after the date of acceptance or the business day after the day the unit becomes available, whichever is later.

Prior to signing the lease, all families (head of household) and other adult family members will be required to attend the Lease and Occupancy Orientation when they are initially accepted for occupancy. The family will not be housed if they have not attended the orientation. Applicants who provide prior notice of an inability to attend the orientation will be rescheduled. Failure of an applicant to

attend the orientation, without good cause, may result in the cancellation of the occupancy process.

The applicant will be provided a copy of the lease, the grievance procedure, utility allowances, utility charges, the current schedule of routine maintenance charges, and a request for reasonable accommodation form. These documents will be explained in detail. The applicant will sign a certification that they have received these documents and that they have reviewed them with Housing Authority personnel. The certification will be filed in the resident's file.

**Attachment B – FY 2003 Annual Statement**

**Annual Statement/Performance and Evaluation Report**

**Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF) Part I: Summary**

PHA Name: <b>Housing Authority of the City of Sylvester, GA</b>	Grant Type and Number Capital Fund Program Grant No: GA06P10450103 Replacement Housing Factor Grant No:	Federal FY of Grant: <b>2003</b>
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**Original Annual Statement**  **Reserve for Disasters/ Emergencies**  **Revised Annual Statement (revision no: )**  
 **Performance and Evaluation Report for Period Ending:**  **Final Performance and Evaluation Report**

Lin e No.	Summary by Development Account	Total Estimated Cost		Total Actual Cost	
		Original	Revised	Obligated	Expended
1	Total non-CFP Funds				
2	1406 Operations				
3	1408 Management Improvements				
4	1410 Administration				
5	1411 Audit				
6	1415 Liquidated Damages				
7	1430 Fees and Costs	25,160			
8	1440 Site Acquisition				
9	1450 Site Improvement	67,550			
10	1460 Dwelling Structures	343,280			
11	1465.1 Dwelling Equipment— Nonexpendable				
12	1470 Nondwelling Structures				
13	1475 Nondwelling Equipment				
14	1485 Demolition				
15	1490 Replacement Reserve				
16	1492 Moving to Work Demonstration				
17	1495.1 Relocation Costs				
18	1499 Development Activities				
19	1501 Collateralization or Debt Service				

**Annual Statement/Performance and Evaluation Report**  
**Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF) Part I: Summary**

PHA Name: <b>Housing Authority of the City of Sylvester, GA</b>	Grant Type and Number Capital Fund Program Grant No: GA06P10450103 Replacement Housing Factor Grant No:	Federal FY of Grant: <b>2003</b>
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**Original Annual Statement**  **Reserve for Disasters/ Emergencies**  **Revised Annual Statement (revision no: )**  
 **Performance and Evaluation Report for Period Ending:**  **Final Performance and Evaluation Report**

Line No.	Summary by Development Account	Total Estimated Cost		Total Actual Cost	
		Original	Revised	Obligated	Expended
20	1502 Contingency				
21	Amount of Annual Grant: (sum of lines 2 – 20)	435,990			
22	Amount of line 21 Related to LBP Activities				
23	Amount of line 21 Related to Section 504 compliance				
24	Amount of line 21 Related to Security – Soft Costs				
25	Amount of Line 21 Related to Security – Hard Costs				
26	Amount of line 21 Related to Energy Conservation Measures				

**Annual Statement/Performance and Evaluation Report**  
**Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF)**  
**Part II: Supporting Pages**

PHA Name: Housing Authority of the City of Sylvester, GA		Grant Type and Number Capital Fund Program Grant No: GA06P10450103 Replacement Housing Factor Grant No:			Federal FY of Grant: <b>2003</b>			
Development Number Name/HA- Wide Activities	General Description of Major Work Categories	Dev. Acct No.	Quantity	Total Estimated Cost		Total Actual Cost		Status of Work
				Original	Revised	Funds Obligated	Funds Expended	
	<b>Fees and Costs</b>	1430						
<b>GA104-3 Henderson</b>	A&E Fees; reimbursable costs		Lump Sum	25,160				
	<b>Subtotal Acct 1430</b>			<b>25,160</b>				
	<b>Site Improvements</b>	1450						
<b>GA104-2 Westside</b>	Security cameras		Lump Sum	9,000				
<b>GA104-2 Westside</b>	Mulch fill at tot lot		Lump Sum	650				
<b>GA104-2 Westside</b>	New parking spaces		Lump Sum	15,750				
<b>GA104-2 Westside</b>	Water distribution system		Lump Sum	40,500				
<b>GA104-3 Henderson</b>	Mulch fill at tot lot		Lump Sum	650				
<b>GA104-3 Henderson</b>	Remove old playground equipment		Lump Sum	1,000				
	<b>Subtotal Acct 1450</b>			<b>67,550</b>				

**Annual Statement/Performance and Evaluation Report**  
**Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF)**  
**Part II: Supporting Pages**

PHA Name: Housing Authority of the City of Sylvester, GA		Grant Type and Number Capital Fund Program Grant No: GA06P10450103 Replacement Housing Factor Grant No:			Federal FY of Grant: <b>2003</b>			
Development Number Name/HA- Wide Activities	General Description of Major Work Categories	Dev. Acct No.	Quantity	Total Estimated Cost		Total Actual Cost		Status of Work
				Original	Revised	Funds Obligated	Funds Expended	

**Annual Statement/Performance and Evaluation Report**  
**Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF)**  
**Part II: Supporting Pages**

PHA Name: Housing Authority of the City of Sylvester, GA		Grant Type and Number Capital Fund Program Grant No: GA06P10450103 Replacement Housing Factor Grant No:			Federal FY of Grant: <b>2003</b>			
Development Number Name/HA- Wide Activities	General Description of Major Work Categories	Dev. Acct No.	Quantity	Total Estimated Cost		Total Actual Cost		Status of Work
				Original	Revised	Funds Obligated	Funds Expended	
	<b>Dwelling Structures</b>	1460						
<b>GA104-2 Westside</b>	Replace wood plenum with sheetmetal plenum		45 units	7,875				
<b>GA104-2 Westside</b>	Replace water heaters		45 units	20,250				
<b>GA104-2 Westside</b>	Termite treatment		45 units	16,875				
<b>GA104-2 Westside</b>	Replace exterior door hardware		45 units	12,375				
<b>GA104-2 Westside</b>	Misc. demo, doors, paint, hardware, repairs		45 units	72,000				
<b>GA104-2 Westside</b>	Secure closet wall framing		45 units	11,250				
<b>GA104-2 Westside</b>	Remove A/C receptacles		45 units	1,800				
<b>GA104-2 Westside</b>	Rewire and replace service, devices & fixtures		45 units	135,000				
<b>GA104-2 Westside</b>	Add deadbolts to mechanical closet doors		45 units	2,925				

**Annual Statement/Performance and Evaluation Report**  
**Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF)**  
**Part II: Supporting Pages**

PHA Name: Housing Authority of the City of Sylvester, GA		Grant Type and Number Capital Fund Program Grant No: GA06P10450103 Replacement Housing Factor Grant No:			Federal FY of Grant: <b>2003</b>			
Development Number Name/HA- Wide Activities	General Description of Major Work Categories	Dev. Acct No.	Quantity	Total Estimated Cost		Total Actual Cost		Status of Work
				Original	Revised	Funds Obligated	Funds Expended	
<b>GA104-2 Westside</b>	Construct locking access panels		45 units	5,625				
<b>GA104-3 Henderson</b>	Lead-based paint abatement		20 units	45,005				
<b>GA104-3 Henderson</b>	Termite treatment		20 units	7,500				
<b>GA104-3 Henderson</b>	Construct locking access panels		20 units	2,500				
<b>GA104-3 Henderson</b>	Add deadbolts to mechanical closet doors		20 units	1,300				
<b>GA104-3 Henderson</b>	Extend t & P to outside		20 units	1,000				
	<b>Subtotal Acct 1460</b>			<b>343,280</b>				
	<b>Grand Total</b>			<b>435,990</b>				



**Attachment C - 2003**

**Capital Fund Program Five-Year Action Plan**

**Part I: Summary**

PHA Name : Housing Authority of the City of Sylvester, GA		<input checked="" type="checkbox"/> Original 5-Year Plan <input type="checkbox"/> Revision No:			
Development Number/Name/HA -Wide	Year 1	Work Statement for Year 2 FFY Grant: 2004 PHA FY: 01/01/04	Work Statement for Year 3 FFY Grant: 2005 PHA FY: 01/01/05	Work Statement for Year 4 FFY Grant: 2006 PHA FY: 01/01/06	Work Statement for Year 5 FFY Grant: 2007 PHA FY: 01/01/07
	Annual Statement				
HA Wide		21,860	0	0	15,280
GA104-1 Monroe		0	0	0	0
GA104-2 Westside		0	0	0	0
GA104-3 Henderson		173,500	0	0	0
GA104-4 Warwick		86,476	0	0	0
GA104-5B Sylverdale		154,154	0	0	0
GA104-7A Seabrook		0	435,990	435,990	0
GA104-7B Paulk		0	0	0	279,160
GA104-7C Sheperd		0	0	0	141,550
CFP Funds Listed for 5-year planning		435,990	435,990	435,990	435,990
Replacement Housing Factor Funds					

**Capital Fund Program Five-Year Action Plan  
Part II: Supporting Pages—Work Activities**

Activities for Year 1	Activities for Year : <u>2</u> FFY Grant: 2004 PHA FY: 01/01/04			Activities for Year: <u>3</u> FFY Grant: 2005 PHA FY: 01/01/05		
	<b>Development Name/Number</b>	<b>Major Work Categories</b>	<b>Estimated Cost</b>	<b>Development Name/Number</b>	<b>Major Work Categories</b>	<b>Estimated Cost</b>
See	<b>GA104-3 Henderson 20 units</b>	<b><u>Dwelling Structures</u> (1460)</b>		<b>GA104-7A Seabrook 67 units</b>	<b><u>Fees and Costs</u> (1450)</b>	
Annual		General Demolition	5,000		A&E Fees; reimbursable costs	67,990
Statement		Exterior doors & hardware	16,000		<b><u>Site Improvements</u> (1450)</b>	
		Install electric water heaters	9,000		Mulch fill at tot lot	650
		Install electric central HVAC, abandon ductwork	100,000		<b><u>Dwelling Structures</u> (1460)</b>	
		Replace wood plenum with sheetmetal plenum	3,500		Termite Treatment	25,125
		Cover ceilings with gypsum board	18,000		Extend T& P to outside	3,350
		Misc. demo, doors, paint, hardware & repairs	22,000		Seal fire walls in attic	13,400
		<b>Subtotal GA104-3</b>	<b>173,500</b>		Replace smoke detectors	13,400
					Add crickets to intersecting roofs	8,375
	<b>GA104-4 Warwick 10 units</b>	<b><u>Fees and Costs</u> (1450)</b>			Replace wood plenum with sheetmetal plenum	11,725
		A&E Fees; reimbursable costs	10,726		Replace electrical service	160,800
		<b><u>Site Improvements</u> (1450)</b>			Construct locking attic access panels	8,375
		Modify grades, walks & parking @ 255, 259 & 263	17,500		Replace light fixtures	46,900

		<b><u>Dwelling Structures</u></b> <b><u>(1460)</u></b>			Install electric central HVAC, abandon ductwork in furring (8 units)	44,650
		Misc. demo, doors, paint, hardware & repairs	11,000			
		Termite Treatment	3,750		<b><u>Contingency</u></b> <b><u>1502</u></b>	31,250
		Roofing, flashing, ridge vents & drips	14,000			
		Install electric central HVAC, abandon ductwork (1 unit)	5,500			
		Construct locking attic access panels	1,250			
		Exterior door hardware	2,750			
		Install electric water heaters	4,500			
		Extend T& P to outside	500			
		Install insulated glass windows	15,000			
		<b>Subtotal GA104-4</b>	<b>86,476</b>			
	<b>GA104-5B</b> <b>Sylverdale 10 units</b>	<b><u>Fees and Costs</u></b> <b><u>(1450)</u></b>				
		A&E Fees; reimbursable costs	12,726			
		<b><u>Dwelling Structures</u></b> <b><u>(1460)</u></b>				
		Misc. demo, doors, paint, hardware & repairs	14,678			
		Termite Treatment	3,750			
		Install electric water heaters	4,500			
		Extend T& P to outside	500			
		Install electric central HVAC	55,000			

		Replace wood plenum with sheetmetal plenum	1,750		
		Rewire and replace service, devices & fixtures	30,000		
		Construct locking attic access panels	1,250		
		Rewire & replace service, panels, devices & lights	30,000		
		<b>Subtotal GA104-5B</b>	<b>154,154</b>		
	<b>HA Wide</b>	<b>Contingency (1502)</b>	<b>21,860</b>		
		<b>Total CFP Estimated Cost</b>	<b>435,990</b>		<b>435,990</b>

**Capital Fund Program Five-Year Action Plan  
Part II: Supporting Pages—Work Activities**

Activities for Year : <u>4</u> FFY Grant: 2006 PHA FY: 01/01/06			Activities for Year: <u>5</u> FFY Grant: 2007 PHA FY: 01/01/07		
<b>Development Name/Number</b>	<b>Major Work Categories</b>	<b>Estimated Cost</b>	<b>Development Name/Number</b>	<b>Major Work Categories</b>	<b>Estimated Cost</b>
<b>GA104-7A Seabrook 67 units</b>	<b><u>Dwelling Structures</u> (1460)</b>		<b>GA104-7B Paulk 22 units</b>	<b><u>Fees and Costs</u> (1450)</b>	
	Install electric central HVAC, abandon ductwork in furring (59units)	313,500		A&E Fees; reimbursable costs	26,060
	Add lights to living room ceiling	11,725		<b><u>Site Improvements</u> (1450)</b>	
	Install electric water heaters	30,150		Security lights	1,200
	Misc. demo; doors; paint; hardware repairs	73,700		<b><u>Dwelling Structures</u> (1460)</b>	
	<b><u>Contingency</u> 1502)</b>			Termite Treatment	8,250
	Contingency	6,915		Seal fire walls in attics	4,400
	<b><u>Subtotal GA104-7A</u></b>	<b>435,990</b>		Replace smoke detectors	4,400
				Add lights to living room ceiling	3,850
				Replace electrical service	52,800
				Install electric water heaters	9,900
				Extend T&P to outside	1,100
				Install electric central HVAC, abandon ductwork in furring	121,000
				Replace wood plenum with sheetmetal plenum	3,850
				Install locking access panels	2,750
				Replace light fixtures	15,400

			Misc. demo; doors; paint; hardware repairs	24,200
			<b>Subtotal GA104-7B</b>	<b>279,160</b>
		<b>GA104-7C Sheperd 11 units</b>	<b><u>Fees and Costs</u> <u>(1450)</u></b>	
			A&E Fees; reimbursable costs	14,700
			<b><u>Site Improvements</u> <u>(1450)</u></b>	
			Security lights	900
			<b><u>Dwelling Structures</u> <u>(1460)</u></b>	
			Termite Treatment	4,125
			Seal fire walls in attics	2,200
			Replace smoke detectors	2,200
			Add lights to living room ceiling	1,925
			Replace electrical service	26,400
			Install electric water heaters	4,950
			Extend T&P to outside	550
			Install electric central HVAC, abandon ductwork in furring	60,500
			Replace wood plenum with sheetmetal plenum	1,925
			Install locking access panels	1,375
			Misc. demo; doors; paint; hardware repairs	12,100
			Replace light fixtures	7,700
			<b>Subtotal GA104-7C</b>	<b>141,550</b>
		<b>HA Wide</b>	<b>Contingency (1502)</b>	15,280
			<b>Subtotal HA Wide</b>	15,280
<b>Total CFP Estimated Cost</b>	<b>435,990</b>			<b>435,990</b>

**Attachment D – FY 2002 P & E Report/Final Report**

<b>Annual Statement/Performance and Evaluation Report</b>					
<b>Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF) Part I: Summary</b>					
<b>PHA Name: Housing Authority of the City of Sylvester</b>		<b>Grant Type and Number</b> Capital Fund Program Grant No: GA06P10450102 Replacement Housing Factor Grant No:			<b>Federal FY of Grant:</b> <b>2002</b>
<input type="checkbox"/> Original Annual Statement <input type="checkbox"/> Reserve for Disasters/ Emergencies <input type="checkbox"/> Revised Annual Statement (revision no:    )					
<input checked="" type="checkbox"/> Performance and Evaluation Report for Period Ending: 06/30/02 <input checked="" type="checkbox"/> Final Performance and Evaluation Report					
Line No.	Summary by Development Account	Total Estimated Cost		Total Actual Cost	
		Original	Revised	Obligated	Expended
1	Total non-CFP Funds				
2	1406 Operations				
3	1408 Management Improvements	26,000		26,000	26,000
4	1410 Administration				
5	1411 Audit				
6	1415 Liquidated Damages				
7	1430 Fees and Costs				
8	1440 Site Acquisition				
9	1450 Site Improvement				
10	1460 Dwelling Structures				
11	1465.1 Dwelling Equipment—Nonexpendable				
12	1470 Nondwelling Structures				
13	1475 Nondwelling Equipment				
14	1485 Demolition				
15	1490 Replacement Reserve	409,990		409,990	409,990
16	1492 Moving to Work Demonstration				
17	1495.1 Relocation Costs				
18	1499 Development Activities				
19	1501 Collateralization or Debt Service				
20	1502 Contingency				
21	Amount of Annual Grant: (sum of lines 2 – 20)	435,990		435,990	435,990
22	Amount of line 21 Related to LBP Activities				
23	Amount of line 21 Related to Section 504 compliance				
24	Amount of line 21 Related to Security – Soft Costs				
25	Amount of Line 21 Related to Security – Hard Costs				
26	Amount of line 21 Related to Energy Conservation Measures				





**Attachment E – Non CFP FY 2002 P & E Report/Budget**

<b>Annual Statement/Performance and Evaluation Report</b>						
<b>Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF) Part I: Summary</b>						
<b>PHA Name: Housing Authority of the City of Sylvester, GA</b>		<b>Grant Type and Number</b> Capital Fund Program Grant No: GA06P10450102 Replacement Housing Factor Grant No:			<b>Federal FY of Grant:</b> <b>2002</b>	
<input checked="" type="checkbox"/> <b>Original Annual Statement</b> <input type="checkbox"/> <b>Reserve for Disasters/ Emergencies</b> <input type="checkbox"/> <b>Revised Annual Statement (revision no: )</b> <input checked="" type="checkbox"/> <b>Performance and Evaluation Report for Period Ending: 06/30/02</b> <input type="checkbox"/> <b>Final Performance and Evaluation Report</b>						
Line No.	Summary by Development Account	Total Estimated Cost		Total Actual Cost		
		Original	Revised	Obligated	Expended	
1	Non-CFP Funds	409,990				
	Interest earned	0				
	Total Non-CFP Funds	409,990				
2	1406 Operations					
3	1408 Management Improvements					
4	1410 Administration					
5	1411 Audit					
6	1415 Liquidated Damages					
7	1430 Fees and Costs	61,568				
8	1440 Site Acquisition					
9	1450 Site Improvement					
10	1460 Dwelling Structures	348,422				
11	1465.1 Dwelling Equipment—Nonexpendable					
12	1470 Nondwelling Structures					
13	1475 Nondwelling Equipment					
14	1485 Demolition					
15	1490 Replacement Reserve					
16	1492 Moving to Work Demonstration					
17	1495.1 Relocation Costs					
18	1499 Development Activities					
19	1501 Collateralization or Debt Service					
20	1502 Contingency					

**Annual Statement/Performance and Evaluation Report**  
**Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF) Part I: Summary**

<b>PHA Name: Housing Authority of the City of Sylvester, GA</b>	<b>Grant Type and Number</b> Capital Fund Program Grant No: GA06P10450102 Replacement Housing Factor Grant No:	<b>Federal FY of Grant:</b> <b>2002</b>
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Original Annual Statement  Reserve for Disasters/ Emergencies  Revised Annual Statement (revision no: )  
 Performance and Evaluation Report for Period Ending: 06/30/02  Final Performance and Evaluation Report

Line No.	Summary by Development Account	Total Estimated Cost		Total Actual Cost	
		Original	Revised	Obligated	Expended
21	Amount of Annual Grant: (sum of lines 2 – 20)	409,990			
22	Amount of line 21 Related to LBP Activities				
23	Amount of line 21 Related to Section 504 compliance				
24	Amount of line 21 Related to Security – Soft Costs				
25	Amount of Line 21 Related to Security – Hard Costs				
26	Amount of line 21 Related to Energy Conservation Measures				

**Annual Statement/Performance and Evaluation Report**  
**Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF)**  
**Part II: Supporting Pages**

PHA Name: Housing Authority of the City of Sylvester		<b>Grant Type and Number</b> Capital Fund Program Grant No: GA06P10450102 Replacement Housing Factor Grant No:				<b>Federal FY of Grant: 2002</b>		
Development Number Name/HA-Wide Activities	General Description of Major Work Categories	Dev. Acct No.	Quantity	Total Estimated Cost		Total Actual Cost		Status of Work
				Original	Revised	Funds Obligated	Funds Expended	
<b>GA104-2 Westside</b>	<b><u>Fees and Costs</u></b>	1430						
	A&E Fees; reimbursable costs		Lump Sum	61,568				
	<b><u>Subtotal Acct 1430</u></b>			<b>61,568</b>				
<b>GA104-2 Westside</b>	<b><u>Dwelling Structures (1460)</u></b>							
	Lead-based paint abatement		45 units	98,672				
	Install electric central HVAC, abandon ductwork in furring		45 units	247,500				
	Extend T& P to outside		45 units	2,250				
	<b><u>Subtotal Acct 1460</u></b>			<b>348,422</b>				
	<b>Grand Total</b>			<b>409,990</b>				



**Attachment F – FY 2001 P & E and Final Report**

**Annual Statement/Performance and Evaluation Report**

**Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF) Part 1: Summary**

<b>PHA Name: Housing Authority of the City of Sylvester, Georgia</b>	<b>Grant Type and Number</b> Capital Fund Program: GA06P10450101 Capital Fund Program Replacement Housing Factor Grant No: N/A	<b>Federal FY of Grant: 2001</b>
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Original Annual Statement     
  Reserve for Disasters/ Emergencies     
  Revised Annual Statement (revision no:      )  
 Performance and Evaluation Report for Period Ending: 06/30/02     
  Final Performance and Evaluation Report

Line No.	Summary by Development Account	Total Estimated Cost		Total Actual Cost	
		Original	Revised	Obligated	Expended
1	Total non-CFP Funds				
2	1406 Operations	45,000		45,000	45,000
3	1408 Management Improvements	9,166		9,166	9,166
4	1410 Administration	10,000		10,000	10,000
5	1411 Audit				
6	1415 liquidated Damages				
7	1430 Fees and Costs				
8	1440 Site Acquisition				
9	1450 Site Improvement				
10	1460 Dwelling Structures				
11	1465.1 Dwelling Equipment—Nonexpendable				
12	1470 Nondwelling Structures				
13	1475 Nondwelling Equipment				
14	1485 Demolition				
15	1490 Replacement Reserve	396,040		396,040	396,040
16	1492 Moving to Work Demonstration				
17	1495.1 Relocation Costs				
18	1498 Mod Used for Development				
19	1502 Contingency				
20	Amount of Annual Grant: (sum of lines 2-19)	460,206		460,206	460,206
21	Amount of line 20 Related to LBP Activities				
22	Amount of line 20 Related to Section 504 Compliance				
23	Amount of line 20 Related to Security				
24	Amount of line 20 Related to Energy Conservation Measures				

**Annual Statement/Performance and Evaluation Report**  
**Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF)**  
**Part II: Supporting Pages**

PHA Name: Housing Authority of the City of Sylvester		Grant Type and Number Capital Fund Program #: GA106P10450101 Capital Fund Program Replacement Housing Factor #:			Federal FY of Grant: 2001			
Development Number Name/HA-Wide Activities	General Description of Major Work Categories	Dev. Acct No.	Quantity	Total Estimated Cost		Total Actual Cost		Status of Proposed Work
				Original	Revised	Funds Obligated	Funds Expended	
	<b><u>Operations</u></b>	1406						
PHA-Wide	<b>Subtotal</b>			\$45,000.00		\$45,000.00	\$45,000.00	Complete
	<b>Subtotal</b>			<b>\$45,000.00</b>		<b>\$45,000.00</b>	<b>\$45,000.00</b>	
	<b><u>Fees and Costs</u></b>							
GA104-1	a.Architectural Fees	1430.1	15	0				
GA104-2	Architects fees to prepare bid and	1430.1	45	0				
GA104-3	Contract documents, assist at bid	1430.1	0	0				
GA104-4	openings, supervise construction, etc.	1430.1	0	0				
GA105-6	Contract labor.	1430.1	40	0				
GA104-7		1430.1	0	0				
GA104-9		1430.1	0	0				
	<b>Subtotal</b>			0				
GA104-1	b.Consultant Fee	1430.2	15	0				
GA104-2	Consultant to assist with preparation of	1430.2	45	0				
GA104-3	Agency Plan.	1430.2	20	0				
GA104-4		1430.2	10	0				
GA104-5		1430.2	50	0				
GA104-7		1430.2	100	0				
GA104-9		1430.2	20	0				
	<b>Subtotal</b>			<b>0</b>				

**Annual Statement/Performance and Evaluation Report**  
**Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF)**  
**Part II: Supporting Pages**

PHA Name: Housing Authority of the City of Sylvester		Grant Type and Number Capital Fund Program #: GA106P10450101 Capital Fund Program Replacement Housing Factor #:			Federal FY of Grant: 2001			
Development Number Name/HA-Wide Activities	General Description of Major Work Categories	Dev. Acct No.	Quantity	Total Estimated Cost		Total Actual Cost		Status of Proposed Work
				Original	Revised	Funds Obligated	Funds Expended	
<b><u>Administration</u></b>								
GA104-1	Non-Technical Salaries, Modernization	1410.1	15	\$2,000.00		\$2,000.00	\$2,000.00	Complete
GA104-2	Coordinator/Clerk of Works 10% of salary and benefits.	1410.1	45	\$4,000.00		\$4,000.00	\$4,000.00	
GA104-3		1410.1	0	\$0.00		\$0.00	\$0.00	
GA104-4		1410.1	0	\$0.00		\$0.00	\$0.00	
GA104-5		1410.1	40	\$4,000.00		\$4,000.00	\$4,000.00	
GA104-7		1410.1	0	\$0.00		\$0.00	\$0.00	
GA104-9		1410.1	0	\$0.00		\$0.00	\$0.00	
	<b>Subtotal</b>			<b>\$10,000.00</b>		<b>\$10,000.00</b>	<b>\$10,000.00</b>	
<b><u>Site Improvements</u></b>								
GA104-1	Site Improvements	1450	0	0				Deleted
GA104-2	Repair/Replace Damaged or Deteriorated Sidewalks.	1450	0	0				
GA104-3		1450	0	0				
GA104-4		1450	0	0				
GA104-5		1450	40	0				
GA104-7		1450	0	0				
GA104-9		1450	0	0				
	<b>Subtotal</b>			<b>0</b>				
<b><u>Dwelling Structures</u></b>								
GA104-1	Provide HVAC Systems.	1460	15	0				Deleted
GA104-2		1460	45	0				
GA104-3		1460	0	0				
GA104-4		1460	0	0				
GA104-5		1460	40	0				
GA104-7		1460	0	0				
GA104-9		1460	0	0				
	<b>Subtotal</b>			<b>0</b>				

**Annual Statement/Performance and Evaluation Report**  
**Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF)**  
**Part II: Supporting Pages**

PHA Name: Housing Authority of the City of Sylvester		Grant Type and Number Capital Fund Program #: GA106P10450101 Capital Fund Program Replacement Housing Factor #:			Federal FY of Grant: 2001				
Development Number Name/HA-Wide Activities	General Description of Major Work Categories	Dev. Acct No.	Quantity	Total Estimated Cost		Total Actual Cost		Status of Proposed Work	
				Original	Revised	Funds Obligated	Funds Expended		
GA104-1	<b><u>Dwelling Equipment – Nonexpendable</u></b> Replace Ranges & Refrigerators	1465.1	4	0				Deleted	
GA104-2		1465.1	2	0					
GA104-3		1465.1	2	0					
GA104-4		1465.1	2	0					
GA104-5		1465.1	0	0					
GA104-7		1465.1	0	0					
GA104-9		1465.1	0	0					
		<b>Subtotal</b>		<b>0</b>	<b>0</b>				
HA Wide		<b><u>Management Improvement</u></b> Management Improvements	1408		9,166		9,166		9,166
	<b>Subtotal</b>			<b>9,166</b>		<b>9,166</b>	<b>9,166</b>		
HA Wide	<b><u>Administration</u></b> CFP Administration	1410		10,000		10,000	10,000	Complete	
	<b>Subtotal</b>			<b>10,000</b>		<b>10,000</b>	<b>10,000</b>		
HA Wide	<b><u>Replacement Reserve</u></b> Set aside funds pending detailed physical needs assessment; development of plans & specifications; selection of Architect	1490		396,040		396,040	396,040	Complete	
	<b>Subtotal</b>			<b>396,040</b>		<b>396,040</b>	<b>396,040</b>		
	<b>Grand Total</b>			<b>460,206.00</b>		<b>460,206.00</b>	<b>460,206.00</b>		



**Attachment G – 2001 Non CFP P&E Report (Replacement Reserve)**

<b>Annual Statement/Performance and Evaluation Report</b> <b>Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF) Part I: Summary</b>						
<b>PHA Name: Housing Authority of the City of Sylvester, GA</b>		<b>Grant Type and Number</b> Capital Fund Program Grant No: GA06P10450101 Replacement Housing Factor Grant No:			<b>Federal FY of Grant:</b> <b>2001</b>	
<input type="checkbox"/> <b>Original Annual Statement</b> <input type="checkbox"/> <b>Reserve for Disasters/ Emergencies</b> <input type="checkbox"/> <b>Revised Annual Statement (revision no:    )</b> <input checked="" type="checkbox"/> <b>Performance and Evaluation Report for Period Ending: 06/30/02</b> <input type="checkbox"/> <b>Final Performance and Evaluation Report</b>						
Lin e No.	Summary by Development Account	Total Estimated Cost		Total Actual Cost		
		Original	Revised	Obligated	Expended	
1	Non-CFP Funds	396,040				
	Interest earned	9,048.18				
	Total Non-CFP Funds	405,088.18				
2	1406 Operations					
3	1408 Management Improvements					
4	1410 Administration					
5	1411 Audit					
6	1415 Liquidated Damages					
7	1430 Fees and Costs	17,804				
8	1440 Site Acquisition					
9	1450 Site Improvement	53,750				
10	1460 Dwelling Structures	333,534.18				
11	1465.1 Dwelling Equipment— Nonexpendable					
12	1470 Nondwelling Structures					
13	1475 Nondwelling Equipment					
14	1485 Demolition					
15	1490 Replacement Reserve					
16	1492 Moving to Work Demonstration					

**Annual Statement/Performance and Evaluation Report**

**Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF) Part I: Summary**

PHA Name: <b>Housing Authority of the City of Sylvester, GA</b>	Grant Type and Number Capital Fund Program Grant No: GA06P10450101 Replacement Housing Factor Grant No:	Federal FY of Grant: <b>2001</b>
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Original Annual Statement  
  Reserve for Disasters/ Emergencies  
  Revised Annual Statement (revision no:    )  
  Performance and Evaluation Report for Period Ending: 06/30/02  
  Final Performance and Evaluation Report

Line No.	Summary by Development Account	Total Estimated Cost		Total Actual Cost	
		Original	Revised	Obligated	Expended
17	1495.1 Relocation Costs				
18	1499 Development Activities				
19	1501 Collaterization or Debt Service				
20	1502 Contingency				
21	Amount of Annual Grant: (sum of lines 2 – 20)	405,088.18			
22	Amount of line 21 Related to LBP Activities				
23	Amount of line 21 Related to Section 504 compliance				
24	Amount of line 21 Related to Security – Soft Costs				
25	Amount of Line 21 Related to Security – Hard Costs				
26	Amount of line 21 Related to Energy Conservation Measures				

**Annual Statement/Performance and Evaluation Report**  
**Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF)**  
**Part II: Supporting Pages**

PHA Name: Housing Authority of the City of Sylvester, GA		Grant Type and Number Capital Fund Program Grant No: GA06P10450101 Replacement Housing Factor Grant No:				Federal FY of Grant: <b>2001</b>		
Development Number Name/HA-Wide Activities	General Description of Major Work Categories	Dev. Acct No.	Quantity	Total Estimated Cost		Total Actual Cost		Status of Work
				Original	Revised	Funds Obligated	Funds Expended	
	<b><u>Fees and Costs</u></b>	1430						
<b>GA104-1 Monroe</b>	A&E Fees; reimbursable costs			17,804				
	<b>Subtotal Acct 1430</b>			<b>17,804</b>				
	<b><u>Site Improvements</u></b>	1450						
<b>GA104-5A Popehill</b>	Security cameras		Lump Sum	6,500				
<b>GA104-5A Popehill</b>	Construct new parking lots		Lump Sum	46,000				
<b>GA104-5A Popehill</b>	Add mulch fill at tot lot		Lump Sum	650				
<b>GA104-1 Monroe</b>	Add two security lights		Lump Sum	600				
	<b>Subtotal Acct 1450</b>			<b>53,750</b>				
	<b><u>Dwelling Structures</u></b>	1460						

## Annual Statement/Performance and Evaluation Report

### Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF)

#### Part II: Supporting Pages

PHA Name: Housing Authority of the City of Sylvester, GA		Grant Type and Number Capital Fund Program Grant No: GA06P10450101 Replacement Housing Factor Grant No:			Federal FY of Grant: <b>2001</b>			
Development Number Name/HA- Wide Activities	General Description of Major Work Categories	Dev. Acct No.	Quantity	Total Estimated Cost		Total Actual Cost		Status of Work
				Original	Revised	Funds Obligated	Funds Expended	
<b>GA104-5A Popehill</b>	Rewire and replace service panels, devices & lights		40 units	100,800				
<b>GA104-5A Popehill</b>	Misc. repairs and replacements to doors, hardware; painting		40 units	44,000				
<b>GA104-5A Popehill</b>	Replace water heaters		40 units	18,000				
<b>GA104-5A Popehill</b>	Construct locking access panels		40 units	5,000				
<b>GA104-1 Monroe</b>	Lead-based paint abatement		15 units	33,000				
<b>GA104-1 Monroe</b>	Termite treatment		15 units	5,625				
<b>GA104-1 Monroe</b>	Replace exterior door hardware		15 units	4,125				
<b>GA104-1 Monroe</b>	Secure closet wall framing		15 units	3,750				
<b>GA104-1 Monroe</b>	Replace water heaters		15 units	6,750				





**Attachment H – CFP FY 2000 P & E and Final Report**

**Annual Statement/Performance and Evaluation Report**

**Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF) Part I: Summary**

PHA Name: <b>Housing Authority of the City of Sylvester, GA</b>	Grant Type and Number Capital Fund Program Grant No: GA06P10450100 Replacement Housing Factor Grant No:	Federal FY of Grant: <b>2000</b>
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Original Annual Statement  
  Reserve for Disasters/ Emergencies  
  Revised Annual Statement (revision no:    )  
  Performance and Evaluation Report for Period Ending: 06/30/02  
  Final Performance and Evaluation Report

Line No.	Summary by Development Account	Total Estimated Cost		Total Actual Cost	
		Original	Revised	Obligated	Expended
1	Total non-CFP Funds				
2	1406 Operations	45,104		45,104	45,104
3	1408 Management Improvements	2,750		2,750	2,750
4	1410 Administration	45,104		45,104	45,104
5	1411 Audit				
6	1415 Liquidated Damages				
7	1430 Fees and Costs				
8	1440 Site Acquisition				
9	1450 Site Improvement				
10	1460 Dwelling Structures				
11	1465.1 Dwelling Equipment— Nonexpendable				
12	1470 Nondwelling Structures				
13	1475 Nondwelling Equipment	15,900		15,900	15,900
14	1485 Demolition				
15	1490 Replacement Reserve	342,182		342,182	342,182
16	1492 Moving to Work Demonstration				

**Annual Statement/Performance and Evaluation Report**  
**Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF) Part I: Summary**

PHA Name: <b>Housing Authority of the City of Sylvester, GA</b>	Grant Type and Number Capital Fund Program Grant No: GA06P10450100 Replacement Housing Factor Grant No:	Federal FY of Grant: <b>2000</b>
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Original Annual Statement  
  Reserve for Disasters/ Emergencies  
  Revised Annual Statement (revision no:    )  
  Performance and Evaluation Report for Period Ending: 06/30/02  
  Final Performance and Evaluation Report

Line No.	Summary by Development Account	Total Estimated Cost		Total Actual Cost	
		Original	Revised	Obligated	Expended
17	1495.1 Relocation Costs				
18	1499 Development Activities				
19	1501 Collateralization or Debt Service				
20	1502 Contingency				
21	Amount of Annual Grant: (sum of lines 2 – 20)	451,040		451,040	451,040
22	Amount of line 21 Related to LBP Activities				
23	Amount of line 21 Related to Section 504 compliance				
24	Amount of line 21 Related to Security – Soft Costs				
25	Amount of Line 21 Related to Security – Hard Costs				
26	Amount of line 21 Related to Energy Conservation Measures				

**Annual Statement/Performance and Evaluation Report**  
**Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF)**  
**Part II: Supporting Pages**

PHA Name: Housing Authority of the City of Sylvester, GA		Grant Type and Number Capital Fund Program Grant No: GA06P10450100 Replacement Housing Factor Grant No:			Federal FY of Grant: 2000			
Development Number Name/HA- Wide Activities	General Description of Major Work Categories	Dev. Acct No.	Quantity	Total Estimated Cost		Total Actual Cost		Status of Work
				Original	Revised	Funds Obligated	Funds Expended	
<b>HA Wide</b>	<b><u>Operations</u></b>	1406						Complete
	Operations			45,104		45,104	45,104	
	<b>Subtotal Acct 1406</b>			<b>45,104</b>		<b>45,104</b>	<b>45,104</b>	
<b>HA Wide</b>	<b><u>Management Improvements</u></b>	1408						Complete
	Management Improvements			2,750		2,750	2,750	
	<b>Subtotal Acct 1408</b>			<b>2,750</b>		<b>2,750</b>	<b>2,750</b>	
<b>HA Wide</b>	<b><u>Administration</u></b>	1410						Complete
	Administration			45,104		45,104	45,104	
	<b>Subtotal Acct 1410</b>			<b>45,104</b>		<b>45,104</b>	<b>45,104</b>	
<b>HA Wide</b>	<b><u>Non Dwelling Equipment</u></b>	1475						Complete
	Non Dwelling Equipment			15,900		15,900	15,900	
	<b>Subtotal Acct 1475</b>			<b>15,900</b>		<b>15,900</b>	<b>15,900</b>	

**Annual Statement/Performance and Evaluation Report**  
**Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF)**  
**Part II: Supporting Pages**

PHA Name: Housing Authority of the City of Sylvester, GA		Grant Type and Number Capital Fund Program Grant No: GA06P10450100 Replacement Housing Factor Grant No:			Federal FY of Grant: 2000			
Development Number Name/HA-Wide Activities	General Description of Major Work Categories	Dev. Acct No.	Quantity	Total Estimated Cost		Total Actual Cost		Status of Work
				Original	Revised	Funds Obligated	Funds Expended	
<b>HA Wide</b>	<b><u>Replacement Reserve</u></b>	1490						Complete
	Set aside funds pending detailed physical needs assessment; selection of Architect; development of plans and specifications			342,182		342,182	342,182	
	<b>Subtotal Acct 1490</b>			<b>342,182</b>		<b>342,182</b>	<b>342,182</b>	
	<b>Grand Total</b>			<b>451,040</b>		<b>451,040</b>	<b>451,040</b>	



**Attachment I – FY 2000 Non CFP P&E Report (Replacement Reserve Account)**

**Annual Statement/Performance and Evaluation Report  
Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF) Part I: Summary**

PHA Name: <b>Housing Authority of the City of Sylvester, GA</b>	Grant Type and Number Capital Fund Program Grant No: GA06P10450100 Replacement Housing Factor Grant No:	Federal FY of Grant: <b>2000</b>
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**Original Annual Statement**  **Reserve for Disasters/ Emergencies**  **Revised Annual Statement (revision no: )**  
 **Performance and Evaluation Report for Period Ending: 06/30/02**  **Final Performance and Evaluation Report**

Line No.	Summary by Development Account	Total Estimated Cost		Total Actual Cost	
		Original	Revised	Obligated	Expended
1	Non-CFP Funds	342,182.00			
	Interest Earned	7,911.40			
	Total Non-CFP Funds	350,093.40			
2	1406 Operations				
3	1408 Management Improvements				
4	1410 Administration				
5	1411 Audit				
6	1415 Liquidated Damages				
7	1430 Fees and Costs	43,168			
8	1440 Site Acquisition				
9	1450 Site Improvement				
10	1460 Dwelling Structures	304,000			
11	1465.1 Dwelling Equipment— Nonexpendable				
12	1470 Nondwelling Structures				
13	1475 Nondwelling Equipment				

**Annual Statement/Performance and Evaluation Report**  
**Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF) Part I: Summary**

PHA Name: <b>Housing Authority of the City of Sylvester, GA</b>	Grant Type and Number Capital Fund Program Grant No: GA06P10450100 Replacement Housing Factor Grant No:	Federal FY of Grant: <b>2000</b>
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Original Annual Statement    Reserve for Disasters/ Emergencies    Revised Annual Statement (revision no:   )  
 Performance and Evaluation Report for Period Ending: 06/30/02    Final Performance and Evaluation Report

Line No.	Summary by Development Account	Total Estimated Cost		Total Actual Cost	
		Original	Revised	Obligated	Expended
14	1485 Demolition				
15	1490 Replacement Reserve				
16	1492 Moving to Work Demonstration				
17	1495.1 Relocation Costs				
18	1499 Development Activities				
19	1501 Collateralization or Debt Service				
20	1502 Contingency	2,925.40			
21	Amount of Annual Grant: (sum of lines 2 – 20)	350,093.40			
22	Amount of line 21 Related to LBP Activities				
23	Amount of line 21 Related to Section 504 compliance				
24	Amount of line 21 Related to Security – Soft Costs				
25	Amount of Line 21 Related to Security – Hard Costs				
26	Amount of line 21 Related to Energy Conservation Measures				

**Annual Statement/Performance and Evaluation Report**  
**Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF)**  
**Part II: Supporting Pages**

PHA Name: Housing Authority of the City of Sylvester, GA		Grant Type and Number Capital Fund Program Grant No: GA06P10450100 Replacement Housing Factor Grant No:				Federal FY of Grant: 2000		
Development Number Name/HA-Wide Activities	General Description of Major Work Categories	Dev. Acct No.	Quantity	Total Estimated Cost		Total Actual Cost		Status of Work
				Original	Revised	Funds Obligated	Funds Expended	
	<b><u>Fees and Costs</u></b>	1430						
<b>GA104-5A Popehill</b>	A&E Fees; reimbursable costs		Lump Sum	43,168				
	<b>Subtotal Acct 1430</b>			<b>43,168</b>				
	<b><u>Dwelling Structures</u></b>	1460						
<b>GA104-4 Warwick</b>	Replace septic systems		10 units	60,000				
<b>GA104-5A Popehill</b>	Treat buildings and units for termite infestation		40 units	15,000				
	Extend T & P to Outside		40 units	2,000				
	Install electric central HVAC		40 units	220,000				
	Replace wood plenum with sheet metal plenum		40 units	7,000				
	<b>Subtotal Acct 1460</b>			<b>304,000</b>				







## Attachment J – FY 1999 P & E/Final Report

<b>Annual Statement/Performance and Evaluation Report</b>					
<b>Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF) Part I: Summary</b>					
<b>PHA Name: Housing Authority of the City of Sylvester</b>		<b>Grant Type and Number</b> Capital Fund Program Grant No: GA06P10470799 Replacement Housing Factor Grant No:		<b>Federal FY of Grant:</b> <b>1999</b>	
<input type="checkbox"/> Original Annual Statement <input type="checkbox"/> Reserve for Disasters/ Emergencies <input checked="" type="checkbox"/> Revised Annual Statement (revision no: 2) <input type="checkbox"/> Performance and Evaluation Report for Period Ending: 06/30/02 <input checked="" type="checkbox"/> Final Performance and Evaluation Report					
Line No.	Summary by Development Account	Total Estimated Cost		Total Actual Cost	
		Original	Revised	Obligated	Expended
1	Total non-CFP Funds				
2	1406 Operations				
3	1408 Management Improvements	24,380	14,494.90	14,494.90	14,494.90
4	1410 Administration	27,948	24,136.50	24,136.50	24,136.50
5	1411 Audit				
6	1415 Liquidated Damages				
7	1430 Fees and Costs	0	0	0	0
8	1440 Site Acquisition				
9	1450 Site Improvement	0	0	0	0
10	1460 Dwelling Structures	134,235	141,613.03	141,613.03	141,613.03
11	1465.1 Dwelling Equipment—Nonexpendable	25,560	25,560.00	25,560.00	25,560.00
12	1470 Nondwelling Structures	0	0	0	0
13	1475 Nondwelling Equipment	32,525	32,524.70	32,524.70	32,524.70
14	1485 Demolition				
15	1490 Replacement Reserve	109,624	0	0	0
16	1492 Moving to Work Demonstration				
17	1495.1 Relocation Costs				
18	1499 Development Activities	0	115,942.87	115,942.87	115,942.87
19	1501 Collateralization or Debt Service				
20	1502 Contingency				
21	Amount of Annual Grant: (sum of lines 2 – 20)	354,272	354,272.00	354,272.00	354,272.00
22	Amount of line 21 Related to LBP Activities				
23	Amount of line 21 Related to Section 504 compliance				
24	Amount of line 21 Related to Security – Soft Costs				
25	Amount of Line 21 Related to Security – Hard Costs				
26	Amount of line 21 Related to Energy Conservation Measures				

**Annual Statement/Performance and Evaluation Report**  
**Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF)**  
**Part II: Supporting Pages**

PHA Name: Housing Authority of the City of Sylvester		<b>Grant Type and Number</b> Capital Fund Program Grant No: GA06P1040799 Replacement Housing Factor Grant No:				<b>Federal FY of Grant: 1999</b>		
Development Number Name/HA-Wide Activities	General Description of Major Work Categories	Dev. Acct No.	Quantity	Total Estimated Cost		Total Actual Cost		Status of Work
				Original	Revised	Funds Obligated	Funds Expended	
<b>HA Wide Management Improvements</b>	Develop 5 year plan	1408		2,500	0	0	0	
	Staff training	1408		0	0	0	0	
	Salary for Resident Coordinator	1408		19,500	8,012.27	8,012.27	8,012.27	
	Benefits for Resident Coordinator	1408		3,900	6,482.63	6,482.63	6,482.63	
	<b>Subtotal</b>			<b>24,380</b>	<b>14,494.90</b>	<b>14,494.90</b>	<b>14,494.90</b>	<b>100%</b>
<b>HA Wide Administration</b>	Salaries for Administration	1410	Allocated	27,948	24,136.50	24,136.50	24,136.50	
	<b>Subtotal</b>			<b>27,948</b>	<b>24,136.50</b>	<b>24,136.50</b>	<b>24,136.50</b>	<b>100%</b>
<b>HA Wide Fees and Costs</b>	A & E Fees	1430	All sites	0	0			
	<b>Subtotal</b>			<b>0</b>	<b>0</b>			
<b>HA Wide Site Improvement</b>	Replace eroded top soil	1450	All sites	0	0			
	Repaving		All sites	0	0			
	Sidewalk replacement		All sites	0	0			
	Replace clotheslines		All sites	0	0			
	<b>Subtotal</b>			<b>0</b>	<b>0</b>			
<b>HA Wide Nondwelling equipment</b>	Mower	1475	All sites	5,785	5,785.00	5,785.00	5,785.00	
	Lift Replacement		All sites	0	0	0	0	
	Administrative Vehicle		All sites	17,521	17,521.00	17,521.00	17,521.00	
	Maintenance vehicle		All sites	0	0	0	0	
	Trash hauler			0	0	0	0	
	Communication System			7,876	7,875.70	7,875.70	7,875.70	
	Office furniture			1,343	1,343.00	1,343.00	1,343.00	
	<b>Subtotal</b>			<b>32,525</b>	<b>32,524.70</b>	<b>32,524.70</b>	<b>32,524.70</b>	<b>100%</b>

**Annual Statement/Performance and Evaluation Report**  
**Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF)**  
**Part II: Supporting Pages**

PHA Name: Housing Authority of the City of Sylvester		Grant Type and Number Capital Fund Program Grant No: GA06P1040799 Replacement Housing Factor Grant No:				Federal FY of Grant: 1999		
Development Number Name/HA-Wide Activities	General Description of Major Work Categories	Dev. Acct No.	Quantity	Total Estimated Cost		Total Actual Cost		Status of Work
				Original	Revised	Funds Obligated	Funds Expended	
<b>HA Wide Development Activities</b>	Purchase land for future Authority requirements	1499	All Sites	0	115,942.87	115,942.87	115,942.87	
	<b>Subtotal</b>			<b>0</b>	<b>115,942.87</b>	<b>115,942.87</b>	<b>115,942.87</b>	
<b>GA104-7</b>	Exterior siding replacement;	1460	18 units	31,319	31,319.00	31,319.00	31,319.00	
<b>GA104-9</b>	Renovate entire unit; paint interior and exterior;	1460	8 units	102,916	110,294.03	110,294.03	110,294.03	
<b>GA104-9</b>	Paint entire unit/replace furnace/replace interior door hardware	1460	50 units	0				
	<b>Subtotal</b>			<b>134,235</b>	<b>141,613.03</b>	<b>141,613.03</b>	<b>141,613.03</b>	<b>100%</b>
<b>HA Wide Dwelling equipment</b>	Refrigerators/ranges Furnaces/water heaters	1465.1		25,560 0	25,560.00 0	25,560.00 0	25,560.00 0	
	<b>Subtotal</b>			<b>25,560</b>	<b>25,560.00</b>	<b>25,560.00</b>	<b>25,560.00</b>	<b>100%</b>
<b>HA Wide Replacement Reserves</b>	Replacement Reserves	1490		109,624	0			
	<b>Subtotal</b>			<b>109,624</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>Deleted</b>
	<b>Total</b>			<b>354,272</b>	<b>354,272.00</b>	<b>354,272.00</b>	<b>354,272.00</b>	<b>100%</b>





## Attachment K

### Housing Authority of the City of Sylvester, GA

#### Agency Plan

#### Fiscal Year Beginning 01/2003

#### Required Attachment: Resident Member on the PHA Governing Board

1.  Yes  No: Does the PHA governing board include at least one member who is directly assisted by the PHA this year? (if no, skip to #2)

A. Name of resident member(s) on the governing board:

Mrs. Eddie Mae Moore

B. How was the resident board member selected: (select one)?

- Elected  
 Appointed

C. The term of appointment is (include the date term expires): one year term that expires December 1, 2002

2. A. If the PHA governing board does not have at least one member who is directly assisted by the PHA, why not? - NA

- the PHA is located in a State that requires the members of a governing board to be salaried and serve on a full time basis  
 the PHA has less than 300 public housing units, has provided reasonable notice to the resident advisory board of the opportunity to serve on the governing board, and has not been notified by any resident of their interest to participate in the Board.  
 Other (explain):

B. Date of next term expiration of a governing board member: 12/01/02

C. Name and title of appointing official(s) for governing board (indicate appointing official for the next position):

Mayor William Yearta

## Attachment L

### Housing Authority of the City of Sylvester, GA

#### Agency Plan

#### Fiscal Year Beginning 01/2003

#### Required Attachment: Membership of the Resident Advisory Board or Boards

- i. List members of the Resident Advisory Board or Boards: (If the list would be unreasonably long, list organizations represented or otherwise provide a description sufficient to identify how members are chosen.)

The Housing Authority of the City of Sylvester Resident Advisory Board consists of the members of the Jurisdictional Wide Residents Council. The members are:

#### Officers

1. Lynda Harris, President
2. Marva Newberry, Vice President
3. Evelyn Williams, Secretary/Treasurer
4. Patricia Carter, Parliamentarian
5. Linda McCullough, Member At Large

	<u>Advisory Board</u>	<u>Area Represented</u>
1.	Vacant	Henderson
2.	Vacant	Price
3.	Willie Royster	Pinson
4.	Dorothy Crawford	Seabrook
5.	Vacant	Paulk
6.	Vacant	Jefferson
7.	Gussie Moore	Shepard
8.	Mae Ola Rockwell	Warwick
9.	Avis Thomas	Worth and Welch

## **Attachment M**

### **Housing Authority of the City of Sylvester, GA**

#### **Agency Plan**

#### **Fiscal Year Beginning 01/2003**

#### **Definition Of Substantial Deviation And Significant Amendment Or Modification**

“Substantial deviations or significant amendments or modifications are defined as discretionary changes in the plans or policies of the Housing Authority of the City of Sylvester that fundamentally change the mission, goals, objectives, or plans of the agency and which require formal approval of the Board of Commissioners.”

**Attachment N**

**Housing Authority of the City of Sylvester, GA**

**Agency Plan**

**Fiscal Year Beginning 01/2003**

**Component 3, (6) Deconcentration and Income Mixing**

- a.  Yes  No: Does the PHA have any general occupancy (family) public housing developments covered by the deconcentration rule? If no, this section is complete. If yes, continue to the next question.
- b.  Yes  No: Do any of these covered developments have average incomes above or below 85% to 115% of the average incomes of all such developments? If no, this section is complete.

If yes, list these developments as follows:

<b>Deconcentration Policy for Covered Developments</b>			
<b>Development Name:</b>	<b>Number of Units</b>	<b>Explanation (if any) [see step 4 at §903.2(c)(1)(iv)]</b>	<b>Deconcentration policy (if no explanation) [see step 5 at §903.2(c)(1)(v)]</b>
GA104-1	15 units	See Below	See Below
GA104-3	20 units	See Below	See Below

Our calculations of average annual incomes conducted on 07/19/02 indicate that the covered two family developments have average incomes that fall outside 85% to 115% of the average incomes of all such developments as follows.

<b><u>Development</u></b>	<b><u>Income Range</u></b>
<b>GA104-1</b>	117%
<b>GA104-3</b>	122%

Our analysis indicates that all of the public housing developments are significantly below 30% of the Area Median Income for Worth County. The development with the highest average income is at 18% of the Area Median Income. Based on HUD guidelines, all of the public housing developments owned and operated by the Housing Authority of the City of Sylvester are currently exempt from the deconcentration and income mixing requirements.

## **Attachment O**

### **Housing Authority of the City of Sylvester, GA**

#### **Agency Plan**

#### **Fiscal Year Beginning 01/2003**

#### **Pet Policy Statement**

The Housing Authority of the City of Sylvester allows for pet ownership in its developments with the written pre-approval of the Housing Authority.

The Housing Authority of the City of Sylvester adopts the following reasonable requirements as part of the Pet Policy:

1. Residents are responsible for any damage caused by their pets, including the cost of fumigating or cleaning their units.
2. In exchange for this right, resident assumes full responsibility and liability for the pet and agrees to hold the Housing Authority of the City of Sylvester harmless from any claims caused by an action or inaction of the pet.
3. Residents must have the prior written approval of the Housing Authority before moving a pet into their unit. Pets not owned by a Resident will not be allowed.
4. Residents must submit and enter into a Pet Agreement with the Housing Authority.
5. Pets must be registered with the Housing Authority before they are brought onto the premises. Registration must be renewed and will be coordinated with the annual recertification date.
6. A pet deposit of **\$100** is required at the time of registering a pet.
7. The Housing Authority of the City of Sylvester will allow only common household pets. This means only domesticated animals such as a dog, cat, bird, rodent (including a rabbit), fish in aquariums or a turtle will be allowed in units. Common household pets do not include reptiles (except turtles).

All dogs and cats must be spayed or neutered before they become six months old. A licensed veterinarian must verify this fact.

Only **one type of pet** per unit will be allowed according to this schedule.

<b>Type of Animal</b>	<b>No. of Pets</b>
Dogs	<b>1</b>
Cats	<b>2</b>
Birds	<b>2</b>
Fish	<b>25 gal aquarium</b>
Rodents	<b>1</b>
Turtles	<b>1</b>

Any animal deemed to be potentially harmful to the health or safety of others, including attack or fight trained dogs, will not be allowed.

No animal may exceed **twenty-five (25)** pounds in weight projected to full adult size.

8. In order to be registered, pets must be appropriately inoculated against rabies, distemper and other conditions prescribed by state and/or local ordinances. They must comply with all other state and local public health, animal control, and anti-cruelty laws including any licensing requirements. A certification signed by a licensed veterinarian or state or local official shall be annually filed with the Housing Authority of the City of Sylvester to attest that the pet has received all inoculations required by State or local law, and that the pet has no communicable disease(s) and is pest-free.
9. The Housing Authority of the City of Sylvester, or an appropriate community authority, shall require the removal of any pet from a project if the pet's conduct or condition is determined to be a nuisance or threat to the health or safety of other occupants of the project or of other persons in the community where the project is located.
10. Residents are responsible for removal and disposal of their pet's waste inside and out.
11. Pets must be maintained within the Resident's unit. When outside of the unit, dogs and cats must be kept on a leash or carried and under the control of the Resident at all time.
12. Pet owners are responsible for controlling the noise of pets so as to not cause a nuisance to other residents.
13. No pets can be left unattended in any apartment for a period in excess of 10 hours.
14. The Housing Authority may inspect the Resident's units if written complaints are received regarding the conduct or condition of a pet.
15. Residents will receive written notice of Pet Rule violations. If violations are not satisfactorily resolved, the Housing Authority may serve notice to remove the pet. Failure to abide by the Pet Rules may result in termination of tenancy.



## **Attachment P**

### **Housing Authority of the City of Sylvester, GA**

#### **Agency Plan**

#### **Fiscal Year Beginning 01/2003**

### **Implementation Of Public Housing Resident Community Service Requirements**

The Department of Veteran Affairs and Housing and Urban Development, and Independent Agencies Appropriations Act, 2002, at Section 432, provides that: "None of the funds made available by this Act may be used to implement or enforce the requirement relating to community service, except with respect to any resident of a public housing project funded with any amount provided under section 24 of the United States Housing Act of 1937, as amended, or any predecessor program for the revitalization of severely distressed public housing (HOPEVI).

Under this provision, Housing Authorities are precluded from implementing or enforcing community service requirements using Federal funds. HUD further permits Housing Authorities to immediately suspend enforcement of the requirements.

The Housing Authority of the City of Sylvester has suspended enforcement of the 8-hour community service requirement. The Housing Authority will not enforce this provision of our Admissions and Continued Occupancy Policy so long as Congress provides for the option to not enforce it. In taking this action, we still want to encourage our public housing residents to both participate in their community and enhance their self sufficiency skills in a truly voluntary manner.

All affected residents have been notified of the suspension of the requirements.

The following policy is hereby suspended.

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The Housing Authority of the City of Sylvester has taken the following administrative steps to implement the Public Housing Resident Community Service Requirements.

#### **Public Housing Dwelling Lease**

Our Public Housing Dwelling Lease has been revised to incorporate the changes to the Admission and Occupancy Requirements in the Public Housing Program final rule that was

published on March 29, 2000. Lease termination provisions include “failure to perform required community service or to be exempted therefrom.”

### **Admission and Continued Occupancy Policy**

Our adopted Admissions and Continued Occupancy Policy incorporates the changes to the Admission and Occupancy Requirements in the Public Housing Program final rule that was published on March 29, 2000 and includes a detailed description of the Public Housing Resident Community Service Requirements. The following are highlights of the pertinent sections of our policy:

- General: “In order to be eligible for continued occupancy, each adult family member must either (1) contribute eight hours per month of community service (not including political activities), or (2) participate in an economic self-sufficiency program, or (3) perform eight hours per month of combined activities unless they are exempt from this requirement.
- Exemptions are listed in our policy.
- Notifications: The Housing Authority of the City of Sylvester will identify all adult family members who are apparently not exempt from the community service requirement. The notification will advise family members that their community service obligation will begin upon admission and/or the effective date of their first annual reexamination on or after October 1, 2000.
- Volunteer Opportunities: The Housing Authority of the City of Sylvester will coordinate with social service agencies, local schools, and the Human Resources Office in identifying a list of volunteer community service positions.
- The Process: The Housing Authority of the City of Sylvester process includes providing a list of volunteer opportunities, information about suitable volunteer positions, providing a volunteer time sheet, assigning family members to a volunteer coordinator and annually determining whether each applicable family member is in compliance with the community service requirements.
- Notification of Non-compliance: Any family member found in non-compliance will be advised of the determination, that the determination is subject to the grievance procedure and that unless the family member(s) enter into an agreement to comply, the lease will not be renewed or will be terminated.
- Opportunity for cure: Family members will be offered the opportunity to comply with any delinquency in community service requirement hours by entering into an agreement. Any applicable members not accepting the terms of the agreement or does not fulfill their obligations under the terms of the agreement is subject to lease termination.
- Prohibition against replacement of agency employees: Our Housing Authority will not substitute community service activities performed by residents for work ordinarily performed by our employees.
- Termination: After October 1, 2000, the Housing Authority of the City of Sylvester will not renew the lease of any family that is not in compliance with the community service requirement or an approved Agreement to Cure.

## **Cooperative Agreement with TANF Agency**

The Housing Authority of the City of Sylvester has a cooperation agreement with our TANF agency, the Department of Family and Children's Services.

## **Program Administration**

The Housing Authority of the City of Sylvester is a small agency and will administer the program.

## **Programmatic Aspects**

The City of Sylvester is a small community in rural Georgia and the types of activities available for residents subject to the community service requirements are limited. As our Admissions and Continued Occupancy Policy states, we will make every effort to coordinate with the City of Sylvester, local schools, hospitals and service agencies in order to develop volunteer opportunities for residents.

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**Attachment Q**

**Housing Authority of the City of Sylvester, GA**

**Agency Plan**

**Fiscal Year Beginning 01/2003**

**Statement of Progress in Meeting the 5-Year Plan  
Mission and Goals**

The following table reflects the progress we have made in achieving our goals and objectives:

<b>GOAL ONE: MANAGE THE HOUSING AUTHORITY OF THE CITY OF SYLVESTER'S PUBLIC HOUSING PROGRAM IN AN EFFICIENT AND EFFECTIVE MANNER.</b>	
<b>Objective</b>	<b>Progress</b>
<b>1. HUD shall recognize the Housing Authority of the City of Sylvester as a standard performer under the Public Housing Assessment System for our fiscal year ending December 31, 2000.</b>	We were designated as a Standard Performer for the fiscal year ended 1999, 2000 and 2001. This objective has been accomplished.
<b>2. HUD shall recognize the Housing Authority of the City of Sylvester as a high performer under the Public Housing Assessment System for our fiscal year ending December 31, 2005 and each year thereafter.</b>	Not Applicable

  

<b>GOAL TWO: ENHANCE THE MARKETABILITY OF THE HOUSING AUTHORITY OF THE CITY OF SYLVESTER'S PUBLIC HOUSING UNITS</b>	
<b>Objective</b>	<b>Progress</b>
<b>1. The Housing Authority of the City of Sylvester shall achieve a level of customer satisfaction that gives the agency the highest score possible in this element of the Public Housing Assessment System. This objective will be accomplished by December 31, 2002 and each year thereafter.</b>	Not Applicable for this Annual Statement

<p><b>2.The Housing Authority of the City of Sylvester shall continue to maintain and enhance proper curb appeal for its public housing developments by improving its landscaping, keeping its grass cut, making the properties litter-free. This is an on-going objective.</b></p>	<p>We routinely edge sidewalks at all of our developments; prune and removed tree stumps when necessary and removed trash from adjoining property areas in order to enhance curb appeal of our developments and surrounding area. We continue to maintain the lawn areas and routinely police the properties to keep them free of litter.</p>
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**GOAL THREE: IMPROVE RESIDENT AND COMMUNITY PERCEPTION OF SAFETY AND SECURITY IN THE HOUSING AUTHORITY OF THE CITY OF SYLVESTER'S PUBLIC HOUSING DEVELOPMENTS**

<b>Objective</b>	<b>Progress</b>
<p><b>1.The Housing Authority of the City of Sylvester shall improve resident perception of safety and security by replacing exterior lighting, replacing exterior doors, installing new door locks, upgrading security systems, upgrading baseboard heating, replacing smoke detectors, replacing stoops, making site improvements, and other actions. These objectives will be accomplished by June 30, 2005.</b></p>	<p>We have installed additional security lighting. The remaining items are included in our capital fund program annual and 5-year plan. In addition the residents have formed a Neighborhood Watch Program at one of our developments. Our plan is to have a program at all developments. Local police officers have been retained to patrol the developments during evening and nighttime hours as well as on weekends to deter crime and vandalism.</p>

**GOAL FOUR: DELIVER TIMELY AND HIGH QUALITY MAINTENANCE SERVICE TO THE RESIDENTS OF THE HOUSING AUTHORITY OF THE CITY OF SYLVESTER**

<b>Objective</b>	<b>Progress</b>
<p><b>1.The Housing Authority of the City of Sylvester will adopt policies for the prevention or eradication of pest infestation (including cockroach infestation) by December 31, 2001.</b></p>	<p>This objective has been accomplished.</p>

**GOAL FIVE: OPERATE THE HOUSING AUTHORITY OF THE CITY OF SYLVESTER IN FULL COMPLIANCE WITH ALL EQUAL OPPORTUNITY LAWS AND REGULATIONS AND AFFIRMATIVELY FURTHER FAIR HOUSING**

<b>Objective</b>	<b>Progress</b>
<p><b>1.The Housing Authority of the City of Sylvester shall undertake affirmative measures to provide a suitable living environment for families living in public housing, regardless of race, color, religion, national origin, sex, familial status and disability. This is an on-going objective.</b></p>	<p>The activities of our Housing Authority are governed by the fair housing principles as outlined in our adopted Admissions and Continued Occupancy Policy and other applicable policies and procedure. All of our policies have been updated to comply with current HUD regulations. It is our policy to affirmatively further fair housing in the administration of our public housing program.</p>